

WHAT'S HAPPENING TODAY IN 51 RURAL DEVELOPMENT PROJECTS



51 'approaches'



that

are working!



**Sub-Saharan Africa, North Africa and the Middle East,
Oceania, East and Southeast Asia, South Asian Sub-
Continent, Eastern and Western Europe,
North America, Caribbean, Central and South America**



The cover prints were designed by **Manami Kitamura** for use in a training course for Community Health Volunteers in Nairobi, Kenya. This is a collaboration between the ICA Kenya, the Kabiro Kawangware Health Care Outpost, and the Kenya National Council for Population and Development, and involves health volunteers in the 6 urban slum communities surrounding Nairobi. Requests for information on their curriculum or programmes may be sent to ICA Kenya, P.O. Box 21679, Nairobi, Kenya.

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Compiled and edited by the Institute of Cultural Affairs, Belgium

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(The BA,EU,LA,NA,SA and SP indications are cross-references to the entries for these projects in **The Directory of Rural Development Projects, IERD Volume 1**, K.G. Saur, Verlag, GmbH, Munich)

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What's different about this data? Perhaps not much! On the other hand.... it represents local approaches that are still working, that are changing and responding, projects with a documented commitment to a future that requires the dialogue and input from all sectors, all becoming 'global partners'.

In 1984, over 600 people representing 291 rural grassroots development projects, as well as governmental and non-governmental development agencies, met for 10 days in New Delhi, India, attending the International Exposition for Rural Development (IERD). The perspectives of 55 nations were present. The conversations focused on local self-help efforts and the methods that had enabled them to be successful, and to embody an 'approach that works' in rural development.

Many of the conversations that began there continued, through direct exchange of ideas from project to project, personnel and technical exchanges, as well as through several publications that were published as the "IERD Series": **The Directory of Rural Development Projects, 1985; Voices of Rural Development Practitioners, 1987; Approaches That Work in Rural Development, 1988;** K.G. Saur, Verlag, Munich.

What's Happening Today in 51 Rural Development Projects, provides an update on 45 of these projects, as well as nine newer projects. We hope that this information, all current within the last 18 months, will facilitate direct access to these locations. Dialogue with and among all participants in the 'development conversation' will complement the efforts of the projects themselves. We offer this update in the shared conviction with these 51 projects that documentation of their continued local commitment enables a continuous re-evaluation everywhere of 'approaches that work' in development.

Many thanks to the interns from H.E.A.O. Rotterdam and Utrecht, the American University and University of Pennsylvania, and the 1990 Brussels Foundation Course participants who provided hours of creative and practical input into **What's Happening Today in 51 Rural Development Projects**. Most often it was their insistence that such current information was not available in their 'development studies' programmes that prompted our continued efforts.

Linda Alton
Institute of Cultural Affairs
Brussels, Belgium
October 1990

UGANDA FOOD AND PEACE PROJECT

UGANDA - KAMPALA

The Uganda Food and Peace Project brings local people together. Through local committees they develop projects that best suit themselves and their situation.

AN ORGANIC PROCESS OF GROWTH

Building on previous knowledge and experience, this project follows an organic rather than a synthetic process of growth and development. The basic principle is, "people are the best resources, they know what is needed". Local committees meet with the project team and plan specific projects in the community. The community then participates in implementing the plan. Local administrative chiefs and project committees mobilize the people.

Public meetings, workshops and seminars are put on by the project team. Local committees coordinate these activities with other village committees.

The project has been divided into 18 independent projects which form a Cooperative Society that facilitates the marketing and processing of goods.

RESEARCH AND TRAINING

The Uganda Food and Peace Project aims to promote self-sufficiency through economic and community activities. They seek to mobilize Ugandan businessmen to participate in rural development of all kinds. The project provides training related to marketing, production, purchasing and credit savings. They are institutionalizing the projects by creating training centers.

Some of the UFPP's objectives include the creation of projects controlled by women. Villagers are encouraged to build permanent houses using local materials of bricks, timber and tiles.

AGRICULTURAL EXTENSION

Activities promoted by the project

include:

- Health and nutrition training
- Agricultural extension work
- Food storage facilities
- Handicrafts
- On the job training and apprenticeships
- Development of special skills in crop management of pineapples, passion fruit, wheat and soya bean, brick and tile making, honey, and animal husbandry.

As a result of their efforts, eight new springs were protected, a fish pond was built and two shallow wells were created.

The program was joined by 102 additional women, a significant increase in their participation, and a further 160 men have committed themselves to joining.

In addition to increasing their awareness in self-reliance and grassroots leadership, the members also raised the equivalent of US\$ 20,000 which was used to purchase cows, land, pay for labour, etc.

The program has taught the people that they have the inherent power to create what they want. Individuals have realized that they can shift their own life orientation through conscious choices and long-term oriented decision making.

PROJECT SPONSOR

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JERUSALEM SMALL SCALE INDUSTRIES: MUFULIRA VILLAGE YOUTH INDUSTRIES

ZAMBIA-MUFULIRA

This project aims to promote the social and economic development of the people of Zambia. They are concerned with rural development, promoting labour intensive agro-based cottage and village enterprises.

Some of the program's activities include the creation of purposeful employment for youth, providing them with useful technical skills. Other villagers participate in the formulation of a national development policy. This project also aims to motivate its members to work towards making the nation a better place in which to live. It cooperates with international projects and companies that have similar purposes.

APPROPRIATE TECHNOLOGY

The projects started as a training program for school drop-outs, teaching them the use of appropriate technology. Some of the goods the project manufactures include wooden trunks, chairs, cupboards, beds, stools, carvings, wall drapes and copper crafts. The project has been able to manage its own funds, using proceeds from sales to purchase materials, pay transportation costs and save for the future. Many of their products have the potential for bringing in foreign exchange when exported.

Ten projects were established through effective group organization, leading to the development of housing and health programs.

OVERCOMING THE ODDS

Lack of funds and the declining national economy have created many obstacles for the projects' continued growth. Yet the social determination of our youth continues to encourage the adoption of more appropriate skills.

Although participation in national and international development has been growing rather slowly in most areas,

there have been attempts to identify critical issues in Eastern and Southern Africa. They seek to find alternative approaches in the area of small enterprises and technological transfer in rural development. Some of these new approaches have already worked and are in action.

PROJECT SPONSOR VILLAGE INDUSTRY SERVICE; SELF HELP PROJECTS

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NATIONAL FARMERS ASSOCIATION OF ZIMBABWE-MASVINGO

ZIMBABWE-MASVINGO

The National Farmers Association of Zimbabwe is a project for mobilising the community into groups at village levels throughout the country. The project has grown to include all peasant farmers in the vicinity.

LEADERSHIP AND SELF-HELP

In this project, every member of the village community comes together to share extension services. Leadership training and self-help projects are emphasized. Planning and management skills are used to influence and direct villagers on the practical benefits of organizing village cooperatives.

TOWARDS SELF-SUFFICIENCY

Among the activities initiated by this project are:

- Gardening
- Poultry and pig farming
- Bakeries
- Pottery and handcraft production
- Grazing schemes
- Building warehouses
- Savings clubs
- Leadership courses

INFORMATION: A STEP TOWARDS SELF-SUFFICIENCY

The program has found that improving the basic knowledge of villagers helps increase self-sufficiency. While aid from the outside is essential, it is only necessary to provide the initial stimulus. Leadership courses have improved the organizational skills of members, while the provision of services to the members has improved.

The association now has representatives in all the major policy-making bodies of the government. Farming groups are undertaking more self-help projects, and the formation of cooperatives is growing in line with government agrarian reforms. There is greater access to information on

production and family planning. The organization has increased its membership, significantly adding to its capabilities. All provincial offices have now been fully staffed and provided with office equipment. The organization has provided guidelines for agricultural policies and has sent representatives to governmental and non-governmental organizations.

PROJECT SPONSOR NATIONAL FARMERS ASSOCIATION OF ZIMBABWE-MASVINGO

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DEUTSCHES ROTES KREUZ

ETHIOPIA - SIDAMO

Deutsches Rotes Kreuz is an extensive Red Cross program which aims at providing health care facilities, training and information to villagers.

TRAINING IN PRIMARY HEALTH CARE

In 1986, the Deutsches Rotes Kreuz initiated this program in response to periodical outbreaks of drought, overpopulation and the need of the Ethiopian Ministry of Health (MOH) to meet the goals of its five year plan. Ethiopian and German Red Cross societies have built and equipped two rural clinics (1987-88) which, in turn, will be handed to the MOH. One of their main aims is to train the rural population, consisting of more than 30,000 people, in primary health care, family planning and first aid. The ERCS and various volunteers are constructing pure water wells as measures of spring protection. In order to strengthen the local Red Cross structures, Red Cross sub-branches will be established.

REDUCING COMMUNICABLE DISEASES

The project strives to provide medical care, train volunteers, reduce communicable diseases (related particularly to water), influence the rapid growth of the population and to strengthen Red Cross structures in order to cope with disasters.

In order to meet these goals, clinics were constructed and Red Cross instructors were trained along with the rural population; medical, educational and transportation equipment were also provided.

Consequently, a change in the attitudes which contributed to diseases and overpopulation began to emerge. Basic primary health care increased because of the establishment of clinics and training programs and the Red Cross sub-branches became more self reliant.

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SUDAN OPEN LEARNING UNIT (formerly Sudan Extension Unit)

SUDAN-KHARTOUM AND GEDAREF

Sudan Open Learning Unit (SOLU) is Sudan's only teaching institution for refugees. It was created in 1984, oriented principally towards the needs of refugees from Ethiopia/Eritrea. It now serves a significant number of Sudanese students as well. Apart from the director, all of the staff are Sudanese or refugees. Their emphasis is on "Distance Learning" in which education can be conducted without regular access to a classroom or a teacher.

The method of "Open Learning" allows the students the freedom to decide which course to follow, and at what speed he or she wishes to proceed. The courses are conducted by SOLU in Khartoum, Gedaref, Kassala, Port Sudan and Suakin. The course texts designed by SOLU are also used by other organizations in the Sudan. SOLU operates under the terms of an agreement between the International Extension College, Cambridge(U.K.) and the government of Sudan, represented by the commissioner for refugees.

Other objectives include providing formal secondary education and non-formal education for illiterate people.

ACHIEVING LITERACY

The project makes education accessible through study centers, courses and writing. SOLU is continuously improving and updating the courses. They also offer courses on education and particularly on literacy courses in the native language.

Achievements of this project include the establishment of study centers in Gedaref, Khartoum and Kassala, and the developing of formal courses of English, Mathematics and Science. The Learning Unit also has had success in a literacy program involving women.

PROJECT SPONSORS
ODA (British government)
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SAVE THE CHILDREN FUND

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SELF-HELP AGRICULTURAL PROJECT FOR ETHIOPIAN REFUGEES

SUDAN-UM RAKUBA

Since 1970, over 750,000 Ethiopian refugees have come to Sudan and settled in camps with assistance from the Sudanese government, the UNHCR and other voluntary agencies working in Sudan. The World Food Program stopped providing food, leaving the majority of refugee farmers to work for Sudanese farms or to provide for themselves.

A SELF-HELP AGRICULTURAL PROJECT

This project began in 1986 with the help of Ethiopian aid to provide a self-help agricultural project for Ethiopian refugee farmers. Currently there are 200 families organized into communities practicing self-help agriculture.

