

Task Force Actualization.

Task force actualization program is the ongoing planning of a community core which results in community sponsored events through the components of quarterly retreat, bi-weekly planning, community event steering committee and task force recruitment. Key events have been the organization of events into the five categories of the 5th city social model, creation of the task force tract that shoved the concept into the community, establishing of the rythm of task force and PSU week 11's and the guild -ward meetings, the interlocking of ward visiting and task force recruitment and the catalyzing of the Town Meeting '76 Steering Committee. We have moved from task forces working in program arena to actualizing events which has forced the guild task forces to birth the community steering committee to pull off events. The block has been the lack of a concrete image or term for the community vehicle for program or event implementation as over-against the guild task force which works in an ongoing arena of contradiction. Breakloose came through the Town Meeting and the steering committee method for catalyzing community responsibility for actualizing events or programs.

Quarter III was focused on creating events which concretely encouraged the structures of the community to participate and claim credit for a successful event. Our weight has been on catalyzing community sponsorship.

Quarter IV our weight needs to be put on developing steering committees and community sponsorship of community events.

The focus in Quarter IV needs to be on the development of the guild task forces and the crucial job of framing they need to do to insure a broad community sponsorship and participation in every event. This would look like the more specific recruitment for task forces during ward visitation and the meeting separately of the five guild task forces.

COMMUNITY CONSENSUS

The Consensus Forums Program is designed to provide an authentic mechanism within local communities for formulating and implementing plans and programs charting its destiny. The four components of this program are first an annual Town Meeting to enable the community to objectify its current operating vision, name the contradictions and create proposals. Secondly, a quarterly Congress to permit the community to review past work and hear and adjust proposed actions. Thirdly, a yearly leadership planning retreat to set-up procedures for the community Town Meeting and work through program implementation and fourthly, a series of global and area councils to provide the broad input necessary to effective decision making.

Key events were the establishment of the basic form of the Congress and process of proposal creation leading up to it in December of '74, the first yearly planning retreat in September of '74 which formerly launched the Ward/Stake system as well as created the first tactical systems. The system stayed fundamentally within the guild and community-wide participation was never achieved. Breaklooses occurred when a method for community adjustment of the proposal was created and the major breakthrough occurred with Town Meeting '76 which set-up the possibility of community-wide sponsorship and participation in the total process.

Quarter III has focused on broad community involvement in the Consensus Forum and the Town Meeting '76 has effectively provided this dynamic.

We need now to be working on an imaginal presentation of the practical vision, contradictions and proposals from the Town Meeting document and discern the specific programs being pointed to there. In addition, we would be out to involve as many Town Meeting participants in the program implementaries as possible.

Specifically, we would recommend that a major community Congress be held in Quarter IV after a sufficient period of Guild and Ward dialogue with the Town Meeting document and Town Meeting participants.

COMMUNITY SYMBOLS PROGRAM ARENA

Community Celebration Program

There are three arenas done this quarter, and each arena has four components. This paragraph deals only on the arena of community celebration with its four components: First, the community wide celebration which deals or enables the local people to engage and participate in community celebration. Second, quartelry ward celebration. Third, the guild celebration, and fourth, the local religious celebration. The weight was placed on the valentines ball which was the key event of this quarter.

For our coming work weight still needs to be put on the community-wide celebrations but not at the exclusion of the other types of celebrational life of this program. Now weight also needs to be put on celebrations in each of the five wards in order to catalyze and revitalize ward participation, and on key celebrations in the life of the local religious institutions.

In this next quarter there needs to be events in each of four program components, with most emphasis being placed on a community-wide celebration and ward celebrations. The Intercultural Festival needs to be continued to be in June being planned and implemented by a community steering committee. Key groups to be represented on the steering committee are the social agnecies of the neighborhood, the block clubs, and the various cultural groups in the community. The steering committee would begin 6 weeks before the Festival and implement its work through task forces. One celebration in each ward will take place this quarter possibly during the Memorial Day week. Each ward will plan their own celebration (on the same day) holding the uniqueness of their ward and inviting everyone with whom they have had any contact. Celebrations within the broad Guild dynamic this quarter need to include individual and family celebrations at cadre meetings and a formal dinner with a social demonstration slide show for all old and new colleagues to occur sometime while the 5th City consult is being held. The other event during this quarter will be generating mass attendance at the

COMMUNITY SYMBOL PROGRAM

The Community Symbol Program Arena includes the Community Celebration Program, the Systematic Beautification Program and the Community Identity Program.

