

That's a fine context for what we have to do this morning. For without this ~~context~~ ^{question} of what is the church and what it means to love God, there is no reason for this summer. And the _____ or what does this practically mean, is what this

summer is all about. And, I'm going to talk a little bit about these 36 ways in which we are ~~about~~ to practicalize the Love of God in the world. We are out to concretely forge means in which the Church loves God in the love and service of the neighbor. And, I don't know as much about these, which I suppose is obvious to ~~any~~ you, as a great many other people in the room, and maybe everybody in the room. So, I am going to just spin through, rather quickly and then those of you who have more precise insights into what ought to go on in these 36 arenas this summer can speak up, but, as I understand it, after we get a context, this morning, and do a bit of talking, then you go together aside into various groups and try to think through, you're not trying to do the summer, not are you assigned finally to, in hard and fast ways, fix what the 8 days will look like, but you are going to ~~know~~ notch some trees through the jungle of your arena. I think it is crucial that we keep ourselves open until the very last moment, when we have to go to work. Now, that's probably an exaggeration, particularly in some situations, because there is material that has to be gathered, and that's going to be crucial that you know what it is and begin to get it together for next Monday. For, when Monday comes, you are going to have to hit the pavement, running, in that you only have 8 days. You cannot spend the first three days sort of fooling around, trying to get the direction where you are supposed to go, you have to hit it running. However, I think the image in our mind for the 8 days ought to be something like a group of experts, not necessarily the way the world means by the term expert, but what we've come to mean by the term. 8 days, we come together, with our feet up on the table and are think tanks, and task forces, both. And the aim is to come up with a very, very practical _____. This summer, we are not ~~about~~ after theoretical exploration into anything. Even that one column that is going to deal with the transparentization of Christianity or time and with the theology of love and the

world religions. Though theory is going to be there, we are out after practical instruments, that will enable the march in the next year or two or three. I think it's crucial. I think the most crucial thing in preparation is to get as clear as we can on what we want to come up with. Almost, if we were clear on that, by the time we open on Monday, that would be enough. And, its not simply to have a word to hold something for us, that we'd be somewhat clear on the body, or the form and the content of that product that we'd want to come up with. The next general thing I want to say is that in some cases, you are going to have 16 days. That may be a bit too many. For the second two weeks, that last week, we are going to be doing something that may take the whole group. You may in some cases have 12 days, you'd go the first two weeks and then have mat least another week, or 4 days. In some cases, the second two weeks there will be an entirely different issue that has to be dealt with. In still other cases, several of the things that are going to be done in the first two weeks will be brought together and completed or put into a different form, in the third week in July. Probably most of the ones that will be working with LENS, will go right through, although maybe within those 6 different arenas, they might re-align some of them, for the third week. Keep these in our mind, that every thing we do this summer is practical, practical(tactical?). I think is going to help us figure out if we are going to be two weeks, or three weeks to do a particular job. The next thing is closely related to that. I don't know how to say it, but it's more important that what you do is good than polished. It will be fairly simple to polish it if what you have done is good. Now, I'm a little afraid to say that, because some of these things need to be good and polished. I think we would be foolish to let July get by, which we had not put up our first balloon with certain government figures on the 76 celebration, for instance. We need a relatively polished document. If you cannot polish all of it, the proposal, the forefront proposal that you create ought to be in lets say final form. It would be fine if we could know before the assembly is over on the 31st of July or whenever it's over, whether or not there was indications that this bicentinnel program of ours is going to go. That would have great meaning for us. In other cases.

you will not be able to finish it. What comes to my mind, the people who are going to work in Global Order Finances. You might as well decide before you get in there, you're not going to wrap that up, and therefore delineate precisely the arenas where you can get something, if not polished, then good, that is thought through. The next general comment is that I think it's extremely crucial that you keep a team construct. It looks like now that there are going to be 18, 16 of you in every one of these 36 arenas. That would mean, perhaps that you had two teams and four units. It would seem to me that in terms of, not this summer, but of Timbuktoo, 40 years from now, that you keep like steel to operate as units. Maybe you people who are in charge of a given arena of work ought to pick those units extremely carefully. That is, if assignments come out that unitize the total group, you want to feel very very free, on the very first day, of realigning those units. Our emphasis this year on expertise in a given area makes this rather crucial. You have writing to do you make sure you have somebody that can write in a group of four that is writing something. This, I think is just absolutely essential. And the next thing, is, when you finish the 8 days., or the 12 or more, it is as crucial that you know what you did not do, that in your opinion has to be done as having done what you did. I guess that is clear, isn't it. It is crucial to know, and only you are going to know it, what needed to be done, that you could not get done that we put somebody else on after July is over. And, even if you could find the time to rough out or at least get any wisdom that came up in your group associated with these arenas yet to be done, that would be extremely helpful. The next thing related. The word September ought to be branded in your head. As you know September is going to return us upside down. The stuff that you are going to create in the month of July is the stuff that's going to be used in September to turn us upside down. Without it we cannot do it. September, September, September ought to be in your mind, both in terms of what you're doing to get ready for that and in terms of what has to be done after you finish and before September begins. I think that's going to keep us one, if we have that in mind. I want to warn you if ~~wasxxxx~~ any set of instructions come out that

that on the 8th day, that would be on the second Thursday, ~~zak~~ that you stop work and start producing your material, that you ought to count up to 100 and then shoot whoever sent out that suggestion. You keep Friday and Saturday ~~in~~ your mind as when you produce. And, what I am pushing for here--do you know ~~how short~~ how short 8 days are? You need to have still in your creativity going four miles a fraction of a second, right through Thursday, and then, its like to hell with the Cabaret Friday night. If we have to push that aside in order to do this work, we ought to all sing "Glory ~~Halleluja~~". And if we don't/if we have to cut everyting out on Saturday until the last two hours when you march around and give whatever you did, that's fine. We're not interested in celebrations this summer. But, if we can have a few, that's fine. Now, maybe more particular, and some of these if you have these sheets before you, I think I can just skip over. And, I'm not even going to look at notes. I wrote all but 9 of these and therefore (have you got these handed out?) I did an impressionistic jotting down of what ~~they~~ ^{each one of these} are about, My point is they aren't good. I think by Monday, you ought to have good paragraphs, that come out of your brooding, and certainly these are not it. I ~~wrote~~ ^{read} a few of them this morning and died. However, you can start dialogueing with these. And so, I'll not go into detail, I suppose they will get them to you. Let's look at LENS, that's number A.