SELF-RELIANCE FOR REFUGEES

The main objectives of the project are to help refugees build self-confidence, to assist them in integrating into the Sudanese population, and to help them secure economic self-reliance in their production of food.

The program has succeeded in organizing refugee communities, helping them to rent and clear land, and produce foodstuffs. The self-help concept has played an important role in giving cohesion and confidence to the project groups.

PROJECT SPONSORS
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BILATE REFORESTATION PROJECT

ETHIOPIA- SOUTHERN SHOA

The Bilate Reforestation Project began in 1983 in order to stop erosion. The church together with the local farmers associations or Kebeles continues to make decisions regarding the objectives of the program and the division of labour. The project will be benefitting a local population of approximately 17,500.

REFORESTATION AND REPLANTING

The project goals are to reforest an area of approximately 25 km along the river, encourage the return of natural vegetation, provide a long term supply of firewood and to train selected community leaders in woodland management.

So far, in order to meet their objectives, the Bilate Reforestation Project has set up a number of activities:

- Building the land into terraces
- Planting tree seedlings
- Setting up fences to prevent animals from damaging the seedlings
- Providing separate access to the river for people and animals

The project has shown that reforestation in a badly eroded area is possible over the long term with conscientious and concerted effort

PROJECT SPONSORS

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VILLAGE EXTENSION SCHEME

SUDAN-SHENDI, NILE PROVINCE

MOBILIZING VOLUNTARY LABOUR

Northern Sudan suffers from desertification, deforestation and a progressive decline in agricultural products. The Village Extension Scheme has mobilized voluntary labour in some 30 villages. From the beginning, local leadership is emphasized in the running of the projects. The projects involve men, women and children in building tree nurseries, wood lots and planting seedlings for wind break, fuel wood, building materials, fodder, fruit and shade. There is an effort to use locally available equipment and materials whenever possible.

PROVIDING EDUCATION AND TRAINING

The main objectives of this project are to make education and technical assistance available to all sections of the community, and to ensure self sufficiency concerning forestry needs.

The Village Extension Scheme has established activities such as:

- Well-digging to provide water supplies for nurseries and wood lots
- Nursery construction
- Tree planting and raising
- Training programs with schools, women's and youth groups

The project has successfully trained villagers in skills for nursery management and tree raising, and involved women in income generation. In addition, this scheme has overseen the planting of several hundred thousand trees to protect agriculture and has raised general awareness of the community about forestry.

PROJECT SPONSOR

EEC
ODA (BRITISH GOVERNMENT)
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EAU VIVE'S PROJECT FOR THE ORGANIZATION, EQUIPMENT AND MANAGEMENT OF WELL WORKERS

NIGER - DOSSO DEPARTMENT, FIVE DISTRICTS

The Dosso department has more than 1,000 cement wells, of which 90% suffer from continuous clogging due to the great amounts of sand that penetrate the wells. The project aims at increasing the level of water to the wells maximum capacity (5 to 7 meters). A new technique called "Plongée en Apnée" is being taught to make the efforts of unclogging the wells more effective and to provide better working conditions.

PROVIDING GOOD WATER

The main goals of Eau Vive are to provide workers with good equipment, reduce the frequency of repairs and provide a consistent supply of good water. As well, they aim to set up an effective system whereby well-workers implement new techniques that fulfill the objectives and reduce costs.

This project has initiated several activities such as:

- Recruiting and uniting well workers
- Providing them with equipment in 4 districts
- Producing synthetic rope in Dosso
- Mobilizing local authorities into management positions

Consequently, this project has decreased costs of well maintenance. The people now use methods and equipment more effectively.

PROJECT SPONSORS

EAU VIVE
EUROPEAN ECONOMIC COMMUNITY

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ST. JOHN'S CHURCH IN WALES YOUTH TRAINING SCHEME

*UNITED KINGDOM-WALES-
MIDGLAMORGAN-MERTHYR TYDFIL*

**"Instilling a sense of worth and value
in the community"**

**St. John's Youth Training Scheme is a
training scheme for unemployed adults
and youth, providing basic practical
instruction in transferable skills.**

BENEFITING BOTH YOUTH AND COMMUNITY

The program puts major emphasis on providing training relative to the needs and demands of those participating, while simultaneously providing benefits for the community. The Dan-Y-Castell Farm Project provides this training by redeveloping former derelict marginal farm land to provide practical educational benefits to schools and local organizations, and by providing a riding school for local disabled and handicapped young people. It trains unemployed adults through the Employment Training Scheme.

The program offers extensive Employment Training and community based work throughout South Wales. This includes training workshops, redevelopment projects, and the Dan-Y-Castell Community Farm.

ENRICHING FAMILY AND STUDENT LEARNING

The program has found that alternating theoretical work with practical experience proves mutually beneficial in both areas.

Families play a key role in the initiation and support of the centre. Both family and student learning is enriched by the experience. The program's successful approach has spread to other countries.

**PROJECT SPONSOR
ST. JOHN'S INDUSTRIES LTD.**

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DE KLEINE AARDE: THE SMALL EARTH

NETHERLANDS-BOXTEL

This project is an environmental educational centre which emphasizes agriculture, whole food, energy saving and renewable energy resources, and their interrelatedness. It is part of EKO and MEMO movements in the Netherlands.

EKO

The EKO movement includes biological agriculture, based on EKO food ideas, i.e. food without exploitation of the people, soil and animals. To this end, no chemical fertilisers or pesticides are used. Economic food consumption is promoted by eating local food, seasonal food and less meat. No additives are used and food is packed suitably, if packing is necessary. Another aspect is drastic energy saving and renewable energy resources. The project is about 70% self-sufficient, with about 30% of the support coming from the Government of the Netherlands.

Program activities include:

- Demonstrations on agriculture, food, energy, biological building, etc.
- Courses and excursions on the above areas
- Publication of quarterlies, books, brochures and posters

ACHIEVING GLOBAL STANDARDS

The program endeavours to promote global standards of food, soil, energy and raw materials consumption, thereby bringing about a standard of living friendly to both people and the environment.

PROJECT SPONSOR

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MONTEMURO HUMAN DEVELOPMENT PROJECT

PORTUGAL - MONTEMURO

"Unifying Independent and Isolated villages".

The Montemuro Human Development Project is an integrated multi-village rural project in Northeastern Portugal. The main aim of the project is the achievement of economically viable mountain villages. It focuses on leadership training and the creation of local social groups dedicated to community services. Major emphasis is placed on working with public and private institutions to deliver needed services in the areas of health, agricultural extension, adult literacy, technical training, sanitation and irrigation services. The creation of songs, symbols and stories helps the villages to create a hope filled image of the future based on the rich folklore and customs of the past, encouraging unity among the independent and isolated villages.

CREATING A LEADERSHIP CORE

The Institute is based in Mezio, one of 18 villages on Montemuro Mountain, where its training centre is located. From this base a leadership core of Portuguese villagers is being created. These villagers spread training methods to local communities in the region by means of 3-day courses, study evenings, planning events, work days and service delivery modules. A local handicraft museum was built to start marketing local crafts produced in the villages. A new system of mountain agriculture has been designed which will eventually produce larger economic gains through crop diversification (strawberries, currants and hazelnuts) and the upgrading of livestock (sheep and goats).

ECONOMIC VIABILITY OF MOUNTAIN VILLAGES

Objectives include:
-Creating local employment opportunities for youth
-Demonstrating the economic viability of mountain villages
-Creating and delivering comprehensive social services
-Creating groups of people capable of bringing about social change

TRAINING LOCALS

The project has trained local farmers to teach others in the region how to do their own development. Several hundred people have been involved; multisector involvement has begun. A comprehensive agri-scheme for reversing economic trends of the area has been developed. Perspectives have changed from the stance of isolation to group sociality.

PROJECT SPONSOR

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APT DESIGN AND DEVELOPMENT

UNITED KINGDOM - ENGLAND - GLOUCESTERSHIRE

Appropriate Technology Design and Development (APT) is a project that works in the design and development of intermediate technology for application at the village level, through machinery and instruction manuals, and training courses.

PROMOTING APPROPRIATE TECHNOLOGIES

APT is an Association of engineers, designers and craftsmen who work together in different configurations combining their various skills to develop and promote appropriate technologies. While work is primarily aimed at the third world, a design and fabrication service for private and business contacts at home is also provided. Some products that help support the development work are marketed. Emphasis is placed on designing equipment which can be built and repaired in the areas where it is used, thus reducing manufacturers' overheads, import taxes and transportation costs.

Basic steel sections and hardwood bearings are frequently employed however, whenever it is possible, indigenous materials are used.

OBJECTIVES

The group's aims are to promote and research appropriate technology, sharing knowledge with other workers in the field.

A main objective is to design equipment that can be built and repaired in the area of use.

PROGRAM ACTIVITIES

- Design and fabrication of machinery, farm implements, energy devices, etc.
- Develop, re-assess, upgrade, test and improve existing devices
- Reports on findings
- Dissemination of designs for equipment through manuals with clear illustrations and engineering drawings
- Consultation on small work-shops,

planning production units and exhibition design

-Short training courses on appropriate technology design

Services are offered in the United Kingdom and abroad.

PROJECT SPONSOR APPROPRIATE TECHNOLOGY DESIGN AND DEVELOPMENT

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CENTRE FOR ALTERNATIVE TECHNOLOGY

UNITED KINGDOM-WALES-MACHYNLLETH

"A working demonstration of an alternative energy lifestyle for the average person."

The Centre for Alternative Technology in Machynlleth, Wales is a forty-acre site in a non-operative state quarry. The buildings were designed and built by the resident staff. The community produces its own food and energy from water, wind, wood and from recycling human waste. They not only display alternative technology, but rely on it.

CENTER FOR ALTERNATIVE TECHNOLOGY

The Centre for Alternative Technology was set up in 1974 by the Society for Environmental Improvement, a registered charity. It is independent of direct government funding, and relies on its visitors to provide it with the necessary income to maintain itself. It has 30 full-time staff, about 15 of whom live on the site collectively, rather than communally. The centre has its own private space, and the people do things together that make energy and resource sense, such as growing and cooking food, and running small holding and sharing facilities, i.e. washing machines and transport.

The staff are employed because they have specific skills to offer and are paid on the same salary scale, which is 'need-based' and not dependent on the job or the qualifications. The centre emphasizes that alternative technology is not only "hardware", but also a set of alternative values and priorities about living. The people live, work, and make their decisions collectively.

A RESOURCE CENTRE

The program provides public displays of ambient energy, energy-saving devices, and environmentally conscious electronics. It also offers residential courses on alternative technology for the

general public. Organic growing is done on the premises. The centre also has an information resources facility, restaurant and a bookshop.

PUBLIC AWARENESS

The Centre has generated a good deal of public awareness, hosting 55,000 visitors a year.

PROJECT SPONSOR APPROPRIATE TECHNOLOGY DESIGN AND DEVELOPMENT

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MEDICAL EDUCATION PROJECT OF PACARAN

PERU-YAUYOS-PACARAN

"Lending stability and continuity to health care."

Proyecto Medico-Educativo de Pacaran (the Health Education Project of Pacaran) is a project designed to provide comprehensive health care to the community of Pacaran and the villages surrounding it in the central part of Yauyos Province. It provides a range of medical services and offers courses on basic sanitation and preventive medicine.

Since the centre was founded people have tended to come for treatment during the early stages of illness, rather than waiting for more serious manifestations. As a result the people's trust in their medical doctors and modern methodology has grown. This has lent stability and continuity to health care.

