

The Institute of Cultural Affairs was granted funds by the Arizona Department of Economic Security to facilitate 120 Town Meetings across their six districts in Arizona in three months.

The intent of this endeavor was to catalyze local people to begin the revitalization of their communities by enabling them to objectify their concerns, articulate their hopes for the future, identify the blocks to their hopes, and write practical proposals for actions which they could take to remove the blocks.

#### 121 meetings were held.

In towns of less than 5,000 people	67
In towns between 5,000 and 30,000	27
In towns over 30,000 (Flagstaff & Yuma)	9
In Metropolises (Phoenix & Tucson)	18

#### 73 meetings involved special constituencies:

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The largest meeting had 80 participants.

The smallest meeting had 6 participants.

The average number of participants per meeting was 23.

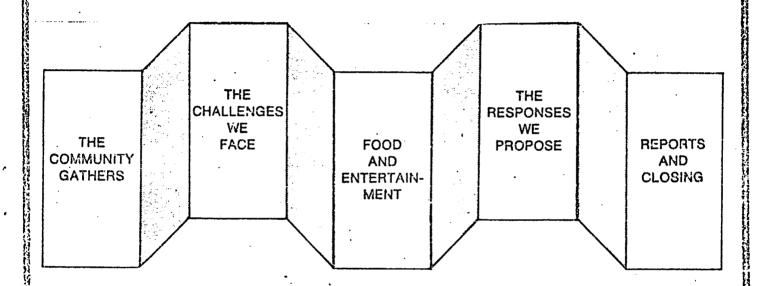
The median number of participants was 20.

The meetings covered a period of ten weeks - April 17 through June 30. 13 meetings were held in April, 36 in May, and 72 in June.

38 ICA staff and volunteers participated in leading the meetings. They represented Phoenix, Pisinemo, Canada, West Germany, the Marshall Islands, Norway, San Francisco and Minneapolis.

The Institute wishes to thank the Department of Economic Security for the extraordinary support given to it in this program by the various field office personnel throughout the state.

### TOVIT LIBRITO



TOWN MEETING is a three-hour community event in which local citizens meet together to discuss the challenges facing their community and to create practical proposals to deal with those challenges. During the meeting a song, story and symbol are also created that celebrate the town's past, present and future. The meeting closes with participants reporting their proposals and singing their song as a booklet is distributed containing the contents of the TOWN MEETING. Participants leave the meeting with a sense that what they think and do have an effect on the future of their town.

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NO.	DATE	LOCATION	TYPE OF CONSTITUENCY	PRESE
_		<b>a.</b> . <b>a.</b>	T. 11	12
1	4/17	Chui Chu	Indian community	9
2	4/19	Chandler	CAP Staff & clients	20
3	4/23	Cucklebur	Indian community	14
4	4/24	Stanfield	Community	13
5	4/24	Randolph	Black community	14
6	4/25	Old Chui Chu	Indian community	18
7	4/25	Stanfield	Elders	. 19
8	4/25	Aguila	Community	35
9	4/26	Coolidge	Elders	33
10	4/26	Eloy	Elders	
11	4/26	Silver Bell	Neighborhood Housing Development	13
12	5/1	Casa Grande	Elders	6.5
13	5/ 1	Casa Grande	Community	20
14	4/30	Wittmann	Community	20
15	5/ 1	Kohatk	Indian community	1
16	5/ 2	Guadalupe .	Community, Chicano/Indian	23
17	5/3	Mobile	Community	10
18	5/ 3	Maricopa	Community .	
19	5/ 7	No.Komelik	Indian youth	3.
20	5/6	Wickenburg	Youth	2
21	5/ 7	Tolleson	Community	5
22	5/ 7	11-Mile Corner	Community ·	1
23	5/8	El Mirage	Youth	4
24	5/9	Hidden Valley	Community	1
25	5/9	Phoenix	Women	1
26	5/10	Gila Bend	Community	4
27	5/10	Tucson	PPEP workers	2
28	5/15	Douglas	County legal aides	2
29	5/16	Tucson	CEO directors	2
30	5/16	Lakewood	Community	3
31	5/16	Douglas	County health workers	1
32	5/19	Phoenix	Women	. 1
33	5/21	Tucson	Southwest communities	2
34	5/22	Phoenix	Western International University staff.	1
35	5/22	East Mesa	Community	1
36	5/22	Thatcher	Community	1
37	5/23	Avondale	Community	. 1
38	4/23	Anegam	Indian community	2
39	5/23	Solomon	Elders	3
40	5/24	Arlington	Community	1
41	5/24	Tucson	"A" Mountain neighborhood	1
42	5/25	Arivaca	Community	. 3
43	5/29	Bisbee	Public agency staffs	1
44	5/30	Tucson	Arizona Correctional Training Facility inmates	8
45	5/30	Three Points	Community	2
46	5/30	Safford	Youth	3
47	5/31	Tucson	Arizona Correctional Training Facility housing unit	2
48	5/31	Littletown	Community	7
			Elders	
49	1/ 7/	Sallulu	PINCIO	1

