SOCIAL MODEL PROBLEM SOLVING UNIT # 1

Grid and Analysis

Week 1 Quarter III

January 11 & 12, 1974

PSU Report

After a supper conversation dealing with the vision of Uptown, the PSU turned its attention to a report on the methods and progress of 5th City and the applicability of the 5th City Model and approach to planning in Uptown. George Holcombe laid out the basic timeline of the 5th City project:

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'Research Mo

Model

Actualize

Expand

The Presuppositions of the project were listed:

- 1. Work within a delimited, grassroots, geographical community.
- 2. Work with all the problems of the community.
- 3. Work with the depth human problem, the issue of human spirit.
- 4. Work with all ages at once.
- 5. Symbol is the key to effective change.

The 5th City project is an effort at structural revolution, working for effective change within and through the structures of society, by altering the context the community functions within, and focusing on releasing the power of the grassroots community residents rather than hierarchial solutions; thus requiring the development and training in methodologies that allow local communities to forge their own destinies, and nurturing residents impatient for immediate solutions. The method of 5th City was to forge the practical vision for the community, build a model to embody that vision, discern the problemat(pattern of problems blocking that vision), and building the structures to manifest that vision.

Using the methods of 5th City, the PSU consensed on a grid of Uptown, divided into five "primal communities", and designated one, Uptown 5, as the demonstration sign, while preparing for replication in the other four. Thus, the guild in Uptown will be the demonstration model of a global network of guilds in 100 communities of between 20 - 30,000 people. The PSU scanned the population spread of the community, its diversity of cultures and economics. A summary of the businesses and services available in the community is included in this report.

A workshop was conducted to begin to articulate what is really going on in this community, asking such questions as:

Where is the Innocent Suffering happening in Uptown?

What do you hear about Uptown?

What do you observe in the economic, educational, symbol, social, and political arenas in Uptown?

What is Uptown's relationship to the rest of the city?

What is the story about Uptown?

How does Uptown function?

Then each of the program arenas, delineated as key aspects of the life of any primal community by the 5th City Model, were rated for effectiveness in Uptown. Included in this report are paragraphs written by each person in the PSU on the Innocent Suffering in Uptown, three summaries of the results of the workshop, and a compilation of the rating of effectiveness of the various dimensions of Uptown life.

REFLECTIONS ON INNOCENT SUFFERING

IN UPTOWN

The isolation of ones life from everyone whose life is at all different from his is the primary manifestation of innocent suffering that I see. It is that which sets people against people and narrows and restricts the operating world of the people who live in this community, leaving people living a compartmentalized, isolated and sterile life of conformity—restricted to a narrow range of experiences, responses, awareness, and a collapsed sense of their own significance.

I see innocent suffering in Uptown manifested in the living of life styles which are non-relevant, expressing no great joy from memories of yesterday, no fulfillment for today, and no hope or vision for tomorrow.

Innocent suffering is embodied in the child who is crying because of lack of milk, the wife who has been abandoned by her husband, or viceversa, the mental patient, who, through no fault of his own, finds himself in a bewildered state.

Senior citizens still being exploited by not being included into their own recreational activities--programs being planned for them without their participation or input--

Innocent suffering is the powerlessness to participate effectively in the future born of myths, stories, images, and patterns of and about existence forged in another time and place which paralyze local man. The bum on Wilson who found success unattainable or empty, who had no method of grasping any other way of talking about success except out of collapsed values and modes of existence—the Indian who in the midst of stories about his brutalization and a collapsed culture had no way to rediscover the gifts of his heritage and using them to participate in forging a new future—the divorced girl who has seen the collapse of a marriage and lives without any way of actualizing her own insight that the world needs a new model for the family—these and many more examples of life paralyzed by the past as it grasps the future.

Innocent suffering in Uptown 5 is illustrated in an analysis of all age groups: (1) child, (2) youth, (3) adult, (4) elders. Child abuse is the most expressive case of innocent suffering among the children. Youth suffers from lack of patience and relevant directions many resulting from problems of their parents in the adult group. Many of the adults who live in Uptown came here as pert of entry with the ideal of the American Dream. Their suffering comes from taking the statement literally. That is a lack of a viable story. Elders in Uptown suffer from the physical act of reaching age 65, forced out of their established mainline of life at an arbitrary age without ever being really prepared to accept the fact.

Child abuse and neglect which shows itself in children being beaten and maimed; parents who are unable to deal with their own lifestyles, thus their children suffer. Praying of the strong upon the weak of the community.