In addition, the most remote villages are treated by "health missions". These missions visit the farthest villages in the ravines of Yauyos every month. Each visit lasts from three to five days. Mutual agreements on cooperation have been reached with these communities. In the auditorium, monthly meetings are held, which are attended by local doctors. In these meetings different scientific topics are reviewed.

A CLEAN AND HEALTHY LIFE

The objective of PROSIP is to protect the right for all to live a clean and healthy life, assuring a sanitary welfare service to the family, a full range of medical services, and information on nutrition, preventive health care and infant care.

Other objectives include:

- The distribution of information about nutrition and preventive health care;
- The availability of basic health services;
- The creation of a better equipped laboratory in the Canete Valley.

IMPROVED MEDICAL FACILITIES

The program provides:

- General medical services
- Home hospitalization services
- Medical-surgical emergency services
- X-ray and laboratory services
- Health Missions
- Scientific reunions
- Nutritional investigation
- A pharmacy with basic medicines
- Medical information radio broadcasting
- Laboratory of San Marcos University preventive medicine program lectures

SUCCESSFUL MEDICAL CARE

This project has ensured permanent and continuous medical care. Trust in medical care has been developed, resulting in prevention and early treatment of illness.

PROJECT SPONSORS

PROMOTORA DE OBRAS SOCIALES Y DE INSTRUCCION POPULAR (PROSIP)
PROMOTER OF SOCIAL WORK AND PUBLIC INSTRUCTION (PROSIP)

For further information contact:

Dr. Carlos Bolognesi
281 Santa Maria Ave.
Lima 18, PERU

ALLSIDES WORKROOM

JAMAICA - KINGSTON

The Jamaica Womens League Allsides Workroom is a self-supporting program that trains rural women in practical and marketable skills, and provides them with a structure for supplementing their income through cottage industry.

SOURCES OF SUPPLEMENTAL INCOME

The project addresses the problems of predominantly unmarried rural women in supplementing their small financial resources. The project staff identifies local leaders. They are trained in practical skills. These women then form groups in their villages; attention is paid to attracting those most in need. Local leaders are backed up by the head office with whom they can exchange ideas and concerns.

Work material is supplied free of charge. Completed work is paid for, processed, finished and marketed. Some of the profits are distributed to the cottage workers on a percentage basis, while the rest is used to expand the workroom program. Launched in 1939 with 12 participants, the program presently involves 485 women in various activities. Aside from the head office staff of thirty, 408 are earning regular incomes.

TEACHING MARKETABLE SKILLS

The program strives to teach women marketable skills to educate the rural women in work attitudes, planning, organizing, budgeting, the use of local food, family planning, health care and other practical skills. It encourages the participation of women in community activities.

BOOSTING MORALE

The Jamaica Womens League has been effective in significantly boosting the

morale of rural women. It has taken a long educational process to change the women's attitude towards work. Furthermore, in such a program, constant and consistent efforts must be made to improve and maintain high standards. Material incentives induce positive responses, but the most essential resources are the skills and dedication of the women.

PROJECT SPONSOR

JAMAICA'S WOMENS LEAGUE
UNITED WAY OF JAMAICA
C.E.B.E.M.O.

For further information contact:

Mrs. Monica Lawrence,
General Manager
JAMAICA'S WOMENS LEAGUE-
ALLSIDES WORKROOM
22 Parkinton Plaza
Kingston 10
JAMAICA
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929-2123

REVOLVING FUND FOR PRODUCTIVE PROJECTS

HONDURAS-TEGUCIGALPA

This project originated as an answer to the concerns of the FEHMUC, a national organization of rural women.

PROVIDING FINANCIAL AID

Established in Sept. 1982, the Revolving Fund for Productive Products gives financial aid, through credit, to groups who are members of the organization, members of FEHMUC, and those who meet the following requirements:

- The group must have a coherent and strong organization
- It has to have had membership for at least 6 months
- The members of the group must show the dynamism and interest needed to bring their work strength to the development of small agricultural projects
- A satisfactory feasibility study of the project must be approved

DECREASING THE LEVEL OF MALNUTRITION

The goals of this project involve achieving financial independence, ameliorating the nutritional diet of the peasant family, decreasing the level of malnutrition, and gaining knowledge of the management aspects and basic skills.

The activities initiated were:

- Agricultural projects;
Cultivation of rice, different types of corn, beans, watermelon, cantaloupe and vegetables.
- Animal husbandry projects;
Raising and fattening chickens, rabbits and pigs.
- Arts and Crafts projects;
Production of hats and wallets.
- Consumer Store Project;
Running a general store.

GAINING TECHNICAL ABILITIES:

As a result of these activities, the people have acquired technical capabilities through the irrigation projects, and have established an Adult

Literacy and Pre-School Education Program, as well as a Health Program.

PROJECT SPONSOR

PROGRAMA DE LAS NACIONES UNIDAS PARA EL DESARROLLO (PNUD)
UNITED NATIONS DEVELOPMENT FUND (PNUD)

For further information contact:

Julia Maria Saldanas
FEHMUC
A.P. 804
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tel: 22-0613

CANO NEGRO HUMAN DEVELOPMENT CLUSTER

VENEZUELA - CANO NEGRO - MIRANDA

This project aims at promoting self-government in the targeted communities through the teaching of leadership skills and methodology.

Volunteer groups called "Asociaciones de Vecinos" (neighbourhood associations) have in recent years become the representatives for the rights of ordinary citizens in Venezuela. These groups have been very successful in urban professional neighbourhoods. These groups are the grassroots safety valves protecting the rights of communities against excesses of bureaucracy and corruption. The aim of their current project, "DEVELOPMENT OF A DISTRICT VOLUNTEER CORPS" is to extend the organization and power of urban volunteer associations to the district or county level where less fortunate populations may benefit.

A District Volunteer Corps will be made up of competent personnel and concerned citizens trained in leadership methodology. It will produce a district agenda to enhance the effectiveness of the existing district structures. They will provide assistance to rural communities, network with Non-Governmental Organizations and volunteer groups to start new initiatives according to their needs and capabilities. This will include programs in education, health, agriculture and small businesses.

The target district for this NATIONAL PILOT PROJECT is Distrito Acevedo where ICA Venezuela has worked in integrated village development for the past 11 years.

THREE PHASE PLAN

This project is implemented in three phases:

Phase 1 - District Research.
This activity culminated in a symposium which became the basis for the other two phases of the project.

Phase 2 - Training of a Volunteer

District Corps in leadership methods.

Phase 3 - District Strategic Planning
Creation of a district agenda. Small project implementation in agriculture, business, education and health.

REGIONALIZING DEVELOPMENT

The program has been able to regionalise the concepts of integrated development through the incorporation of educated rural small town citizens in development projects (not just marginal villagers) which work alongside with existing structures to make their efforts more productive.

PROJECT SPONSOR

INSTITUTE OF CULTURAL AFFAIRS (ICA)
DIVISION DE DESARROLLO COMUNITARIO

For further information, contact:

Antonio Beltran, Director
DIVISION DE DESARROLLO COMUNITARIO,
ICA: VENEZUELA
Apt 584
VENEZUELA

COOPERATIVE TRAINING AND EMPLOYMENT FACILITIES FOR RETURNED REFUGEES

ARGENTINA

"Creating a sense of mutual responsibility in communities".

The Promotion of Cooperatives (PROCOP) aims at helping returning refugees to reintegrate into their communities.

The Promotion of Cooperatives (PROCOP) responded in 1985 to the several thousand Argentinian refugees who returned to their homeland after the institution of democratic elections. PROCOP provides cooperative training courses and workshops to ensure easier resettlement and reintegration. Helping to start productive activity, the organization contributes a subsidy or loan to projects initiated by small groups of ex-prisoners and their families. Economic support is given after an initial feasibility study which is then followed by consecutive studies to ensure proper management. Each project is expected to repay PROCOP's investment in order to create potential for new projects and a sense of mutual responsibility to the communities. The people of the cooperative program will become autonomous as soon as they are considered well organized in the productive process and have succeeded in creating a legal cooperative.

PROCOP works to support the right of all Argentinians to live in their own country.

SOCIAL INTEGRATION OF REFUGEES

The goal of this project is to establish an integrated system for cooperative production and commercialization units for plastic products. Workshops in Tucuman, Cordoba and Gran Buenos Aires, obtain freedom for cooperative workers and potential participants to set up their own production units. Also included in their objectives is the establishment of an independent Cooperative Training Centre.

Consequently, this project has successfully accomplished the integration of returned refugees, ex-political prisoners, and the families of those still missing into small scale productive units. Improvements in the social and economic position of some of the deprived sectors of the population have also been achieved.

PROJECT SPONSOR
BROEDELJK DELEN
COMMISSION OF EUROPEAN
COMMUNITY

For further information, please contact:

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1095 Capital Federal, Buenos Aires
Argentina

COASTAL ENTERPRISES INC.

USA-MAINE-WICASSET

Coastal Enterprises Inc. provides loans, investment capital and training to small businesses.

BUILDING THE SOCIAL AND ECONOMIC STRENGTH OF MAINE

Maine is ranked 49th out of 50 states in bank capital assets, giving it one of the lowest per capita incomes in the USA. It is a capially starved state and in this context, Coastal Enterprises Inc.(CEI) was formed. CEI is a non-profit community development corporation organised in 1977. CEI works to provide employment and ownership opportunities for the disadvantaged. It revitalizes impoverished communities by giving financial and technical assistance to small businesses, natural resource industries and micro-enterprises.

Since 1979, it has raised over 8 million dollars in financial capital. Through its Rural Development Investment Fund it has contributed to several enterprises including fish processing, wood products industries, and agricultural ventures; providing direct jobs, and a livelihood for fishermen, farmers and loggers.

CEI encourages management training, accounting, market research and technological development as essential ingredients. CEI's ongoing strategy focuses on job-generating ventures, value-added and innovative products, and local businesses. They seek to mobilize financial and technical assistance resources, along with employment training, to build a viable economy in the state of Maine.

TARGETING BENEFITS

The program targets benefits to low income people through the development of successful independently owned and operated business ventures. Thus, they have launched various activities such as:
-Securing capital investments for qualified small businesses and child care services

-Mobilizing employment training resources
-Assisting municipalities in planning and implementing economic development projects

-Assisting non-profit organisations in gaining self-sufficiency through income generating projects

-Entrepreneurship education through Vocational Training Institutes

SUPPORT FOR COMMUNITY DEVELOPMENT

CEI has been Licensed by Small Business Administration (US Government) to provide fixed, long term 504 program financing to businesses, and has also been licensed by the Finance Authority of Maine. It has gained both public and private support for community development initiatives.

For further information, contact:

Ronald L. Phillips, President
COASTAL ENTERPRISES INC.
P.O. Box 268
Wiscasset, Maine 04578
USA
tel: (207) 882 7552

DINEH COOPERATIVES INC. (DCI)

USA-NAVAHO NATION-CHINLE

"Investing In the Navaho Nation".

Dineh Cooperatives Inc. in Chinle, Arizona, is a non-profit American Indian Economic Development Corporation which ensures that community and economic development are brought about in the most underdeveloped areas of the Navaho Reservation. It has established community cooperatives, a fire station, a hospital, a shopping center and a manufacturing plant.