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ţ	51	6/ 2	Douglas	Neighborhood .	11
1	52	6/ 2	Douglas	Neighborhood	6
	53	6/ 2	Douglas	Neighborhood	6
1	54	6/ 2	Douglas	Neighborhood	9
Ì	55	6/ 2	Tucson	Wakefield neighborhood	15
į	56	6/ 2	Tucson	Rolling Meadow neighborhood	35
I	57	6/6	Safford	DES staff	12
1	58	6/8	Willcox	Migrant Opportunity Program	37
I	59	6/12	Golden Shores	Community	31
	60	6/13	Somerton	Chicano community	21
1	6.1	6/13	El Mirage	Community	22
1	62	6/14	Nogales	Elders	32
Ì	63	6/14	Golden Valley	Community	28
ł	64	6/14	Flagstaff	Neighborhood	6
١	65	6/14	Prescott	Indian Center	10
	66	6/15	Ehrenberg	Community	24
ĺ	67	6/15	Kingman	Elders	22
1	68	6/15	Ash Fork	Community	30
ı	69	6/16	Pisinemo	Indian youth	18
l	70	6/18	Winslow.	Indian Center	8
ı	71	6/18	Chloride	Community	15
ı	72	6/19	Dolan Springs	Community	20
l	73	6/19	Nogales	County CAP Board & staff	10
ı	74	6/19	Flagstaff	Indian Center	13
Ì	75	6/19	Phoenix	Southwest neighborhood	13
l	76	6/19	Cordes Lake	Community	15
l	77	6/20	Fort Mohave	Indian reservation	45
1	78	6/20	Winslow	Elders	1.5
1	79	6/20	Tucson	Connie Chambers Housing Development	25
I	80	6/20	Tucson	Rillito neighborhood	24
	81	6/20	San Luis	Chicano community	7
Ì	82	6/20	Phoenix .	Southeast neighborhood	39
Ì	83	6/20	Yucca	Community	8
	84	6/21	Patagonia	Elders	24
i	85	6/21	Somerton	Elders	25
i	86	6/21	Kingman	Public agency staffs	7
	87	6/21	Nogales	Community	25
l	88	6/21	Yavapai-Apache	Indian reservation tribal council	11
Į	89	6/21	Csttonwood	Community	17
ĺ	90	6/22	Tucson	South neighborhood	25
I	91	6/22	Seligman	Community	18
I	92	5/ 3	Sif Cidak	Indian elders	20
İ	93	6/22	Kingman	St. Vincent de Paul Society	10
1	94	6/25	Superior	Community	19
	95	6/25	Wenden	Community	19
ŝ	96	6/26	Mammoth	Elders	29
	97	6/26	Prescott Valley	Community	13
	98	6/26	Jerome	Community	12
	99	6/26	Flagstaff	Munds Park neighborhood	9
	100	6/26	Roll-Tacna	Community	22
•	101	6/27	Flagstaff	Elders	33
	102	6/27	Apache Junction	•	44
	103	6/27	Williams	Elders	25
	1.04	6/27	Mountainaire	Community	7
į	105	6/27	Quartzsite	Community	51
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106	6/27	Willcox	Elders	14
107	6/27	San Xavier	Indian reservation	27
108	6/28	Tucson	East side neighborhood elders	28
109	6/28	Yuma	Mentally & physically handicapped	22
110	6/28	Cornville	Community	70
111	6/28	Apache Junction	Community	61
112	6/28	Humboldt-Dewey	Community	8
113	6/28	Yuma	Black, Carver-Blackhill neighborhood	10
114	6/28	Yuma	Yuma Proving Grounds Officers' Wives Club	22
115	6/28	Phoenix ·	South neighborhood	15
116	6/29	Sierra Vista	Elders & community	36
117	6/29	Chino Valley	Community	35
118	6/29	Yuma	Chicano neighborhood	9
119	6/30	Phoenix	Indian Center	. 66
120	6/30	Tucson	Indian Center	22
121	6/30	Wellton	Women	10
			Total participants	2,720
			. Average number of participants per meeting	23
		•	Median number of participants	<u>20</u>