Slum landlords through their not caring inflicting pain upon others. Women being raped.

Innocent suffering in Uptown takes place when people are trapped by their own self-story or the story of people around them that they appropriate which does not provide them a means to fulfill or seek to fulfill the creativity of their own talents, i.e., intellectual, physical, or social. It also takes place when others do not take into full account in their planning the means to provide avenues for developing everyone's gifts for the benefit of all.

The innocent suffering of Uptown is manifested in the self-stories and community story that suffests that life is other than the way it is, i.e., life is suffering, it is standing before chaos and creating a new future. To suggest that life is doing away with suffering or to suggest that embracing the suffering that is my life leaves me without possibility, creates either the illusion that I cannot live except in a different set of circumstances, or I have no responsibility for my existence. Both the transient who is condemned to seek green pastures elsewhere or the established who grasp after holding on to their situation are perpetually in illusion in which a suffering that ends creativity prevents participation in life itself.

SUMMARY OF STORY ABOUT UPTOWN

ECONOMIC

Uptown is a community in which bourgeois-oriented businesses are giving way to higher volume/lower quality merchandize outlets, mostly small businesses; housing is deteriorating under the thrust of being replaced by high rise apartments; and the job market is dominated by day labor while much of the income in Uptown comes from sources other than employment (like Social Security, retirement, public aid).

EDUCATION

Experimenting with community-oriented programming in curriculum, the public schools are struggling with relevance, in the midst of exciting diversity and little parental assistance.

SYMBOL

Uptown looks back with fond memories of what it used to be, while it has little vision of its future. The church has lost its influence and relevance and significance while the Aragon remains a center of entertainment for the metropolitan area.

STYLE

Uptown is a community of extremendiversity with the very bourgeois living contiguous to those who sense themselves dumped into this community either as elders or half-way house residents, the diversity bringing the excitement of difference and the isolation of the unfamiliar.

POLITI CAL

Uptown is a tough neighborhood which occasions fear for safety, while its liberalism has made it the new focus for Democratic-IPO contests, the training ground of new politicians.

SUMMARY STATEMENT

Uptown is a community that has lost its vision of the future and its capacity to forge its own future, becoming a community administered from outside its bounds—either benevolently as in Neighborhood Health Center, or otherwise.

ECONOMIC

The Uptown area is dependent mainly on various forms of public income and day labor workers, is a poor business area providing limited and cheap services and goods.

EDUCATION

The local educators are creative but must struggle with the city to carry out experimental forms for bettering education.

SYMBOL

The Aragon Ballroom is still seen as an entertainment symbol with a past but otherwise the community lacks any meaningful symbols.

STYLE

The Uptown area is a port of entry for various cultural groups with many problems, who are dependent on various forms of public funds and day labor for income and the Uptown area is used by the city for location of residences for the elderly and half-way houses for mental patients.

POLITICAL

Politically Uptown is an area of liberal thinkers and political initiates with an unclear picture of its present or future.

SUMMARY STATEMENT

Uptown is an area dependent upon outside forces for income and direction and is used by these forces for location of residences for elderlies, halfway houses for mental patients, and training grounds for new politicians which has resulted in a community with no relevant symbols, futuristic vision, or relevant life-style for today.

ECONOMIC

Business and housing in general are deteriorating, with high percentage of day laborers, used, surplus and cheap goods.

EDUCATION

It has tremendous problems in education with hardworking educators struggling to do a good job with few parent leaders and irregular support from the city.

SYMBOL

Its a "has been" community with lots of fond memories, old churches, old entertainers, and few signs or symbols of hope or affirmation.

STYLE

There are lots of drunken Indians, hillbillies, difficult Spanish speaking people; the highest number of elders, lots of half-way houses for mental patients, dirty streets, abandoned cars, abused children, and unattached young people.

POLITICAL

It's a tough unsafe neighborhood where it doesn't make any difference who gets elected because decisions for everyone are hard to come by and where new politicians are trying to "make a name for themselves".

SUMMARY STATEMENT

Uptown 5 is a deteriorating, seemingly unsafe neighborhood with culturally diverse unsettled and unattached people with no viable means for decision making, a difficult educational situation, living out of fond memories and a strong story of hopelessness.