LENS (A)

I'd certainly like to make a speech on what i mean by finnesse, but I won't so don't go away. The crucial thing in the LENS now is to rethink those think tanks. And, as I said to some of you before, I am crushed to have to say I think the manual has to be absolutely, completely, totally redone. In the light of our deepere understanding of the methodologíes that are in LENS, I am even suggesting the very framework, the frame of the automobile has to be retooled., as well as the body of it. Now, they are not going to get that done in the two weeks. But, they are going to have to conceive it. And I mean that in Finesse, not down where it says the Workbook . Then, the

other things on your sheet, there are ~~xxx~~ rather obvious. Perhaps the thing that is not there, that is, those backdrops are the most important, other than those think tanks, is constantly working on the invisible iron rationality behind the whole ~~xxxxx~~ course. The other things are clear.

Now, that second one has to do with those methods. It is not trying to simply spell out social methods. I think it ought to be a continuation of what the Guardians did in March toward applying the whole set of social triangles plus our social methods directly to a corporation. Now, in doing that, you are going to clarify those social methods, themselves. And they ought to be you ought to begin to prose those as it can be applied to the businessmen. It would be fine

I don't know whether you could begin to get it done, you have to decide that.

If you had a two-page paper on methods of corporateness, and maybe a four-page paper on what we call problem solving or tactical thinking, and maybe a two-page on human motivity. Or move in that direction. Now, the workbook section: it would seem to me that they are going to have very little to show in terms of an independent, bightable entity. What they have to do

is take that work book to pieces, ~~put~~ piece by piece, relative to all the criticism, small ~~and~~ large, almost independent of what the people up in the first part are going to be thinking of in terms of the ^{basic} ~~big~~ skeleton of it. Not entirely, these people have got to work together. But, its like, they've ~~got~~ to know the question in there that was wrong. They've got to know the instructions in there ~~that~~

This can go on that ~~was~~ were wrong. /Even though that first group is working on the skeleton that's going to redo the whole thing, I believe. It's a team(?), in terms of the details, not in terms of the master skeleton. And again, the two are put together but they are two different jobs. And what I envision they would come up with, say, is one workbook filled with criticisms, per team, however you do it. But, that 's sort of the thing that's in my mind. You think through what ought to be there .

Build ~~the~~ BACKUP MATERIALS
This next one is changed a little bit, but that's fine. I think the reason it changed is that ~~you~~ Gary Tomlinson wanted more troops and he had to think up some sneaky way to get more troops, and this is the way we do it. Anyway, the backup material have become more crucial. What we need is 12 unbelievable articles. At least. We need 12 on

~~xxxx~~ the Economic processes, 12 on political ~~and~~ 12 cultural. ~~We~~ need one on the Malaysian, ~~processes~~, we need one on marriage, on growing old, on becoming transnational etc. and we need one on the ~~xxxx~~ other world, we need one on freedom. We need one on Mystery, not religious, not one iota religious. We need one on care. I could even see ~~anxxxxxxx~~ article on, I'm sure somebody has written, it came out when they were giving a report, I think it was on LENS, here, and they said that we've got to make it clear ^{caring for} to the corporations that ~~xxxxxxx~~ of society is not some act of super _____ but is essential for the future of the business world, itself. Or, another way of putting that, the business, and economic dynamic has matured ^{in such a fashion} ~~not xxxxxxxx~~ that it has no choice now but to ~~display~~ an equal partner with political and cultural in true responsibility for the whole society and not just its own dynamic. I'm trying to say these things can be very secular, ~~if~~ they have to be. I think that's ~~xxxx~~ crucial. More ~~x~~ than anything else on there. Decor has got to be thought ~~through~~ further. We need far more of these quotes that we put up on the wall, ~~xxxx~~ than we have. And the ones that we have need to be/or the new ones need to be more permanent. I've also pointed out as I went around the world, our teams get tired carrying black bags. London has 13 that somebody just dropped there. And with it, they keep dropping the decor. Or, the priors in the houses steal it, I don't know which. But, those are expensive items, we need them. The next one, I think is really just one thing. DESIGN MARKETING TOOLS ~~(xxxxxxx)~~ That's redoing the grey brochure. If you got that done, and I don't see how anybody could do it in 18 weeks, let alone 8 days, you would have done the job. These other things need to be there. And by the way, anything I am saying now, if you have to do this, you feel free to just say Bullshit, and go ahead and do what you think ought to be done. ~~xxxx~~ you know that I don't know, that I'm just using intuition. And the next one is simple. By the way, I _____ I came here yesterday morning prepared to be nauseated/ Those were fantastic ~~xxxxxxx~~ presentations on LENS and they are a million miles down the road. I thought that Gilles never would get around to saying that the business market is only one. That every man in society needs LENS. But he did that well. In the GLOBAL IMPACT. This in one sense was a kitchen ^{because the} ~~skxxx~~ sink. If you had, over here, I'm not suggesting that the/rationale of these \$5 I think are good. If you had, over there a preaching mission(? you would have

