

PRESSURE POINT: BUREAUCRATIC SYSTEMS

CONTEXTUAL COMPONENT: GLOBAL SOCIAL VISION

PRIMARY VISION: AREA DECISION-MAKING NETWORK

The primary component of the social vision is the linking of local communities to the globe through the area enabling every local community to have a global/local context through an area based network of decision-making.

SECONDARY VISION:

1. GLOBAL BOARD NETWORK: The secondary component of the social vision is a regular and effective multi-directional flow of consensed procedures and information through a local-regional-areal-global network of boards.

2. AREAL ACCOUNTABILITY STRUCTURES: The second secondary component of the social vision is consensed priorities in the arenas of education, technology, government, and economics through accountability guidelines provided by areal networks.

3. COMMUNITY DELIBERATIVE SYSTEM: The third secondary component of the social vision is the priorities established as servant to the community will through a deliberative system enacted at various organizational levels.

4. LOCAL/GLOBAL EDGE RESEARCH: The fourth secondary component of the social vision is comprehensive resources that will provide objective data to allow local/global edge research.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

CONTEXTUAL COMPONENT: GLOBAL SOCIAL CONTRADICTION

PRIMARY CONTRADICTION: STATIC SOCIETAL IMAGES

The primary component of the contradiction in Bureaucratic Systems is the image of a static social process that limits responsibilities within clearly defined lines.

SECONDARY CONTRADICTION:

1. SURVIVAL ORIENTED EXPENDITURE: A secondary component of the contradiction is that those in the system have no operating images other than survival, thus becoming paralyzed or buffeted by conflicting pressures from various interest groups.
2. UNEMPOWERING DECISION-MAKING PROCESS: A secondary component of the contradiction is that the methods of formulating local community consensus and releasing it to the system are inadequate and thus do not effectively empower the system.
3. OVERPOWERING REGULATORY DYNAMIC: A secondary component of the contradiction is that the planning dynamic is being over-shadowed by the regulatory dynamic of Bureaucratic Systems.
4. EXPERTISE ORIENTED DECISION-MAKING: A secondary component of the contradiction is the story that community decision can be made only by those with adequately defined expertise, thus relegating the grassroots wisdom to a secondary advisory role.

CONTEXTUAL COMPONENT: IMPACT ARENA

PRIMARY IMPACT ARENA: GLOBAL/LOCAL ADMINISTRATIONS

These are the public and private structures which gather societal data and form plans and regulatory policies relating local man's needs to available resources and methods.

SECONDARY IMPACT ARENA:

1. SURVEYING AND RESEARCHING FORCES: These forces gather data needed by different levels of administration in order to comprehensively decide effective courses of action.
2. PROBLEM-SOLVING COMMISSIONS: These are temporary bodies which investigate and suggest corrective measures to deal with particular issues.
3. COMMERCIAL AND GOVERNMENTAL REGULATORY AGENCIES: These are units which provide the essential services that meet community and social needs.
4. THE INTERNATIONAL BUSINESS COMMUNITY: This community acts for the welfare of many nations through the strategic exchange of goods, models, research, know-how, and competent personnel to empower inter-related societies with available techniques and resources.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

MASTER STRATEGY: ARTICULATING COORDINATED COMMUNITY IMAGES

PARAMOUNT TACTIC: RESTRUCTURING COMMUNITY DECISION MAKING

| PRIMARIES | SECONDARIES | | | | |
|------------------------------------|-------------------------------------|--|---------------------------------|------------------------------|--|
| TRANSFORMING INDIVIDUAL IMAGES | DRAMATIZING COMMUNITY CONSCIOUSNESS | INTENTIONALIZING COMMUNITY PHASE ROLES | HOLDING INTEREST GROUP SEMINARS | HOLDING PARISH CONFERENCES | ESTABLISHING COMMUNITY COMMUNICATIONS BUREAU |
| <u>INTENSIFYING CORPORATE LIFE</u> | REVEALING LOCAL SYMBOLS | CREATING GEOGRAPHICAL IDENTITY | ENLIVENING COMMUNITY MYTHOLOGY | ENRICHING CORPORATE ACTIVITY | DEVELOPING LOCAL LEADERSHIP |
| CREATING AREAL VISION | EXPANDING LOCAL IMAGES | DRAMATIZING LOCAL POSSIBILITIES | ESTABLISHING AREA IDENTITY | PLANNING AREA PRIORITIES | DEVELOPING LOCAL LEADERSHIP |
| DEMONSTRATING LOCAL CARE | LEGITIMATIZING LOCAL SERVICES | AREA COORDINATING CENTER | PLANNING LOCAL ACTION | SYMBOLIC LEADER VISITS | ESTABLISHING AREA GOALS |
| <u>COORDINATING DATA RESOURCES</u> | PUBLICIZING COMMUNITY DECISIONS | MONITORING BUREAUCRATIC STRUCTURES | FUNDING COMMUNITY DATA BANK | TRAINING LOCAL LEADERS | RESEARCHING LOCAL SOURCES |

