

MICHIGAN TOWN MEETING ASSEMBLY Olds Plaza Hotel Lansing, Michigan June 4, 1977

9:00 The Registration

Coffee and Doughnuts

10:00 The Michigan Happening

The Welcoming

Robert E. Walton

Director

Institute of Cultural Affairs

The Songs

The Synopsis

Lynn R. Broughton

12:00 Break

12:30 The Global Happening

Lunch

The Honored Guests

The Habitat Slide Show

1:30 Break

2:00 The Local Happening

The Songs

"How It Works . . . "

Mary J. Broughton

" . . . In Your Community"

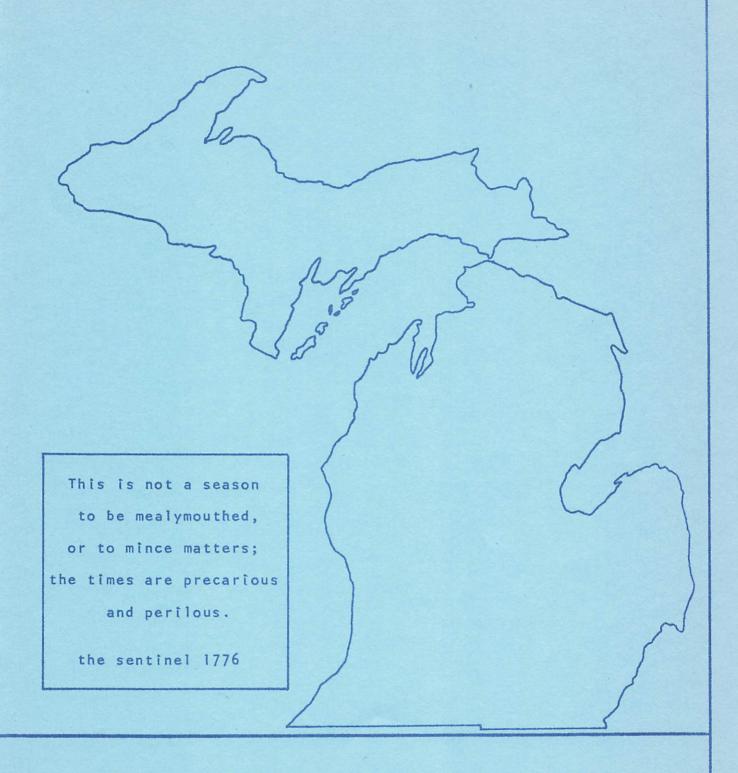
The Workshops

3:45 The Journey to the Capitol

4:00 The Plenary

House Chambers

5:00 The Send-Out



ASSEMBLY GREETINGS



STATE OF MICHIGAN

OFFICE OF THE GOVERNOR

LANSING

WILLIAM G. MILLIKEN GOVERNOR

June 1, 1977

Town Meeting -- Michigan State Assembly State Capitol Lansing, Michigan

To the Assembled Delegates:

Welcome to Lansing and your State Capitol.

During this state assembly representatives from approximately 75 communities will discuss the challenges facing their localities, learn what problems they share with others, and work toward implementing local solutions.

I commend you for your involvement in this program. To make democratic government work, citizens must actively participate. As a legislative assembly, the town meeting historically has provided a framework for citizen involvement. Today, the town meeting remains the basic unit of local self-government and one of America's most cherished institutions.

I, and the Legislators who work in this building, will appreciate receiving a report of what you do here. But even more than that, we applaud you for working within the framework of the town meeting to identify local problems and to first apply local solutions.

Best wishes for a most successful state assembly.

Kind personal regards.

Sincerely,

Governor

COMMENTS FROM GEORGE ROMNEY, HONORARY CHAIRMAN TOWN MEETING FOCUS: MICHIGAN WEEK

"I know from personal experience that there is no substitute in terms of improving things in our society for the involvement of citizens. As Secretary of HUD, I was aware of what was happening in our cities across the country. The cities that were dealing with their problems most effectively were those with a good, strong citizens' organization.

My experience is that the greatest deficiency in this country is not the deficiency in the political process. It is the deficiencies in the involvement of people in determining what needs to be done and the lack of knowledge that people have about what is going on in their communities and what they can do about it. If I had to identify the greatest deficiency in our society from a political standpoint, it would be just that—the lack of involvement of the citizens themselves. I've seen national problems ducked because of the lack of public involvement of the people in what is happening.

You don't have to run for public office to be involved. As a matter of fact, I got out of public office because I became convinced that the greatest deficiency of this country was the lack of citizen involvement. Until you get enough people to take an interest in their own communities and in their own states and in this nation, you are not going to deal with the problems adequately, and you are not going to do it by electing someone as mayor, as a governor, or even as President of the United States. I've seen what the limitations are and the limitations on what needs to be done within a community, within a state, within a nation--is public understanding and support. The only way to overcome that is to get enough citizens to take enough interest to identify what the problems are and what ought to be done about them and that's why I am interested in Town Meeting."

Honrary Chairman

COMMITTEE FOR TOWN MEETING FOCUS: MICHIGAN WEEK

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Jack Anson Assistant Superintendent Mt. Pleasant Public Schools Mt. Pleasant

Avery Baker
EEO Consultant
Mich. Employment Security Comm.
Holland

L. Daryl Baker Mayor Charlotte

James Barrett President, Mich. State Chamber of Commerce Lansing

Charles C. Benham Director, Michigan Region Natl. Conf. of Christians & Jews Detroit

> Douglas Bird General Agent Lafayette Life Insurance Tecumseh

Grant Breiner
Social Sciences Teacher
Ann Arbor

William Bresler
Executive Director
Greater Michigan Foundation
Lansing

Colin Broddle Chairman Citizen Affairs Council Midland

Dr. D. A. Caul Assistant to Director Cooperative Extension Service, MSU East Lansing

John Conyers, Jr.
United States Representative
1st Congressional District
Detroit

Frank Cookingham Director UMOI Day Care Center Kalamazoo

Gary Corbin Senator, District 25 Michigan State Senate Lansing

Rev. Ron Corl Minister Madison Hts U.M.C. Madison Heights

Mary Daume
Executive Director
Monroe County Bicentential
Monroe

Fred Denison
Anesthetist
Hayes-Green-Beach Hospital
Charlotte

Walter Douglas Vice-President New Detroit Detroit

Marge Duane League of Women Voters Jackson

> Harold Easton Mayor Tecumseh

Rev. Howard Emrick Retired Chaplain Adrian College Adrian

Larry Ewing
Director, Information &
Public Relations Div.
Mich. Farm Bureau, Lansing

Lloyd E. Fairbanks President, Northern Michigan Bank of Marquette Marquette

Rev. David Fox Rector St, Peter's Episcopal Church Tecumseh GEORGE ROMNEY
Honorary Chairman

Herman Gertz
Secretary; Bd, of Directors
La-Z-Boy Corporation.
Monroe

Ronald Gregg Attorney Harris, Lax, Goldman & Gregg Ann Arbor

> Phyllis Hastings Instructor Saginaw Valley College Essexville

> Paul Hill Dir., Public Affairs Div. Michigan State Police East Lansing

Jim Hutchinson County Agent Cooperative Extension Service Sault Ste, Marie

Norman Johnson, Jr. Manager, Community Affairs Public Relations Staff General Motors Corp., Detroit

C. Odean Jones
Director, Lecture-Discussion
Parent Involvement
Flint Public Schools, Flint

William Joyner Chairman, Govt. Affairs Michigan Jaycees Livonia

James Justin Circuit Court Judge Jackson

Rev. Walter Kargus
. Minister
1st Congregational Church, UCC
Gibraltar

Jerry Kirsch Comptroller E.H. Sheldon Company Muskegon

> Sue Kirsch Volunteer Grand Rapids

Howard Lancour WJIM-TV Lansing

Charles Lapp Assistant Treasurer Hillsdale County Railway Hillsdale

> Lois Martin Volunteer Lansing

The Rev. Dale J. Melczek Assistant Vicar for Parishes Archdiocese of Detroit Detroit

Anthony Miano
Gov - Elect
Michigan Optimists
Highland Park

Lee Murray
Director
Lee Murray Productions
Troy

Rev. Roger Parker Minister Christ U.M.C. Bay City

Peter M. Pellerito
Director, College Relations
Northwestern Mich. College
Traverse City

A. Vern Plumfey Vice President Michigan Bell Detroit

Gwen Powers John O. Schmidt Realty Saginaw

Mary Price Nurse Detroit Osteopathic Hospital Detroit

Roger Proctor
Director
Proctor Funeral Home
Tecumseh

Col. Allen Raymond Executive Vice-President Chamber of Commerce Marquette

> Robert Reid Attorney at Law Flint

Pauline Rippel Program Specialist Volunteer Action Center Detroit

Rod Rippel
Engineer
Dept. of Water & Sewage
Detroit

N. P. Roth District Manager Addressograph Multigraph Troy

Harvey Selling
Manager, Prototype Control
Ford Motor Co., Dearobrn

J. L. Taunt
Administrator
Methods & Procedures
Pontiac Motor Div., Pontiac

Lowell Thomas
Chairman, Mich. Adult Coalition
Administrator, Adult & Comm. Ed.
Midland