~~ax~~ three things that ~~xxxxxxx~~ for me hang together. It's how you flash ~~absolutes~~ ~~xxx~~ across the globe, immediately, in three different ways. One is the preaching mission, one is the global language school, and one is the ~~going~~ global cabaret. That's just standing there waiting to be done. ~~W~~ However, you have here the corporation ^{would talk} guild Now, I ~~xxxxxxx~~, I think, with the second box under A, if I were in that corporation guild and ~~we~~ ^{would} we ~~xxxx~~ sort of clear up what the two of us might do. If that first group ~~was~~ simply going to stay on the method and not the transposition of the total social dynamic that we ~~have~~ into the corporation, then I would do that in the impacting the corporation guild, ~~xxxx~~ which is #7, here. I'd have a talk there, back and forth. And, if they were going to do that, then I would go off in another direction on this, and try to build a hard-headed format as to how the corporation guild would actually operate within a given corporation..now actually operati~~xxx~~ Now, say there were 6 of us in a corporation, what would we do? I think I would have to strike hard at a polity dynamic. However invisible, in the total group it has to be. I also ~~xxxx~~ would think very seriously of trying to get stated a particular vocation. We ~~may~~ not be ready for this, but I think so, how, in a particular vocation as a lawyer, this day, I could ~~be~~ ~~an~~ revolutionary. The time has come after 30 years of prayer, or 40 years, where we can begin to say clearly what being a layman in my vocation, and by a layman I mean a churchman, would look like. And if ~~we~~ can't get it done this summer, then a year from now, we've got to get it said, across the world. That goes back to our context this morning on the church, I think. The

The Language School I think that's rather obvious. But, getting the material is going to be rather crucial. I think somebody ought to go down to Borg-Warner and have a talk . And if you can find out who went to see the ambassador of Japan, who now is the third man in Washington, in the State Department, his ~~name~~ is Ingersol, who was the head of Borg-Warner and gave us our first teaching machines out ~~on~~ the west side, if you can find somebody who has that contact, so that you don't go in there cold, you ought to get in there and get on top of how you can program one of these teaching machines with a Global Language School. If somebody got that data in the

the next day or so, it might tell you exactly how you were going to operate in the 8 days or so that you were together. I doubt if you are going to finish that in 8 days by a long sight, but you could break the back of it. Secondly, somebody has got to get to the library, or wherever else you go, and find out what the experiments in this direction have been. NO doubt the Army, the military knows more about this than anybody else. Anyway, you're going to find Go ahead, Carlos, say it out loud. (I don't think that's true, any longer.) Well say what is true. (Well, there are a number of universities that have done a lot of work on what the military started and got = has ~~done~~ a lot more impact as to what linguistics are. And now you do actually _____ the language in speaking it, ~~with~~ What messed up language training was that ordered by it was ~~basically~~ the way you write it rather than the way you speak it. and most language training still goes that way. But, what we are trying to do here, bringing structure to the way you pattern the sessions in the teaching machines would be very helpful. ((somebody else)) The university of Maryland has been....((Carlos)) Maryland and Michigan and a few others) (JWM) Now, I take it that you people who have some information here put down your name as where you...not ~~how~~ where you wanted to be Bullshit on where you wanted to be...where you think you can be of ~~service~~ this summer, and, if you are not in one of these groups and you have this ~~kind~~ kind of information, it is crucial ~~that~~ that today you get that information in there. Look how _____ I am, and remember, you are after conversational English, you are not after learning the English language, as they put it. Oh, boy, I'd like to work in there myself, ~~you~~ wouldn't you all? A

And then the Cabaret, God help us. A crucial thing there is that with the profundity that _____ they have to delineate the 12 underlying dimensions of humanness that you want to invisibly brand into the mind of whoever watches this cabaret, ~~that~~ that's the biggest job. You got that done, ~~you~~ alone, and then you got to build your format for your cabaret in relationship to this depth. If you don't do that depth, then there's no use of us doing the Cabaret, let some idiot go out and do it. We, this is ~~an~~ evangelism, invisible, secular evangelism. And then, God help you, you got to build a script, after you get your format. If you could get that far, we'd

be in glory. The cabaret that we are going to have, you have to do too, but I would recommend to you that you do that with the back of your hand, like you did last year, where in 24 hours you can put a cabaret together. You are not there to entertain ~~us~~ during the summer. Here's what I'm trying to get said. Though if you get something together, we would be the finest audience you could ever have to try it out on. Even if the performance of it wasn't good, we got brains enough to look through that performance to your basic format _____ ~~xxxxxx~~

I think the Transparentization of Christianity is simple, you just get all the work that's been done so that when you go to the archives it'll be there. And I think you go clear back to the resurrectional man concept. That's where we began, it must have been three years ago, anyway. And ~~it~~ lots of people have written on it, Harold just told me that he had written six articles on ~~and~~ it and he's going to get it for me, I haven't seen it yet. Harold Williams. And so, with the