THE RESERVATION ECONOMY: TRADITIONAL ECONOMIC DEPENDENCY

Historically, most of the economic institutions of the Navahos have been controlled by non-Navahos. Dollars earned by reservation residents were often not spent on the reservation. Basic services such as shopping centres and hospitals were not accessible. Residents often travelled hundreds of miles a month just to obtain necessities. The trading posts, once the mainstay of the reservation economy, were notorious for their unfair business practices.

COMMUNITY DEVELOPMENT

DCI uses resource leveraging from both the public and private sectors to finance its projects and create jobs; business and benefits to upgrade the local economies. Although it is a non-profit corporation, DCI serves as the parent organization for profit making subsidiaries such as DCI Shopping Centre Inc. and Tooh Dineh Industries Inc. The Tseyi Shopping Centre provides employment for 170 people. Tooh Dineh Industries Inc. employs 75 people. With the use of sophisticated technology, they manufacture products for the automotive, electronics and wire-processing industries.

BUILDING POSITIVE VENTURES

DCI works to build permanent ventures in order to break the traditional economic dependency on shifting federal cycles and priorities. They form coalitions integrating governmental, tribal, private and non-profit groups. Providing technical assistance and bringing in needed expertise has helped in revitalising traditional livelihoods such as farming and livestock.

The creation of symbols has been crucial to ongoing motivation. The DCI logo, artwork and the Navaho names of ventures and organisations have all contributed to the pride and sense of identity so crucial to local development efforts.

AWARDS

In 1987, two Navaho Nation businesses were the recipients of national awards which granted them high national recognition. The Tseyi Shopping Centre received the Award for National Excellence - the highest award of its type and the first ever presented to an Indian community. Tooh Dineh Industries received the Certificate of National Recognition.

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86503
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HOME EDUCATION LIVELIHOOD PROGRAM (HELP)

USA-NEW MEXICO-ALBUQUERQUE

Home Education Livelihood Program (HELP) in New Mexico is a state-wide agency set up to provide self-help programs in local communities. Church leaders, farm workers and service professionals formed the Home Education Livelihood Program (HELP) out of a common concern for the deterioration of rural and urban communities throughout New Mexico, in particular the plight of low-income and migrant/seasonal farm workers. HELP stresses the importance of community organisation, leadership development and skills transfer as a three-step process toward building permanent stability at the local level.

THE INNOVATOR-CATALYST APPROACH

Unifying story: The innovator-catalyst approach, HELP's philosophy, is to work with families and communities in their home environment through a broad process of education in order to create a better economic livelihood. The program plans, organises and operates what would be viewed by conventional agencies as 'high-risk' projects. HELP views them as opportunities for innovation and change. HELP's innovator-catalyst approach works by identifying needs, organising local residents and then designing a program to meet those needs. HELP trains local staff and advisory boards in order to gradually get the project working on a self-sustaining basis.

DEMONSTRATING WHAT CAN BE DONE

- Self-help housing construction and renovation
- Land and natural resources development including water systems
- Early childhood and adult education
- Job training
- Rural health clinics and emergency assistance

- Child care food program
- Family Preservation program
- Becoming more involved with parenting and child abuse/neglect issues and services

So far, HELP has served more than 320,000 clients in its 23 year career including: migrant/seasonal farm worker families, self-employed ranchers and farmers, children and youth, elderly and handicapped, and low-income businesses and cooperatives.

For further information, contact:

Ernest Eugene Ortega, Executive
Director
HOME EDUCATION
LIVELIHOOD PROGRAMME,
INC. (HELP)
3423 Central Avenue, N.E.
Albuquerque, New Mexico
87106
USA

TRICKLE UP PROGRAM (TUP)

USA-NEW YORK

TUP'S PROJECT

TUP provides grants of US \$100 each to groups of five or more under-employed people who agree to invest 1,000 or more hours of work within a three month period on a profit making enterprise they have planned themselves. The project must meet the following requirements:

- secure or obtainable resources
- where a profit is anticipated, not less than 20% will be reinvested
- continuing and expanding levels of self-employment
- reports on their enterprise must be provided to TUP.

Two thirds of the people who become TUP entrepreneurs, in both urban and rural areas, are women, many of whom have rarely earned money. Grants are made only through established agencies that serve as TUP Coordinators and accept responsibility for helping groups complete Business Plans and Business Reports.

INCREASING PRODUCTIVITY

TUP works to increase productivity and to reduce unemployment and under-employment by encouraging these people to invest their time, skills and resources in productive, profit-making enterprises they plan themselves, which can lead to economic independence. TUP also encourages greater opportunities for women.

CONTACT

TUP makes periodic field visits to Coordinators and TUP entrepreneurs and also provides periodic training workshops for coordinators in the field.

GRANTS

TUP provides grants through TUP Coordinators, using a process that combines psychological encouragement, business training and cash grants of US

\$100. Grants have been assigned in 100 countries where more than 7,100 businesses have been started by new entrepreneurs.

PROJECT SPONSOR

TRICKLE UP PROGRAM (TUP), a non-governmental, non-profit organization

For more information and/or applications, contact:
Glen Leet and Milderred Robins
Leet
Founders and Co-Directors,
Trickle Up Programme, Inc.,
54 Riverside Drive, PHE
New York, NY 10024-6509
Tel: (212) 362-7958

PALESTINIAN NEEDLEWORK PROGRAM

ISRAEL-EAST JERUSALEM (WEST BANK)

The Palestinian Needlework Program works to foster a feeling of self-respect and personal worth among individuals, and provides them with an opportunity to become self-supporting.

A WOMAN'S COOPERATIVE

The Palestinian Needlework Program attempts to provide poor families in less developed areas with a meaningful way to earn a productive living. This work enables the village women to supplement family income and more adequately meet their needs for food, clothing and medical care.

When initiated in 1954, the program treated the women as mere wage earners. However, in 1980, changes in the project made it into a real, registered, women's cooperative. Intensive training was held for women in the villages, preparing them to handle all phases of handicraft production. Presently, the Surif Women's Cooperative is run by an elected Board of five members and employs a manager. Monthly salaries are paid to women workers and profits are shared. The Needlework Program has grown into a 300 member cooperative. The responsibilities and challenges faced by the members of the cooperative have been enormous, yet they constantly strive to overcome their problems and further develop the Cooperative.

MARKETING AND PRODUCTION

- Program activities include:
- marketing of products, both locally and for export
 - production of needlework cloth material
 - thread counting embroidery
 - establishment of a loan program to cooperative members

PRESERVING TRADITIONAL CRAFTS

The Needlework Program enables the women to keep alive a Palestinian cultural tradition, as well as contribute to their family income. As a result, there has

been a revival of the traditional handicraft trade, helping to preserve this traditional craft which has been handed down through the generations.

Sales have provided a supplementary income for village women working at home and have shown that local women can be organized and have a profitable business.

Other complementary projects, such as literacy, health and educational programs, were initiated through the original cooperative and have been effective.

PROJECT SPONSOR

SURIF WOMEN'S COOPERATIVE

For further information, contact:
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79 Nablus Road.
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HEALTH WORKER TRAINING PROGRAM

AFGHANISTAN- GHAZNI PROVINCE

This project established community-level health care facilities through training programs and education in schools.

HEALTH WORKER TRAINING

This program was established in 1984 to help meet the need expressed by the people of the Ghazni Province for health care facilities at the community level. It emphasizes the training of the local population and affects approximately 6,000 people. This training takes place in a central clinic where members of the different communities are sent as trainees. The context and organization of the program are determined by representatives of IAHC, HU and local communities.

The program's objectives are:

- To form a pool of community health workers
- To establish on-going training programs run by local trainers
- To develop a network of village health centres
- To develop an informal program of information exchange for women

TRAINING AND EDUCATION

The program provides for the training of local workers, along with informal training with TBAs. It also introduces health education work into local schools and establishes contacts with local women to facilitate the exchange of health education information.

PACED TO LOCAL NEEDS

The program pursues the community's overall wishes according both to the village's own pace and to its needs. With this guiding principle the program has been able to meet many of its objectives. Accomplishments include the education of two groups of clinic workers and the establishment of trained workers in the clinics. It has established contacts with local women and lent valuable support to

local school systems.

PROJECT SPONSOR
ISLAMIC AID HEALTH CENTRE FOR
AFGHAN REFUGEES (IAHC)
HEALTH UNLIMITED (HU)

For further information contact:

John Malley
HEALTH UNLIMITED
3 Stamford Street
London SE 19NT, U.K.
tel: (01) 928 4809

TATA STEEL RURAL DEVELOPMENT SOCIETY (TSRDS)

INDIA-JAMSHEDPUR-BIHAR

The Tata Steel Rural Development Society (TSRDS), which began in April 1979, was sponsored and financed by the largest private enterprise in India, the Tata Iron and Steel Co. Ltd (TISCO), Jamshedpur. TISCO uses its business, managerial and technical expertise to develop an effective infrastructure in isolated tribal villages.

A SELF-SUSTAINING PROCESS OF GROWTH

TSRDS has five operating units. The one in Jamshedpur covers 155 villages, while the four in the mining and colliery units of the company cover 121 villages. The inhabitants are mostly tribal and are occupied in agriculture and related activities.

When the program was launched, irrigated land accounted for only two percent of the cultivable area, all of which yielded only one crop. The TRSDS approach involves the promotion of local service centers at the heart of the villages. The village advisory committees for men and women act as catalysts for the utilization of local resources.

The aim of this program is to generate self-reliance in the villages by enhancing traditional skills in order to ensure a self-sustaining process of growth. The model is a replicable model of integrated socio-economic development, promoting village interaction with government, non-government and international agencies.

AGRICULTURAL EXTENSION

- Activities include:
- Agricultural extension
 - Community forestry and horticulture
 - Health facilities
 - Vocational training programs
 - Early and adult education
 - Rural industries
 - Minor irrigation schemes
 - Road construction
 - Rehabilitation of nomadic tribes

-Collaborative projects with the state governments and other agencies.

There are 22,000 acres of land in the process of second crop cultivation. There were 209 irrigation wells and ponds constructed, while 17 nurseries raised 1,480,000 seedlings (1987-1988). There were 382 drinking water wells installed. On the medical side, an average of 10,000 patients are treated per month through 13 mobile clinics.

PROJECT SPONSOR
TATA IRON AND STEEL COMPANY,
LTD. (TISCO), JAMSHEDPUR

For further information, contact:

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23476 (res)

INSTITUTE OF ENGINEERING AND RURAL TECHNOLOGY (IERT)

INDIA - ALLAHABAD - UTTAR PRADESH

IERT has linked the research and teaching of an academic institution with practical application in the village. They have developed and tested an approach combining rural development committees, with growth, training and production centers, and associated rural marketing centers. The appropriate technology division develops wind, water and bio-energy systems. IERT organises diploma courses in rural management and training courses for other organisations.

IERT: A GROWTH CENTRE

IERT is a research and training institution on a large modern campus. In 1976, rural development activities were initiated through the rural development cell to give practical field experience to staff and students and establish IERT's relevance in the surrounding area.

There are 3 main and 2 subsidiary growth centers working with about 1,000 families in 67 villages. The land is arid and stony. The population has a large proportion of tribal and scheduled caste people. The literacy rate is low and poverty high. Each growth center uses appropriate technology, and is staffed by professional social scientists, managers and trainers.

SELF-SUFFICIENCY FOR VILLAGES

IERT strives to bring self-sufficiency to villages. To sustain growth, village committees are set up to continue the work. IERT acts as a resource for appropriate technology, methods and skills.