Or. Duane Vore Executive Director Mich. Council of Churches Lansing

> James J. Warner President Warner Vineyards Paw Paw

Harvey Warrick Chairman, Republican Party, Lenawee County Adrian

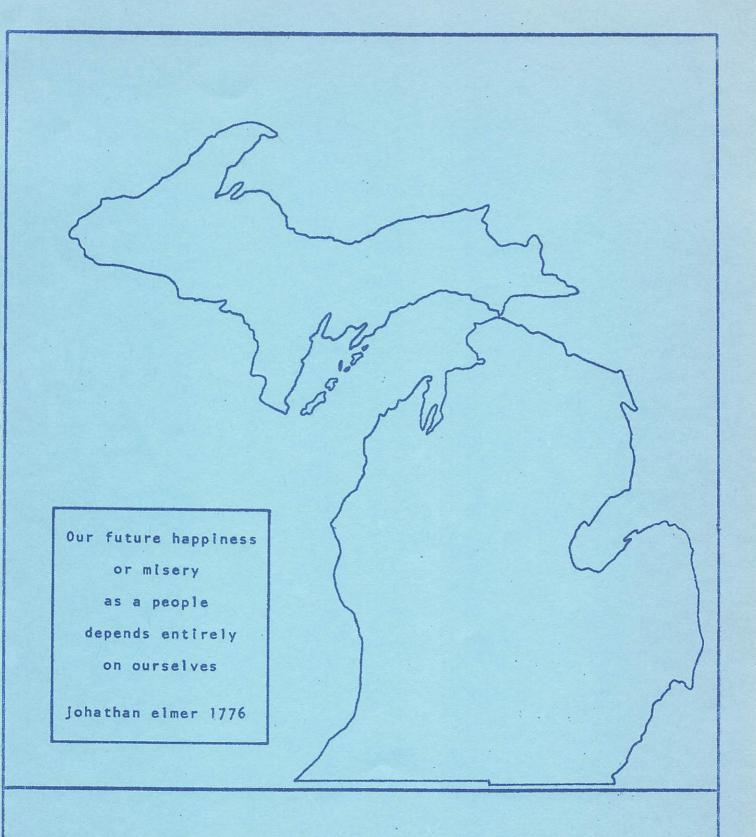
> John Willertz Mayor Bay City

MICHIGAN TOWN MEETINGS

MEETINGS ALREADY HELD IN PROCESS FOR FALL Ann Arbor A1ma Bangor Bad Axe Bay County Birmingham Beaverton Clare Cassopolis Cheboygan Charlotte Clinton County Schools Chesaning Coleman Delta County Coopersville Detroit CIF Eaton Rapids Dickinson County Essexville Grayling East Side Detroit Hart Flint Hastings Gibralter (2) Kalamazoo Grand Valley Lenawee County Harrisville Leslie Highland Park (2) Lexington Hillsdale County Mackinaw City Iron River Mackinac Island Jackson County Manistee Kalamazoo Marine City Lake City Marion Lincoln Township Monroe County Michigan Avenue Community Montrose Organization Montique Macomb County Munisina Madison Heights 01ivet Manistique Oscoda Marquette Petersburg Michigan Church of God Petoskey Midland Portland Monroe County Rockford

Mt. Pleasant (2) Northend Community, Detroit Pontiac (2) Reed City Roscommon Southfield St. Dennis St. Peter Claver Tecumseh Washtenaw County

Grand Circus Park-Detroit Saginaw Sandusky (County-wide) Saranac St. Charles St. Johns St. Louis Standish Stephenson Stockbridge Three Rivers Union City Vassar Watervliet Whitehall



TOWN MEETING FOCUS

"How It Works . . . "

In the state of Michigan, 50 Town Meetings have been held. Town Meeting is a program developed by the Institute of Cultural Affairs and brought to a particular community by a locally-based Steering Committee. Town Meeting is a oneday event in a community that provides a vehicle for participation, motivation, and training. Town Meetings have been held in communities of 500, as well as in neighborhoods of inner-city Detroit. There have been Town Meetings for counties, cities, high schools, townships, and school districts. Town Meeting has been incorporated into Bicentennial celebrations, Michigan Week celebrations, local Centennial celebrations, as well as being held for its own sake. They have focused on the community as a whole, on crime, education, careers and churches. Out of every Town Meeting comes challenge and proposal statements; out of most comes a community song, story and symbol. This synops is an attempt of the staff of the Detroit Office of the Institute to pull This synopsis together and reflect on the data from 35 of those Town Meetings, using the locally-produced documents of Town Meeting work. The reader may find as he examines this material that communities in Michigan are indeed unique and very different and yet share common hopes and dreams, common challenges and are proposing similar activities to meet those challenges.

Within the day itself, there are many elements (eg., singing, reflective conversations, brainstorming, small group work, writing statements) that are designed to effect a profound happening in the lives of the participants.

There are four pillars that the format rests on. Or another way of saying that, is, that there are four happenings that the Town Meeting format is designed to effect in each community. Those are: profound dialogue, common situation assessment, common responsibility shouldering, and profound creativity. It is our belief that in the experience of the four happenings, that an individual experiences his freedom and that a community is released to a freedom that touches the roots of what it means to live in the last quarter of the 20th Century.

Many, many community leaders across the state have asked us, before the Town Meeting, how we prevent the participants from turning on each other and turning the day into a gripe session. The answer is always the same. The methods used, which underlie and support all that happens on that day, are designed to facilitate profound dialogue.

The first question in the first workshop asks the question, "What are your hopes and dreams for this community?" The workshop leader is instructed to move quickly around the room, giving everyone a chance to dream out loud--no one dream is dwelt on. People understand very quickly that everyone in the room has a dream and that many are similar. People are released then to voice what the barriers in the community are to the realization of their dreams--everyone is encouraged to participate in the building of the list of problems. When the list is completed, it seems almost overwhelming to have so many problems. And a sudden clarity dawns that we cannot deal with those problems one by one or we would never get to the bottom of the list. And yet it is clear that what we have on our hands is the actual situation.

Twenty of the most central concerns are then grouped into three or four related categories and the large workshop breaks down into three or four small groups, each dealing with a cluster of related concerns. It is in this configuration that the primary work of the morning happens. It is the responsibility of each small group to discern the underlying challenge This is done through the facing the community in each group of concerns. discovery of the common denominators in the cluster. It is when a group of people are discovering something new or exploring new territory that profound dialogue begins to occur. Because no one person has the answer, all input is valued by the group. Because no one particular issue is dealt with, the hostility in opposing fixed positions is averted. While the dialogue does, in each case, take place, it is almost incidental to the search for the underlying challenge. It is the foundation of the entire day, and in the experience of the Institute, it is the foundation on which community reformulation and remotivation happens. The importance of the discernment of the underlying challenge has often been likened to the treatment of crabgrass. the tap roots far below the surface of the earth are treated, does one rid one's lawn of the ugly blades of crabgrass.

By the close of the morning workshop, all four pillars have been brought into play. The situation has been assessed and consensed on. Dialogue in discovery has occurred. All have assumed responsibility in the search and finally from within themselves and what they know about their community, people have discovered and named the underlying challenges. It is in the naming of these challenges for themselves that people begin to experience responsibility for their resolution and are released to work actively on that resolution.

At noon all of the workshops come together in one central place for about 90 minutes to eat lunch, be entertained and sing some familiar songs. It might seem strange to some that immediately following on the heels of dealing with problems, celebration is structured into the day. And yet it could be no other way. The festive happening of breaking bread and singing at just that point of the day enables the participants to celebrate their community just as it is. It releases them to celebrate their own, often unspoken, care for their community.

The afternoon proposal workshops focus on the question, "If this is the situation and we believe that it is, what is it that we can do to begin to meet those challenges?"

Again, the brainstorming process is employed. Everyone is asked to propose one creative, practical, realistic activity in which the community can engage in order to meet the challenges. Everyone participates in building a large list of possible ways that the community might act together. These responses are then grouped into four or five related activity arenas and again the workshop breaks down into small groups, each dealing with one activity arena, to begin the primary work of the afternoon. The small groups are instructed to discern the primary intent of the group of responses or to answer the question, "What would be the effect on this community if any or all of these activities were carried out?" Upon agreement as to the intent, the small group is asked to answer the question, "What one thing might be done by themselves that might cause this effect?" They are also asked to explore options of activities until they reach agreement.

As in the morning challenge workshops, the four pillars are again brought into play. Moving from an agreement on the present situation, everyone assumes responsibility in meeting the challenges. Because the focus in the small group is on the intent and not on the activity, soapbox proselytizing is avoided and a search takes place for an activity that can evoke agreement and subsequent participation. Again, as in the morning, the search for the unknown begins and discovery happens. Hence, the climate is created in which dialogue, not confrontation, occurs.