PRESSURE POINT: BUREAUCRATIC SYSTEM

STRATEGIC ARENA: PROFOUND
AWAKENMENT

ARTICULATING
COORDINATED
MASTER STRATEGY COMMUNITY IMAGES

PARAMOUNT TACTIC: RE-STRUCTURING COMMUNITY DECISION MAKING

It is necessary to catalyze a radical change in the present status of the bureaucratic system through a complete reimagining of the system starting at the local community level to provide a sound foundational structure for a comprehensive and responsible global network. As a consequence, there will be a definite shift in the present limited operating image of local man's role in the community, in terms of forming community consensus decisions. The imperative here is to give local man a tenable structure by which to direct his thoughts into sound practically based decisions and resultant actions in relation to the situations or problems that confront him. Effective and meaningful re-empowering of the individual would indicate the use of relatively small, workable groups such as local parish gatherings to set the foundational basis for working, consensus groups in preparation for participating in larger units. Conducting the LENS course, which embodies the research and consensus forming methods built on common concerns, within these parish gatherings around the globe would concretely set this re-imaging process into action. This totally new concept in working out and solving community problems by tapping the unlimited resources of the community itself, or local man, by giving him the tactical means and allowing him to actively participate in the act of decision making in his own community, as others are doing in their respective communities, radically awakens a new sense of involvement set in a global framework.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

RESTRUCTURING
PARAMOUNT TACTIC: COMMUNITY DECISION
MAKING

PRIMARY TACTIC: TRANSFORMING INDIVIDUAL IMAGES

One step in awakening the community to the possibilities in Bureaucratic Systems structuring is transforming individual images which will permit the community to develop a common life. Instrumental in effecting this transformation will be the dramatizing of the community consciousness at social gatherings which identify the community needs and holding conferences to begin planning the operating context of the community. Some other ways of transforming individual images is through workshops and seminars that demonstrate the practicality of making corporate decisions and then impacting the entire community with this possibility through the community's communications system. Some examples of the ways to accomplish this transformation would be through local polity meetings which discuss such items as zoning and city parks, forums to discuss the 5th City Model, use of the local newspaper to communicate community issues and phase dances to signify the importance of all phases (age groups). After the individual images are focused on a common goal, the community will be motivated to make the corporate decisions which embody caring for each member of the community and which are manifested as the community's will, and, not only will the caring area be extended, but a network will be established to furnish data for making these decisions.

SECONDARY TACTIC: DRAMATIZING COMMUNITY CONSCIOUSNESS

Dramatizing community consciousness in order to transform individual images by catalyzing happenings at community nodes in community forums, for example community debates at a park, accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: INTENTIONALIZING COMMUNITY PHASE ROLES

Intentionalizing community phase roles in order to transform individual images by phase role analysis at a social gathering, for example a phase dance accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: HOLDING INTEREST GROUP SEMINARS

Holding interest group seminars in order to transform individual images by use of workshop and seminar methods in community research, for example local church experiment parish analysis accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: HOLDING PARISH CONFERENCES

Holding parish conferences in order to transform individual parish needs images by identifying parish needs in a parish conference, for example, a 5th City Forum accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: ESTABLISHING COMMUNITY COMMUNICATIONS BUREAU

Establishing community communications bureau in order to transform individual images by communicating community issues in a local bureau, for example a community newsletter, accomplishes awakening in Bureaucratic Systems.

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PRESSURE POINT: BUREAUCRATIC SYSTEMS

RESTRUCTURING COMMUNITY
PARAMOUNT TACTIC: COMMUNITY DECISION-MAKING

PRIMARY TACTIC: INTENSIFYING CORPORATE LIFE

The identity of the individual as part of a larger corporate body, such as the community, is crucial to the establishment of self-conscious awareness. In caring for itself, the community must first understand itself and be able to discern its needs. It is important to articulate its cultural and political heritage, its historical foundations, ethnic backgrounds and industrial and/or agricultural developments and resources. The establishment of a community arts lyceum to house historical and current documents and artifacts, hold regularly scheduled concerts, lectures, dances, local talent shows or any civic event expressing the community will is necessary. A good example is the 5th City Lyceum of Urban Arts which expresses the cultural and ethnic heritage of that community. The freedom of expression given to a community under such an establishment provides a tool that awakens local man to his role in a global society.

SECONDARY TACTIC: REVEALING LOCAL SYMBOLS

Revealing local symbols in order to expand grassroots consciousness by creating local/global songs and icons in a community arts workshop, for example a song writer's guild accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: CREATING GEOGRAPHICAL IDENTITY

Creating geographical identity in order to hold the geo-social particularity of the community by gridding and imaging the parish in a community workshop, for example Uptown 5 grid and symbol accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: ENLIVENING COMMUNITY MYTHOLOGY

Enlivening community mythology in order to honor the grassroots past, present and future by creating the history of the community in a local historical society, for example the Glendale Historical Society accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: ENRICHING CORPORATE ACTIVITY

Enriching corporate activity in order to strengthen and bring purpose to the community identity by developing a P.S.U. methodology seminar, for example the Dynamic Sociology course accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: DEVELOPING LOCAL LEADERSHIP

Developing local leadership in order to give direction to the grassroots activity by teaching intellectual and social methods in an extended training center, for example the Academy accomplishes awakening in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

PARAMOUNT TACTIC: RE-STRUCTURING
COMMUNITY DECISIONS

PRIMARY TACTIC: COORDINATING DATA RESOURCES

It is imperative that an effective vehicle for the co-ordination of data relative to global needs and priorities be created. To perpetuate global awareness it is necessary to accumulate and transmit data, knowledge and wisdom from one community to another. To facilitate the interchange of this data, an easily accessible, smoothly functioning structure that connects all communities around the globe must be in operation. The formation of areal and global councils with the areal in direct contact with the community, and the global in direct contact with the areal to embody complete co-ordination of all data and wisdom is vital in actualizing a global community. The extension of established structures such as the Galaxy Interchange Office to the global level would compensate for the present lack of collecting and disseminating all forms of data. The presence of such a structure would awaken every community to the fact that it shares problems and concerns on a global level.