Transposition of Religion, I want to say a word on that. I, Maybe I'll have ~~the~~ time to do the Buddhism thing, but anyway you take what I have done, ~~xxxxxx~~ particularly the methodologies that I have worked out and particularly the lecture that was given last year, which dealt with the world being objective, in between the categories of mystery and selfhood, that keep the demonic merging of the two from happening. You need to get that, I think, relative to methodology. Then, you may not, you would have maybe four is too few, maybe four is just right, but you need to take Hinduism, I should think, and Islam and ~~S~~Sinoism, maybe if you were only going to do three, you would drop Buddhism, and you could ~~come~~ come back to that later, because some work has ~~been~~ ^{if} been done on it./You could only do two, you ~~know~~ know that we have unbelievable contacts with the ~~M~~Muslim, with the Hindu, with the Buddhist. So ~~is~~ that if we got Buddhism done you ought to strike there. Our contacts, though I believe Confucianism would be much easier to do, than, either Hinduism or Islam, because you've got the Tao, which is the first name given to the Christians, the people of the Tao, that makes it fairly easy to do. The people of the Way. The key to it, oh, you've got to avoid comparative religions approach of the 19th century like it was sheer plague

you've got to get at the heart of the matter. If I were going to do any one of them,
I would begin ~~the~~ think is with Cantwell, not Houston. Cantwell Smith's little thing
where you got the Yin-yang out of . The little book on world religions where he
tries to get the gut. YOU have got/you are not trying to systematize doctrine, you
are trying to get at the heart of their insight ~~into~~ into/humanness and blast through
that into their stored-up understanding of humanness which you unavoidably look
through~~x~~, not look through with/not Christian doctrine, but the contentlessness of
God, Christ, Holy Spirit and Church. This is going to be hard. I believe in 8 days
you can come up with two or three or even 4 first-draft documents. You will not come
up with somethin
up with something that you are ready to publish, by a long sight. But if you will
just do a good first draft, you will be down the road. ~~Thaxthual~~

The Theology of Love that 's rather simple, the bug model we need ~~stxgx~~ to get out
yet. and if we don't get it out as a total group, come by and get some information
as to where you can go and look as a ~~gax~~ group. The next one is the

Preaching Mission in the established Church

This has got to be practical . You've got to get those three discourses. YOU've got to
~~stx~~ design the time format to where it can be done in one Sunday. You have got to
design the format where it can be done in three hundred churches on the same Sunday
around the world. Period. The biggest problem you have is designing a brand new
educational device ~~stx~~ that will go behind each one of the presentations. The edifying
discourses. Then you have even got to get down to problems like how are you going
to teach those of us who have been ^{teaching preachers} teaching/preaching so long, we've forgotten how
preacher teachers, if you can see what I mean by that. You've got to get down to
that kind of nitty'gritty. That's just practical. And, you've got to start/ they
did this for the last two weeks of last July/it's like they dug foundations, they
~~stx~~ didn't arrive. But build on what they've done, don't try to go off brand new.

The Metro Cadre I don't think I need ~~sto~~ say anything about that, ~~because~~ but we need
to come out with a very practical, brief manual that you can hand to anybody when

who was going to Vladavostok, and he could just immediatly set up six of those cities cadres in the ~~sixty~~ of the far eastern part of Russia.

The Guild Guardian Network I don't know, I just don't know, you probably better get somebody here who that has been in Australia in the last year, and for they had their first Guardian meeting. You have to conceive of how, don't take this word seriously, we do not operate continentally, that's just an abstraction for us, but ~~places~~ places in the world, I'm talking about, remember, what a year (?) would look like what their function is, what their meeting format would look like--not someplaces every place. And how you bind these together in some form or another of a network. Don Clark insists, and I think he's right, that both the metro cadre and this guild ~~network~~ network is nothing else than a practical developing and spelling out of what the movement dynamic of the order is. now, if you keep that in the back of your mind, that ~~may~~ may release you in ways you never even dreamed. ~~That's~~

The Local Church Experiment this is maybe the most significant, important thing on the page. Some ways it seems to the most simple(?) to me, and yet, for three years almost, I have been trying to think how you might do this and have come up with nothing. What they have to do ~~as being~~ as being utterly loyal to the tactical system, simplify it like you did the 5th city model. Simplify them in such a fashion that if we decided a year from now to turn over the local church experiment to replicating pastors, if that, you could follow that, you could have that which would enable any half-way awakened clergyman with a group of laymen to go and do this initial stage. Well, that's the kind of thing that seems to me to be there. However, you're being is going to be conditioned, ~~is seen~~ now, by the parish. The thing you said this morning, means that the local church experiment will never be what it was before. It will be more ~~than~~ than it has ever been, more than. I might adhere that the statement that Clutz made this morning threw me. he said that all our lives we have been used to operating ~~as~~ with the Church as being that handful of characters that came to the cigar box with the steeple on it, roughly every Sunday morning. Now, we're dealing with the whole world. That's what the Church was sent into the world to do. ~~That's~~ not to deal with a handful of

laymen, but a handful of awakened people dealing with the whole world, if you like. That really struck me.

DESIGN PARISH BATTLEPLANS

This next one is a hard job. What this group has to do is look back over the last 26 week plan and draw together the crucial data into a brief but rational form where all of us would be on top of ~~all~~ ^{all} that happened in those 26. This is crucial. This is not the time for public relations course. You are after _____. And then to project the next 52 weeks out of that, and come up with a design of operation. This one may have to go through the three weeks, but I think it can be done.

~~THEXKESM~~

This COMMUNITY GUILD, Boy, I'd hate to be on that, ~~just because~~ the immensity of the task. is more than(?) inconceivable in that area. But that didn't take the dread and chaos out of that, it added to it. There ~~was~~ was comfort in seeing that this thing was going to go, whether we go it or not. But, what that means, that group has to be talking to Uptown, as well as with a lot of people, Uptown. You don't need any more theoretical insight into what a community guild is. Not that. The practical form of it. We need to come up with a format that each one of us could take home. That would be tremendous (I want to ask a question) now in light of what I said earlier, that the church is not/the world is not all of it, ^{historically} it never has been, it's an elite group chosen by God. (Ring (JWM: Right) And we keep talking about the community guild. that's never going to come about.) Oh, yes it's going to come about. One interesting thing to me in Brussels this year was the Sea seed, the residue of the church guild ~~is~~ and the Church Guild had two forms. And it was the Church, I mean, the Church. One was the Parish guild, we call it the community guild one was the Trades guild. And then around ~~that~~ that square that you have heard about, there were 48 Guildsmen, Churchmen, Churchmen. Some were carpenters and some were blacksmiths, some were weavers and some were crockers (that's people who make crocks) They were churchmen, they were churchmen in the world. You bet the People of God as you heard this morning are an elite group

a crucial. This IS the Church you are going to be ~~the~~ defining, not something else . (And there are probably ~~going to~~ already dead) Yes, yes, probably