RURAL DEVELOPMENT ACTIVITIES

- Village finance management
- Pre-primary and primary education
- Credit access
- Agricultural productivity improvement
- Rural marketing centers, providing

purchasing and marketing support

-Practical research in rural technology

In addition, IERT also hosts a range of education, sanitation and voluntary programs. Women and children are now receiving previously unattainable education.

The program has seen an increase in the number of village industries and shops. Important links between villages and growth centers, banks, IERT and the government have been formed, creating additional development opportunities.

PROJECT SPONSORS

INSTITUTE OF ENGINEERING AND RURAL TECHNOLOGY (IERT)

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ACTION FOR WELFARE AND AWAKENING IN THE RURAL ENVIRONMENT (AWARE)

INDIA - HYDERABAD - ANDHRA PRADESH

AWARE is a non-political, secular social service organisation. They have 700 full time workers, 1200 part-time workers and nearly 50,000 volunteers working in the 20 project areas of Andhra Pradesh, Orissa, Tamil Nadu, Kerala, Karnataka and Uttar Pradesh in a total of 3,000 villages.

EDUCATIONAL AND SOCIAL ASSISTANCE

There is a strong emphasis on fulfilling the constitutional and legal mandates for Scheduled Caste and Tribal people. They are working exclusively to support these landless people in their struggle for constitutional rights. AWARE helps with the medical and health needs of the poor and runs a Rural Vocational Training Center offering technical education.

Their work has had a social and economic impact. Village associations, Mahila Mandals (women's associations) and Community Education Training Centers are developing. In a number of locations, service societies have risen which eventually replace the Revolving Fund. A center for Human Resources Development teaches various rural development techniques.

SOCIAL JUSTICE

Among the objectives of this project are psycho-social upliftment, social justice and increased production among Harijans and Tribal groups.

To meet the goals of the project, activities such as these were initiated:

- Youth training programs
- Motivational training for women
- Agricultural development
- Animal husbandry
- Cottage home industries
- Marketing education and assistance
- Health care facilities
- Legal assistance

DEVELOPING SELF-CONFIDENCE

AWARE has developed local leadership and promoted self-respect and self-reliance. A new ability to judge labor contracts has helped in an increase in wages and a decrease in labor hours. The Landed Scheduled Classes and Tribal people are now cultivating their own plots of land. There has been an increase in the cultivation of both food and marketable cash crops. The increased role of women in village economic life has brought them greater responsibility and benefits. School attendance has grown significantly.

PROJECT SPONSORS

AWARE (Action for Welfare and Awakening in Rural Environment)

For further information, contact:
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Hyderabad, AP 500463
India
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INDIA DEVELOPMENT SERVICE (IDS) INTEGRATED RURAL DEVELOPMENT PROJECT

INDIA-RANEENNUR TALUKA-DHARWAD DISTRICT-KARNATAKA

India Development Service (IDS) focuses on human development of the poorest sector of people in their project areas in Ranibennur and Dharwad talukas, Dharwad District and Karnataka. A working partnership exists between villagers, staff volunteers and the government in developing health and economic programs, as well as dealing with environmental issues.

IDS plans a limited involvement of no more than 10 years in these villages. They aim to leave behind strong groups who can plan and implement their own programs and make their own decisions. Basic organizing is initiated by IDS field staff with village groups directly involved from the beginning.

FOCUS ON WOMEN

IDS has implemented a range of programs for women including a women's dairy program, leaf plate making, metalwork training, wool spinning and weaving. Educational programs include instruction in wasteland development, preventive health, adult education and environmental education. IDS also organizes other groups with common interests.

IDS is working to strengthen the decision making and leadership skills of the villagers.

PROMOTING SELF-RELIANCE

The people learn how to use the government and banking system, increasing development opportunities. Groups are now saving and operating their own loan funds and increasing their control over the situation. Women are equal partners in planning and projects.

PROJECT SPONSOR INDIA DEVELOPMENT SERVICE (IDS)

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Dr. A.N. Kabbur
Project Coordinator
India Development Service
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Saptpur, Dharwad- 580008
Karnataka, India
tel: 80430

GHANDIGRAM

INDIA-ATHOOR BLOCK-DINDIGUL TALUK-ANNA DISTRICT-TAMIL NADU

"Creating a casteless and classless society through non-violent efforts"

The intent of Ghandigram is to work for the reconstruction of the social order through the building up of a classless and casteless society through a wholly non-violent effort, with special emphasis upon the social and moral values of bodily and productive work. Ghandigram works with the underprivileged, and with women and children in inaccessible rural areas.

Ghandigram is based upon the principles taught by Mahatma Gandhi. Beginning with a handful of people, Ghandigram grew into a federation of institutions concerned with teaching, training, production, medical co-operatives and research. There are nearly 3,000 students and over 500 teachers and workers involved in a daring and integrated program of rural development which directly affects 100 villages.

Research has been undertaken in three areas:

- 1) blending man-made and natural fibres to provide improved cloth
- 2) experimentation in cereal and pulse processing
- 3) efficiency studies of bio-gas plants

EDUCATIONAL RECONSTRUCTION OF VILLAGES

Ghandigram calls for educational reconstruction in villages. The project trains students for village work, emphasizing health and sanitation education. Self-sufficiency is another important aim.

These are some of the activities conducted by Ghandigram:

- Khadi and village industries
- Lakshmi Seva Sangham
- Housing construction
- Non-formal and adult education

- Balwadis and creches
- Secretarial courses
- Tailoring and embroidery
- Orphanage and Sevikasram for destitute girls and wives
- Primary and secondary schools and training colleges
- Health facilities and training
- Village welfare associations
- Introduction of appropriate technology

ENLARGING WOMENS' ROLE IN SOCIETY

Ghandigram's focus on women has enlarged their role in society. 50% of Ghandigram staff are women. There has been a removal of some social inhibitions among Muslim women. Women are now better able to handle domestic problems. The birth rate has dropped significantly as a result of family planning advice.

PROJECT SPONSOR GHANDIGRAM TRUST

For further information, contact:
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Ghandigram Post
Anna District
Tamil Nadu-624 302
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tel: 326 (off)
305 (res)

FOOD SPECIALTIES LTD.

INDIA-MOGA

Food Specialties Ltd. strives to improve income and life style by providing employment opportunities.

CHANGING AGRICULTURAL ACTIVITIES

Over two decades of activities in an area of 6,050 square kilometres have brought about a complete change in farmers' agricultural practices and output, and in turn, life style. Inputs for milk production, cattle feed mixture, fodder seeds and veterinary care are some of the things provided to the farmers. Credit for inputs and cattle is given to farmers and money is recovered in installments from the sale of milk. The other programs include tubewell sinking, soybean development, a Tractor Users' Club and the construction of biogas and smokeless chulhas.

IMPROVED LIVING STANDARDS

So far, this project has been successful. Milk production has increased substantially. This can be partially attributed to an unsurpassed increase in fertilizer use.

Agriculture has become more mechanized. For example, tubewells have replaced old-style wells. Farmers have become more productive and profit conscious, leading to an improvement in their living standards. Cattle health has vastly improved and in addition, the whole village now has electricity.

PROJECT SPONSOR
FOOD SPECIALTIES LIMITED

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Food Specialties Limited
Ludhiana-Ferozepur Road
MOGA-142001-INDIA

THE NATIONAL DAIRY DEVELOPMENT BOARD (NDDB): OPERATION FLOOD

INDIA-ANAND-GUJARAT

Operation Flood is centered around single commodity, farmer owned and professionally managed cooperatives. Building on the success of the Anand Milk Producers Union (AMUL) it eliminates the middle man by establishing village-level milk cooperatives with a strong support system.

MILK COOPERATIVE

The NDDB was established in 1965 under the Ministry of Agriculture. NDDB sought to replicate, across the country, the pattern of milk cooperatives developed in Anand, Gujarat. The basic unit of development is the Milk Producers Cooperative Society, a voluntary association of milk producers in the village who wish to market their milk collectively.

RESEARCH AND DEVELOPMENT

Operation Flood makes information, skills and technical services available to the public in order to increase the production, processing and distribution of milk and food products. Technical programs are organized for training personnel and help is available in the selection and bulk procurement of equipment. The Operation offers additional research and consultation services on dairy and allied operations. Lastly, it provides international liaisons with other national dairy boards and international agencies. It facilitates the exchange of information and personnel and assists in the development of dairy farming in other countries.

THE "ANAND PATTERN" OF DAIRY COOPERATIVES

The project organizes the many activities of the 'Anand Pattern' of dairy cooperatives, which makes milk available throughout the national milk grid. Fresh milk and milk products are brought to

India's major urban markets, promoting the genetic upgrading of cattle and buffaloes, and leading to the establishment of a national milk herd. Additionally, this provides training which strengthens the technical and business management capabilities of the cooperatives. They have extended the 'Anand Pattern' to other commodities such as oil seeds, fruits and vegetables.

Operation Flood has been successful in many areas. There were 49,077 societies formed, with a total membership of 5,096,919 milk producers. An additional 6,714 professionals were trained for the implementation of 'Operation Flood'.

PROJECT SPONSOR
THE NATIONAL DAIRY DEVELOPMENT BOARD (NDDB)

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Telex: 0172-207

WEAKER COMMUNITY'S ACTION FOR DEVELOPMENT AND LIBERATION (WCADL)

INDIA-SNEHAPURI-NACHARAM-HYDERABAD-ANDRA PRADESH

"With the help of the target group animators WCADL works in the world areas to build up awareness."

BUILDING AWARENESS THROUGH EDUCATION

WCADL started in 1976 with two villages and grew to include 250 villages. WCADL uses various methods to build awareness, including educational programs and village associations. Cultural activities such as songs, dramas and role plays are used as teaching aides as well. Training in health and functional education is important. Women's associations are formed in all the villages to encourage their development. Economic programs like agriculture, village industries, dairy, sheep rearing etc. are promoted.

ENDING DEPENDENCY

WCADL aims to wipe out dependency by creating an awareness in all men and women of their potential. They try to encourage development among the most underprivileged sections of the population.

VILLAGE PROGRAMS

The program provides training for the members of the organization in functional skills, early and adult literacy, and health care. It also works with, and provides financial assistance to, various village organizations.

IMPROVEMENTS IN LIVING

WCADL has been effective in improving several aspects of village life. Both the standard of living and the status of women within the society have improved greatly since the program's inception.

Achievements of the program include:

- Development of problem solving skills
- Improved literacy rate
- Higher wages
- Better financial status

- Decrease in the number of bonded labourers
- Improved communications with government officials

**PROJECT SPONSOR
WEAKER COMMUNITY'S ACTION FOR DEVELOPMENT AND LIBERATION (WCADL)**

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CHRISTA SHARAN SOCIAL DEVELOPMENT CENTRE

INDIA-BIRUR-CHIKMAGALUR-KARNATAKA

"Making villagers self-thinking, self-deducing and self-reliant."

This project works for the integrated development of the Lambanis (Nomadic Race), scheduled castes and tribes. Emphasis is placed on the development of both women and children.

Christa Sharan emphasizes development in the rural setting. Presently, the project works with Lambani nomads and other scheduled caste villagers. It operates in more than 20 villages encouraging Sangha formation. The project organizes people into various clubs and associations to work for integrated community development.