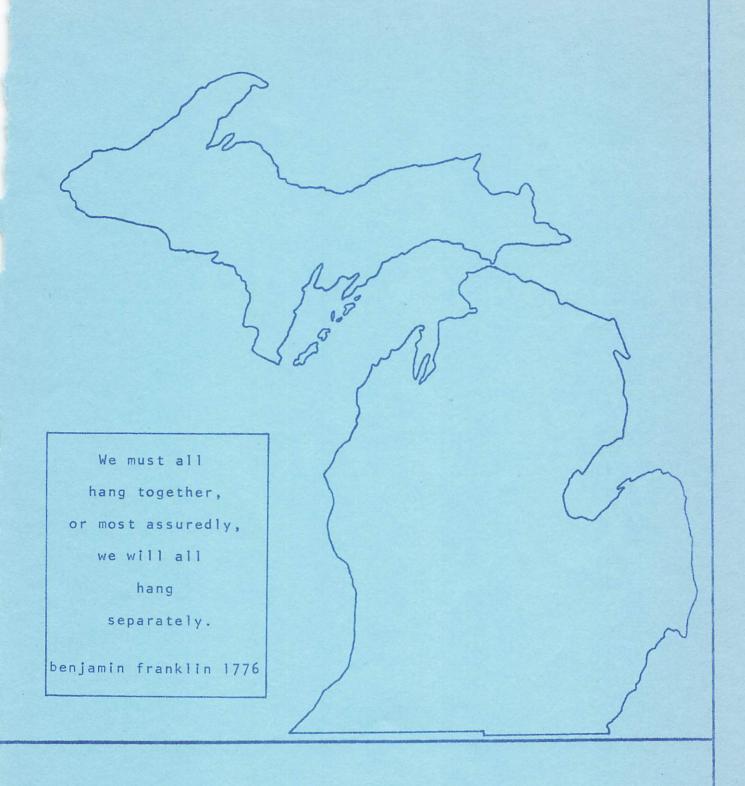
In every Town Meeting, as people in the small groups begin to consense on the activity needed, they begin to realize that if the challenges are to be met, they will be the ones to do what is needed. Something awesome happens to people when they are afforded the opportunity to decide for themselves what is needed. A big "yes" from deep within themselves comes forth. A woman at a Town Meeting said, "I've never felt so responsible for my community, nor have I ever felt so excited about being responsible." People, through their own efforts, experience their own creativity.

A structured conversation closes the afternoon workshop. The intent of this conversation is to elicit the "yes" that is already bubbling up. A "yes" to the creations of the afternoon. A "yes" to the investment, already demonstrated, in the life of the community. And a most profound "yes" to acting together. Perhaps the major discovery of the afternoon is that no one loses-everyone wins in the consensus-building process. Most commonly we hear the statements that, "People listened to me." "I didn't know I knew so much," and at least in one case, "I learned to listen."

Concurrent with the proposal workshops, one special workshop is writing a story, composing a song, and designing a symbol for the community using the same methods of brainstorming and small group work. It is worth noting that this is done after the challenge workshop of the morning. It is our belief that these most powerful creations happen only after one is clear about what the situation is. A more detailed explanation of the role of this workshop is found in the story, song, and symbol section of this book.

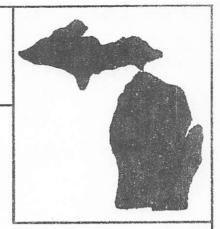
Finally, for us at the Institute, and for thousands of people in this state, in this country and around the world, what Town Meeting is about is the experience of profound freedom. A school teacher on an Indian Reservation said, "I believe that a human being experiences a degree of freedom that is determined by the extent to which he can participate in planning his destiny." That is what the intent of Town Meeting is. A vehicle is provided through which people in a community can come together in dialogue rather than confrontation and assess the situation and plan for their destiny.

It is our belief that the future of communities lies in the hands of the ordinary people who water the lawns, shop in the stores, attend the churches, and pay their taxes. It is our belief that it is these ordinary people who are extraordinarily gifted. Town Meeting is a vehicle that releases those gifts.



FUTURIC VISION

FUTURIC VISION



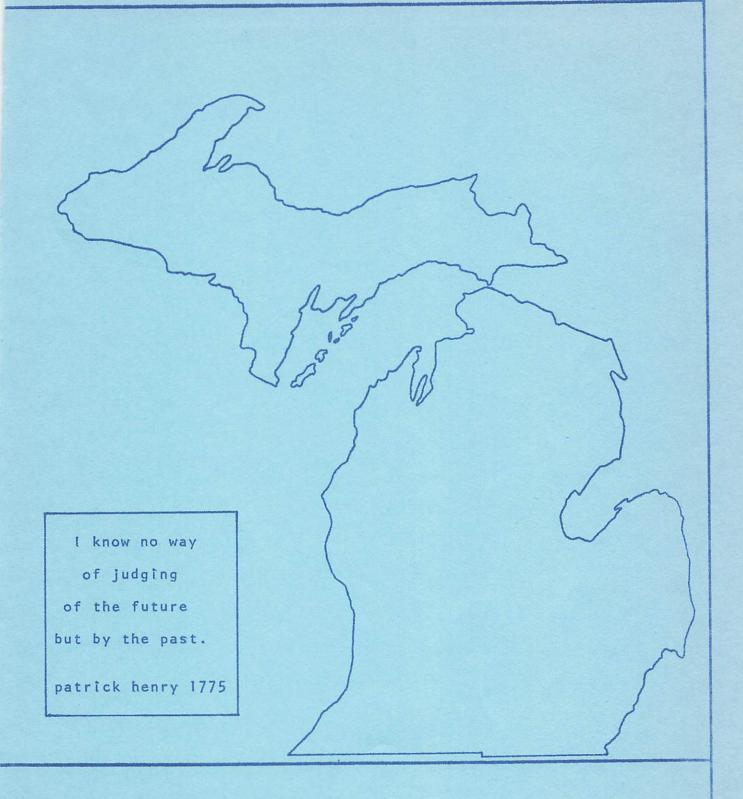
Often community meetings are burdensome because we just rehearse what we already know, and that is, that we've got problems—despair abounds. But what if we begin to focus on our community in terms of what we can envision for the future? Every citizen has hopes and dreams for his community. Many times these are not articulated, but deep down everyone cares. Town Meeting counts on that.

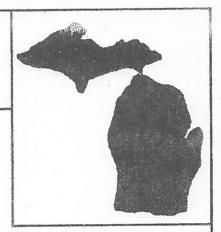
The point of beginning in the Town Meeting workshops is to get said what we wish we were. This section contains a random chart pulling together a concise picture of the typical hopes and dreams of citizens for their local communities. As you read it, imagine yourself in a workshop of 50 people and each person is giving his response to his most compelling hope for his community.

It is apparent that citizens do want a community that offers the best quality of life for all its residents--ethnic groups, Senior citizens, youth, etc. They want a place that encourages and utilizes the creativity of all its citizens. A community free of unemployment, crime, bigotry, and poverty is the citizen's dream. A community on the move within the strength of unity while honoring our diversity is what most people want.

THE OPERATING VISION OF MICHIGAN COMMUNITIES

An Idealistic City	Integration of Schools and the Community	Training in Trade of Your Choice	School Buildings As Community Centers	Freedom From Logjam of Bigotry	Meet Educational Needs of Every Child	A Good Place To Live	Reawakening In Civic Pride and Involvement
People Waiting To Move In	Healthy, Interesting Downtown	Eliminate The Ghetto	Citizens Identify Role As Cosmopoli- tan People	Quality and Equality In Every Sphere	Pride and Faith in Community	Opportunity for Youth	Effectively Related Diversity
People Power	Vibrant, Co- hesive Socio/ Economic Structures	Citizens Working Together	A Beautiful Place to Live and Work	Live and Cooperate	Greater Access to World - Cul- tural Events	Towns Living As A Community of Brothers	Controlled Improvement
Diversity	People Pride in Community	One Hour Monorail to All Cities	Water and Air Remaining Clean	A Happy Place For Our Children	Renewed Spirit Dominates	County Medical Care Facility	Improved Housing for Senior Citizens
Civil Servants Serve	Enjoy and Appreciate One Another	Peace and Brotherhood	A Civic and Cultural Center	Quality Life	Formation of Historical Society	Less Unemployment	Vocational Education Training Available
No Unemployment- No Crime	Food and Medical Aid For Seniors And Needy	Teaching of Social, Aca-demic and Occupational Skills	Improved County/City Relations	Participation of All Ages in Decisior- making	Community Unity	More Consideration For People In Need	A New Attitude In City Council
Equitable Living Conditions	Safer Transportation to School	Culture and	Expand/Improve Educational/ Cult./Recrea- tion Facilities	Stabilized Economic Opportunities	Attitudes To Accept Creative Solutions	Using Our Potential Creativity	Conviction That Creative, Active Commu- nity Is A Possibility
Land Use Supporting Human Development	A Community Challenged By Uplifting Goals	A Safe City	All Contributions Honored	Town Central Energy Unit	A Spirit of Coooperation	Annual City Celebration	Planned and Comprehensive Comm. Growth





The three hundred fifteen challenge statements were utilized in forming this portion of the synopsis. These statements were produced through the methods described in the general introduction at Town Meetings across the state. Citizens in these communities asked themselves, "What inhibiting factors, what root issues are supporting community problems and blocking the solution of these problems?" Challenge statements resulted from these questions.