The next one is ~~XXXX~~ GLOBAL COMMONALITY That first one has to do with Global practical vision. and in Neil's talk you got the direction that ~~that's~~ already gone, You have got to get the material that we brought back from around the world and see what a common Tactical, practical, practical practical vision, under which tactics, in a million different ways so to speak, or a hundred different ways could be created. And maybe, you are not going to be able to build that vision but you have got to get a feel after it. Your job is to come up with the way that ~~that~~ vision in September be designed, how it will be in constant development the next four years. Is that too abstract? This is not going to be an easy one. Now, probably, if I were this group, I would read those 20 programs which are not good. Now, they are not bad, because they help us to overcome the entropy, but they are not good, they are not clean. It may very well be, if you lookde at them, just some turns of dials, I'm not sure. Anyway, I would check with the people who are planning September and see whether or not they had time and were going to work on ~~those~~ 20 programs. If they were not, I would put, in this one, Or you might decide both of them could work on them. The important thing is you don't start out with something new. That you try to refine that. If I were going to work further on that , and by the way, those sheets you had the other day of the external mission and the internal life, there is a master sheet and then two sheets that(4x4x4's) took it down another level. Those are working off of those 20 programs. And that will be a crucial insight, I think If I were going to do it, I think that I would try to get some way or another for religious house priors and have them jot down the crucial instrument, program instrument that they made use of . To check over against this. I think that maybe two of those three sheets I spoke about tried to do that in some and see what's involved underneath ~~each~~ each one of these. And then In this area I would be concerned with finding a scientific formula sort of like what we did here with the Order funds, ~~how~~ how you could decidex~~and~~ ~~and~~ ~~area~~, and it's got whether

to be done on an area basis, whether an area should have 32 RSI's in a quarter or 8 or 6 or 10. Right. The formula of an area equals the number of regional houses and or metro houses plus the number of troops, plus the degree of development of the whole area. Don't take this seriously, it's off the top of my head. Now, around the world, that Bombay would know exactly how many RSI, how many PLC'S, ITI'S etc. there ~~would~~ would have to be. This is an extremely difficult job, but, I call this trans-rationalization of a program. Something like this has got to be done. You will find also, up in the Operations office, these charts on most areas or regions around the world, how far they have gone in terms of starting RSI's PLC's etc. That data you are going to find extremely helpful. If you didn't ~~come~~ come up with anything except 14 guideline points, in doing this, I must admit I'd be happy.

THE GLOBAL FINANCING, God help us. That's all I've got to say, except they can't do it all, but what they do ought be thorough, in terms of working out the budget, the monthly reporting around the world, and the like, the Global ~~books~~ books themselves.

ARTICULATE GLOBAL POLITY

This next one, I don't know precisely the form, unless here you do write ~~any~~ very practical essay that you take as your beginning point what the Guardians commission did last February, January, sometime, March. Plus, the lecture that Crocker did and the lecture that Mann has given and any other work that we have done on this and see if you can't tighten this to a clean cut statement, knowing that we have not in any way whatsoever resolved the ~~the~~ polity issue, the global polity issue of the movement. It would be helpful, I believe, ~~the~~ next year you are going to have to start on it. So rethink the Panchayat. The Panchayat has outworn itself, in terms of sudden blast programming of the movement. It has to be absolutely rethought. You don't start out with something ~~new~~ new, you build on what is. If you can stew in this area, you could hardly go ~~so~~ wrong, We know so little as to how that ought to be _____ You need to be as ~~practical~~ practical as you can. And, of course, if it isn't done for 10 years, that won't bother us, we'll just move ahead.

The next one, these three ~~are~~ Centrums, there (CENTRUM NEXUS) Really practical. You have to spell out the dynamic of these centrums, but I guess that in the last two quarters, particularly, that the spelling out, in terms of the functional operation and interrelation in a given centrum, and the interrelation of the centrums, themselves, has gone way down the road. ~~Now~~ You may just have to get that material and clean it. Maybe the most important job is for you to play the Sautillo game, on Hong Kong and _____ you have got to get some people in there who have been to some of these places. Imagine yourself in Bombay. For two years, it'll likely be in Bombay, when Bishop Joshi is moved to Delhi, likely that centrum ought to ~~not~~ move to Delhi. I don't know, but, again keep it mobile. But center in Bombay, and then center in London probably ought to be in Brussels, but in terms of the climate, it may have to be for the first year in London. Imagine yourselves in these places, God help us! with two suitcases and there are 8 of you that depart from here to Hong Kong. You will be met by four national people ~~from~~ from overseas, at least four, with two suitcases. And that will be 12 of you with two suitcases. Not a God-damned place to hang your hat. As a rule, money is, we can get away with giving you, when you leave, it's not funny, just as little as possible, in the dollars, not hundreds of dollars. You don't know what you are going to eat, there's something in your bag that tells you what a centrum is, you're not sure about that at all, you're going to go out and find out what one is. You are going to have some hostile colleagues, Not many and not, you just fight, 12 people coming into Hong Kong and frighten the hell out of _____. You won't be hostile if you will seem hostile, you'll just be scared. yes, scared. You've got to, within a month, get an unbelievable missional program going and you still don't have any place to live. You're going to have to absolutely support yourself, and you know nobody who doesn't live in Hong Kong could possibly get a job in ~~any~~ Hong Kong. You're going to get on the telephone and call back for funds and they are not going to come or they will be so delayed that they might as well. Now, somebody has got to practicalize what I have been ~~talking~~ talking about. And say that they are not one of the 12. Oh God, I don't know what that means.