UPTOWN FIVE BUSINESS ESTABLISHMENTS

I. RECREATION			
(i) bars	ža že		
(ii) billiards	3		
(iii) dance, bowling	3 7		
·	Total	_	E 11
II. RESTAURANTS	53	-	34
	- •		
III. SERVICES	Total	=	53
(i) banks	10		
(ii) laundromats	7		
(iii) launderers and cleaners	/ 01:		
(iv) barbers and beauty shops	24		
(v) medical services	33		
(A) Potolo	27		
(vi) hotels	11		
(vii) motels			
(viii) temporary job services			
(ix) others	37		
	Total	•	157
IV. RETAIL			
(1) drugstores	12		
(ii) grocery stores			
(iii) liquors	5		
(iv) gas stations	7		
(v) auto sales and repair	8		
(vi) general and miscellaneous retaill	.03		
(vii) resale stores			
	Total	- '	195
V. INDUSTRIES	7	•	
	Total :	= 7	7
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1. ATA Family Counseling Center - 4828 Sheridan - Ward 2
  2. The Admiral (elders) - 909 Foster - Ward 1
  3. Alcoholics Anonymous - meets at People's Church - Ward 5
  4. American Indian Church Inc. - 4753 Broadway, Room 1027 - Ward 3
  5. Aragon Ballroom - 1000 block of Lawrence - Ward 2
  6. Argyle Clinic - 1018 Argyle - Ward 2
  7. Association Medical Murphy, Uptown Clinical Lab., Inc. - 4753 B'way, rm 1118 - Wd
  8. Bargain Resale Shop for Cerebral Palsy Children - 1027 Argyle - Ward 2
  9. A Better Nursing Service - 4753 Broadway, room 1132 - Ward 3
 10. Boy Scouts of America - meet at People's Church - Ward 5
 11. Broadway-Wilson Medical Center - 4544 Broadway - Ward 3
 12. Canterbury House Toon Center - 1035 Lawrence - Ward 3
 13. Chelsea House (elders) - 920 Wilson - Ward 4
 14. Chicago Flat Janitor's Union - 1046 Wilson, Uptown Professional Building - Ward 3
15. Chicago Lakeshore Hospital - 4840 Marine Drive (private mental) - Ward 1
16. Chicago Motor Club (Northside branch) - 4833 Broadway - Ward 2
17. Chicago School for Retarded Children Thrift Shop - 4816 Sheridan - Ward 2
18. Chinese Society - 1121 Argyle - Ward 2
19. Christopher's House Models Cities CCUO Day Care Center - 850 Eastwood - Ward 5
20. Clarendon Park Community Center - 4501 Clarendon - Ward 4
21. Committee of Us - 4608 Sheridan - Ward 3
22. Community Life Service Center - 4613 Sheridan - Ward 5
23. Council of Mojave, Inc. - 1046 Wilson, Uptown Professional Building - Ward 3
24. The Dance Center (Columbia College of Chicago) - 4730 Sheridan - Ward 3
25. Deaton Universal Crusaders - 4608 Kenmore - Ward 3
26. Department of Mental Health - 1046 Wilson, Uptown Professional Building - Wa.d 3
27. Division Medical Laboratory - 4609 Sheridan - Ward 5
28. Edgewater Primary School (private, next to Agudas Schim Synagogue) - 5029 Kenmore
                                                                          Ward 2
29. Edgewater-Uptown Senior Center - 4645 Wheridan - Ward 5
30. Edgewater-Uptown Mental Health Center - 1004 Wilson - Ward 3
31. Ex-convicts United, Inc. - 1046 Wilson, Uptown Professional Building - Ward 3
32. Forty-sixth Ward Public Service Office (Democratic Headquarters) - 4527 Broadway
33. Fourth Force (Uptown Joint Youth Development Center) - 4715 B'way - Ward 3
34. Fox River Hospital (Mental Health) - 4700 Clarendon - Ward 5
35. Frank Cuneo Hospital - 750 W. Montrose - Ward 4
36. Girl Scouts of America - meet at People's Church - Ward 5
37. Goudy School (Main) - 5120 Winthrop - Ward 2
                 (Branch) - Foster and Kenmore - Ward 2