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# THE DIS-INTEGRATION OF COMMUNITY IN ARIZE Controdictions articulated by 121 Town Meetings held across Arizona during April, May and Jung of 1979. Institute of Cultural A

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I FRAGMENTED COMMUNITY PARTICIPATION 99	II deficient public services 88	TIL RUPTURED GOVERNMENT RELATIONSHIPS 46	IV INSUFFICIENT LOCAL EMPLOYMENT 36	INADEQUATE RECREATION SCHEMES 22	
INSUFFICIENT NOGAL PARTICIPATION  23  INADEQUATE COMMUNITY PIANNING	INADEQUATE HEALTH / NUTRITION SYSTEMS  12 INSUFFICIENT COMMUNITY SERVICES  II POOR ROADS AND TRANSPORTATION  II SMALL LOCAL TAX BASE	Insufficient Citizen-Government Inter Qianse	LIMITED JOB OPPORTUNITIES  II  UNATTRACTIVE GROWTH CONDITIONS	Limited RECREATIONAL ACTIVITIES	Lim Cons Ser
WEAK COMMUNITY  16  NO GRASSROOTS INFORMATION & CONSENSUS PROCERS  14  LIMITED LOCAL ORGANIZATION	DEFICIENT WATER SYSTEMS  9 INSUFFICIENT POLICE SERVICES . 9 INADEQUATE PUBLIC FUNDING 7 LIMITED ELDERS SERVICES	INEQUITABLE POLITICAL REPRESENTATION  9  UNRESPONSIVE GOVERNMENT STRUCTURES	INSUFFICIENT EMPLOYMENT TRAINING  G INADEQUATE ECONOMIC DEVELOPMENT 5	IKRIFFICENT RECREATION FACILITIES	
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# OF COMMUNITY IN ARIZONA 1 during April, May and June of 1979. Institute of Cultaral Affairs. 119 E. Coronado. Phoenix . 257-9012

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	INEQUITABLE POLITICAL REPRESENTATION	insufficient Employment Training G		•	unapmeciated Cultural Heritaige		Paras Host Henchi 2	TETEN TETE- TETE-			3
	9	INADEQUATE	ikalfficent		4		PLEKS				
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	Government Services 5	NO ECONOMIC SECURITY 3	32-773900 October	4	CULTURAL ANTAGONISM 2	3	2	2	4	2	2

### THE CONTRADICTIONS (CHALLENGES)

Arizona 120

Page 1

Participants at the 121 Town Meetings articulated a total of 379 contradictions (challenges) during the meetings.

When taken all together, the pattern which emerges is one of dis-integrated community life, that is, these communities do not seem to be organic wholes, but rather, the people within them appear to function individualistically rather than working cooperatively together for the common good of all.

Of the thirteen major categories of contradiction, the three largest were in the arenas of Fragemented Community Participation, Deficient Public Services and Ruptured Government Relationships. Taken together they accounted for 61% of the contradictions, and represent a breakdown of structure in the communities.

The next three contradiction arenas were Insufficient Local Employment, Inadequate Recreation Schemes and Limited Consumer Services, which accounted for 20% of the total contradictions, and which manifest the collapse of well-being in these communities.

The remaining seven contradiction categories were in the arenas of Unresolved Cultural Conflicts, Disrelated Education Systems, Collapsed Family Life, Unclear Personal Values, Poor Local Image, Poor Youth Style, and Drug & Alcohol Abuse. They represented the remaining 19% of the contradictions and are evidence of a loss of direction in these communities.

CONTRADICTION I: Fragmented Community Participation indicates that there is insufficient local participation, inadequate community planning, weak community unity, no grassroots information and consensus mechanism, limited local organization, few cooperative efforts and unhelpful local leadership. 26% of the contradictions fell into this category.