COMMUNITY CELEBRATION PROGRAM

Since the beginning of the Guild there have been many celebrations. The most popular in the community have been two Intercultural Festivals. Both were preceded by a parade. The two festivals were attended by 5,000 residents of the community. The other popular celebrations were the two valentine balls. The first one was strictly for elders with 500 in attendance. The second was a community Bicentennial ball for the whole community with 1,500 in attendance. It was sponsored by community business and Model Cities. Three-hundred people have participated in Christmas caroling each of the two years. They started in each of the five wards and gathered at Peoples Church. Within the Guild we have had two Guild Birthday partys. All of these have been attended by all four phases and economic levels. As this trend continues, the community has begun to look forward to these events. People have been surprised by the safety of these events. In the past in events such as festivals attendance would have been blocked by no one coming for fear of crime fights, large number of bums and alcoholics. Other events of this kind have failed because of many different languages spoken and they are isolated by not enough of their own nationality in one section of Uptown. The breakloose has been the fact that the events have been held safely. As these events happen, elders, youth -roups and all others have caused participation by buisness and other community groups.

COMMUNITY CELEBRATION PROGRAM

There are four components of this program, community-wide celebrations, quarterly ward celebrations and local religious institution celebrations.

COMMUNITY SYMBOL PROGRAM ARENA

Community Celebration Program
(cont.)

Peoples Church Easter service as a kick off to the 50th anniversary celebration of the dedication of the building. Although work will be done in all four components, the weight will be one developing and sustaining the steering committee for the Festival.

COMMUNITY EDUCATION PROGRAM

The Mass Information Program events so far have included distribution of six issues of the Voice; tracts on taskforces, community story and Care Net; window and billboard displays; and small home table place cards for decor. A trend in mass information content has been from awakening or initial contacts to sustenance or updating information. Some of the blocks are language, illiteracy, and hit-and-miss distribution. A breakloose is the cooperativeness of building managers and shopkeepers to be distribution centers. Also the Voice has become an established publication in the community.

The four components of mass information program are the Voice of Uptown 5, edge documents, public media and home decor. This quarter we have centered activity on the Voice, and public media coverage of the Ball and Town Meeting. Even the primary themes of the recent Voice's have been to publicize the Ball and Town Meeting.

Our weight needs to continue on the Voice, in promoting community events, and more effort needs to be placed in distributing edge documents, especially Town Meeting document extracts. A comprehensive distribution model needs to be completed, to see that everyone who wants information receives it. More work is needed on home decor at the ward level.

We recommend that 1/ the next three issues of the Voice highlight the work done at the Town Meeting; 2/ A tract summarizing the Town Meeting proposals, symbol, song and slogan be created and distributed to new contact people; 3/ that new possibilities for use of public media be explored, specifically aimed at the Mass Impact Day; 4/ a montage poster be created and in-kind printed for mass distribution as home decor.

The key events of the Social Methods Program have been holding numerous contextual courses, including LENS and RSI; involving guilders in SMS, BTS, and Town Meeting leadership training; making visits to 5th City and sending out a guilder to the Global Odyssey; and sending four guilders to Academy. The trend in Social Methods has been away from a formal weekend course to more informal training sessions for specific tasks, e.g. Town Meeting Workshop and Mass visitation. The current block is the decision to pour energy into community events other than social methods training per se. A break² loose is a large number of new contacts who are potential LENS participants. Another breakloose comes in the journey of several cadremen who now seem ready for Academy.

The four components of the Social Method Program are contextual courses, methods training, globalizing trips and Academy. This quarter we have sent eight guilders to a Town Meeting leadership training session. All other social methods were presented indirectly, such as cadre battleplan study, visitation training, and steering committee activities. Our weight has been on mass exposure to methods at the Town Meeting.

In the next quarter, weight needs to be put on offering training to people who attended the first Town Meeting, in addition to again exposing new troops to a second Town Meeting. We need to again offer formal courses to train troops who are able and ready for that challenge.