38. Graeme Stewart School - 4525 Kenmore - Ward 3
39. Grasmere Hotel (convalescent for elders) - 4621 Sheridan - Ward 5
40. Green Dragon Society (Chinese Fighting Arts Assoc.) - 4407 Sheridan - Ward 4
41. Hadassah House - North Resale Shop - 5039 Sheridan - Ward 1
42. Headstart -McCutcheon School, 4865 Sheridan - Ward 1
43. Infant Aid Thrift Shop - 4616 Sheridan - Ward 1
44. Just Jobs - 4429 Broadway - Ward 3
45. Lawrence House (elders) - Lawrence at Kenmore - Ward 2
46. Leland-Kermore Family Service Center - 1004 Leland - Ward 3
47. Leland-Kommore Service Center - 1030 Leland - Ward 3
48. Lincoln Park Margate Fieldhouse - 4021 Marine Drive - Ward 1
49. McCormick Boy's Club 4835 Sheridan
      (includes dental clinic and vision clinic)
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- 50. McCutcheon School (Elementary) 4865 Sheridan Ward 1 (Branch) 4846 Kenmore Ward 2
- 51. Mick and Tom Ministry 1004 Leland Ward 3
- 52. Mid-America Convalescent Center 4920 Kemmore Ward 2
- 53. Mid-Uptown Peoples Action Program-4827 Kenmore Ward 2
- 54. Mini-college 4942 Sheridan Ward 2
- 55. Montrose-Broadway Medical Center 4400 Broadway Ward 3
- 56. N.C.J.W. Thrift Shop 1064 Argyle Ward 2
- 57. Net and Paddle Club 1026 Wilson Ward 3
- 58. Normandy Terrace Convalencent and Extended Care Facility-820 Lawrence Ward 1 880 Lawrence Ward 1
- 59. Northside "L" Federal Credit Union 4753 Broadway, room 626 Ward 3
- 60. Northeastern Illinois University Uptown People's Center 4401 Sheridan Ward 3
- 61. Pilgrim Child Development and Day Care Institute 4550 Clarendon Ward 4
- 62. Playlot Ainsle at Shoridan Ward 1
- 63. Playlot Cottonwood at Sheridan (Boy's club) Ward 1
- 64. Playlot 800 block of Gunnison (tennis and basketball) Ward 1
- 65. Playlot 4600 Kenmore Ward 3
- 66. Pre-school 920 Lakeside Place Ward 5
- 67. Retail Clerk's Union (AFL-CIO) 4858 Sheridan Ward 2
- 68. St. Thomas of Canterbury Church School 4827 Kenmore Ward 2
- 69. Salvation Army 1028 Wilson Ward 3
- 70. Self-Help Center (elders) 908 Argyle Ward 1
- 71. Sheridan Plaza Hotel (elders) 906 Wilson Ward 4
- 72. Somerset Family Health Center 5019 Sheridan Ward 1
- 73. Somerset Hetel (elders) 5009 Sheridan Ward 1
- 74. State of Illinois, Dept. of Mental Health 4707 Broadway Ward 3
- 75. State Representative (12th District) Dr. Bruce Douglas 4753 B'way Ward 3
- 76. 1010 Medical Center 1010 Lawrence Ward 2
- 77. Trifaith Employment 4407 Broadway Ward 3
- 78. Twelfth District Independent Democratic Legislative Office 4540 B'way 'ard 3
- 79. United States Army Recruiting Center 1056 Wilson Ward 3
- 80. Universal Crusaders 4425 Broadway Ward 3
- 81. Universal Crusaders 1020 Leland Ward 3
- 82. Uptown Chamber of Commerce 4525 Broadway Ward 3
- 83. Uptown Chicago Commission 4723 N. Broadway Ward 3
- 8". Uptown Community Clinic (Illinois Drug Abuse Program) 4753 Broadway Ward 3
- 85. Uptown Luthern Day Care Center 5030 Marine Drive Ward 1
- 86. Uptown Medical Center 1057 Argyle Ward 2
- 87. Uptown Neighborhood Health Center 4541 Hazel Ward 3
- 88. Uptown Neighborhood Legal Services (United Charities of Chicago)-4564 8 way-W3
- 89. Weiss Memorial Hospital 4646 Marine Drive Ward 5
- 90. Winthrop Day Care Center (Model Cities) 4848 Winthrop Ward 2
- 91. YWCA 4409 Sheridan Ward 4