SECONDARY TACTIC: PUBLICIZING COMMUNITY DECISIONS

Publicizing community decisions in order to enable the community to know that programs developed are related to needs and standards set in other communities by brochures and mass media stories, for example bond issue funding drive accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: MONITORING BUREAUCRATIC STRUCTURES

Monitoring bureaucratic structures in order to transform individual images by exchanging parish and bureaucratic plans in a representative agency, for example a community interest public relations representative accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: FUNDING COMMUNITY DATA BANK

Funding community data bank in order to make an accurate picture of the community available for a context in community decision in a local data center, for example a Chamber of Commerce information center accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: TRAINING LOCAL LEADERS

Training local leaders in order to commonize intellectual methods by conducting local seminars in a structured training session, for example LENS accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: RESEARCHING LOCAL SOURCES

Researching local sources in order to make local sources of information available to the community and the bureaucracy by analyzing the types and forms of information in a weekend P.S.U., for example the Uptown 5 resources list, accomplishes awakenment in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

PARAMOUNT TACTIC: RESTRUCTURING
COMMUNITY DECISION
MAKING

PRIMARY TACTIC: DEMONSTRATING LOCAL CARE

Most communities' decision making process is confined in static social processes by not only defined geographical lines but by favoritism. The most profound awakening tactic is to raise a sign that demonstrates caring for every local need through a systematic method that is not only theoretically sound but is a reality. From a concrete demonstration the community will understand the effectiveness of the community will understand the effectiveness of corporate decisions, how data is assimilated that reflects the community's will, how the community is affected which acts out of its own decisions, and the necessity of participation by everyone in the community. The most efficient vehicle to demonstrate total local caring would be a research assembly attended by the leadership of communities all over the globe. This would develop a commonality of approach and establish a common image which in effect would result in an in-built accountability structure. The data interchanged and/or developed at the Summer 73 Research Assembly of E.I. would be an example of actualizing this tactic. With this new approach to comprehensive caring for the needs of a community, confidence will be restored in bureaucratic system structures.

SECONDARY TACTIC: LEGITIMATIZING LOCAL SERVICES

Legitimatizing local services in order to secure a prioritizing of local services by coordinating area needs in an area-wide services meeting, for example a local streams commission, accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: AREA COORDINATING CENTER

Area coordinating center in order to coordinate the meeting of local needs in an area services center, for example a tourist information center accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: PLANNING LOCAL ACTION

Planning local action in order to focus on community improvements and aid thereto by model building and timelining in an area research assembly, for example Summer '73 accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: SYMBOLIC LEADER VISITS

Symbolic leader visits in order to dramatize the care of the local by the areal/global by showing local concern in a structured local visit, for example the President of the United States visit to disaster areas accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: ESTABLISHING AREA GOALS

Establishing area goals in order to coordinate resources by problematting and goals setting in an area goals committee, for example the Greater Los Angeles Goals Committee accomplishes awakenment in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

RESTRUCTURING
PARAMOUNT TACTIC: COMMUNITY DECISIONS

PRIMARY TACTIC: CREATING AREAL VISION

Creating an areal vision in a community will allow local man to accept responsibility for a larger area by imaginably extending its geographical boundaries. This expanded vision would enable the community to appropriate the gifts of others, give new significance to its being, and enable a local/global context of accepting responsibility. Area councils will be established to develop models for operating that will include methods of compiling data relative to needs of all involved. Also a model for prioritizing the needs, and a method of permitting the administrative system to enact and execute the resultant decisions. As this planning develops and images become expanded, increased motivity will result in the community which will shift their will to concern for other regions, not necessarily in their immediate vicinity but as a global community. The experiment in areal planning should group communities of different means so that the shift in images will be of authentic concern for all. As a result of areal planning and implementation, the bureaucratic systems structure will become the servant of the community and establish a means of research to constantly maintain the community's consciousness.

SECONDARY TACTIC: EXPANDING LOCAL IMAGES

Expanding local images in order to concretize the vision of the area by bombarding the grassroots with images of the area in a mass media presentation, for example Arizona Highways Magazine accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: DRAMATIZING LOCAL POSSIBILITIES

Dramatizing local possibilities in order to facilitate area/local planning by creating evaluation methods in an area training center, for example Institute of Urban Affairs at the University of Winnipeg, accomplishes awakening in Bureaucratic Systems.

SECONDARY TACTIC: ESTABLISHING AREA IDENTITY

Establishing area identity in order to particularize the planning process by the creation of an area story in an arts center, for example the Museum of Western History accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: PLANNING AREA PRIORITIES

Planning area priorities in order to enable local aid and participation by workshopping, problematting and goal setting in an area council, for example the Chicago Area Council accomplishes awakenment in Bureaucratic Systems.