We recommend that 1/ a LENS seminar be held in Quarter IV; 2/ a community SMS be held in Quarter I; 3/ an Uptown delegation be sent to the 5th City consult; and to ICE consults in Area Chicago; and 4/ four cadremen be sent to the Uptown IV Academy.

COMMUNITY EDUCATION PROGRAM

The key events in Imaginal Education Program have been the writing of a preschool proposal, and church education material. The trend has been to use imaginal methods in existing meeting formats rather than to create new structures of imaginal education. The blocks are the guild's hesitancy to initiate a full-blown program which potentially could not be managed by one task force alone, and other programs being seen as higher priorities. The breakloose is in our consciousness of the community's consensus to have a youth program as expressed in the Town Meeting document, and in the readiness of existing community programs to adopt new educational methods.

The components of the imaginal education program are church education consults, preschool proposal, coordinated elementary activities, and responsible family education. No direct activity has been carried out in the Imaginal Education Program. Our weight has been in the brooding/preparation of future program, e.g. preschool proposal.

The weight of activity needs to be put on responsible family education, sensing that is an edge contradiction in Uptown, and the other components may be catalyzed out of such activity. The education task force needs to work on a specific family program for Uptown.

We make the recommendations that 1/ the guild offer consultation to churches as they plan their Vacation Church Schools; 2/ submit the preschool proposal to funding/facility sources; 3/ make contact with interested teachers, and youth program leaders to catalyze coordination of existing youth programs; and 4/ hold a CSIIIA in Quarter IV, and begin model-building for "Responsible Family Education."

Community Think Tank Program

Community Think Tank Program is a series of one-day community meetings around specific community problems on issues that result in practical recommendations to resolve those issues. The four components of the Community Think Tank program been the Social Methods PSU and the Housing PSUs. They served as break-open, exploratory, data gathering and direction establishing tools for the Guild. After an eighteen month period the exploratory work was done and it was seen that future PSUs had to involve the total community as an instrument of community decision making. We were blocked there in that the Guild did not have the necessary broad base of community authorization to allow it to catalyze these PSUs. The breakloose came in the creation of a model through which the wholecommunity in one day could create a total space design, including housing, industry, business, and recreation as well as catalyze the first steps of implementation.

We have in the past several Quarters been developing the broad authorization necessary to permit this sort of event by involving major structures in the community in the sponsorship, promotion, and funding of major community events such as the Valentine Ball and the Town Meeting, as well as exploding the communities vision as to what it could do as a community, namely have the Aragon filled with 1,500 people, and a Town Meeting of 600.

We need to continue to put our weight on the nurture of the community authorization recently developed.

This would specifically look like catalyzing community steering committees for for such events as Community Beautification and Youth Mobilization. Also performing services to the economic community such as an economic analysis survey. These would be done through proposals the Guild takes to the Community. During

(Community Think Tank Program, cont.)

Quarter LV there would be a 'Night with the ICA' in which the total picture of ICA activity including the work of the Guild in Uptown was presented to the key community leadership.

COMMUNITY IDENTIFICATION

Every community and people live out of some story . The new story of Uptown is that" in any language Uptown is alive" . With people from 54 different countries living in Uptown, we have a unique opportunity to forge out the new style of the global urban community. Uptown 5 has created a brochure telling the story of Uptown as the global crossroads to the future and created window displays and billboards to that effect. In the Town Meeting '76 at McCormick Boys Club last weekend the community discerned a new slogan "Uptown is Alive" and wrote a new song "Progress is our Motto in Uptown." We have done some writing on a proposal for a community Guild Hall as a neighborhood node, but have nothing definite yet. Uptown is truly an Alive Community.

Community identity is the third arena dealt with this quarter and its four components: massive visual story, such as Uptown grid at the Ball and the Town Meeting flyers and documents distributed; window displays, such as posters and flyers all over ~~the~~ the community; node symbolized, such as establishing the Guild Hall; and mass story distribution, which we did the ball flyers, Invite Your Neighbor Day, and Ward visitation. Weight was put on the posters and flyers and the Town Meeting Documents, both on production and distribution. More work is to be done on the third component, node symbolized and the continuance of the massive visual story.