SOCIAL MODEL RATING RESULTS						
ECONOMIC	CU	LTURAL DYNAM	IC	POLITICAL		
GUILD	EDUCATIONAL GUILD	SYMBOLIC GUILD	SOCIAL GUILD	GUILD		
I. Neighborh'd Health	IV. Child Development	VII. Interfaith Relations	X. Youth Development	XIII. Civil Relations		
8.1 I	4.3 VI	3.4 XI	4.8 IV	4.4 V		
II. Economic Services	V. School Support	VIII. Local Arts	XI. Social Services	XIV. Public Services		
3.4 XII	5.4 III	3.2 XIII	6.5 II	4.3 VI		
III. Community Housing	VI. Adult Education	IX. Community Identity	XII. Community Care	XV. Community Organizatn		
3.1 XIV	3.8 VIII	2.9 XV	3.6 IX	3.5 X		

Rank Program	Guild Arena	Rating
I. Neighborhood Healt	ch Econ	8.1
II. Social Services	Soc	6.5
III. School Support	Ed	5.4
IV. Youth Development	Soc	4.8
V. Civil Relations	Pol	4.4
VI. Child Development	Eđ	4.3
VII. Public Services	Pol	4.3
VIII.Adult Education	Ed	3.8
IX. Community Care	Soc	3.6
X. Community Organiza	ntion Pol	3.5
XI. Interfaith Relation	ons Sym	3.4
XII. Economic Services	Econ	3.4
XIII.Local Arts	Sym	3.2
XIV. Community Housing	Econ	3.1
XV. Community Identity	y Sym	2.9

.04	STYLE	POLITICAL
E.fe.		
Shere Cong M	Lincoln Park Mangali Field Hsell	GRASSROOT ORGANISATION Mid . Uptown Peoples Action
conq II	He Cormick Boys Club I Playfor Castle wood & Shevidan I	Programme - I
bernacle II Baplist Church I	i ~ A elo e SRea : L	Committee of US III
in bury 11	Playlot 800 Block Gunnison I Playlot 4600 Kenmor III Playlot 4600 Kenmor IIII Canterbury House Team Centre III	
ver ™ Naper (Eps) IV	Net and Paddie Club III	
1 On. O) Christ IV	Glarendon Park Com Contre IV Glarendon Park Com Contre IV Bone Scout Association IX CHS Scout Association IX	
R GANISA TIONS	ELDERS CARE	CITY and ESTAB. ORGANISATIONS
in the M	Admiral Huiel I	Untown Chicago Commission II
n Hinistry III	Soil His Centre I Sommerset Hotel I	Chicago Flat Janifors union III
	Law rence House "	Uplown Neighborhood degal
	Rester Nursing Service III Chelsea Hotel III	Bervice III Union II Retail. Clerke Union II
	Edgewater uptown Benier Centre Y	
	Gracomere Hotel I	·
4RT	INDIVIDUAL REHAB.	FEDERAL ORGANISATIONS
Columbia College	Dept of Henral Health III Ex-Convicts United Inc III	Us Army Recuiring Centre III
! Rinc'i	Aichonolics Anonymais X	Hodel City's Office IV
oblei Center II	Leland Kanmore Service Centre III	
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FESTIVAL CENTR	ETHNIC & FLY. ORGANISATIONS	LEGISLATIVE GROUPS.
Room I	ATA Family Counselling anivel	State Representative, 12 15 District
	Chmess Society II	DEDIST, Indohonder Dom Office
	Counsel of the Hojave III	
	Leland - Kenmore Family Service III Green Dragon Society - IV	46 ward Democratic
	Green wayon	Repartion 1
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ODEL

This is one inclusive project involving all three of the primal dynamics of society, the economic, political, and cultural. It is comprised of 5 action guilds, 15 major programs and 45 coordinated operations. Each of the 45 operations has four precise functions making a total of 180 social functions.

AMIC OF SOCI	IETY	POLITICAL DYNAMIC OF SOCIETY ordering the community		
C BOLIC GUILD THE SOCIAL GUILD al consciousness life style		E THE POLITICAL GUILD local polity		
COMMUNITY CLERGY COLLEGIUM 19	program X	ELEMENTARY JETS CLUB 28	program XIII	LEGAL AID CLINIC 37
LOCAL CONGREGATION INTERCHANGE 20	YOUTH DEVELOPMENT	HI-SCHOOL STUDENT HOUSE 29	CIVIL RELATIONS	GOVERNMENT RELATIONS BOARD 38
PARISH ACTION COUNCIL 21		YOUNG ADULT LEAGUE 30		PROBLEM SOLVING SEMINAR 39
COMMUNITY ART CENTER 22	program XI	EXCEPTIONAL CARE AGENCY	program XIV	URBAN SERVICES OFFICE 40
NEIGHBORHOOD TALENT MART	SOCIAL SERVICES	FAMILY DEVELOPMENT BUREAU 32	PUBLIC SERVICES	COMMUNITY INFORMATION CENTER 41
VISITING ARTISTS SERIES 24	SERVICES .	COMMUNITY ELDERS ASSOCIATION 33		LOCAL SECURITY COMMISSION 42
LOCAL ENVIRONMENTAL BOARD 25	program XII	NEIGHBORHOOD STAKE SYSTEM 34	program XV	LOCAL GUILD NETWORK 43
COMMUNITY EVENTS COUNCIL 26	COMMUNITY CARE	HUMAN RELATIONS CENTER 35	COMMUNITY ORGANIZATION	COMMUNITY MANAGERS BOARD
GLOBAL RELATIONS COMMISSION 27	JAME	FIFTH CITY PROMOTION BUREAU 36		FIFTH CITY CITIZENS CONGRESS 45