This is what we did with the statements: Short phrases holding the power of each underlying challenge were placed on 3x5 cards. The cards were shuffled, grouped and shifted until six stacks of challenge statements, each with distinct content, were mounded on the worktable. These stacks of challenges were named, identifying the dominant theme within each of the six. From each larger theme grouping, emerged six to ten sub-groups. These sub-groups were titled and numbers were placed by the titles to indicate the frequency mentioned.

As this work with the data progressed, we discovered that one of every three challenges dealt with the structures of participatory government. Limited citizen participation was discussed forty—three times as a key issue. This was three times more often than any other single issue. The citizen participation issue showed up in communities of every size, with varying political structures, from across the state. As this issue dominated, we were reminded of Governor Romney's comments at the Town Meeting Focus: Michigan Week press conference.

As indicated by the number of issues listed, community values, human services, educational methods, future planning and local news coverage were especially on the minds of Michigan citizens.

UNDERLYING CHALLENGES

I	II	III	IV	٧	VI
Unmotivated Potential Leadership	Collapsed Cultural Opportunities l	Limited Public Awareness 2	Peer Relationships 2	Community Centers 2	Data Dissemination 3 [°]
Uninformed Citizenry 5	Rigid Societal Stratification 2	Depreciated Manual Labor 3	Education 3 Uncreative	Planning 3 Inadequate	Restricted
Politically	Conflicting Jurisdictional Responsibility 2	Resource Potential 3	Situationally Irrelevant	Tradition- Determined	Uninformed General Public
Inadequate Accountability Structures 13	Disproportionate Materialistic Emphasis 4	Restrictive Government Policies 4 Unrealized	Ignored Youth Socialization 6	Non-Participatory Planning Vehicles 3	Communication 4
Ineffective Participation Structures 13	Set 4 Structurally Supported Isolation 4	Inequitable Tax System 5	Unsupported Primal Decisions 6	Vandalized Deteriorating Property 4	Incomplete Uncoordinated
Control 14	Polarization 6 Parochial Mind	Inadequate Tax Base 5	Relationships 7	Pride 6	Debilitating Communication Void
Entrenched Political	Interests 7 Recurrent Group	Employment Base 7	Rootless Societal	Collapsed Community	Communications 5
Political Leadership	Controlling Special	Management 7 Inadequate	Service Structures	Long-Range Planning 8	Absent Intergroup
43 Unresponsive	Overshadowed Community Priorities 13	Unresponsive Industrial	9 Ineffective	Non-Comprehensive	Coverage 8
Limited Citizen Participation	Conflicting Community Values 14	Unfunded Human Services 11	Inadequate Educational Methods	Unconsensed Future Directions	Inadequate Local
THE COLLAPSED STRUCTURES OF PARTICIPATORY GOVERNMENT 104	THE CONFLICTING VALUES OF GROUPS AND INDIVIDUALS 57	THE UNRESPONSIVE SYSTEMS OF ECONOMIC GROWTH 47	THE INEFFECTIVE STRUCTURES OF SOCIAL SUPPORT 42	THE DEMORALIZING ABSENCE OF COMMUNITY PRIDE AND PLANNING 39	THE INADEQUATE SYSTEMS OF PUBLIC COMMUNICATION 27
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I. THE COLLAPSED STRUCTURES OF PARTICIPATORY GOVERNMENT

The first contradiction lies in the arena of broad-based citizen involvement in decisionmaking. Communities identified 104 challenges having to do with uninformed and unmotivated citizenry, unresponsive or entrenched community leadership, and structures or methods which do not enable effective broad-based participation and accountability. These 104 challenges grouped into seven arenas. Limited Citizen Participation, which was identified three times as often as any other underlying problem, has to do with "Lack of Participation in Community Elections," "Unwillingness to Get Involved," "Let George Do It' Attitude," and 40 other similar challenges. Unresponsive Political Leadership includes "Grassroots Not Heard" and "Lack of Responsiveness by Officials" as well as 12 other similar challenges. <u>Entrenched Political</u>
<u>Control</u> includes "Traditional Power Structure
<u>Controls Decisions" and "Small Group is</u> Allowed to Run City" and 12 other similar challenges. <u>Ineffective Participation</u>
Structures includes "No Structure For
Uniting to Work on Problems" and "Inadequate Means of Public Decisionmaking" and 11 similar challenges. Inadequate Accountability Structures includes "Lack of Mutual Accountability between Public Officials and Citizens, "Poor Law Enforcement Accountability" and 11 other similar challenges. Politically Uninformed Citizenry includes "Lack of Knowledge About How Government Really Works" and "Uninformed Indifferent Electorate" and three similar challenges. Unmotivated Potential Leadership includes two challenges identifying the "Unwillingness of Qualified Candidates to Seek Office."



COLLAPSED STRUCTURES
OF PARTICIPATORY
GOVERNMENT

104 challenges

Limited Citizen Participation (43)

Unresponsive Political Leadership (14)

Entrenched Political Control (14)

> Ineffective Participation Structures (13)

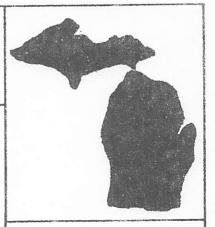
Inadequate Accountability Structures (13)

> Politically Uninformed Citizenry (5)

Unmotivated Potential Leadership (2)

II. THE CONFLICTING VALUES OF GROUPS AND INDIVIDUALS

The second contradiction lies in the arena of values, goals and priorities of groups and individuals within a community. Communities identified 57 challenges in this arena which have to do with the conflict of goals and values and the subsequent isolation of groups and individuals. These 57 challenges seemed to show up in ten arenas. Conflicting Community Values includes "Lack of Consensus in Values" and "Conflicting Values Concerning Education" as well as 12 related challenges. Overshadowed Community Priorities includes "Private Interest vs. Public Good" and "Concern Only When Personal Interests are Threatened" as well as 11 related challenges. Controlling Special Interests includes "Vested Interests Oppose General Welfare" and "Disproportionate Influence of Special Interest Groups" as well as five similar challenges. Recurrent Group Polarization includes "Uncoordinated Agencies" and "Group Conflict and Mistrust" as well as four related challenges. Parochial Mind Set with four challenges, includes "Vested Interest Only in One's Own Turf" and "Unwillingness to Look Outside One's World." Structurally Supported Isolation's four challenges include "Business and Community Isolated From Each Other" and "Isolation of the Individual." Disproportionate Materialistic Emphasis includes "Material Goods More Important than People" and three other challenges that say basically the same thing. Conflicting Jurisdictional Responsibility includes "Complexity Obviating Community Purpose" and "Too Many Competitive Governments (city and county)." Rigid Societal Stratification includes "Cultural Fragmentation" and "Economic and Social Stratification." One challenge dealt with Collapsed Cultural Opportunities and was stated as such.



CONFLICTING VALUES OF GROUPS AND INDIVIDUALS

(57 challenges)

Conflicting Community Values (14)

Overshadowed Community
Priorities
(13)

Controlling Special Interests (7)

> Recurrent Group Polarization (6)

> > Parochial Mind Set (4)

Structurally Supported
Isolation
(4)

Disproportionate Materialistic Emphasis (4)

> Conflicting Jurisdictional Responsibility (2)

Rigid Societal Stratification (2)

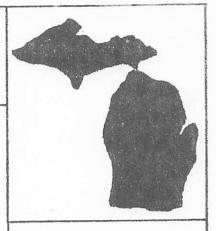
Collapsed Cultural Opportunities

(1)

III. THE UNRESPONSIVE SYSTEMS OF ECONOMIC GROWTH

This contradiction is found in the arena of the economic. Communities identified 47 challenges having to do with the increasing demand for services as over-against stabilized or decreasing revenue sources and employment opportunities. The short-sighted management and imbalanced development of natural, human and technological resources is part of this contradiction. The difficulties encountered because of outdated tax systems and unnecessary government restrictions are mentioned in this contradiction swirl as well. The 47 challenges are grouped into nine arenas. Unfunded Human Services includes "Lack of Funds for Neigh-borhood Renewal," "Lack of Sewer Services to Fringe Areas" and nine other similar challenges. Unresponsive Industrial Management includes
"Unplanned Growth and Development," "Industrial
Growth Ignores Natural Resources," and five other challenges. <u>Inadequate Employment Base</u> includes "Loss of Industry" and "Shortage of Jobs" amongs its seven challenge statements. Inadequate Tax Base was identified five times. Inequitable Tax Systems includes "Outdated Tax System," "Unequal Taxation" and three others.