In this quarter we intend to In Kind or direct funding to get the story, "Uptown is Alive", told in the community, the Town Meeting document distribution, to send a Town Meeting report letter and to get artists to design a mural and to paint a mural in each ward.

For the next quarter the emphasis will be on murals in each ward and window displays in key business locations in the community. The minor

COMMUNITY IDENTITY

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down beat will be on distribution of the Town Meeting '76 document and report letter and continuing exploration of the possibility for a community Guild Hall. This whole program is not seen as a major emphasis for the next quarter, but is one to keep going.

COMMUNITY STYLE

YOUTH MOBILIZATION PROGRAM

The events of the Youth Mobilization Program include youth participation in activities such as ward miracle days, enablement and participation in the Town Meeting, distribution of the Voice, youth participation in the guild, participation in Christmas caroling and youth agency sponsorship of the Town Meeting. The trends encountered are increasingly cooperative involvement of the youth services agencies and youth guilders. Blocks encountered include loyalty to gangs (?), language barriers, competing service attempts and loss of control within agency structures. The break-looses are the youth guilders and strong Town Meeting sponsorship by youth agencies.

The components of the Youth Mobilization Program are broadened recreation, employed service, apprenticeship training and community service. The current situation is that youth agencies are recognizing the significance of actual engagement in the community as experienced in the Town Meeting. Moreover, agencies have begun to trust one another in their common task. The emphasis in the past quarter has been in the area of community service.

Having demonstrated the effectiveness of community service to mobilize youth, the emphasis must now shift to employed service.

YOUTH MOBILIZATION PROGRAM

Recommendations for youth mobilization for quarter IV are:

I. Enabling the "assignment of youth (boys club, boys scouts, the ERKK Centre, DHR, Student House) to ward project participation

in order to:

ride the wave of the Town Meeting participation
intensify the image of youth service
provide the practical strength and helpstance

by: contact each agency
locate youth geographically if possible
gather youth for pre project context
publicizing youth participation to the community

II. Hold agency luncheons

in order to:

prepare for summer youth project
build consensus
create the summer vision
form the necessary forms

by: contacting 5 agencies
setting date
writing up luncheon format
sending invitations

III. Hold youth PSU

in order to:

engage youth participation
check out the real situation
provide forum for their own consensus
create cross "group" communication net

by: same as for recommendation II

IV. Conduct 3 collegiums with the student house in preapration for the youth

in order to:

get raw date
establish serious contact with student house

by: setting 3 dates
checking with Lingo
creating context of raw date and report back
do post collegium creation

ELDERS ENGAGEMENT PROGRAM

The events of the Elders Engagement program have included-- Elders Agency Luncheons, a community PSU on Elders' Services, visitation of 1 elders--LENS seminars taught in Elders' homes and initiation of regular meetings of the Elders' Node. The trends have been for the program to become known and accepted by existing agencies and elder leaders, emergence of regular and committed leadership and activities for significant involvement in the life of the total community. The program has been blocked by the lack of ongoing, concrete engagement opportunities by the limitation of concern and involvement to one's own building, by the fear of danger present on the streets and by the expectation that society owes one support. The breakthroughs have been the regularity of Node gatherings, the increased contact with agency elders' structures and the articulation of an Elders' Story.

The four components of the Elders Engagement program are leadership development, basic services, care visitation and community service.

During this quarter we have established a resident swirl in the 10 key elders home, tapped into the senior club network and obtained the trust of agency personnel. We have researched available elder services, initiated an elder location system and created the community tradition of a Valentine Ball. Lastly we have promoted and massively participated in two community events. Our emphasis this quarter has been learning to use the network of clubs, friends and agencies to enable mass elder participation in community events.

As significant and effective as this participation has been for both the community and elders, it is no longer enough. Therefore, the program emphasis for this quarter will shift to the care and visitation component. This will be accomplished through creating and interbuilding leadership network.