SECONDARY TACTIC: DEVELOPING LOCAL LEADERSHIP

Developing local leadership in order to conduct adequate local/area planning by training in social methods in a weekend seminar, for example Community and Polis Course accomplishes awakenment in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

MASTER STRATEGY: CREATING GLOBAL-LOCAL CONSENSUS CARE

PARAMOUNT TACTIC: INITIATING PROBLEMAT GUILDS

| PRIMARIES | SECONDARIES | | | | |
|-------------------------------------|---------------------------------|----------------------------------|---------------------------------|-------------------------------------|-------------------------------------|
| PRIORITIZING LOCAL GLOBAL NEEDS | SHIFTING BUREAUCRATIC IMAGES | GLOBALIZING COMMUNITY LEADERS | EMPLOYING LOCAL MEDIA | PRIORITIZING ORGANIZATION NEEDS | DRAMATIZING CULTURAL HERITAGES |
| ARTICULATING GLOBAL TRENDS | PROBLEMMATTING AND GRIDDING | CREATING AREAL COUNCILS | SYSTEMATIC MODEL BUILDING | INSTITUTING COMPREHENSIVE DATA BANK | CREATING LENS COURSE |
| HOLDING ADMINISTRATIONS ACCOUNTABLE | FACILITATING VOTER REGISTRATION | REGULATING ACCOUNTABILITY BODIES | INFORMING COMMUNICATION SYSTEMS | LOCAL FEEDBACK SYSTEM | COMPREHENSIVE POLITICAL REEDUCATION |
| POOLING IN-KIND RESOURCES | GATHERING RESOURCE DATA | ENSURING RESOURCE ACCESS | ELICITING PUBLIC SUPPORT | ESTABLISHING PLANNING GROUP | CREATING LABOR POOL |
| INITIATING COOPERATIVE LEADERSHIP | PROVIDING DIPLOMATIC CORPS | RAISING GLOBAL CONCERNS | ARBITRATING COMMON CAUSE | INTERNATIONAL OCCUPATIONAL NETWORK | GLOBAL EDUCATION SYSTEM |

PRESSURE POINT: BUREAUCRATIC SYSTEMS

STRATEGIC ARENA: FOUNDATIONAL
JUSTICE

MASTER STRATEGY: CREATING GLOBAL-
LOCAL CONSENSUS CARE

PARAMOUNT TACTIC: INITIATING PROBLEMAT GUILDS

The paramount tactic of Bureaucratic Systems is the Initiating of Problemat Guilds. The intent of the tactic is to create on going groups composed of members both grassroots and established bureaucratic structures, residing in the particular geographic responsibility of that group. This group would tackle the given problems of the community and present both proposals and viable alternatives through workshop methodology and corporate consensus. An example of this could take the form of a workshop on the maintenance of the community, resulting in the formation of a task force to be accountable for the clean up of vacant areas and other places where periodic care is not provided by the existing structures. Thus the bureaucratic systems would be empowered with local consensus of support and coordinated action in a local community and become a sign. At all times the problemat guild would hold themselves before the needs of the globe, and thus see their community in its global context and seek to enable the community members to realize this context.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

INITIATING
PARAMOUNT TACTIC: PROBLEMAT GUILDS

PRIMARY TACTIC: HOLDING ADMINISTRATIONS ACCOUNTABLE

This primary tactic is named Holding Administrations Accountable. The intent of this tactic is to have local structures be held accountable to the consensed decisions that are made by the grassroots constituency of the community based on its wisdom about where the community needs to move on its situation. This will be done by holding local Problem Solving Units which are attended both by community residents and representatives of the community organizations. The decisions are made in the context of recent actions taken in the community, the community's current needs and being a representational sign to the globe of the possibilities of local communities. The organizational representatives would assume responsibility for the carrying out of the decisions relative to their organizations. This might look like holding a Problem Solving Unit and having it consensed there that the community needs a more comprehensive emergency health care system for which the Red Cross and hospital would ritualistically assume responsibility for and be held accountable to those present at the P.S.U. This tactic deals with the strategic arena of creating consensed care by providing a structure in which local consensus decisions are made and responsibility assumed.

SECONDARY TACTIC: REGULATING ACCOUNTABILITY BODIES

Local consensus will be created in order to bring into being Regulatory Bodies to hold accountable area boards to their programs' purposes.

SECONDARY TACTIC: FACILITATING VOTER REGISTRATION

Facilitating local man to register for voting will impact the community with possibility as illustrated in 100 teams visiting every home in the community.

SECONDARY TACTIC: INFORMING COMMUNICATION SYSTEM

A viable communication system is created in order to objectify and inform the public of local problems, as illustrated in a monthly community newsletter.

SECONDARY TACTIC: LOCAL FEEDBACK SYSTEM

There will be a complaint system developed to allow legitimate complaint by local man to be concretely acted upon as illustrated in a quarterly town meeting.

SECONDARY TACTIC: COMPREHENSIVE POLITICAL RE EDUCATION

There must be a comprehensive political education structure to inform the public of problem areas and ways they might be dealt with through PSU's

PRESSURE POINT: BUREAUCRATIC SYSTEMS

INITIATING PROBLEMAT
PARAMOUNT TACTIC: GUILDS

PRIMARY TACTIC: ARTICULATING GLOBAL TRENDS

The primary tactic of the Bureaucratic System Pressure Point in the Foundational Justice Arena is "Articulating Global Trends." The intent through the actualization of this tactic is to enable the group to have a model of the local trends compiled from data accumulated in a guild-coordinated workshop. The expectation from this tactic is to gain knowledge from workshops to be used as a screen in dealing with global/local trends and resultant data to be held until the community needs are discerned. For example, the steering committee in San Francisco for year round schools met with parents, teachers and community leaders in a workshop to consider the possibility of creating a viable model for holding school year round. This tactic deals with strategic arena in employing the power of corporate consensus, to work with discerned local/global issues which confront a local community and to store data until it is needed for further research.