Restrictive Government Policies include
"Inadequate Incentives for Business," "Governmental Regulations discourages New Entrepreneurs" and two others. <u>Unrealized</u>
Resource Potential includes, among three
similar challenges, "Underdeveloped Economic Resources" and "Natural World vs. Industrial and Technological Growth." Depreciated Manual Labor includes "Job Significance Tied To Money and Non-Physical Labor" and "Lack of Pride in Manual Work" amongs its three challenges. Limited Public Awareness includes two challenges identifying public unawareness of economic development issues and the costs of services.



UNRESPONSIVE SYSTEMS OF ECONOMIC GROWTH

(47 challenges)

Unfunded Human Services (11)

Unresponsive Industrial Management (7)

Inadequate Employment
Base
(7)

Inadequate Tax Base (5)

Inequitable Tax System (5)

Restrictive Government
Policies
(4)

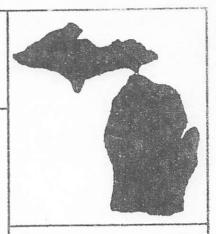
Unrealized Resouce Potential (3)

Depreciated Manual Labor (3)

Limited Public Awareness (2)

IV. THE INEFFECTIVE STRUCTURES OF SOCIAL SUPPORT

The fourth contradiction lies in the arena of structures of social support. Communities identified 42 challenges related to education. community service to special interest groups (youth, aged, mentally ill), as well as support for family decisions and individual decisions about roles. This challenge seemed to show up in seven arenas. Inadequate Educational Methods includes "Unmotivating Educational Methods," "Education Not Life-Oriented" and "Lack of Effective Leadership Training" as well as six other related challenges. Inappropriate Service Structures includes "Services for the Poor and Old are Neglected," "Lack of Youth Programs and Facilities," "Youth Unemployment, and "Overburdened Mental Health Facilities" among its nine similar challenges. Rootless Societal Relationships includes "Transiency -- no Long Term Commitments" "Sense of Impermanence in all Social Relationships," and "Change of Society from the Agricultural to the Industrial Style" as well as four other challenges. Unsupported Primal Decisions includes "Breakdown of Family and Social Structures," "Weak Family/Community Ties" and "Women Are Not Treated as Equal" in addition to three similar challenges. Ignored Youth Socialization includes among its six challenges the "Lack of Concerned Parental Guidance," "No Parent-Student-Teacher Interaction," and "Lack of Consideration for Youth." Situationally Irrelevant Education includes "Lack of Vocational Training for Future Citizens," "No Bilingual Education," as well as "Insufficient Opportunities for Personal Education." Uncreative Peer Relationships includes "Lack of Peer Trust" and "Negative Peer Pressure."



INEFFECTIVE STRUCTURES
OF SOCIAL SUPPORT

(42 challenges)

Inadequate Educational Methods (9)

Inappropriate Service Structures (9)

Rootless Societal Relationships (7)

Unsupported Primal Decisions (6)

Ignored Youth Socialization (6)

Situationally Irrelevant Education (3)

Uncreative Peer Relationships (2)

V. THE DEMORALIZING ABSENCE OF COMMUNITY PRIDE AND PLANNING

This contradiction lies in the arena of community pride and future planning. Communities identified 39 challenges having to do with a fragmented sense of direction, future planning that includes neither all the people nor all the problems, and a spirit of community indifference dramatized by deteriorating property, recurrent vandalism, and no community gathering plan. These 39 challenges grouped into seven arenas. Unconsensed Future Directions includes such underlying problems as "Lack of Common Goals," "No Sense of Common Purpose," "No Community Consensus in Setting Priorities," "Lack of Long Range Vision" and "Lack of Communication in Setting Priorities" and eight other similar challenges. Non-Comprehensive Long-Range Planning, with eight related challenges, includes "Local Planning Not Comprehensive," "No Objective Analysis of the Whole Community" and "Lack of Foresight and Planning." Collapsed Community Pride includes "No Community Spirit," "Sense of Hopelessness" and "Lack of Community Identity as well as three other challenge statements. Vandalized, Deteriorating Property includes "General Unkempt Public and Private Spaces," "Vandalism of Public and Vacant Property" as well as two other related challenges. Non-Participatory Planning Vehicles includes "Lack of a Planning Method Involving the Citizens" and two other challenges which are basically the same. Tradition-Determined Planning, with three challenges, includes "Lack of Community Coordination," "Past Performance Determines Future Planning." and "No Set Goals of Public Administration." Inadequate Community Centers was identified, as such, in two challenges.



DEMORALIZING ABSENCE OF COMMUNITY PRIDE AND PLANNING (39 challenges)

> Unconsensed Future Directions (13)

Non-Comprehensive Long-Range Planning (8)

> Collapsed Community Pride (6)

Vandalized Deteriorating Property (4)

Non-Participatory Planning Vehicles (3)

> Tradition Determined Planning (3)

Inadequate Community Centers (2)

VI. THE INADEQUATE SYSTEMS OF PUBLIC COMMUNICATION

The sixth contradiction arena has to do with systems of communication that inform the public of activities and issues in their communities. Communities identified 27 challenges having to do with the unreliability and non-inclusive nature of local media as well as its impact on an uninformed general public. 27 challenges are grouped into six arenas.

Inadequate Local Coverage includes the "Lack of Community Calendar in Scheduling Events," "Poor Coverage of Human Relations in the Local Newspaper," and "Inadequate Public Demand for Accurate Information" as well as five other related challenge statements. Absent Intergroup Communications, an arena of five challenges, includes "Lack of Communications Between Social Groups," "No Method for Conflicting Groups to Communicate and Discern Goals," and "Factionalism Denies Communication." The <u>Debilitating</u> Communication Void challenge category includes "Lack of Communication mentioned four times as challenges. Incomplete Uncoordinated Communication includes "Not Coordinating Education and Communcation," "Lack of Comprehensive and Coordinated Communication," "Inadequate Information and Communication," and "Conflicting Communications Due to Agency Overlapping in Authority."
Uninformed General Public includes
"Uninformed Citizens," "Uninformed
Taxpayers," and the "Uninformed,
Disinterested Public." Restricted Data Dissemination includes as challenges the "Exclusion of Majority From Information," "Lack of Communication Between People and Government Bodies," and "Poor Citizen/Leaders Communication."



INADEQUATE SYSTEMS
OF PUBLIC
COMMUNICATIONS

(27 challenges)

Inadequate Local Coverage

(8)

Absent Intergroup Communications

(5)

Debilitating Communications Void

(4)

Incomplete Uncoordinated Communications

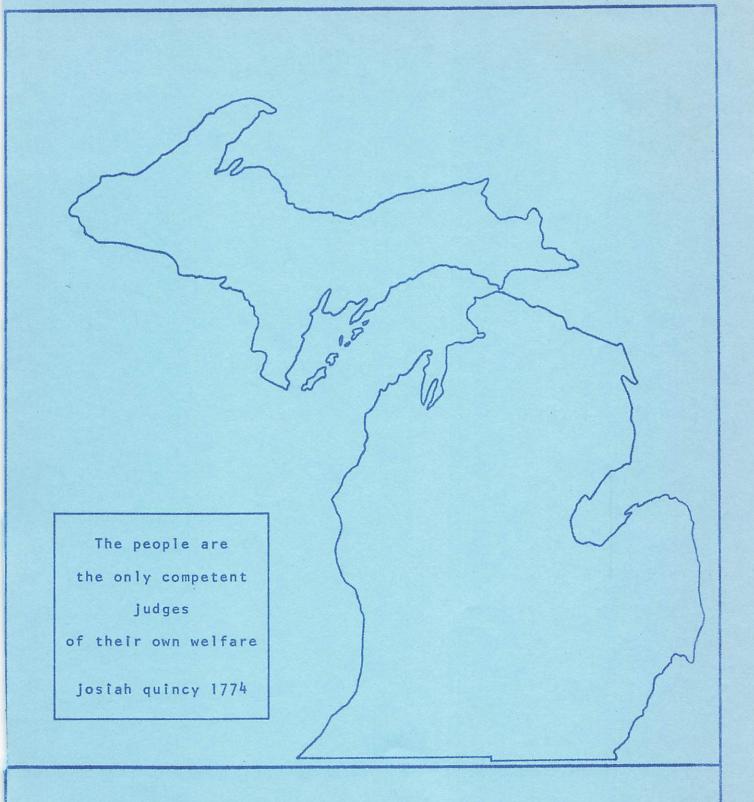
(4)

Uninformed General Public

(3)

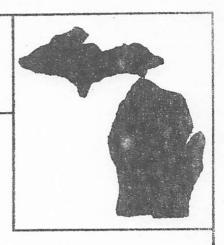
Restricted Data Dissemination

(3)



LOCAL IMPLEMENTATION

LOCAL IMPLEMENTATION



THE PRESENT SITUATION

Town Meetings reveal that when local citizens get together to share their wisdom and plan for the future they discover a new sense of individual dignity and community pride. The Town Meeting documents reflect a common understanding and strong agreement that there is a lack of citizen participation and public trust in communities throughout Michigan. A lack of social support structures to enable citizen information-sharing, decision-making and involvement is a keenly felt need across the state. Key to recovering the sense of individual dignity and worth is the development of an awareness that only in working together can communities care for the needs of their people.