The OPERATIONS CENTRUM which is next is a part of that, of course. These people have got to go do two jobs at once. They have got to clean up operations work from the ^{build} ~~exp~~ spring and during the summer, while at the same time, they begin to ~~ns~~ that network ~~Thess~~

The SEPTEMBER AGENDA Nobody can finally build that agenda, until September, but somebody has to anticipate that agenda, or it can't be built in September. What you are after is what has to be done between now and September to make it possible for those area priors to have the data necessary to make unbelievable decisions that the are going to have to make. And, if I were in there, we would start wild. What are the issues before the whole movement. I hope you don't assign any Pharisee, for a ~~pharisee~~ pharisee always has his being stuck in what he comes up with. You have to flush down the toilet 99% of the things ~~kyou~~ you come up with. You are going to have to know which ones to flush down. And which ones are the crucial issues. You are going to have to know, get very clear on overwhelming problems that ought to have been solved yesterday, that cannot be ~~sia~~ solved for two years. You have got to get these out and put ~~brackets~~ brackets around them. You have got to clarify the issues that need to be dealt with having to do with personnel, with program, with finances, its like you are going to have to build one of those screens of comprehensibility. Have you ever seen one of those. If you had that screen, came up with that screen for September you would have done your job and put us all down the road, plus, either collecting backup material that would be needed, or indicate what that ~~backup~~ backup material will be. That's going to be a hard job, but you will be forging a pillar that probably ought to be there for the next forty years. Of a body that's just like the sun. Doesn't make any difference who assigns us, any more, does not make any difference who will build that screen, by which decisions have to be made, but somebody ought to do it and ~~we~~ we gotta have out best ~~side~~ minds, of course, on it.

GLOBAL ASSIGNMENTS Anybody who has even thought about that hardly needs any instructions. You have to bear in ~~Ma~~ mind that anybody in this order can write their own assignment. I got one of the finest documents that I have ever had in my life ~~an~~ from _____ and it was sheer poetry. It was about assignments. and when I read such a thing, I always look for that paragraph where they indicate ~~we~~ whether or

not they have to have that assignment. In an order such as ours, if you have to have ~~an~~ an assignment, you ought ~~sto~~ never, never be given it. Frank Hilliard learned that the hard way, three different times before he got out of 5th City. This always sobers me, but, if you are willing to take any assignment, the body gives you, then you ought to be able to write your own assignment. And, with most cases, ~~if~~ I'll just bet you that could be. There would be some cases, obviously where it could not be, but if you have already decided you don't have to have that assignment, that won't upset you. ~~if~~ It may jolt you a little, but it won't upset discipline you. That kind of ~~wisdom~~ is absolutely necessary. Therefore you be glad to pay attention to anybody who comes in. And usually, every once in a while you get some jackass coming in, but you watch, ~~at~~ jackass has long ears and he brays, and if you get behind him, sometimes he kicks you, and when he's upset, he sits down. Now, it's very easy to tell a jackass. And you=treat him nicely. That's not the time to hit him between the ears with a 2x4, you just say yes. and you will find you can get out and walk away. and when he comes back next time, his name will be probably where he didn't want to be. This bear, this ~~ig~~ is going to be far more difficult, we _____ You are going to have to seek wisdom from the area priors and the religious house priors. You are going to have to seek ~~for~~ from the men who went around the world, Crocker and Neill . You are going to have to make some telephone calls , and you are going to have to change names a million times. If this time, You have the kind where you can lift one up and put it here and put it here, instead of the kind that stick when you put ~~it~~ on there, you won't waste a hell of a lot of time. NOW, this has to be done. Has to be done by the third week in July. For area priors are toying with the idea that the fourth week in July, bringing all of the people in ~~for~~ from the religious houses that we have our council at that time and when you leave you go back for the next year where you can get a running start into the fall, rather than a two-week start in the middle of September. If you move that way, then you can see that it is absolutely necessary, those ~~assignments~~ assignments be done the third week in July and not the First week in September. Now, the

September, we will just give them the assignments and say you guys want to change any of these, you call them on the phone. That's crucial.

(if?)

SOCIAL METHODS You can only do one of these corporate action, tactical thinking, human motivity, the tactical thinking is the only one that is important. We could even believe that the people over therein LENS were working in those areas, could have enough that it would be worth the summer on motivity and on corporateness. The most crucial is that we get spelled out to a T on tactical thinking. Now, you notice in terms of Neil, even though we put up on the board about our practical vision, if you are like I am, it was a little bit overwhelming, yet that is not clean, that's crucial. The second terrifying area is contradictions. We have not got that stated with the kind of decision that's going to be utterly necessary if you are really going to sell anybody in the business world let alone people in other worlds. The third most crucial area, in terms of our thinking, has to do with our implementaries, I believe what we need is a prose document called, let's just call it Tactical Thinking, the ways and methods of tactical thinking. You may even have to have an introductory paragraph or two or three that says abstractly what tactical thinking is as over against teleological thinking. and to relate that to the post modern world in which we live. Now, if you've got time to do the motivity, and to do the corporate action, that's good. I believe that LENS PEOPLE, in box #82 are going to have to complete that circle, or symbol is at the center and then the methods flow out from it like ripples on a wave. If they don't then you people need to do it. You are not even going to get clear in your tactical thinking without some reflection, I would judge, about that.