RURAL DEVELOPMENT THROUGH WOMEN

The goal of this project is to achieve rural development through the efforts of women, and to channel women's power for all-round development through education. Activities include:

- Health and nutrition education for women and children
- Leadership training for women and youth
- Organizing mahila mandals
- Youth mandals and clubs
- Literacy programs
- Nonformal adult education
- Child development programs
- Animal husbandry
- Monitoring the flow of government aid to ensure it reaches the poor
- Kissan nurseries
- Housing, irrigation and dairy cooperatives
- Providing and maintaining a source of potable water

WOMEN'S LEADERSHIP ROLES

As a result of the activities launched by this project, cooperatives were formed for animal husbandry, agriculture, irrigation, housing and savings. Sanghas

were started for men, women and youth. Health and hygiene practices were improved as well as environmental sanitation. Christa Sharan also placed importance on increasing the morale of women in the villages by removing apathy and acknowledging their involvement in development. Literacy was enhanced through the education of adults, school drop-outs and non-school-going children.

**PROJECT SPONSOR
CHRISTA SHARAN SOCIAL
DEVELOPMENT CENTRE**

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ALL PAKISTAN WOMEN'S ASSOCIATION (APWA)

PAKISTAN

The All Pakistan Women's Association (APWA) is dedicated to working for women's development. The APWA has successfully established branches in nearly every district of Pakistan.

SETTING UP MULTI-PURPOSE CENTRES

The original approach of APWA was to visit both urban and rural communities. After receiving the permission of the elders of the community, they would sit down and converse with the women to advise them of the need to set up a multi-purpose centre. The process involves assigning a community development worker, sometimes a teacher, to bring women in the village together. APWA workers attract village women by making knitting and embroidery materials, and sewing machines available, as well as by teaching the Holy Quran. They receive some money for their handicrafts, which is very welcome.

RAISING THE STATUS OF WOMEN

APWA works to raise the status of women by educating them about their social, political and economic rights. It also helps women's advancement through non-formal education.

The APWA activities consist of:

- Literacy classes
- Youth activities and clubs
- Sewing, knitting and embroidery materials and aids
- Skills training
- Health and nutrition training
- Primary education
- Population planning through mobile units and training programs
- Income generation for economic self sufficiency through appropriate technology and training.

APWA workers have learned how to collect information and ascertain what the

needs of the communities are. Their dedication to women's development has resulted in an improvement of the health and literacy levels among women, as well as increasing their self-sufficiency.

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Begum Rashida Patel Vice
Chairman
ALL PAK. WOMEN'S ASS.
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TECHNICAL ASSISTANCE FOR RURAL DEVELOPMENT (TARD)

BANGLADESH - ANANDAPUR - SAVAR - DHAKA

TARD is engaged in rural development through its field operations. It provides training, evaluation and consultancy services on program management and development to both national and international development organizations, in order to assist them in improving the quality of their programs.

INCOME GENERATING PROGRAMS

The program activities of TARD may be broadly classified into two major areas: 1) technical assistance services (TAS); 2) field operations programs (FOP).

The FOP's emphasize non-formal education in selected rural areas of Bangladesh, in order to prepare the underprivileged section of the society to undertake various economic and social activities. Presently, TARD has been operating its field operation program in 70 villages in Singair, 80 villages in Kaliakair and 10 villages in Savar Upazila in the districts of Manikganj, Ghazipur and Dhaka respectively. The landless labourers, marginal farmers and destitute are the target groups of the field operation program. They undertake different income generating programs with the help of their group fund and the revolving fund.

IMPROVING THE SOCIO-ECONOMIC CONDITIONS

TARD aims to improve the overall socio-economic condition of the target groups. They offer training, evaluation and advisory services to national and international development partners. TARD helps disseminate knowledge and experience through its technical assistance services. They educate and mobilize people against divorce, dowry payment and gambling. Construction of bridges and culverts helps improve the infrastructure. Conducting literacy

projects, creating alternative job opportunities and immunizing children against disease are also part of TARD's activities.

PARTNERSHIP WITH OTHER DEVELOPMENT AGENCIES

TARD now understands that the socio-economic well-being of the target groups is easier to achieve through partnership with other agencies working in rural development. By undertaking different educational, awareness building and economic programs, real progress can be accomplished.

PROJECT SPONSORS

ASIA PARTNERSHIP FOR RURAL DEVELOPMENT (APRD), AUSTRALIA BREAD FOR THE WORLD, GERMAN - FRG NOVIB, NETHERLANDS SWALLOWS IN DENMARK, DENMARK

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BANGLADESH

VILLAGE UPLIFT SOCIETY

INDIA-KARANJA-WARDHA-MAHARASHTRA

In accordance with Ghandi's slogan "back to the villages", the Village Uplift Society was established in 1960. The society works in remote rural, tribal and urban areas. Among the Society's activities are the development of schools, hostels, industrial training centres, homes for the disabled, child welfare programs and youth camps.

EXPANDING EMPLOYMENT

The Society is doing intensive development to rapidly expand employment opportunities through labour intensive projects such as agriculture, agro-based industries, housing construction and the improvement of roads. Family planning is encouraged as a counterpart to the economic program. The Society is also constructing educational institutions.

ACHIEVING SOCIO-ECONOMIC DEVELOPMENT OF RURAL PEOPLE

The Village Uplift Society considers and implements a variety of schemes to achieve integrated and simultaneous multi-sectored rural development. The rural focus of the society is currently Kannamwargram and the surrounding villages.

These projects include the introduction of modern and efficient primary and secondary education based on vocational training. They also include training village workers for development work through the rural industrial training centers. Agricultural and physical training through agricultural demonstration programs is provided as well.

Consequently, the Village Uplift Scheme has been very effective in Kannamwargram and the surrounding 35 villages. Their development efforts have met with remarkable success, and the project has received praise from both the Government and the media.

PROJECT SPONSOR
VILLAGE UPLIFT SOCIETY

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VILLAGE UPLIFT SOCIETY
Katol Raod
Nagpur 440013 INDIA
tel: 34791

ICO PROGRAM AND ORP PROJECT

INDIA-KARIAT-RAIGAD-MAHARASHTRA

"Organizing people for their upliftment."

This program is implemented in 29 villages in Karjat Tahsil and 30 villages in Mangoon Tahsil District Raigad. Efforts are made to improve the lives of people through organization and training.

SOLVING THEIR OWN PROBLEMS

The ICO aims to establish education and research facilities. The education and training received by participants has been oriented around solving current problems and preparing them for problems which might arise or recur in the future. Following these activities, household income doubled in five years. Agricultural production was increased by training farmers through demonstration.

PROJECT SPONSORS
WORLD HUMAN WELFARE
ORGANIZATION

CASA
ICAR
KKV
CSWB

For further information, contact:
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pin 410201 INDIA

KARNAD SADSHIVARA RAO SMARAKA SEVASHRAM: SERVICE ASHRAM

INDIA - MULKI - KARNATAKA

Service Ashram is committed to bringing a better quality of life by creating an awareness of the power of self-help that is in every human being.

MOBILIZATION OF HUMAN RESOURCES

The commitment of this project shows itself in several activities such as promotion of khadi and village industries, promotion of welfare programs for children and women, and the mobilization of human resources for participation in rural community development. Service Ashram provides training and educational programs in order to build a cadre of rural development workers, providing them with opportunities to be involved in a variety of development activities. It sponsors an integrated social forestry development project, which when fully implemented, will provide a green cover over 25 villages from the sea shore to the Western-ghats.

DEVELOPMENT OF THE "HUMAN PERSONALITY"

Service Ashram devotes itself to the total development of the human personality through cohesive and coordinated multi-dimensional activities such as:

- Water management
- Water resource mobilization
- Mobilization of man power through participation in physical activities
- Exhibitions, shows and fairs
- Discussions
- Demonstrations
- Youth activities
- Sports
- Entertainment
- Cultural activities
- Group meetings for exchange of ideas
- Publication of useful and informative brochures.

GRASSROOTS AND SELF-HELP ECONOMIC PROGRAMS

There has been a slow but steady increase in new activities. Some of these new activities are in the training of women in tailoring and dressmaking and in the education of adult illiterates. The project has been giving training in village industries through the use of 'on the spot' studies. This knowledge is then used to shift villages toward grassroots and self-help economic programs.

PROJECT SPONSOR SANJEEVANATH AIKAL

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SEVASHRAM
PO Mulki D.K.
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INDIA

SADHAU VIKAS SANSTHAN: RESOURCES DEVELOPMENT INSTITUTE (RDI)

INDIA - BHOPAL - MADHYA PRADESH

Resources Development Institute is involved in developing new technologies in manufacture of a inexpensive clay technology for the rural poor in the field of energy saving devices i.e. solar cookers, biogas, prefabricated clay houses.

PROMOTING NON-CONVENTIONAL SOURCES OF ENERGY

The program was implemented in 3 out of 25 districts in Sri Lanka on a pilot basis during the period 1984-88. It is an action oriented training program with a mixture of government functionaries and community leaders participating.

RDI is promoting the use of non-conventional sources of energy. Concerning housing they are interested in the use of habitat and the environment. Technology transfer, training and communication all play an important role in RDI's program.

SELF-RELIANT DEVELOPMENT THROUGH TEAMWORK

The RDI seeks to bring about changes in attitude in order to motivate government functionaries and community leaders to achieve self reliant development. This relies heavily upon teamwork and cooperation. The project also aims to strengthen the delivery mechanism of the government and the receiving capacities of people, in order to achieve the maximum benefit from governmental and non-governmental programs. The identification of disadvantaged groups and the formulation of projects for improving their socio-economic conditions are also stressed.

REVOLUTIONIZING RURAL TECHNOLOGY

RDI has initiated several activities, including the development, demonstration and popularization of

inexpensive, burnt clay house technology, and the development of clay and bio-gas products. It also promotes the expansion of rural technology. RDI trains rural women in the use of solar cookers, as well as overseeing the publication of the Hindi Quarterly Taknik.

This project has helped revolutionize the rural technology field, brought new knowledge within reach of rural people and shown that research institutions alone cannot extend benefits to reach the poor. New projects are now tailored to the needs and problems of the poor directly, and new technology is now also adapted to those needs.

PROJECT SPONSORS

MR. G.G. PURI
DST
DNES
CAPART
RDI
CSIR

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INDIA

JANASIKSHA PROCHAR KENDRA: PEOPLE'S EDUCATION PROMOTION CENTRE

INDIA - CALCUTTA - WEST BENGAL

The purpose of the Janasiksha Prochar Kendra is to demonstrate how removal of illiteracy can also remove backwardness and poverty by opening avenues of communication, self-employment and income generation. It began in Village Baganda in 1972 and has extended from the Jangipara Block to Chanditale Block II with non-formal adult education projects. The project is currently involved in 14 villages.

The People's Education Promotion Centre aims to remove illiteracy, improve child and health care, and to increase self-sufficiency. Their activities include:

- Shelter for the homeless
 - Mobile libraries
 - A school for the children of pavement dwellers of Calcutta
 - Publication of reading materials for continuing/concurrent education of partially literate people
 - Publication of forgotten and prestigious out-of-print books
 - Preschools being taught by village women
 - Adult education centres
- Other Activities:
- Small demonstration farm
 - Homeopathic clinic
 - Nutritious meals
 - Bee keeping training
 - Poultry keeping to train and motivate the people.