THE TRENDS

Town Meetings showed a clear call to develop the kinds of social structures that allow local people to take responsibility for their own destiny. Awareness of the need for a comprehensive picture of community strengths and challenges and a real longing to be involved in the decision-making processes will be an escalating factor in community development. Neighborhood councils, local community forums, town meetings and similar structures will enable grassroots people to participate in shaping their future destiny.

THE IMPLICATIONS

Implications of the findings of the Town Meetings held across the state point to a real need for all levels of society to work toward the development of structures which enable grassroots involvement.

LOCAL IMPLEMENTATION

In the afternoon of the State Assembly, the delegates worked on how to begin the process of implementation of the Town Meeting proposals in their communities. Local citizens from Tecumseh "whetted our appetite" with what had happened in their community as catalyzed by the Town Meeting. A model for the afternoon workshop follows. The purpose of this workshop was that the participants might experience the process that could be used in each community for taking the next-step toward actualyzing some of the Town Meeting proposals. As several citizens have stated, "Town Meeting brought us together and made us a community. Now it's up to us to move ahead."

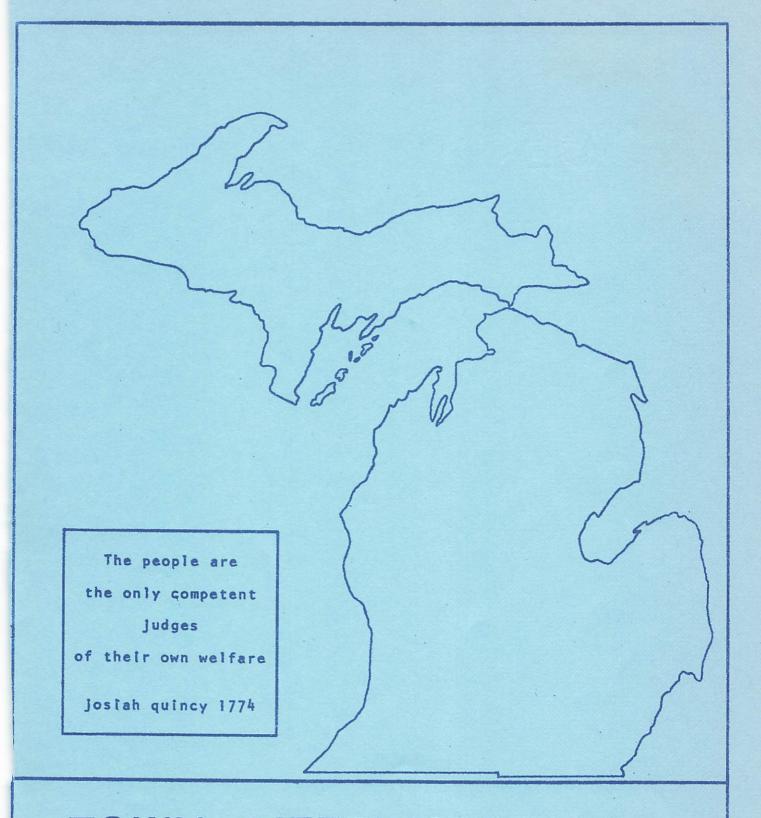
LOCAL IMPLEMENTATION



. . . In Your Community

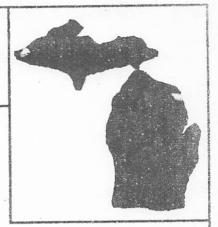
- 1. Review entire group of proposals generated at the Town Meeting
 - a) What do you remember from the proposal writing workshop at the Town Meeting?
 - b) What strikes you about the proposals now as you look at them?
 - c) Which proposals strike you as the most creative?
 - d) Which proposals are the most do-able?
 - e) Which are the most needed?
- 2. Discern the one primary intent of the proposals as a whole
 - a) What seems to be the basic intent underlying all the proposals?
 - b) What three proposals, if implemented, would most clearly accomplish the one primary intent behind all the proposals?
- 3. Choose one "miracle" proposal for immediate implementation
 - a) Which of the three proposals, when accomplished, will be most dramatically visible to the community as a whole?
 - b) Which of the three could be implemented most easily and quickly?
 - c) Which one proposal will best hold all three values of
 - 1) accomplishing primary intent
 - 2) being dramatically visible
 - 3) being most easily and quickly done
- 4. Take selected "miracle" proposal and plan implementation
 - a) What, exactly, is the activity we will do? (This is not an opportunity to change the proposed activity, but only to assure clarity)
 - b) Where will it get done?
 - c) How will it get done (identify 8-10 necessary implementing steps)?
 - d) Who will do each implementing step?
 - e) When will each implementing step be initiated and/or completed?
- Decide when and where the next meeting will be; who needs to do what; and proceed

(The same basic procedure could be used for the remaining proposals when the "miracle" proposal is completed.)



TOWN MEETING SONGS & SYMBOLS

TOWN MEETING SONGS



It is the symbology of a community that weaves a group of persons, houses, and businesses into a town. From the "victim image" of the inner-city ghetto, to the "individualism" of the affluent suburbs, every community has a story it lives out of--whether or not it has ever been articulated.

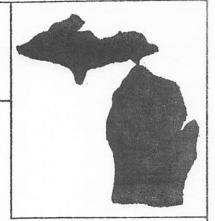
The Town Meeting day is climaxed with a Story/ Song/Symbol workshop. In this workshop a group looks at their community--decides the story of their community and then writes down that story, dealing with the past, present and future.

A song that tells the community's story is also created; also a symbol and slogan. A representative selection of these from past Michigan Town Meetings is held on the next few pages.

People go into this workshop feeling most uncreative and with a sense of dread. But on the other side of that workshop, when they see the results of their corporate creative talents; when they discover their community identity, a great enthusiasm is released. In the plenary, the people find themselves caught up in this enthusiasm and the song often has received a standing ovation. One Town Meeting participant talked about this as the major event of the day; another described it as "the icing on the cake."

It is this that ties the day together--that binds the group of people there into a community. This is a celebration of their life as a community!

TOWN MEETING SONGS



THIS TOWN IS YOUR TOWN tune: This Land Is Your Land

CHORUS:

This town is your town,
this town is my town,
From the shops of 10 Mile,
to Howard Johnson's
From the Madison Towers,
to the Activities Center,
This town was made for you
and me.

As I was driving, on Stephenson Highway I saw above me that endless skyway; I saw below me that super highway; This town was made for you and me.

CHORUS

I roamed and I rambled
And I envisioned a golf course
On the mound of land o'er the Red
Run Drain,
And all around me, a voice was
sounding:

This town was made for you and me.

MADISON HEIGHTS Town Meeting 4-24-76

MIGHTY MACOMB tune: The Victors (U-M Fight Song)

Thrill to the beauty 'round us Proud of our past achievements Sing, sing to our Macomb Dynamic and the best!

Here's to our future challenge Hope, peace, and pride will grow Work, pray, meet the changes Conquer all the rest!

MACOMB COUNTY Town Meeting 4-10-76

PONTIAC IS HERE FOR YOU AND ME tune: This Land Is Your Land

CHORUS:

This town is your town, this
town is my town
We'll work together, to make
it better
It's now or never, so let's
get going
Pontiac is here for you and
me.

We can remember, the past with pleasure
The times of progress, and peaceful leisure
When one could work hard, and raise a family
This town's been good for you and me.

CHORUS

Today we've come here, to work on problems
To find solutions, to all our troubles
We seek the answers, that oft elude us
We can, together if we try.

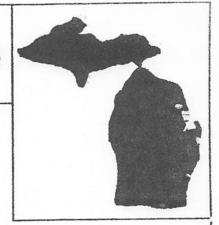
CHORUS

Stand up be counted, it's time
to rally
Let's get together, and help
our City
Let's push for changes, that
bring us progress
We can be better, than we are.

CHORUS

PONTIAC Town Meeting 2-28-76

TOWN MEETING SONGS



WE'RE A CARING PEOPLE tune: Verse - Let There Be Peace On Earth Chorus - Pepsi Song

Let's give our world some love, And see just how fast it grows This country needs some care, t's waiting for us, we know

CHORUS:

We're a caring people And we're guiding our future With today and tomorrow In our minds as we go. Filled with inspiration We're a caring, loving nation Here today, here to stay, moving on.

Let's not forget the past, It's greatness is guiding us. History has said to us Rebuild, you can, you must!

CHORUS

LINCOLN Town Meeting 5-31-75

ANN'S ARBOR tune: The Ash Grove

Ann's Arbor became The city of trees,
Of learning and growing And sharing of life.

We're concerned about our people. Their hardships, their heartaches. We want to right the wrongs Of the past in our time.

We look to the future Ann Arbor's tomorrow; Diverse, but together With a full life for all.

ANN ARBOR Town Meeting 5-8-76

THE DREAM tune: Blowing In The Wind

Two hundred years past people had a dream,

A dream of freedom and hope, Millions of us strove to build this new land,

A land with which we could cope. The passage of time has not dimmed the dream,

Instead has increased its scope.