SECONDARY TACTIC: PROBLEMMATING AND GRIDDING

Problemmating and gridding in order to enable guilds to create care structures by holding a community meeting in a local center, for example a community meeting to lay out Area problems accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: CREATING AREAL COUNCILS

Creating areal councils in order to awaken local man to awareness of the area problem by a gathering of the community in a council, for example, a monthly council meeting of the area to solve various problems accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: SYSTEMATIC MODEL BUILDING

Model building in order to attack systematically the problems of the area by teaching the methods known, in a seminar, for example a seminar to show how to effectively use model building accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: INSTITUTING A COMPREHENSIVE DATA BANK

Instituting a comprehensive data bank to make available global local knowledge of happenings by collecting comprehensive information, for example a task force to keep abreast on current events for feedback accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: CREATING LENS COURSE

Creating LENS course in order to get the wisdom of secular man by the participation of area people in a weekend seminar for example a LENS course, to engage local man in social events accomplishes justice in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

INITIATING PROB-
PARAMOUNT TACTIC: LEMAT GUILDS

PRIMARY TACTIC: IN-KIND RESOURCE POOL

The primary tactic is aimed at enabling local organizations to pick up responsibility in order to participate in broader community care projects by an in-kind resource pool for responsible social action programs. The in-kind service pool's intent is to enable local organizations to participate in broader community care projects thereby allowing those organizations to pick up responsibility for community social action projects. The in-kind service pool will gather volunteers from such sources as manufacturers, middlemen, large and small retailers and all those willing to donate needed items. The in-kind resource pool, consisting of guildsmen, would collect data on what is needed for the care projects, contacting resource persons and distributing materials to specific projects. For example, in order to help an economically deprived neighborhood funded to build a shopping center, plumbers might be willing to devote a few hours in a crisis area, building suppliers might agree to donate some materials, a paint store might volunteer paint and brushes. This type of in-kind resource pool enables local organizations to pick up responsibility and holds them accountable to community care projects thus accomplishing foundational justice in bureaucratic systems.

SECONDARY TACTIC: CREATING LABOR POOL

Creating a labor pool in order to provide the necessary expertise to attack any given situation of local need by guaranteeing committed, accountable workers in a variety of resource categories, for example a list of ten electricians covenanting a specific block of time every month accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: GATHERING RESOURCE DATA

Gathering resource data in order that available resources can be coordinated with areas of need by a data gathering force in a data centrum, for example all local businessmen contacted to make a list of goods available in emergencies would accomplish justice in bureaucratic systems.

SECONDARY TACTIC: ENSURING RESOURCE ACCESS

Ensuring resource access in order to focus resources of particular support groups on particular community needs by enlisting media support and conducting public forums with support group representatives and community representatives for example a town meeting centering around areas of local need would accomplish foundational justice in bureaucratic systems.

SECONDARY TACTIC: ELICITING PUBLIC SUPPORT

Eliciting public support in order to gain public access to obtain available resources and to exchange community needs by a formal community gathering in a structured time design for example a monthly town meeting accomplishes foundational justice in bureaucratic systems.

SECONDARY TACTIC: ESTABLISHING PLANNING GROUP

Establishing a planning group in order to create a comprehensive model for implementing resource gathering and distribution by submitting an ongoing resource supply system in an existing metropolitan structure, for example, within a metropolitan branch of the Department of the Interior accomplishes foundational justice in bureaucratic systems.

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PRESSURE POINT: BUREAUCRATIC SYSTEMS

INITIATING
PARAMOUNT TACTIC: PROBLEMAT GUILDS

PRIMARY TACTIC: INITIATING COOPERATIVE LEADERSHIP

Initiating Community Leadership cooperation is a primary tactic for activating foundational justice in the Bureaucratic Systems. This is crucial in order to lay the groundwork for moving the leaders into a formal group that will begin to comprehensively deal with local community needs. This would take the form of a community festival, planned, organized and financed by the representatives of professional and service organizations indigenous to the community. The theme of the festival is centered around the uniqueness of the six urs. For example, a community cabaret financed and engineered by representatives from the Chamber of Commerce, the Jaycees and the various service clubs. This tactic would deal with creating global-local consensus care by spearheading the formation of guildsmen with a common global context.

SECONDARY TACTIC: PROVIDING DEPLOMATIC CORPS

Providing a core proup taken from the community in order to further inter community relations by exchanging and correlating thoughts and actions in a program of visitation to other communities or cities, ofr example, appointed delegates of a service organization sent to another community for informqtional exchange accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: RAISING GLOBAL CONCERNS

Regular meeting of global social concerns committee in order to enable local man to be cared for using global resources by feeding local needs into a global pool, for example, famine in Pakistan receives comprehensive attention through global social concern committee to accomplish justice in a Bureaucratic System

SECONDARY TACTIC: ARBITRATING COMMON CAUSE

Appointing a committee in relation to a specific inter community problem in order to deal fairly with all concerned by collaborating on possible solutions in a regular schedule of inter community meetings, for example, an unincorporated area of land that could be absorbed by two different communities accomplishes justice in Bureaucratic Systems.