LOCAL PEOPLE IN LEADERSHIP ROLES

Transpiring from these activities, a breakdown of religious fragmentation occurred due to increased literacy levels, which made the community interested in re-orientating their social situation. For example, 24 huts were built by the villagers and then handed over to a group which had a greater need for them. With greater open mindedness

much can be made of educational facilities.

Recently a school for 45 children was opened and five more have been started. Implementation and decision making involve the village committees who assist the project staff, but it is the local people who are the chief implementers of the program. Some of them receive a minimal salary. Local people are actively trained in leadership roles. This is one of the most important steps towards self-sufficiency.

PROJECT SPONSOR
JANASIKSHA PROCHAR KENDRA
PEOPLE'S EDUCATION PROMOTION CENTRE

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RANGATARAH FARM

INDIA - RANGATARAH - SINGHBHUM - BIHAR

This project focuses mainly on dry land farming, water conservation and on the establishment of agricultural farms and agro-industries.

TRAINING CAMPUS FOR FARMERS

The Rangatarah Farm consists of 27 acres of land. It has been developed into a demonstration and training campus for farmers. Educational instruction in dryland farming, as suited to Singhbhum, is given preference over other farming methods; water conservation techniques are taught as well.

FARM DEVELOPMENT AS SUITED TO SINGHBHUM

The Rangatarah Farm aims to introduce and promote the development of the types of agriculture and agro-industries that are best suited to Singhbhum, to develop a training program for farmers and to generate employment for local people.

Activities introduced by this project include:

- Farm development work
- Training in farm management and human development
- Demonstration of appropriate technology
- Construction of windmills
- Promotion of the use of solar dryers
- Construction of several fisheries

LOCALS ACTIVELY ADMINISTERING THE COMMUNITY

As a result, farmers and local people are taking an active interest in the growth of the whole project. Villagers involved with the development have access to the main road which links them to water facilities. Additionally, they are assisted with medical care and there is an educational facility. Local people are taking an active role in the decision making process and in the administration of the community.

PROJECT SPONSOR
TATA ENGINEERING AND LOCOMOTIVE COMPANY (TELCO) JAMSHEDPUR

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SUPERVISED CREDIT SYSTEM

PAKISTAN - ISLAMABAD

The Supervised Credit System has 1382 mobile credit officers in the field and has reached 40,294 villages. Now the entire country is covered under this system.

VILLAGE-BASED BANKING

The operations of the Bank have become village-based rather than branch-based. Young agricultural graduates have been recruited and given intensive training, then posted to branches in the rural areas. Each of them is given a motorcycle and allocated 25 villages. Their responsibilities including getting to know the farmers, identifying viable borrowers, checking their community reputation, discussing the feasibility of their proposal with them and sanctioning the loan (or having it sanctioned if it is for a large amount). After the loan is given they are required to: ensure that the loan is utilized for the purpose for which it was taken; maintain regular contact with the farmer; recover the loan (or its installments) from the farmer at harvest time.

In addition to the regular credit investments, this system also focuses on saturation lending through which the number of villages per mobile credit officer has been decreased to 5 villages in some areas.

CREATING A PERSONAL RELATIONSHIP BETWEEN THE FARMER AND CREDITOR

The Bank endeavors to:

- Eliminate cultural constraints of institutional banking
- Eliminate high default ratio
- Introduce new technology to enable a quantum jump in production
- Shift criteria for credit farm security (collateral) to appraisal of the future productive ability of the farmer
- Create a personal, long standing relationship between the farmer and the credit officer in order to ensure proper

use of the loan and repayment

-Break down dependence on the traditional money lender

-Provide credit on a seasonal rhythm when it is most likely to be used properly and paid off

TECHNOLOGY TRANSMISSION COUPLED WITH CREDIT

This project has effectively provided technology transmission coupled with credit. The bank has a scrupulous regard for seasonal timing and has discovered that the small farmer is a very good borrower when the system can be adjusted to fit his needs, methods and cycles.

PROJECT SPONSOR
AGRICULTURAL DEVELOPMENT BANK
OF PAKISTAN

For further information, contact:
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BANK OF PAKISTAN
Islamabad, PAKISTAN

GAG SAKI HOME GARDEN PROJECT

INDONESIA-SOUTH SUMATRA KAB. MUSI RAWAS DESA MEGANG SAKTI.

The Home Garden Nutrition Project in Desa Megang Sakti, South Sumatra, was established in 1978 and is sponsored by the Women's Family Education Organization. It is concerned with increasing health and nutrition through growing vegetables and fruit in the home garden.

INCREASED NUTRITION

The principle aim of the Home Garden Project is to increase nutrition for village families through vegetable production by the villagers themselves. The program was taken up by the Women's group (PKK) and the farmers in the village. The program began with the women's group working to increase the visibility and contribution of women in the development of the village. The subsequent successes of several PKK programs were largely the result of strong feelings of cooperation and a common vision of the future that the villagers shared.

IMPROVING THE COMMUNITY'S WELL-BEING

The Home Garden project aspires to improve the well-being of the community through nutrition. There were 10 PKK programs initiated by the project to achieve this goal. They resulted in the establishment of a home garden in each house in the village and the construction of a fish pond. Coconut, banana and other types of fruit trees were planted as well. A garden for medicinal plants and herbs, an Apotik, has been very successful. There has been a marked improvement in community and family health through these gardens.

PROJECT SPONSOR
FAMILY WELFARE EDUCATION
ORGANIZATION (PKK)

For further information, contact:
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Desa megang Sak, Kec Muara
Lakitan
Kab Musi Rawas, South Sumatra
Indonesia

FARMERS' ASSOCIATION AND INTEGRATED RURAL DEVELOPMENT

REPUBLIC OF CHINA - TAIPEI

The Farmers' Association and Integrated Rural Development is a federated system of farmers associations. It was formed in 1900 during the period of Japanese occupation. Such organizations soon multiplied, their purpose was to protect members from exploitation by landlords and to seek reduced land rents through collective efforts.

EXTENDING SERVICES TO FARMERS

In 1946, the government attempted to separate farmer associations from cooperative societies; this failed. Following a series of careful studies the government again decided to merge the two systems. This produced the present system of associations, which have been owned, controlled and operated by farmers since reorganization in 1953. Since then, farmer associations in Taiwan have had an effective partnership with the government.

The major services rendered by a federated system of associations include credit, merchandising, marketing, livestock insurance and agricultural extension. The projects for increasing agricultural production and improving the general well-being of rural communities are now successfully executed by the farmers themselves. The associations at the township or grassroots level are the most important because they maintain direct contact with the farmers and render services to them directly.

IMPROVING AGRICULTURAL PRODUCTION

The objectives of the Farmers Association include improving marketing and merchandising, and increasing agricultural production. The Association also helps with the coordination of government financing and provides agricultural extension.

Production has increased due to successfully planned and implemented programs.

PROJECT SPONSOR
TAIWAN PROVINCIAL FARMERS' ASSOCIATION

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Chungsing Road, Tali County
TAIWAN

GENERAL RICARTE

PHILLIPINES-NUOVA ECIIA-LLANERA

The project of General Ricarte in Llanera, Nueva Ecija, Luzon, Philippines is supported by the Agricultural Managers and Services Foundation on a purely self-help basis, and is an integrated rural development project.

ADDRESSING PROBLEMS IN THE COMMUNITY

The underlying problems were in the areas of economic development and inefficient community problem solving structures. These issues were addressed using community meetings, problem solving structures and planning sessions. Solutions that were developed included human development training, improved agricultural technologies and the securing and implementation of loans and inputs to bring the necessary increased agricultural productivity.

The results of the project can be seen in the improved economic condition, living standards and level of education. Some other notable results are increased crop production, livestock and poultry production, improved food intake, improved health, nursery and kindergarten facilities, youth and adult education, as well as job training. Skills acquired through the project are in farming techniques, rural development management and leadership methods, analysis and planning.

BUILDING PROUD COMMUNITIES

General Ricarte has introduced activities such as community planning assemblies and community celebrations. As a result, the program has given communities more real income and has developed an excellent track record and generated much support from funding agencies. In addition, it has promoted the development of a NGO self support scheme and is coordinated with local agencies. This has given a greater sense of identity to the communities and confidence to deal with the future.

PROJECT SPONSOR
AGRICULTURAL MANAGERS AND SERVICES FOUNDATION (AMSF)

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PHILIPPINES

GROUP FARMING PROJECT

REPUBLIC OF CHINA-TAIPEI

Group Farming- The Taiwan Experience is happening over 126,000 hectares of farmland, one-sixth of the total acreage of Taiwan. It is a scheme which promotes group farming by encouraging small farms to organize themselves into a larger operational unit.

FARMING CATEGORIES

Three types of group farming have been developed to fit with regional differences and farmers' preferences.

Joint operations- small farms organize themselves into groups of 20 or 30 members to jointly carry out one or more operations. Each group can jointly purchase inputs, market output, or own and utilize expensive machinery and large implements. Activities like this allow individual farmers to retain their land ownerships, save labor and reduce production costs. Moreover, the joint owning of farm machinery accelerates the pace of farm mechanisation.

Entrusted farming- farmer A entrusts farmer B with carrying out one or more farming operations on part or all of his farm. The land owner pays the entrusted worker a wage for his services. In the case of contract farming, Farmer A, due to his employment with non-farm work, entrusts Farmer B with caring, managing, or carrying out a series of farming operations on part or all of his farm land for an agreed period of time (one year or longer), and for an agreed amount of income or produce sharing. When this happens, farmer B becomes the decision maker, while farmer A collects capital gain in lieu of the land rent.

Cooperative farming- at present, the cooperative farms in Taiwan carry out two major activities, the supply of farm machinery for the use of its members and the promotion of joint operations and entrusted farming.

COOPERATION FOR SUCCESS

This project seeks to promote group farming within the context of private land ownership.

The Group Farming Project has seen much success within the last 30 years as indicated by:

- a 56% increase per capita protein intake
- a 31% increase per capita calorific intake
- a 17 fold increase in the export of agricultural products
- an annual improvement in the standard of living since 1949

During its course, the project has discovered that public, private and voluntary sectors must work together to attain success. Group farming brings high productivity and lower production costs, enlarges the land base without affecting land ownership, enables small farms to have large farm efficiency and diverts surplus farm labour to other sectors of the economy.

PROJECT SPONSOR PROVINCIAL DEPARTMENT OF AGRICULTURE AND FORESTRY

For further information, please contact:

Terry Yu-hsien Yu
PDAF
Chunghsing Village, Nantou 543
Taiwan
Republic of China (Taipei)
tel: 049 332370

PRIORITY COUNTRY AREAS PROGRAM

AUSTRALIA-QUEENSLAND-ROCKHAMPTON

The Priority Country Areas Program, Rockhampton, Queensland was established in 1978 in response to the demand from isolated families for education facilities. It is administered by the State Department of Education, the Catholic Education Office and local communities. It is funded by the Commonwealth School Commission.

INCREASING EDUCATIONAL SERVICES IN RURAL AREAS

The support has been given by area management committees, local associations and parents. Some of the aims of the program are:

- Area wide planning
- Increase educational services in rural areas
- Pastoral development
- Redressing the imbalance between rural/urban education

A COMPREHENSIVE PERSPECTIVE FOR LOCALS

The Priority Country Areas Program fulfills several functions in the area. Over the years they have assisted correspondence students, organized cultural activities, organized a mobile classroom and produced video programs. The program also provides remedial resource services and speech therapy. It has started a summer school and delivers technical maintenance.