The past, my friends, was given

The past was placed in our hands.

Our srtuggled have given us a blessed land

We have created our scheme The direction from here is now our task

To build on the present it would

The rights of all are now our end To make the country what we dream.

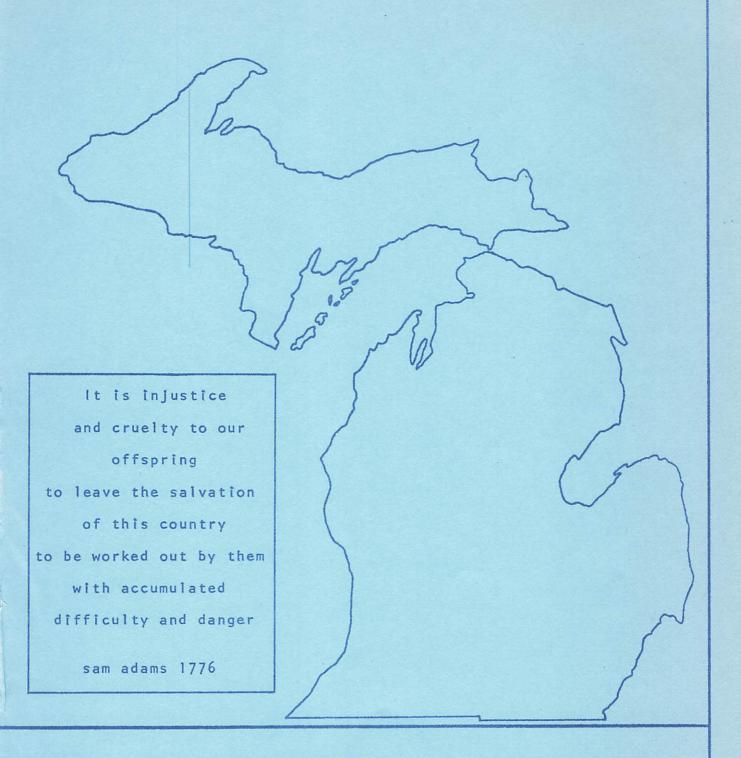
The present my friends, its plain to see The present is now on our hands.

Now once again the time has come To dream on behalf of the land And what shall be the quality Of life we give every man Whether we forfeit freedom by default Or achieve it throughout all the

land.

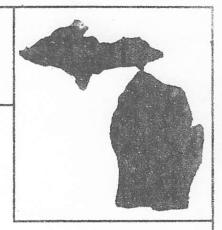
The future my friends, we must decide The future is all in our hands.

SOUTHFIELD Town Meeting 9-21-75



PRACTICAL PROPOSALS

PRACTICAL PROPOSALS



Included in the practical proposal chart on the following page are each of 411 practical activities proposed by participants in 35 different Michigan Town Meetings. These practical proposals were identified in the afternoon workshops of these Town Meetings as activities that community residents could do which would begin to effectively deal with the uncorlying challenges identified in the morning.

The process used to arrive at the following proposal chart was identical to that used in arriving at the Underlying Challenges Chart. The proposed activities grouped themselves into eight major categories.

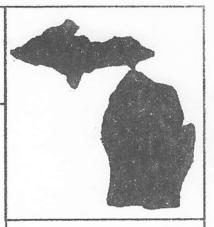
In light of what was the single most frequently identified underlying challenge to local communities, namely, limited citizen participation, it is not surprising to discover that nearly 25% of all the proposed activities were directed towards motivating and/or providing the means for increased and effective citizen participation in community affairs. It would also appear that the kind of participation being called for is not so much narrow-based special interest participation, but involvement in programs, activities or groups designed to enable a crosssection of people to deal comprehensively with the issues. Of particular significance, also, is the fact that the overwhelming majority of the proposed activities require neither major funding nor complex legal or bureaucratic changes in order to be implemented. They are activities which can be initiated and carried out by the decision of the people themselves. This suggests that the key to community renewal and progress is to be found, in the first instance, neither in the arena of funding availability nor in major governmental reform, but among local community residents themselves, with their own available resources, their own vision, and their own decision.

PRACTICAL PROPOSALS TOWARD THE EMPOWERING OF							
CITIZEN PARTICIPATION	INFORMATION ACCESS	RESPONSIVE GOVERNMENT	COMMUNITY ECONOMICS	PRIMARY RELATIONSHIPS	COMMUNITY PRIDE	CITIZENSHIP TRAINING	LOCAL JUSTICE
Continuing Town Meetings 19 TMs 25	Issues Framination	Leadership Accountability Strategies 14 TMs 20	Citizen Determined Policy	Marriage/ Parenting Reinforcement	Community Festivals Program 6 TMs 9	Community Involvement Programs	Property Tax Reform
	13 TMs 19	Leadership Access		8 TMs 11	Award Incentive	7 TMs 11	4 TMs 6
Local Community Forums 18 TMs 24	Expanded Local Coverage	Opportunities 11 TMs 15 Qualified	9 TMs 14 Cooperative	Individual/ Family Services	Program 6 TMs 8 Community	Citizenship Training Courses	Citizen Police Cooperation
Group Coalition Creation	12 TMs 17	Candidate Support 9 TMs 9	Industrial Development	6 TMs 10	5 TMs 6	7 TMs 9	3 TMs 6
10 TMs 17	Definitive Information Gathering	Community Liaison Structures	7 TMs 12	Youth Development Programs	Creative Arts Access	Cultural Enrichment Curriculum	Local Government Restructuring
Neighborhood Block Clubs 8 TMs 11	7 TMs 12	5 TMs 7 Individual Political Activity	Economic Incentive Program	9 TMs 10	4 TMs 5 Inter-Group Social Activities	3 TMs 5	5 TMs 5
Special Focus Organizations	Local Resource Banks	5 TMs 6	8 TMs 9	Inter-Age Group Programs	4 TMs 4	Skills Training Centers	Tightened Law Enforcement
9 TMs 10	6 TMs 10	Turn-Out Methods	· Co	5 TMs 6	Community Facilities	3 TMs 4	5 TMs 5
Goal Directed Planning	Community Communication System	4 TMs 5 Mobile Government Meetings	Community Employment System	Community Recreation Activities	4 TMs 4 Local Welcome Wagons	Local Leadership Training	Law Reform Studies
8 TMs 10	6 TMs 8	4 TMs 4	7 TMs 8			3 TMs 3	5 TMs 5
I 97	II 66	I II 66	IV 43	V 41	VI 39	VII 32	VIII 27

PRACTICAL PROPOSALS

I. TOWARD THE EMPOWERING OF CITIZEN PARTICIPATION

In the first proposal arena, CITIZEN PARTICIPATION, 97 activities were proposed having to do with community dialogue; structures that support such dialogue as well as providing a vehicle for action; and the coordination of present and future community organizations. This is the single largest proposal arena to emerge from Town Meeting workshops in this State. The proposed activities are grouped into six arenas. <u>Continuing Town Meetings</u> was proposed 25 times in 19 Town Meetings and includes "Neighborhood Town Meetings" and "Town Meeting Task Force On Education" among the specific proposals suggested. Local Community Forums were proposed 24 times in 18 Town Meetings and includes "Public Forums" and "Organize Community Discussion Groups" Group Coalition Creation was proposed 17 times in ten communities. "Community Council of Organizations" and "Service Clubs Council" were among the proposals included in this arena. Neighborhood Block Clubs were proposed 11 times in eight Town Meetings in nearly identical language, e.g., "Create Block Clubs." Special Focus Organizations were proposed ten times in nine Town Meetings and includes "Citizen Action Committee" and "Consumer Action Bureau." Goal Directed Planning was proposed ten times in eight Town Meetings and includes "Goal Setting Workshops" and "Public Involvement in Planning."



TOWARD THE EMPOWERING OF CITIZEN PARTICIPATION

(97 proposals)

Continuing Town Meetings (25) 19 TMs

Local Community Forums (24)

18 TMs

Group Coalition Creation (17)

10 TMs

Neighborhood Block Clubs (11)

8 TMs

Special Focus Organizations (10)

9 TMs

Goal Directed Planning (10) 8 TMs

PRACTICAL PROPOSALS

II. TOWARD THE EMPOWERING OF INFORMATION ACCESS

In the second proposal arena of INFORMATION ACCESS, 66 activities were proposed having to do with expanding use of the media for community issues exploration as well as local activity coverage and citizen access to community-related information and resource listings. These proposed activities are grouped into five arenas. Media Issue Examination was proposed 19 times in 13 Town Meetings and includes "Guest Editorials in Local Newspapers," "Local Radio Talk Show on Community Issues." "Issues Hot Line," "Establishing a Rumor Control Phone Number," and "Gathering Citizen Input Through Newsletters," along with 14 other similar proposals. Expanded Local Coverage was listed 17 times in 12 Town Meetings and includes "Radio Coverage of School Board and City Council Meetings," "Organizations Regularly Submitting Accurate Information for Media Coverage," "Citizen Involvement Comprehensive Newsletter." "Regular News Releases by Public Bodies," "Publicity to Increase Information on Special Interest Concerns," and 12 other related proposals. Definitive Information Gathering was proposed 12 times in seven Town Meetings and includes "Survey of Neighborhood Needs," "Regular Citizen Opinion Survey," "Marketing Study on Community Potential, and "Evaluation of Existing Facilities" among its proposals. Local Resource Banks was proposed ten times in six Town Meetings and includes "Create Human Resource Bank," "Compile Government Offices Directory with Job Descriptions," "Identify Leadership Resources for Development of Community Programs," and seven related proposals. Community Communication System was proposed eight times in six Town Meetings and includes "Community Events Calendar," "Outside Bulletin Boards," "Public Information Office Staffed by Volunteers," "Publication of Public Meeting Agendas," and four other similar proposals.