SECONDARY TACTIC: INTERNATIONAL OCCUPATIONAL NETWORK

International occupational network offering international job opportunities in order to insure maximum job placement by coordinating global openings in a weekly published circulating form, for example engineers who are phased out of jobs in a country before retirement age could plug into job network and find where their skills are most needed anywhere in the world could accomplish justice in Bureaucratic Systems.

SECONDARY TACTIC: GLOBAL EDUCATIONAL SYSTEM

Forming local areal and global educational councils in order to discern areas of need by compiling present data and evaluating the present status in a consistent flow of such data between councils at all levels, for example, teaching everyone to read and write in at least his own language accomplishes justice in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

PARAMOUNT TACTIC: INITIATE PROBLEMAT GUILDS

PRIMARY TACTIC: PRIORITIZING LOCAL/GLOBAL NEEDS

The prioritizing of community and global needs in order to ground global consciousness can be accomplished by holding a series of week-end seminars attended by a cross-section of representatives from special interest organizations whose task would be to design future plans and identify priorities for the community relative to the needs of the globe. The intent of this tactic is to ground global consciousness by providing representatives with experience in making future plans out of the context of the whole globe and with the understanding that any action taken locally affects the world. The form of the tactic is a weekend seminar series attended by a cross-section of representatives from special interest organizations who would be trained in contextual planning and in the process of ongoing reflection. The seminar would include methods designed to meet future demands, data relative to available resources and data helpful in deciding how these plans affect the globe. Decision-making would be carried out through consensus. An example of this is a seminar series attended by technologists, educators, marketers, retailers and environmentalists whose task would be to discern how to meet the needs of the community. Each would share his own priorities, finally consensusing on a top priority. By actualizing this tactic, the community would cut across static images of bureaucratic systems.

SECONDARY TACTIC: SHIFTING BUREAUCRATIC IMAGE

Prioritizing community and global needs in order to ground global consciousness by planning futurically in a conference of interest group representatives, for example, a weekend conference of representatives from industry (production and distribution) and environmental protection agencies designed to deal with the local environmental priorities in relation to global demands accomplishes foundational justice in bureaucratic systems.

SECONDARY TACTIC: GLOBALIZING COMMUNITY LEADERS

Globalizing community leaders in order to intensify the community's global consciousness by having them organize and finance a global odyssey for someone in the community in a fund-raising meeting, for example, a meeting of community residents and organizations to context them and raise funds for the trip accomplishes foundational justice in bureaucratic systems.

SECONDARY TACTIC: EMPLOYING LOCAL MEDIA

Employing the local media in order to concretize the catalytic role of the social and governmental agencies in the local community by informing the local community of its futuristic plans in a mass media campaign, for example a month-long series of newspaper articles art-forming the projected, future accomplishes foundational justice in bureaucratic systems.

SECONDARY TACTIC: PRIORITIZING ORGANIZATIONAL NEEDS

Prioritizing local organization needs in order to authentically engage local man in a decision-making process by allowing him to participate in a community futuristic planning forum, for example, a problem solving unit on local school integration accomplishes foundational justice in a bureaucratic system.

SECONDARY TACTIC: DRAMATIZING CULTURAL HERITAGE

Dramatizing cultural heritages in order to ground global consciousness by involving the local community in an ethnic festival, for example, a production including a representation of the customs and crafts of the ethnic groups in the community accomplishes foundational justice in bureaucratic systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

MASTER STRATEGY: RE-CONTEXTUALIZING SOCIOLOGICAL CARE

PARAMOUNT TACTIC: VITALIZING COMMUNITY VISION

| PRIMARIES | SECONDARIES | | | | |
|------------------------------------|--------------------------------------|-----------------------------|-------------------------------|------------------------------------|------------------------------------|
| COORDINATING RESOURCES EXCHANGE | SURVEYING COMMUNITY NEEDS | DIRECTING AVAILABLE GOODS | CATALOGING AVAILABLE SERVICES | PROMOTING CONSUMER ADVOCACY | COORDINATING PROFESSIONAL SERVICES |
| ESTABLISHING RESOURCE BANK | COLLECTING GLOBAL WISDOM | INTERCHANGING SOCIAL MODELS | COLLECTING RESEARCH DATA | ESTABLISHING VOCATIONAL CONSULT | RE-CONTEXTING ROLE IMAGE |
| ENABLING COMMUNITY RESPONSE | GENERATING PROBLEM SOLVING SESSIONS | PLANNING CARE STRUCTURES | SPECIAL UNIT HOUSING BOARD | COMMONIZING EDUCATIONAL PRIORITIES | ENABLING GRASSROOTS CONSENSUS |
| ENABLING AUTHENTIC PARTICIPATION | COMMUNITY VISION | METHODS TRAINING | SOCIAL METHODS TRAINING | ANALYZING COMMUNITY OPINION | EFFECTIVE PRIORSHIP TRAINING |
| CONSULTING BUREAUCRATIC STRUCTURES | RE-CONTEXTUALIZING MANAGERIAL FORCES | COMMONIZING CONTROL SYSTEMS | LOCAL GLOBAL PARTICIPATION | ANALYZING COMMUNITY RELATIONS | COMMUNITY ACCOUNTABILITY |