REDESIGN THE SOCIAL METHODS SCHOOL, is that the Social methods school?(YES). Now, actually, what we need is a proposal and a course design like we had to build on ITI's which is basically simply a master chart, with descriptive paragraphs following it. for the Buddhists in Sri Lanka. This is what we are after. So that maybe even this fall, we are ready to go back to those Buddhists and say here is the course that you asked for and the means of getting the priests out of the temple and into the world

Now, it may very well be that the way you are going to have to come ~~out~~ ^{at} with that is to finesse that course, forgetting about Buddhists or anybody. The first two weeks, and then the third week, put ~~it~~ in the form of this proposal, design, manual or whatever you call it for the Buddhists. ~~One~~ ^{with} reason for ~~saying~~ that, I believe, now, around the world that people are ready for that school. The Buddhist, it's got to be a two-week school, but if you design it properly, you can do it in 5 days or 10 days or 15 days, whatsoever. It might very well be that we put only 4 people who would hold one of these schools in ~~SMM~~ San Francisco, one in Tokyo, one in Hong Kong, one in Sydney, one in Bombay, one in Nairobi, one in Frankfurt, one in London, one in New York, one in Houston, ~~and~~ and that we ~~say~~ goodbye to them in the fall and look for them in the spring. Anyway, if we have that job done, that decision in ~~September~~ ^{it} will be easy to make, if it isn't done, ~~we~~ will be impossible, almost to make.

IDENTIFYING DEMONSTRATION SIGNS The importance of that you can hardly say. The job is to have a chart, first of all, that absolutely reflects the social triangles relative to possible demonstrations. Now this doesn't mean that every one of those triangles has to have a demonstration. That sheer abstraction. You have got to look at them ~~as~~ as a whole, to see the possible kinds of demonstrations, like the demonstration pre-school in education. You could have a demonstration elementary school, you could have a demonstration secondary school. You could have a demonstration university. and so on and so on in each of the different arenas. You get out, these out, its brain picking, hard headed brain picking. Then you need to take the nine whistle points pressure points, ~~not~~ not whistle points and begin to organize the data that the triangles culled out of you in ~~the~~ terms of those nine pressure points. This I suppose would be in the form of a chart, and at this time, you would begin to get practical, it is impossible for us tomorrow to have a demonstration university, although that might very well be in there. But you have also got to be thinking about not simply us but how ~~des~~ these things could be done, and like you ~~we~~ would say if you could create 20 new universities around the world, that would be tremendous, but you couldn't do that in the next 1,000 years and you wouldn't put that down. I don't ~~mean~~ I am communicating. I am not talking simply about us. but this can not

be sheer theory. That would be like saying if God would get rid of sin, things would be all right in the world. That's a fine idea. Then, you need to have paragraphs, not simply saying what these are, but almost saying ~~why~~ what why how (the six honest serving men, all of them). ~~Ohxxtix~~

Design 1976 BICENTINNEL That's got to be practical, practical. And you have to lay out a manual of exactly what we do. This is going to take you 3 weeks, but that proposal/^{you}needs~~ssstzke~~ at the end of two. But, you have got to get into the practical here. Like you, know, Weigel here was fooling around with numbers, in order to get at the number of teachers and who they would be, we would go about training them. You have got to make some kind of suggestion on money. and timelines, when you would do what, between now and the end, lets say of 1976. Maybe you know more that I do about this, would the celebration start on July 4, 1976 and go for a year? Is it going to be a year? Well you have got to find out that kind of data. Oh, yes ~~h~~ you have also got to come up with recommendations on publicity. When somebody mentioned these little three minute spots on television, boy, my mind ~~was~~ was on '76 and every television station on the whole of this nation, how many times a nation. Have you gone to help decide the next 200 years? You don't know but with 200 there in Atlanta, they could come by thousands. Anyway you have got to do a little of that, ~~h~~ You also have to get somekind of a wild suggestion of how, if, say the government did it, they would organize it. It's got to be local, it's got to be geared locally, but you have got to have/organization to see that it comes off locally. They don't do it locally, but they have to see that it comes off locally. You are going to have to take some kind of guess what that would mean, I should think. Then you are going to have to make some kind of real guess on sponsorship. Is it going to be the two major political parties working together? Is it going to be the church and the state working together? is it going to be servant organizations? or is it going to be all of these. We are going to have to come up with recommendations ^{to} with Washington, you know they take it and change it anyway they want. But, it's that ~~kind~~ kind of practical thing. ~~These~~

These VILLAGE PROJECTS You are going to have to have a 5th City model, only it's not a model, that's just a part of it. You are going to have and you are going to be ~~in~~ getting this down below, part of it, How to do a 5th City. But, that's only where you begin. Then you are going to have to think ~~a~~ 122 of these being done in a year in the ~~the~~ Phillipine Islands, or when Helen Chung get here you need to indirectly INDIRECTLY get her mind about Korea. How many villages would she guess is in Korea what does a village in Korea mean? ~~what~~ how many people in a village, how is it organized and so on. Supposing she says ~~that~~ maybe they ought to ~~start~~ with 500 villages How ~~can~~ would you go about getting that off the ground? Would you, for instance, decide that , you probalby ~~is~~ know that Korea is gridded into 6 metro's, around the Regional city of Seoul. Would you have 6 pilot projects? Would you have 3? They want 3 religious houses in the next four or five years. Would you have one in each ~~is~~ one of those? Where you would show that this can be done, and also help to train them. Would you set up a one-month ~~the~~ Social Methods School, which would be far expanded over the one we have now? Who would you have go and do that? What kind of an organization would/recommend to ~~your~~ their government that they set up? How would you suggest that such a program would be produced and what materials would you need done? what would you guess that this might cost~~2~~ the South Korean Government, 100 million dollars? I feel like I am entirely out of my ballpark, here. But this is what we are into. Would you want to enter into negotiations with the government to send three of us over there ~~for~~ for one year where we work through the plan? And George is needed in Uptown? You are going to have to think through this quite abstractly the first two weeks and then try to apply it to HongKong, the Phillipine Islands and Korea the next. I don't know

The next one is OOMBULGURI That is very concrete, I was dissappointed yesterday. I called Stan Davey, who is a t Oombulguri, and he ~~was~~ was going to come with his wife. Not going to come. I tried to get ~~Ruthyphixum~~ _____ and his wife. Doesn't look like they can come. Kaye Hayes knows this area. She is crucial. ~~can~~ if she's working out, in my opinion, you ought to pull her in immediately.