Specific Recommendations for Quarter IV, 1976 are by:

I. Initiation of regular elder visitation across the elder homes of Uptown by:

200 elders involved
Thursday afternoon
calling to set up
start with the Node

in order to:

survey and preparation for other community events (see below)
creation of elder telephone net
self-conscious of Uptown geography
self-conscious of "Elders of Uptown"

II. Elder Guildsman as salaried person in order to:

intensified leadership in the Node and Guild
enable Day I engagements
demonstrate practical means of common engagement
symbolize community responsibility for program

by: research and write proposal
create job description
submit to combined Ins.
create structures for accountability

III. Elders visit businessmen of Uptown to establish widespread community

discount program for elders in order to:

elders into the community
reinforce community basis with business
practically enable elder economic situation
provide practical reason for visitation

by: secure chamber participation
obtain pride materials
set up "Hello Business Day"
coordinate with business task force.

IV. Preparation for a summer elders trek to Minneapolis in quarter I

in order to:

prepare for Elder on global Odyssey
give perspective on local community
provide images of community reform
intensive corporate power.

by: visit 5th City quarter IV
write letters to site locations
secure money
plan trip

V. Creation of decor plan for community events that groups of elders may implement over whole quarter in order to:

secure great time consuming decor for community events
enable "Elders of Uptown" did it story
heighten practical engagement of elders in preparing for event
secure event attendance

by: 2 quarter long decor anticipation (i.e. Festival and Bicentennial week)
models created for decor items
materials indinded for implementation
secure elder implementation

COMMUNITY
STYLE PROGRAM ARENA

Care Net Development Program

The key events in the Care Net Development Program include Ward initiation parties, the Hello Neighbor and Invite Your Neighbor Days, the computer care list, regular ward meetings and ward miracles. The trends have been toward geographic consciousness within the wards, greater ward responsibility for community tasks and multiplying new ward contacts. The blocks before this program are inadequate contextual images for ward meetings and lack of ongoing practical activities for the wards in the winter months. The breakthrough has been the 5 simultaneous ward meetings on a regular basis and the one-day ward miracles

The four components of the care net Development Program are ward meetings, local projects, neighbor visitation and community service. This quarter we have been penetrating new buildings, promoting the Valentine Bicentennial Ball and Town Meeting and establishing authorization with building managers in each ward. Our emphasis has been on promoting the Ball and Town Meeting through ward structures.

The emphasis of quarter IV is on local projects in each of the five wards selected the ward consensus method. We need to be working on engaging swirl of residents out of each of the 25 stakes. This has been made possible through the building managers authorization.

Specific recommendations for care net development this quarter are:

1. The selection of a local project by each of 5 wards

in order to:

symbol ward uniqueness
maximize local engagement
demonstrate community consensus method
create a local sign

by:

Care Net Development.

gather decision for input through neighbor visits
commonize date selection
publicize through flier, visits, posters
ward meeting decision

2 The decision of each ward to commonly participate in community project:
of bus stop benches

in order to:

empower "I'm part of Uptown 5" story
practically mark the boundaries of Uptown 5 as people walk and drive through it
engage broad ward participation
indicate a sustained effort re: community

by:

securing count of benches needed
inkind materials for bench making
secure ward consensus
arrange for space and practices of day

BUSINESS ENGAGEMENT PROGRAM

The business engagement program in Uptown could be imaged as starting in the fall of 1974 when systematic visitation and visioning began. The seed was planted then for the now completed Wilson Avenue (beautification) Project which has catalyzed peripheral business face lifting. A regular meeting rhythm of alternating businessmen's task force clusters and task force plenary sessions, established in September 1975, defined geographical arenas and began to single out core local businessmen leadership. Now business is ready to work corporately to promote Uptown as a preferred business area and to work with community residents as part of Uptown. The block to promoting Uptown business is that the corporate vision hasn't been stated. The Uptown Chamber of Commerce is the present vehicle for accomplishing a major step in this direction as ICA staff can now work in advisory capacity within this structure.

The components in the Business Engagement Program are: Businessmens Task Force, Cluster Association, Local Events Sponsorship, Local Organization Re-empowerment. Businessmens Task Force meetings have been bracketed so that major participation in community events could take place. This tactic exploded ~~business~~ business participation in the community and achieved funding from the banks, Combined Insurance and got many new small businesses on board.

So far we have initiated Cluster Meetings and most recently related to the business community through securing their support for local events such as Town Meeting or the Valentine's Ball. We see the need this next Quarter to deal with all Components, giving each approximately equal weight. The areas of work need to be firstly within official business organizations such as the Chamber of Commerce, and secondly in business areas where local shop owners figure largely.