PRESSURE POINT: BUREAUCRATIC SYSTEMS

STRATEGIC ARENA: PRIMAL CARE

Re-contextualizing
MASTER STRATEGY: Sociological Care

PARAMOUNT TACTIC: VITALIZING COMMUNITY VISION

One of the major contradictions observable in local communities today is the paralyzing and victimizing image people have of themselves and the resultant reliance on professional expertise in areas where grassroots wisdom could and should be called upon. The paramount tactic of Bureaucratic Systems under the impact arena of primal care begins to deal with that contradiction by concerning itself with enlarging and vitalizing the vision of people in the community by enabling them to see beyond the local situation and to rediscover local resources. Its intent is to deepen and strengthen grassroots participation in the re-empowerment of existing care structures and to call forth participation in the creation of new ones where necessary. One way this could be done is through the creation of a consultative board in each local community. Among other things, this board would plan methods training sessions, bring speakers into the community, and make resource data available that pertains to envisioned or on-going community structures. An example of this would be inviting the director and grassroots planners of a visionary nursing home to speak to a planning group for elders and to the pertinent funding agency. This type of on-going tactic would be a concrete, practical means of providing primal care at all levels through bureaucratic systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

VITALIZING COMMUNITY
PARAMOUNT TACTIC: VISION

PRIMARY TACTIC: ESTABLISHING RESOURCE BANKS

The second primary tactic of Bureaucratic Systems under the impact arena of primal care is the establishing of a resource bank in each local community. Invaluable resource material from other local communities and professional groups is obtainable for the asking, and by making it available to groups seeking to revitalize or create local care structures, the resource bank would sustain and broaden the vision of local man and deepen the grassroots impact on bureaucratic care. In order to avoid reduplication and to create a vision of possibility, the resource bank would gather a broad spectrum of data, statistics, models, methods, and general research pertaining to various local care structures. This wealth of information would be filed in a consultative center or "bank" with easy accessibility. On behalf of local groups involved in the planning and setting up of day care centers, for example, the resource bank would gather planning and evaluation procedures, curricula, and guidelines from other local communities who have produced significant research and experimentation in that arena. This tactic would enable primal care through Bureaucratic Systems.

SECONDARY TACTIC: COLLECTING GLOBAL WISDOM

Establishing a global expertise pool in order to draw on global wisdom by having people readily available for short term assignment for example, two lawyers spend three weeks in Hong Kong at request accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: INTERCHANGING SOCIAL MODELS

Developing social models interchange in order to build global awareness of replicable social models through a consultative center, for example, Lela Mosely sharing the 5th City model accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: COLLECTING RESEARCH DATA

Gathering and cataloging research data in order to make materials and information available to any person who needs it by use of a current up to date cataloging system, for example, librarian's use of microfilm, computer, etc. accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: ESTABLISHING VOCATIONAL CONSULT

Establishing a vocational consultative agency in order to provide adequate vocational contexting related to depth human meaning in vocation and to serve in a consultative capacity, for example, a vocational guidance center accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: RE*CONTEXTING ROLE IMAGES

Re-contexting role images, in order that all members of the community could participate meaningfully in community structures, through weekend seminars on the roles of the four phases in modern society.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

VITALIZING COMMUNITY
PARAMOUNT TACTIC: VISION

PRIMARY TACTIC: ENABLING COMMUNITY RESPONSE

Once a vision of possibility is created in local man relative to his ability to effectively plan change through bureaucratic structures, it is then imperative to enable the community to respond to the problems of which it has become conscious. The intent of this tactic, then, is to significantly involve local man in discovering ways to effectively implement his vision and thus assume concrete responsibility for the community lives. One way this could be done is by setting up weekend Problem Solving Units on a regular basis to study broad arenas of concern which all communities have in common. These Problem Solving Units would enable the community to develop methodological prowess in dealing with local manifestations of global problems. For example, a weekend Problem Solving Unit on ecological problems might result in very concrete plans for dealing with the recycling of trash. Such a tactic nurtures a further broadening and vitalizing of community vision and enables local man to effectively care for the globe through the Bureaucratic Systems.

SECONDARY TACTIC: GENERATING PROBLEM SOLVING SESSIONS

Generating particular problem solving sessions in order to catalyze the human response to community problems, by means of researching all angles of problem and all possible solutions, for example, Task Force for Community Clean Up accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: PLANNING CARE STRUCTURES

Creating a community wide board for planning care structures in order to provide the most comprehensive ^{vision} ~~are~~ ^{EP} projectable for the community by enlisting many types of people from the area to participate, for example, co-ordinated Welfare Department United Way services accomplishes care in Bureaucratic Systems

SECONDARY TACTIC: SPECIAL UNIT HOUSING BOARD

Creating a special unit of the Housing Board in order to maintain independent living for the elderly by promoting experimental non-custodial living units for elders, for example, Madison Housing Authority accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: COMMONIZING EDUCATIONAL PRIORITIES

Commonizing educational priorities in order to obtain clear image of community's educational needs and resources by means of a week-end seminar on objectives and methods, for example, Imaginal Education^{AJ} accomplishes care in Bureaucratic Systems.

COURSE

SECONDARY TACTIC: ENABLING GRASS ROOTS CONSENSUS

Reviving "town hall" at ^{THE} community level in order to enable consensus making at the grass roots, by means of regular and open consideration of problems, for example, Uptown Community Meeting accomplishes care in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

PARAMOUNT TACTIC: ^{VITALIZING} COMMUNITY VISION

PRIMARY TACTIC: CONSULTING BUREAUCRATIC STRUCTURES

The primary tactic is consulting bureaucratic structures such as government, business and professional organizations. The intent of this tactic is to motivate the establishment forces to comprehensively care for society. This would be done by providing consultative services to these organizations. The consults would enable the organizations to struggle through acute social issues, in order to discern the will of the community and would utilize the implications they research, in long range planning. An example would be having a consult with school administrators dealing with educational methodologies and curriculum building. This tactic deals with primal care in bureaucratic systems by allowing the will of the community to be acted out through its established structures.