These activities have resulted in the formation of an area-wide management committee. Communities have become more self-reliant, learning how to articulate their needs and community goals.

PROJECT SPONSOR DEPARTMENT OF EDUCATION OF ROCKHAMPTON CATHOLIC EDUCATION OFFICE, ROCKHAMPTON

For further information, contact:
Barbara Dean
PRIORITY COUNTRY AREAS
PROGRAMME (PCAP)
P.O. Box 524
Rockhampton, Queensland 4700
AUSTRALIA
tel: (079) 272 889

MOVEMENT FOR THE DEVELOPMENT OF THE PEOPLE

MALAYSIA-SEREMBAN

"Motivating the essential qualities of human beings to achieve and build brotherhood communities."

This movement has had a major role in the plantation milieu in Negeri Sembilan, Malaysia. It began in 1968 with the Vatican II document 'Populorum Progressio' which is based on integrated human development.

BUILDING COOPERATION

Approximately 295 rural leaders from 42 plantations are involved in community development projects. Through awareness and leadership training positive results in research and planning projects are created. Their aim is to foster cooperation and a solid working relationship between individual, private, public and government sectors.

POPULARUM PROGRESSIO

The project strives to achieve integrated human development by motivating the essential qualities of human beings in order to achieve a community of brotherhood. In order to meet these goals, they have instituted activities such as:

- Leadership training
- Land and housing ownership schemes
- Sewing classes for young girls and women
- Rural kindergarten classes
- Work Safety and health programs
- Food, nutrition and health promotion.

Over 6,500 families throughout the region are involved in the program. The project has successfully motivated both community members and leaders to pursue integrated human development.

PROJECT SPONSOR
MOVEMENT FOR THE DEVELOPMENT OF THE PEOPLE

For further information, please contact:

N. Sinnappan Anthony Muthu,
Secretary General
MOVEMENT FOR THE
DEVELOPMENT OF THE
PEOPLE
85-A Paul Street, Seremban
Negeri Sembilan
MALAYSIA
tel: 715016

RURAL LAND REFORM IN TAIWAN

REPUBLIC OF CHINA

Rural Land Reform in Taiwan, the Republic of China, is a national project implemented by the Taiwan Provincial Government. It is supported by the Sino-American Joint Commission on Rural Reconstruction and is a major revision of farmland tenure practices.

HISTORY OF RURAL LAND REFORM

The Rural Land Reform program in Taiwan involved three steps of action:

- 1) a 37.5% reduction in farm rents in 1949
- 2) the sale of public farmland in 1951
- 3) the Land-To-The-Tiller Act in 1953.

Virtually all the theoretical principles on which this program are based can be found in the writing of Dr. Sun Yat-Sen, the founder of the Republic of China.

In April of 1949, a rent limitation law was promulgated to impose a 37.5% rent ceiling on farm lands in Taiwan. A special committee was organized in each county and township to fix rent levels and arbitrate landlord/tenant disputes. In this year alone, more than 377,000 lease agreements were signed and registered with township offices. The new law and the subsequent creation of a formal contractual relationship between landlord and tenant produced an almost immediate rise in standards of rural living.

The Land-To-The-Tiller Act, enacted in January 1953, required that all leased farmland held by a single owner that exceeded certain limits would be purchased by the government and resold to the tenant. The land price was equivalent to two and a half times the annual total yield of the main crop, and was paid off in twenty installments over a period of ten years. Landlords were compensated with 70% of the purchase price in land bonds to be redeemed in kind, in rice and sweet potatoes, with interest at 4% per annum. The other 30% was paid with stocks of four government owned corporations. Each landlord with

tenanted farmland would be permitted to retain three chia (slightly less than three hectares) of medium-grade paddy land for lease to others.

RETURNING LAND TO THE TILLER

This project specifically works toward reducing rents, selling farm land to the public and returning land to the tiller. These aims are achieved through a rent limitation law, public farm land sales and enforcing the Land-To-Tiller Act. As a result, the Rural Land Reform has arranged that:

-256,557 hectares of private farm land with 377,364 leased contracts were signed for

-296,043 tenant families in 1949 and 32,678 hectares of farmland remained under lease in 1986

In 1986, out of 771,073 family farms, 83% were operated by full owners, 10.5% by part owners and only 6.5% by tenants. This illustrates that enforcement of the Land-To-The-Tiller program brought results which otherwise might not have occurred.

PROJECT SPONSOR
TAIWAN PROVINCIAL GOVERNMENT

For further information, please contact:

Mr. H. S. Chang, Director
LAND REFORM TRAINING
INSTITUTE
Taoyuan, Taiwan
REPUBLIC OF CHINA
tel: 03 3324622
telegram: 'LAREFTRAIN' cable

KURISAWA NEW LIFE MOVEMENT INSTITUTE

JAPAN-HOKKAIDO-SORACHI GUN-KURISAWA-CHO

The Kurisawa New Life Movement Institute in Kurisawa-Cho, Sorachi-Gun, Hokkaido, Japan, is a voluntary grassroots organization affiliated with the national movement. It is primarily concerned with the quality of life among the local communities.

CREATING AN ENERGETIC COMMUNITY

The New Life Movement Institute was established as an external organization of the Japanese government. The Hokkaido New Life Movement Institute was formed as a branch organization in Hokkaido and has been working under the guidance of the Hokkaido Prefectural Government. The Hokkaido Institute is staffed mainly by civilians, along with 25 officials who are the leaders of various groups. It is budgeted by contributions from the national government, private organizations, municipal governments and 725 other groups.

The Kurisawa New Life Movement Institute, 600 members strong, has been working on practical activities aimed at helping the people of Kurisawa. The Movement seeks to increase the role of women in the society; in fact, half of the officials of the institute are women. Their main objectives are to increase citizen-oriented activities in order to create a new, more energetic, self-reliant community.

SOLIDARITY AND UNITY

Activities initiated by the New Life Movement Institute to encourage community interaction, include:

- Promotion of community movement, enhancing citizens' awareness of solidarity and unity
- Creating a sense of self-government
- Improving the living environment
- Building a recycling system
- Create a welfare system
- Enhance normalization

- Promotion of international exchange
- Development of a "gratitude" movement to study gratitude
- Plan overseas study tours, homestays and symposiums
- Address problems brought about by internationalization

PROMOTING UNDERSTANDING AND COOPERATION

The program has been quite successful in aspects regarding community creation, where the understanding of, and cooperation with, the movement has been increased. Circle activities have increased, with a total number of 64 groups and 650 members. There have been significant improvements in the state of the local environment, as well as in recycling efforts. Additionally, the "Gratitude" movement has been spreading among the surrounding communities.

PROJECT SPONSOR
HOKKAIDO NEW LIFE MOVEMENT
INSTITUTE
TOWN OF KURISAWA

For further information contact:

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Directors
HOKKAIDO NEW LIFE
MOVEMENT INSTITUTE
Konishi 488, Kurisawa-Cho,
Sorachi-Gun
Hokkaido 068-01
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ABOUT THE INSTITUTE OF CULTURAL AFFAIRS

The Institute of Cultural Affairs is a private, non-profit organisation concerned with the human factor in world development. Formerly a research division of the Ecumenical Institute, the ICA was separately incorporated in 1972 to promote the design and application of methods for human development in communities and organisations. The ICA carries out its intent through a variety of programmes and services.

Twenty-eight nationally chartered and registered ICA's are linked through the Institute of Cultural Affairs International (ICAI), comprising a network of 54 centers in North and South America, Africa, Europe, India, Asia and the Pacific. The ICAI is headquartered in Brussels. Worldwide, there are approximately 500 full-time ICA staff from a variety of backgrounds. They are complemented by an equal number of people working in part-time capacities to support and facilitate ICA programmes.

The strength of the ICA lies in its ability to bring together experience in human resource development from a variety of situations, ranging from village projects to international organisations. It works with people from the private, public, voluntary and local sectors of society. The central concern of its diverse programmes is to maximize the participation of people in the process of taking responsibility for their own lives and for society as a whole.

Information about publications listed on the 'Development Resources' page, or programmes offerings in the U.S., Europe and other locations may be requested from these ICA offices:

ICA Brussels
attn: Linda Alton
rue Amédée Lynen 8
1030 Brussels, Belgium
Telephone 322-219-0087
Fax - 322-219-0406

ICA New York
attn: Jill Eglund
Perspectives in Development
629 East Fifth Street
P.O. Box 20714
New York, New York 10009, USA
Telephone 212-505-7540
Fax 201 542-1266

ICA United Kingdom
attn: Louise Garner
P.O. Box 505
London N19 3YX
U.K.

ICA Chicago
attn: Karen Troxel
4750 N. Sheridan Road
Chicago, Illinois 60640, USA
Telephone 213-769-6363
Fax 312-769-1144

Additional Development Resources Available

BOOKS

IERD Series 1: DIRECTORY OF RURAL DEVELOPMENT PROJECTS
K.G. Saur, Munich
1985, 516 pages BF 1000
291 project descriptions prepared for the International Exposition for Rural Development (IERD) held in New Delhi, February 1984
ICAI Brussels

IERD Series 2: VOICES OF RURAL PRACTITIONERS
Ibid.
1987 574 pages BF 1000
Self-analysis of rural development projects - practical 'how-to's';
ICAI Brussels

IERD Series 3: APPROACHES THAT WORK IN RURAL DEVELOPMENT
John Burbidge, editor
Ibid.
1988 450 pages BF 1000
A dialogue between local initiatives and emerging development trends, with special emphasis on methods of participation
ICAI Brussels

BETWEEN TWO WORLDS, THE HUMAN SIDE OF DEVELOPMENT
Donna-Marie West
Intercultural Press
1990 192 pages BF 1000
The story of the community of Conocaste, Guatemala - its journey of community awareness, and the role of the author as a volunteer.

WINNING THROUGH PARTICIPATION: Meeting the Challenge of Corporate Change with the Technology of Participation
Laura Spencer, ed.
Kendall-Hunt Publishing Co., Iowa
1989 426 pages BF 1000
A 'how-to' book describing the group facilitation methods of the ICA.
Forward by Rosabeth Moss Kanter

AND ALSO

THE MACHAKOS SIMULATION GAME
Susan Wegner, ICA Houston
A full-day development education 'game' simulating volunteering in a Kenyan village/sub-location, partnership mode in practice
ICAI Brussels
(Facilitation fee negotiated)

VOLUNTEER OPPORTUNITIES IN 1990 WITH THE ICA
Jill Egland - Perspectives in Development, ICA New York
A summary of ICA's current volunteer placement opportunities; published quarterly BF 150

VOLUNTEER ORIENTATION WEEKENDS
ICAI Brussels, U.K., New York, Chicago;
Introduces ICA, its methods and approach to grassroots development; an opportunity to explore personal possibilities in development.
Weekends held regularly.

INTERNATIONAL WORKCAMP FOR DEVELOPMENT PRACTITIONERS
10 days In northern Portugal, twice a year; intensive theory and practice of grassroots development efforts; 30 participants maximum.
Contact ICA Brussels/New York

THE FOUNDATION COURSE
A 3 week dialogue with experienced development practitioners and volunteer applicants, held in Brussels in August; pre-requisite for volunteer placement; 20 participants.

INTERNATIONAL TRAINING PROGRAMME FOR DEVELOPMENT PRACTITIONERS
ICAI Brussels; 6 month leadership training programme for non-governmental development agencies, February - July.