Gonna get (?) Wanda in this area. (David and Sue White, old Mowanjum hands are coming)
Oh, yes, the Whites, and then you are going to have to pick the minds of Crocker and Neil who went to Oomb. and their imagination. Can you imagine somebody who has the chance to go to Oomb. fooling around ~~and~~ in Djakarta so long that they missed the one ~~fix~~ flight out of there to go to Oomb? That's hard for me. I waited and waited and waited and... Well, really, I ought not to do that, because they were very good to me, relative to this. There was a fantastic meeting ~~and~~ that Loomis and set up company had ~~zuzadzozuz~~ with the leaders of the city of Darwin, at a barbecue at their house. It was out of this world, the people that ~~was~~ were there. And, so one of us had to go and make a speech there. Then we got ~~(to~~ the world council of churches in Djakarta, next year, in our weakest area that is operating in the pacifica is the area Singapore iwhich Djakarta is located in. I tell you that has got to be strong by that World Council. Anyway, somebody had to Djakarta. So these two fellas let me go to Kuala Lumpur and Harw in while they went to Djakarta. And then there is an airline that's next to impossible to get from Indonesia to Djakarta. A little freight airplane, over there ~~and~~ every other week, They were on it, but you never know if it's going to run. And they , it holds, I don't know, maybe 50 and they sell tickets to about 500. They were on part of that 500 that was not the first 50 , nd didn't know it until they got there and that meant they had to go clear back to Singapore and then come back to DARwin. If I had been them, I would have been disappointed.

Now, thae last @
(Joe, I think the Oomb. is Majuro as well)

Yes, 8 of you in there ~~and~~ have got to work on that and 8 of you on MAjuro. And, have we got hold of Larry White yet? (He said unless the universe starts turning in a different direction, he'll be here on Sunday.) That's good. And Majuro has got to build a format of how ~~xxxxxxx~~ through experts in oceanography, in finances, in business, in teaching, & can go in 5 days and sit down wit the leaders of ~~af~~ that emerging country and help them build a model for their future in September. So That's crucial. xAs

As a matter of a fact, we ought to have 48 people assigned to this Uptown Lab.

If we could, it ought to be one person from every religious house, or region around the religious house in this whole country. That's what ought to be. And they ought to design a program that had nothing to do with Uptown, that had to do with shoving the 26 weeks and the next 52 down the road. I think that Holcombe wouldn't complain if we have more ~~xxxx xxxxx~~ in certain places than 16 people to dump them in that Lab. George, what do you think? (Unh-hunh)

Now, that Uptown manual That has got to be practical. We don't want any more theory. on 5th Cities. What we've gotta have is how do you do it? and George, I think that maybe this group ought to be doing both at once, or ~~two~~ jobs. How did we do 5th City? From the day we went in there until the day Mayor Daley was there, we turned over all of the property to the citizens. That in one sense was the completion of that experiment. That doesn't mean that we ought to work along and learn more with the people there and learn more and more, but, I tell you ~~xxx~~ that was a huge period toward the future. What was it that happened. And then of course, maybe more important in that we used that method to do uptown. What is it now that has happened in Uptown? You can see, this is crucial to every one of these other social demonstrations of this sheet of paper. And, you may not be able to have a finished document, but one day that has got to be in finished form. The rough draft, ought to be there. Now, that next one.

COMPOSE CITY ARTICLES What's needed here is the story of 5th City and, but maybe George, they will be doing that. What we need is a popular article on 5th city that could be as ~~exciting~~ exciting as that red brochure. And, I believe, too, like you said yesterday, Don ~~xxx~~ Moffett warned us that we should have had 100,000 of those printed. I think you ought to get into the machinery to get them printed. But this needs to be as good in its own way as that brochure is. My mind, what, whether it happens or not, it ought to be an article, extended article for Reader's Digest. That kind of thing. This now needs as an evangelistic tool, that's what it would be, to get out, across this globe, the story of 5th City. Now, you don't start ~~fix~~ from scratch, God help you. You go back to what Morton wrote, a paper on 5th City, it was completed it was to be, when was it, Morton? 3, 4 years ago. Now, other

people have written since then, the latest was a very ~~xi fine~~ fine work by Sister Smith, here. She really has, I believe, 3 different articles. ~~She~~ She wrote it 3 different ways. At least I can remember having read 3 different approaches. You get this material. I don't want people just starting off on their own again, get what has been done, and allow that to be a help to you. It would be great if you could get that done in 8 days. I think within this #F here, all of this is bound together. ~~xxxxx~~ You may have to organize yourself more here than anything else as a total body, rather than the three different ones, but the jobs have to get done. Maybe you have four jobs, I don't know, in that area.

Now, I am sure you are worn out, are there any questions? It sounds like there is a conspiracy to shoot anyone who asks a question. We are all that tired, but excited, oh my. This thing I heard this morning, it would be hard for me to remember any time in my history when I was more excited by a Collegium. Not only that but the last 3 or 4 mornings, we've been here., If you ever want to know what I mean by Collegium, I mean what has happened the last 3 or 4 mornings. Absolutely ideal. And my, what I learned, just myself was shocking. I wish