

January 1977

MAHARASHTRA VISIT
The Assist to the Mighty 250

THE NEW THRUSTS	THE MANEUVERS GUARDED		THE AUTHORIZATION COAGULATED
SUPPORT MECHANISMS UNDERGIRDDED	PRIVATE FLANKS PROTECTED	PROGRAM MANEUVERS INTENSIFIED	GOVERNMENT SUPPORT SOLIDIFIED
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1. THE MALIWADA COMPLETION

In light of the rapidly increasing spotlight on Maliwada, it is crucial that this visit spend more time in Maliwada, working with the auxiliary. All the old checklists of JWM's will be used. Particular attention will be paid to the stakes and their curriculum. The Environment will also be stressed; the houses appearance, the houses' construction, the village terrain, the cobblestoning of streets. None of the above can be construed ~~as~~ as protracted campaigns by the auxiliary, and if a small (\$1,000) injection of cash would be extremely releasing, it will be considered. Village leadership will be honored by several events - and emerging leadership spotted for possible global assignment. Arrangements will be made for the Harvard students and the promised Methodist money for that can be used for Maliwada acceleration.

2. THE DIVISIONAL OPERATIONS

This trip, more than ever, the Divisional pilots of Kendur, Vaviharsh, and Kolombi need assistance of rapid acceleration. Unless they are quickly showpieces, Nava Gram Pryas will be unveiled as a joke. Key to this will be a hard look at the underlying dynamics of the divisional teams. They are undoubtedly spending too much time in the arduous effort of site selection and communication, smothering the Xavierism of running a division. Keys to this will be two - a transrational schemata for operations and real assistance in their communications dilemma. In Delhi, ITI's representatives will be seen regarding the donation of rural phones. Divisional development will be stressed as a means of private involvement in the divisions. Corporations who have indicated their intention to "adopt" a village will be seen regarding the acceleration of the existing villages. Finally, the acceleration of the existing villages. Finally, the acceleration treks will be worked with. The Indian divisional guns like the Umakant Singhs will be honored.

#3. THE STABILIZED SCHOOL

The school, undoubtedly the most important of the Wineglass maneuvers, will be intensely worked with. Last trip the only work with the school was to diffuse tensions; this time it is crucial to work on curriculum, faculty, facilities, and numbers. The curriculum debate will be taken out of the abstract ideal debate and approached from the perspective of how we do 232. The staff questions, particularly the associate deam issue of Shinn-visa vis - Harpers - Shropshires will be broached. If they do not have increased facilities, like fantastic tents, they will be secured this trip. Recruitment will never peak without this. This maneuver is indeed a perplexity for the school is that without which; yet done alone would be a joke.

4. THE BUFFER PROJECTS

On this trip the buffer projects of Delhi and Calcutta will be initiated. This will involve site selection, funding, framing, and village readiness. Both need to be within one hour of the cities. The Delhi project must be close enough for Maxine Butcher to commute to work at the U.S. Embassy, probably in Western U.P. (A U.S. embassy car will be secured for this). The Calcutta project should probably be in Bihar, not West Bengal (due to the Communist Government). Governmental contacts will be secured through Mr. Hegde, Janata party official in Delhi. Mr. L. M. Thopar will be seen in Delhi relative to the Delhi Association of Chamber of Commerce, adopting the Delhi project and Mr. Haksar of ITC (and Taj Gunj fame) will be seen relative to adoption of the Calcutta project.

#5. THE NATIONAL IMPACT

The time seems right to once again stress the cruciality and movement building aspects of the impact courses and ITI's. A contextual talk "we are the church" will be given for four ITI's to be held this year. This will be crucial especially to the buffer projects of Hyderabad, Delhi, and Calcutta. An intense schedule of GWF will be built. Gram Sabha's will be rationalized and stressed. Finally there will be probes into Lens with corporations that have funded us.

6. THE CHURCH RE-APPROACHED

This will be a backboiler, but extremely important maneuver for the future. Historical contacts in the Methodist church, like Elia Peters, Bishop Mitchell will be seen particularly if Lyn Mathews is on the trip. Bishop Mitchell and Bob Marble will be seen regarding permission for the Methodist funding of the Harvard experiment. The water will be tested as to seeing or rather arranging an appointment with CNI Bishop Nasir when Jim Mathews is next in India. The church hierarchy in Calcutta will be seen relative to the buffer project there. R.C. Bishop Rodericks of Jamshedpur who gave the Taiwan paper on The Local Congregation will be seen, and Archbishop Fernandez in Delhi will be seen. The Bombay facility maneuver is also under the rubric of the church. If the Parsi Building is unavailable, the church will be strongly approached for another building. This is critical as a way station for Nava Gram Paryas.