CONTRADICTION II: Deficient Public Services indicates that there are inadequate health/nutrition systems, insufficient community services, poor roads and transportation, small local tax base, deficient water systems, insufficient police services, inadequate public funding, limited elders' services, poor local housing, and other miscellaneous services. 23% of the contradictions fell into this category.

CONTRADICTION III: Ruptured Government Relationships indicates that there is insufficient citizen-government interchange, inequitable political representation, unresponsive government structures and deficient government services. 12% of the contradictions lay in this category.

CONTRADICTION IV: Insufficient Local Employment indicates that there are limited job opportunities, unattractive growth conditions, insufficient employment training, inadequate economic development, limited youth jobs and no economic security. 9% of the contradictions lay in this arena.

CONTRADICTION V: Inadequate Recreation Schemes indicates that there are limited recreational activities and insufficient recreation facilities. 6% of the contradictions fell into this category.

CONTRADICTION VI: Limited Consumer Services indicates that there are insufficient local service businesses and inadequate consumer education. 4% of the contradictions fell into this category.

CONTRADICTION VII: Unresolved Cultural Conflicts indicates that personal heritage has been forgotten, unappreciated cultural heritage, no cultural exchange and cross-cultural antagonisms. 4% of the contradictions fell into this category.

CONTRADICTION VIII: Disrelated Education System indicates that these communities face an unresponsive education system and that there is limited local support for education. 4% of the contradictions are in this arena.

CONTRADICTION IX: Collapsed Family Life indicates that parents have lost authority, that parents are too busy, inadequate family planning and collapsed family life. 3% of the contradictions are in this arena.

CONTRADICTION X: Unclear Personal Values indicates fragmented values, low self-esteem and public mistrust. 2% of the contradictions lay in this arena.

CONTRADICTION XI: Poor Local Image indicates that in some of these communities, there is no local pride and a low community image. 2% of the contradictions are in this arena.

CONTRADICTION XII: Poor Youth Style indicates that in some communities there were destructive youth behavior, limited youth emphasis and the generation gap. 2% of the contradictions lay in this arena.

CONTRADICTION XIII: Drug/Alcohol Abuse indicates that in some communities there was rampant alcoholism and drug dependency. 1% of the contradictions lay in this arena.

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ARIZ	ONA'S COMMUNITY	PROPOSALS	Jun 1979
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	PROPOSALS	Business / Noustry	SAFETY + WELL BEING
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>	CONSENSUS MAKINE PROCESS	· Community Services Plan	OBTAINING PUBLIC TRANSPORTATION
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REATION	· CTUEST SPEAKERS · COMMUNITY WIDE RICKITY al	ATTRACTINE NEW INDUSTRY	. CAR POOLS SERBER
PATHS	LUCAL COMMUNITY CONVOCATIONS  REGULAR HOMTOWN MEETINGS  FORM COMMUNITY ORGANZ'N  REATE CONSTITUENCY COUNCILS  TRAIN NEW LEADERSHIP	. SELECTIVE PERMOTION  · INDUSTRIAL PARKS  · IMPROVED PHYSICAL ENVIRONMENT  · MARKET SURVEYS	ENSURING PUBLIC SAFETY  VOLUNTEER FIRE DEPARTMENTS  FRECUENT POLICE PATROLS  IMPROVED LOCAL EQUIPMENT FROM  COMMUNITY POLICE WATELL
FUNDING 6	COMMUNITY SOCIAL EVENTS  VERRLY CELEBRIONS  MONTHLY MEAL GET TOGETHERS  FUND RAISING MEALS  SARCIAL EVENTS	LAUNCHING COMMERCIAL VENTURES	PROVIDING SPECIAL SERVICES  CHILD CARE  HANDICAPPED SERVICES  SENIARS NUTRITION PROGRAMS  FAMILY COUNSELLING SERVICES
.vents 1TS 1G	VOLUNTEER WARK PRATECTS  COMMUNITY CLEAN UP  RESERVE HISTORIC LANDMINK  VOLUNTEER CONSTRUCTION  ENFORCE VACANT CROINAKE	· Tourist Trade Promotion · BANKING SERVICES + LOANS · SMALL CO.OPS FORMED	LIRGRADING MEDICAL STRUCTS  · CONVENIENT LOCAL CARE  · HEALTH FAIRS  · DRUG ABUSE PEDERAMS  · IMPROVE MEDICAL FACILITIES