SOCIAL STRUCTURES

ECOMOMIC	WISDOM Education	Symbol
CITY HOSPITALS Chiego Lake Shove Hospital I Normandy Terrace Convalencent Extended Care Facility I Midamerica Conv Center II Weiss Hemorial Hospital I Fox River Hospital I	PUBLIC FLEM & HIGH SCHOOLS He Cutcheon School I He Cutcheon School Branch II Goudy School II Goudy School Branch II Granne Stewart School III	Aquidas Achi Aquidas Achi Aquidas Chai Church af Go Faith Missio St Thomas of Salvation Neville Shore 31 Guiguol Assyrian
LOCAL CLINIC Sommerset Family Health Center HeCormick Dental Clinic, Vision Clinic I 1010 Hedical Clinic II Uptown Medical Centre II Uptown Community Clinic DAB III Edge water Uptown Hental Health Centre III Uptown Clinical Laboratory III Hontrose Broadway Hed. Centre III Uptown Neighborhood Health Centre III Broadway witson Hed Centre III Division Hedical dab.	PRIVATE & PAROCHIAL E & H 3CHOOKS St Thomas of Camterbury Church School -II Edgewater Primary School -II (Jewish)	RELIGIOL And Day Hick an
Hadassah Resale Shop I Chicago School for Revaided in Thrift Shop I Bargain Resale Shop Clerebral Paloy) II NCJW Thrift Shop II Deaton Universal Crueaders 3 II Injant Aid Thrift Shop III	PRE SCHOOL & DAY CARE Uplown Lutheran DayCare Centre I He Culcheon Head Start I Limithrop Day Care Centre II Pilgrim Day Care Centre IV Christophers House Day Care Centre V Lake Side Square Apartments Preschool II	Dance Co. Novik En Universi
Chicago Hoter Club II Laiana - Kenmore Service Centre-III The Northside L' Federal Credit Union II Tri. Fain Employment. III Just Jabs III Chamber of Commerce III	EXTRA FOR MAL Nini College II	Aragon Ro

FIFTH CITY SOCIAL

A DESIGN FOR COMPREHENSIVE COMMUNITY REFORMULATION

ECONOMIC	DYNAMIC	OF SOCIETY
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sustaining the community

CULTURAL DYN

COMMUNITY

IDENTITY

developing

THE	ECON	OMIC	GUILE

THE EDUCATIONAL GUILD

THE S

local	economy

CORPORATION

NEIGHBORHOOD RESIDENTS

ASSOCIATION

COMMUNITY

HOUSING

	education

CENTER

ADVANCED EDUCATION

REFERRAL

17

18

	local economy		imaginal education	
program 	COMMUNITY MEDICAL CENTER	program	INFANT CARE CENTER	program VII
NEIGHBORHOOD HEALTH	HOME CARE SERVICE 2	CHILD DEVELOPMENT	COMMUNITY MINI SCHOOL	INTERFAITH RELATIONS
	PUBLIC HEALTH OUTPOST 3		FIFTH CITY PRESCHOOL 12	
program	JOB DEVELOPMENT AGENCY	program	LOCAL COMMUNITY KINDERGARTEN	program VIII
ECONOMIC SERVICES	HOME ECONOMY BUREAU 5	SCHOOL SUPPORT	PUBLIC SCHOOL COMMISSION	LOCAL ARTS
	CONSUMER PROTECTION BOARD 6	100	HIGH SCHOOL TUTORIAL 15	
program 	LOCAL PLANNING COMMISSION 7	program VI	FUNCTIONAL SKILLS INSTITUTE 16	program IX
	FIFTH CITY REDEVELOPMENT		CONTINUING EDUCATION	

ADULT

EDUCATION