7. THE PRIVATE BUTTRESSING

The inclusive frame to Nava Gram Paryas has to do with its quasi-public nature; that is intense private support filtering into the public processes. A follow up meeting to their December Guardian's meeting will be held. The downbeat of the meeting will be a rational frame for involvement. The key to intensification of the private support will be the women. Several luncheons and meetings with prominent women will be arranged, like Tara Ali Baig, Mrs. Sorabji, the former sheriff of Bombay, and others. A rigorous schedule of GWF's will be arranged and a system of rational involvement in the project will be arranged. This trip the statewide committee will be arranged. It will be composed of prominent public and private citizens. It will be viewed as a steering committee and crucial to the public assumption of Nava Gram Paryas.

#8. THE CRUCIAL OTHER

This coagulation of maneuvers has to do with the intangibles, but in many respects the most important aspects of the whole trip. It has to do with signal honoring of our colleagues, depth spirit talks, and the execution of broad maneuvers. In the past, it was just assumed that JWM would do this. Now, preparation has gone into talks and brooding into broad maneuvers. Personnel issues will be checked into, and preliminary brooding about next year will begin. Finally, work will be done on broad maneuvers to finish this year and anticipate next year.

9. THE NATIONAL REPOSITORY

This trip will occasion the establishment of support mechanisms both for the acceleration of the current projects and eventual assumption into the political processes. An important element of this is the establishment of a national repository. The appropriate Technology International (ATI) offer of \$200,000 will be used as leverage to initiate the repository. The proposal to ATI will be drawn up. It will involve the four dynamics of treks, communication, tools, and instruments. The critical factor in all this will be delivery, not data storage. The current treks will be assisted and soft underbellies spotted.

10. THE LOAN COMPONENT

This trip will be the crystallization of the loan component for the Maharashtra project. It is critical that this be worked out this trip. A new breakthrough is that Canadian CIDA has expressed an interest in bi-lateral monies being used in a revolving loan fund. This will be an adequate substitute and model for World Bank funding. The Citibank and state-bank representatives will be seen to check the progress of the loan application being worked up. If there is a significant glitch, consideration will be given to a special guardians' team being detailed there for a month or so to prepare the application. State government representatives will be seen, like the Chief Minister and Mr. Zubary of the State Office of Rural Development. National officials, like Mr. Raj Krishna, of the Union Planning Commission, will be seen for his nod on the loan component. Initial work will be done on the local economic entity.

11 THE NECESSARY FUNDING

This appears to be, once again, the paralyzing contradiction in Maharashtra at this point. Knowing that finances are never really the contradiction, Maharashtra is susceptible to being paralyzed due to its immense funding requirements. From recent phone calls, it is imperative that one of the many big working grants be secured this trip. A concentrated attack will be made on AID with calls on Papi, the Ministry of Finance, and the U.S. Embassy.

This will coordinate with a team in Washington who will see AID officials for possible unblocking. Also in Delhi, a major effort will be made on the 100% tax deduction so Indian corporate contributions can flow. Major effort will go into escorting Mr. August Vanistendal to Maliwada and working out a set of maneuvers to get the Belgium money. Finally, CIDA will be seen relative to the Loan component.

12. THE NATIONAL FRAME

This is a secondary maneuver in order to check the status of the new national frame, Mohon Dhania, Minister of Commerce, will be reported to and his assistance sought on the AID deal. We will consider seeing George Fernandez, another minister, with Mr. Vanistendal. Concentrated effort will be made to see and apprise the supporting secretaries, like G.V.K. Rao of Agriculture and Fernandez of Finance. This trip will be necessary to see Mr. Mammohan Singh of Finance. The advance man to the President's trip, Tim Smith, will be seen and escorted to Maliwada.

13. THE STATE GOVERNMENT:

With elections in February, it is not altogether sure that the Janata Party will win the elctions. If the congress Party still wins in February, wee need to guard our flanks by seeing the current Chief Minister, and especially Mr. Zubary, his special secretary for planning. We will need to see leading Janata party members in Maharashtra, in case they win in February; these appointments will be made by Janata contacts in Delhi. Finally, we will see old political contacts like Mr. Chavan and Mrs. Rao. All of this is crucial because the Nava Gram Pryas must be absorbed into the government processes.

14. THE 250 PERMISSION

"Permission" to do Nava Gram Paryas is really only extended to do the 24. Permission, of course, needs to be extended, not through a contractual agreement but through the nods of advocacy. Professor Raj Krishna of the Union Planning Commission will be seen relative to his support, - as a possible umbrella for the 250. Bodbole of the state planning committee will be seen as a neutralizing move. In line with this, Mr. Zubary of rural development of the state will be seen. Finally, work will be done on the baseline analysis to determine if a special guardian's team needs to be dispatched to assist.