INSTITUTE OF CULTURAL AFFAIRS	ARIZ	ONA'S COMMUNITY	PROPOSAL
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Community INFARMATION	Public Facilities	PROPOSALS	Busines
REVITAUSING INTER CULTURAL ACTIVITIES  FESTIVALS / POW WOWS  TRADITION REVIVAL GROUPS  CULTURAL SPEAKERS BUREAUS  INFORMATION PUBLICATIONS  G. E.D. PROGRAMS  COMMUNITY EDUCATION  NEUROMATION SEMINARS  INCLEASED PARENTS MEETINGS	CREATING COMMUNITY FACILITIES  · CIVIC CENTERS  · MULTI PURPOSE CENTERS  · TOWN SQUARES  · CULTURAL CENTERS  II	COMMODITY AFFRIRS INVOLVEMENT  VITER PARTICIPATION DELVE  LABBYING OFFICIALS  DIRECT ACTION GROUPS  NICERSED ADVISORY  37  CONSENSUS MAKING PROCESS  SHORT TERM SPECIAL TIF  P.IBLICIZE PUBLIC MEETINGS  COMMONICATIONS PROCESS	PLANNING LOCA  · LIMITED PLA  · NEEDS &  · COMMUNITY  · NOCREASET
ACTIVATING VOCATIONAL TRAINING  SCHOOL VOCATIONAL PROGRAM  EMPLOYMENT WOIRESHOPS  CONTHE JOB TRAINING  PUBLIC JOB SERVICE  INFORMING COMMONITY SYSTEM  LOCALLY PRODUCED NOWSLETTER  MARRINGE COMMONITY CAUGRAGE  LUCAL CAUSTIONARES   SURVEYS  BULLETIN BOARD   FLUERS  ZZ  INVOLVING COMMUNITY YOUTH  RECREPTION FACILITIES  YOUTH FORDMS  RECREPTION PROGRAMS  SUMMER YOUTH PROCRAMS	PARKS CREATED  · WALKWAYS + BIKE PATHS  · RECREATION FACILITIES  · PARK   RECREATION  COMMITTEES  · BOND ISSUES  · FUND RAISING EVENTS  · FEDERAL GRANTS  · PUBLIC FUNDING	LUCAL COMMUNITY CONVOCATIONS  REGULAR HOMTOWN MERTINGS  FORM COMMUNITY ORGANZ'N  CREATE CONSTITUENCY CONVOLLS  TRAIN NEW LEADERSHIP  IT  COMMUNITY SOCIAL EVENTS  MONTHLY MEAL GET TOGETHERS  FUND RAISING MEALS  SPECIAL EVENTS  ADDITION OF PRESENCE LANDMINKS  VOUNTEER WARNT CROINERS  VOUNTEER CONSTRUCTION  ENFORCE VARANT CROINERS	HTTRACTING NI  SELECTIVE  · INDUSTRI  · IMPROVET  · MARKET  LAUNCHING CI  · Ecol DEV  · TOURIST TI  · BANKING  · SMALL (

Participants at the 121 Town Meetings articulated a total of 290 proposals. Taken as a whole, these proposals evidence a readiness and willingness on the part of participants to move directly through local self-help activities on the contradictions they face.

The proposals fall into three major arenas: Social Structure proposals, of which there were 105 (36% of the total); Community Infrastructure proposals, of which there were 65 (22% of the total); and Citizen Involvement proposals, of which there were 120 (41% of the total). This last category represents the largest single proposal grouping, and is evidence of these community's readiness to tackle their largest arena of contradiction, Fragmented Community Participation.

PROPOSAL ARENA I: Community Information articulates a series of actions which would enhance community unity and education, including Intercultural Activities, Ongoing Public Education, Vocational Skills Training, Local Information System, and Community Youth Involvement. 26% of the proposals fell into this arena.

PROPOSAL ARENA II: Public Facilities outlines a series of actions which would ensure that these communities have the type of meeting and recreational facilities necessary for their well-being, including Community Meeting Facilities, Parks and Recreation Complex, and Initiating Local Funding. 10% of the total proposals lay in this arena.