SECONDARY TACTIC: RECONTEXTING MANAGERIAL FORCES

Recontexting the visioning and action of managerial forces in order to catalyze futuristic, globally related community leaders and enablers by providing contexts, frames, and processes for effective social engagement in ongoing and short term management consultations, for example, a businessman's luncheon accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: COMMONIZING CONTROL SYSTEMS

Commonizing Control Systems in order to enable effective economic co-operation and evaluation by setting up and providing training in common procedures for business organizations in ongoing consultation, for example, a CPA commonizing accounting procedures for a group of potential co-operative companies, accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: LOCAL GLOBAL PARTICIPATION

Visioning the local global participation in order to relate the priorities and possibilities of the community to those of the globe by struggling with local global social concerns of critical import in workshops and consultations, for example, a Chamber of Commerce consultation accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: ANALYZING COMMUNITY RELATIONS

Analyzing the community relations in order to create an informative picture of the primal missional arena , by gridding, analyzing and problemmatting the community, for example, a social services consultation accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: COMMUNITY ACCOUNTABILITY

Sensitizing community accountability in order to sustain social responsibility among community leaders and groups by reporting on interrelated efforts and happenings in a community forum, for example a forum on health care accomplishes care in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

PARAMOUNT TACTIC: VITALIZING
COMMUNITY VISION

PRIMARY TACTIC: ENABLING AUTHENTIC PARTICIPATION

The primary tactic is enabling local man to participate authentically in creating the future. The intent of this tactic is to enable grassroots man to participate in community model building as his response to the social concerns in his community. This would be done by conducting regularly scheduled intensive courses. These courses would provide a framework where people could be released to engage in community problem solving and model building while gaining expertise in research and problem solving methodologies. An example would be a weekend community problem mating course. This would accomplish primal care in bureaucratic systems by releasing human motivity to act out the community will.

SECONDARY TACTIC: COMMUNITY VISION

Catalyzing community vision, in order to change the mind set from parochial to global, by providing imaginal training structures, in weekend seminars and other scheduled training sessions, for example, by sponsoring LENS courses quarterly, accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: METHODS TRAINING

Providing Intellectual Methods Training, in order to broaden the context out of which community residents make decisions, by including imaginal education and cultural heritage courses in all local curricula and adult education programs, in all community schools for example, African and Asiatic cultural programs weekend seminars in imaginal methods, accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: SOCIAL METHODS TRAINING

Providing social methods training, in order to train local residents to participate more effectively in community planning and other local structures, by including methods training in local curricula and adult education programs, in all community schools, for example, model building, workshop, and consensus making methods accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: ANALYZING COMMUNITY OPINION

Analyzing community opinion in order to motivate and train community residents to act to meet the needs of the local community, by eliciting and analyzing residents' opinions, in group and individual consultations, for example, an open community forum, accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: EFFECTIVE PRIORSHIP TRAINING

Training in priorship effectiveness in order to enable local residents continually to assume more responsibility roles in the community by providing training in corporate methods and experience in leadership roles, by participation in intentional local planning and care structures, for example, a political guidance structure or planning committee accomplishes care in Bureaucratic Systems.

PRESSURE POINT: BUREAUCRATIC SYSTEMS

VITALIZING
PARAMOUNT TACTIC: COMMUNITY VISION

PRIMARY TACTIC: COORDINATING RESOURCES EXCHANGE

The primary tactic is coordinating resources exchange. Its intent is to coordinate the distribution of goods and services in the community so that needs are responded to with maximum utilization of global resources. The form would be a local goods and services coordinating board interlinked with other communities. It would serve to coordinate the utilization of goods and services by compiling data on their availability and listing areas where they are deficient. The data would be disseminated to the community, to the interlinked communities and in particular to public service agencies and consumer goods producers. An example would be a lawyers' group providing legal services around the globe. This tactic would provide primal care in bureaucratic systems by enabling the utilization of resources.

SECONDARY TACTIC: SURVEYING COMMUNITY NEEDS

Surveying community needs in order to create a comprehensive picture of the needs of the community by constructing grids locating areas of need, for example, surveying and compiling community job openings accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: DIRECTING AVAILABLE GOODS

Directing to available goods in order that the community have direct lines to find what goods they need by referring community needs to appropriate sources in general purchasing information services, for example, gathering equipment for a community work day accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: CATALOGING AVAILABLE SERVICES

Cataloging available services in order that the community have data on all available services through a direct on-call service which is maintained by a community services group, for example, pre-school locates six carpenters by calling services accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: PROMOTING CONSUMER ADVOCACY

Promoting consumer advocacy in order to enable people to get value and high standards for the goods and services they pay for by creating a consumer board which would compile data, handle complaints and promote maintenance of high standards of quality, for example, Better Business Bureau accomplishes care in Bureaucratic Systems.

SECONDARY TACTIC: CO-ORDINATING PROFESSIONAL SERVICES

Co-ordinating professional services, in order that the community makes optimum use of the available services, by forming groups of professionals, who are in related fields, for the purpose of planning and co-ordinating their activities.