COMMUNITY ECONOMICS

(Business Engagement Program, cont.)

We Recommend that; 1) Cluster Meetings begin as soon as possible to define local needs and to pinpoint areas that need work; 2) Become involved in Chamber of Commerce task forces in order to determine future directions; 3) Prepare a Bicentennial Package Program that the Chamber of Commerce could sponsor this year; 4) Enlist all Businesses in the total Uptown Vision of Summer 76; 5) Initiate further steps towards a Businessmen's task force.

COMMUNITY ECONOMIC PROGRAM ARENA

PUBLIC/PRIVATE SUPPORT PROGRAM

Key events in Uptown's journey have been the securing of monies from Model Cities to fund the Valentine's Ball, the repeated hosting of local political figures and the gaining from them of program support, the successful solicitation of in-kind food and materials for the Town Meeting, and the formal and financial support given by large corporations to the Town Meeting. At present the trends are for many other agencies in Uptown to now consider us in their planning, to view us as successful in whatever we plan, and to hope to work well with other groups in the context of our methodology. Breaklooses for us have been in having the Town Meeting and the Valentine Ball comprehensively sponsored and funded. We now expect to secure funds and authorization as a normal course of Uptown events. Furthermore, and importantly, both the Town Meeting and the Valentine Ball demonstrated the necessity and possibility of various groups etc. working constructively together.

This Quarter we surrounded the Town Meeting and the Valentine Ball with wide financial and political supporting structures. These involved our first formal request for program funding, and the presence of several local political leaders. These are held in the Arena components of Program Funding, Political Structures Relations, and Corporation Authorization Network. It is necessary to include Local Agency Collegium in this arena in order to ground our funding base, and empower corporate direction.

Our work now need to be with nurturing and maturing relationships with major corporations and key agencies within the community. The aim should be to pull them together in looking at Uptown's direction and engage them all in a web of common activity.

COMMUNITY ECONOMIC PROGRAM ARENA

PUBLIC/PRIVATE SUPPORT PROGRAM
(Cont.)

This quarter, key agencies and corporations will be invited to an "ICA Evening." This will include a social demonstration slide show, Uptown 5 Guild work updating and a conversation on Uptown 5 future direction. The aim would be globalizing and engaging them in a swirl of activity right here in Uptown that is on behalf of the globe. Follow-up would be through engagement in task forces to bring off the program package designated by the Chamber of Commerce for the Bicentennial year. The group formed by this would meet later during the year ('76) only in ad hoc capacity.

COMMUNITY ECONOMIC PROGRAM ARENA

COMMUNITY REDEVELOPMENT PROGRAM

Work in this arena includes the Wilson Avenue Project, Housing PSU, Space Design PSU, and substantial enough penetration into Chamber of Commerce plans to have many of their current directions include actions we imaged two years ago. The trend is for big business, in particular the banks, to continue to determine space usage. This does not consider the need for a presence of industry in Uptown and downbeats middle-class housing. The block is no stage for common planning which includes business, residents, industry, and political structures. Breaklooses are penetration into the manager network of Uptown, and having the business community pick up on the story that Uptown is the coming preferred business district in Chicago.

Currently

Currently the work has been to tell the story of Uptown to building management and business. The image is that the time is ripe to reimage Uptown.

In the Community Redevelopment Program the components are: Business Area Reimaging, Property Management Network, Community Design Plan, Needed Industries Program.

Now the need is to push the Business Area Reimaging through the work with the Chamber of Commerce and through contact with local store owners.

Continued work with property managers and owners can take place through the Task Force Actualization Program and the Systematic Beautification Program. It is also necessary to find out major planning already begun by other groups for the Uptown area.

(Community Redevelopment Program)

In Quarter IV Business Area Reimaging can be worked on through the Chamber of Commerce special task force and contact with small store owners. Monthly visitation of key building manager and owners will follow-up the initial contacts made for the Town Meeting. The aim will be to keep them informed of current reports of Guild and Chamber of Commerce activity and issue invitations to events that will be of interest to them. Other major planning for Uptown must be determined by the end of Quarter IV so that the need for a community planning day or consult can be definitely projected.