PROPOSAL ARENA III: Citizen Involvement lays out activities which address the lack of participation and assist the community to learn to think, act and celebrate together, including Community Affairs Involvement, Consensus-Making Process, Local Community Convocation, Community Social Events, and Volunteer Work Projects. 41% of the proposals fell into this arena.

PROPOSAL ARENA IV: Business & Industry describes a series of steps whereby these communities intend to develop their economies, including Planning Local Growth, Attracting New Industry, and Launching Commercial Ventures. 8% of the proposals are in this category.

PROPOSAL ARENA V: Safety & Well-Being outlines proposals for improving basic community services, including Improving Basic Services, Obtaining Public Transportation, Ensuring Public Safety, Providing Special Services, and Upgrading Medical Services. 14% of the proposals are in this arena.

The following is a listing of those people who participated in the Arizona 120 campaign by helping to lead Town Meetings.

Ellen Addington Kathy Addington Kim Alire Richard Berkey Timothy Crane Cal Cortez Marion Emerson Walt Epley Gary Forbes Charlene Forbes Hans Peter Fuchs Bill Gooch Robert Griffin Betty Hummer Robert Hummer Mark Jewell Sue Laxdal Wendy Laxdal Kathryn Lopez Eva Lorentine Houston Markley Jim Meyers Mary Meyers Gail Odin Miguel Ortega Carla Reed Alex St.Clair Kathleen St.Clair Robert St.Clair Larry Saraficio Hermod Sverre Palemon Telekau David Thomas John Vance Kathy Vance Evonne Von Boeck Michele Von Boeck David Woodbury Leonard Ortega Joanne Brown Rudy Muldinado Ettore Mancini Ernest Padilla Fr. Stanley Nadolny Sr. Mary Ann Schiller

Phoenix, Arizona Phoenix, Arizona Pisinemo, Arizona Phoenix, Arizona Phoenix, Arizona Phoenix, Arizona Phoenix, Arizona Pisinemo, Arizona Pisinemo, Arizona Pisinemo, Arizona Frankfort, Germany Chicago, Illinois San Francisco, California Chicago, Illinois Chicago, Illinois Cusick, Washington Minneapolis, Minnesota Minneapolis, Minnesota Pisinemo, Arizona Pisinemo, Arizona Phoenix, Arizona Pisinemo, Arizona Pisinemo, Arizona Taipei, Republic of China Phoenix, Arizona Phoenix, Arizona Phoenix, Arizona Phoenix, Arizona Phoenix, Arizona Pisinemo, Arizona Oslo, Norway Majuro, Marshall Islands Seattle, Washington Vancouver, Canada Vancouver, Canada Tempe, Arizona Tempe, Arizona Edmonton, Canada Pisinemo, Arizona Bisbee, Arizona Safford, Arizona Phoenix, Arizona Tucson, Arizona Chui Chu, Arizona Guadalupe, Arizona

The Institute of Cultural Affairs is a not-for-profit organization working in over 350 locations in 32 nations. The ICA provides methods, training and tools to assist local communities and special groups in fulfilling their vision of the future. The ICA is a private, charitable agency: the bulk of its financial support comes from concerned individuals, with additional funding from businesses, churches, foundations and government agencies in the U.S. and overseas.

The ICA offers a variety of programs for communities and special constituencies, all of which are aimed at assisting the participants to achieve more effective action through comprehensive planning and follow-through. Current programs include: Town Meeting, Human Development Projects, Community Youth Forum and Global Women's Forum as well as LENS (Leadership Effectiveness and New Strategies), a management training seminar.

The ICA has had offices in Phoenix since 1972. Since 1976, when the Town Meeting campaign was initiated, 161 Town Meetings have been held in Arizona, 34 in New Mexico and 15 in West Texas. The Phoenix office coordinates ECA activities throughout that area.

Having secured an invitation from the Pisinemo District of the Papago Reservation, the ICA initiated the Pisinemo Human Development Project in October of 1978. Since then, the people have built a laundromat — the Pisinemo Wapkonakud — which they own and operate and which provides the only commercial laundry service within 50 miles. They have begun a commercial desert nursery operation and a commercial farm and have started weekly movies, a youth club and health classes. Plans are currently underway to begin an adobe brick plant, which will provide the only fired adobe bricks in the state.

The Insitute of Cultural Affairs 119 East Coronado Road Phoenix, Arizona 85004 (602) 257-9012

Pisinemo Human Development Project Sells, Arizona 85634