TOWARD THE EMPOWERING OF

INFORMATION ACCESS

(66 proposals)

Media Issues Examination (19)

13 TMs

Expanded Local Coverage (17)

12 TMs

Definitive Information Gathering (12)

7 TMs

Local Resource Banks (10)

6 TMs

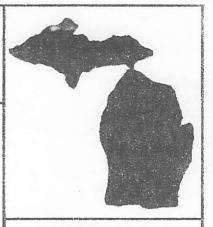
Community Communication System (8)

6 TMs

PRACTICAL PROPOSALS

III. TOWARD THE EMPOWERING OF RESPONSIVE GOVERNMENT

In the third proposal arena, RESPONSIVE GOVERNMENT, 66 activities were proposed having to do with citizen involvement in policy-setting and accountability of local government. These proposed activities are grouped into seven arenas. Leadership Accountability Strategies was proposed 20 times in 14 Town Meetings. This arena includes "Community Action Groups to Monitor and Dialogue with Officals," "Opening All Meetings of Governmental Units to the Public. "Periodic Goal-Setting and Evaluation of Public Administration with Grassroots Feedback," and "Court Watchers" among its proposals. Leadership Access Opportunities was proposed 15 times in 11 Town Meetings and includes "Monthly Block Club Meetings with City Officials," "Informal Community Dinners with Elected Officials." "Public Seminars Between Political, Business and Labor Leaders," and "Public Questionnaires Regarding City Government." Qualified Candidate Support was proposed nine times in nine Town Meetings and includes "Community Leadership Search," "Publishing the Requirements and Processes Involved in Running for Public Office," and "Public Office Recruitment Committee." Community Liaison Structures were proposed seven times in five Town Meetings and includes creation of "City/County Ombudsmen Position" and "Community Liaison Committee. Individual Political Activity includes six proposals from five Town Meetings. Among the proposals are "Letter Writing Campaign to Officials" and "Letter Writing Campaign to Legislators on Key Issues." Voter Turnout Methods was proposed five times in four Town Meetings and includes "Voter Registration Drives" and "Help Citizens Get to the Polls Through Rides and Holidays." Mobile Government Meetings were proposed four times in four Town Meetings and includes "Mobile City Hall" and "City Council Meetings at Different Times and Locations."



TOWARD THE EMPOWERING OF RESPONSIVE GOVERNMENT

(66 proposals)

Leadership Accountability Strategies (20)

14 TMs

Leadership Access Opportunities (15)

11 TMs

Qualified Candidate Support (9)

9 TMs

Community Liaison Structures (7)

5 TMs

Individual Political Activity (6)

5 TMs

Voter Turn-Out Methods

(5)

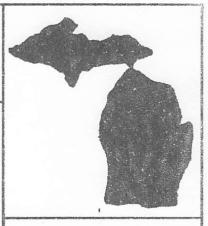
4 TMs

Mobile Government Meetings (4)

4 TMs

IV. TOWARD THE EMPOWERING OF COMMUNITY ECONOMICS

In the fourth proposal arena, COMMUNITY ECONOMICS, 43 activities were proposed having to do with citizen input and investment in the economic policies of communities; the cooperation of business, industry, labor, politicians and citizens working for the economic growth of their communities; locally based job banks and employment incentive programs; business and industrial development incentive programs. These proposed activities are grouped into four different arenas. Citizen - Determined Policy was proposed 14 times in nine Town Meetings and includes "Create Community Credit Union," "Business/Resident Meetings," "Decentralization of Economic Decision Making (towards Neighborhood Responsibility)," "Citizen Economic Development Commission," and "Planning Congress to Stress Economic Diversification" among those proposals. Cooperative Industrial Development was proposed 12 times in seven Town Meetings. The proposed activities include "Government, Industry and and Labor Meetings to Develop New Industry," "Coops to Provide Capital for New Businesses," "Study/Action Commission on Industrial Development," "Surveys to Determine Economic Priorities," and "Study Groups on Local Economic Problems, Business Failures and the Tax Structure." Economic Incentive Programs were proposed nine times in eight Town Meetings and includes "Subsidize Small Businesses," "Remove Restrictions on Economic Development," "Tax Breaks For Job Retraining Through Schools and Businesses," and "Increasing Training Opportunities" among its suggested activities. Community Employment Systems was proposed eight times in seven Town Meetings and includes "Job Placement Networks," "City Employment Agency," "Job Sharing Between Private and Government Sectors on a Voluntary Basis," and a "Youth Job Corps."



TOWARD THE EMPOWERING OF

COMMUNITY

(43 proposals)

Citizen Determined Policy

(14)

9 TMs

Cooperative Industrial Development

(12)

7 TMs

Economic Incentive Program

(9)

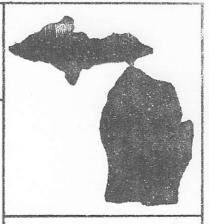
8 TMs

Community Employment System

(8)

V. TOWARD THE EMPOWERING OF PRIMARY RELATIONSHIPS

In the fifth proposal arena, PRIMARY RELATIONSHIPS, 41 activities were identified having to do with training and supporting families, services that meet the needs of all the ages, and structures that allow the interrelationships of all ages and of the whole community. These proposals are grouped into five areans. Marriage/Parenting Reinforcement was proposed Il times in eight Town Meetings and includes "Training in Marriage/Parenting," "Weekly Family NIghts," "Family Stability Awards," and "Encouragement of Training and Curriculum for Family Life and Community Involvement." Individual/Family Services were proposed ten times in six Town Meetings. "Family Help Centers," "Substance Abuse Commission," "Get Industrial Grants to Subsidize Children's Center" and "Increase Pre-School and Day Care Programs" are among the proposals included in the second proposal arena. Youth Development Programs were proposed ten times in nine communities and include "Youth Workshops on Issues and Activities that Concern Them," "Youth Centers," "Create Youth Director Position under the City Council," and "Community Encouragement of Youth Leadership." Inter-age Group Meetings were proposed six times in five Town Meetings and include "Adopted Grandparent Program," "Restructured Parent/Teach Organizations" and "'Old Teach Young' Craft Training Sessions" among the proposed activities. Community Recreation Activities were suggested four times in three Town Meetings and include "Master Plan for Recreation for All Ages," "Community Committee to Plan All-Age Recreation and Discussion Events," and "Cooperative Community-Wide Recreation Program, Dialogue."



TOWARD THE EMPOWERING OF PRIMARY RELATIONSHIPS

(41 proposals)

Marriage/ Parenting Reinforcement (11)

8 TMs

Individual/ Family Services (10)

6 TMs

Youth Development Programs (10)

9 TMs

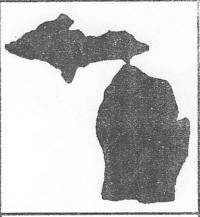
Inter-age Group Programs (6)

5 TMs

Community Recreation Activities (4)

VI. TOWARD THE EMPOWERING OF COMMUNITY PRIDE

In the sixth proposal arena, COMMUNITY PRIDE, 39 activities were proposed having to do with festivals, awards and programs that allow people to celebrate being part of a community. The Community Pride category also involves making creative arts programs more available, access to community directed programs and increasing gathering places, and the welcoming of newcomers. The proposed activities are grouped into seven arenas. Community Festivals Programs were proposed nine times in six Town Meetings and includes "Street Dances," "Block Parties," and " 'I'm Proud of My Town' Festival!" Award Incentive Programs were proposed eight times in six communities and include " ' Citizen of the Month ' Recognition," "Suggestion Awards," "Citizen Recognition Articles in the Newspapers," "Scholarship Fund in Honor of a Private Citizen of the Year," and "School-Community Recognition to Student/Citizen Participation." Community Beautification Campaigns were proposed six times in five Town Meetings and includes "Monthly Community Clean-ups," "Neighborhood Clean-Up Awards," "Citizens Task Force to Care for Community," and "Property Maintenance Awards" among its suggested activities. Creative Arts Access was proposed five times in four Town Meetings and includes "Create Arts Council," "Music Community Programs," and "Mobile Creative Arts Center." Intergroup Social Activities were proposed four times in four Town Meetings. "Inter-school Activities to Build Community" and "Committee to Carry Out Project" were included in this arena. Central Community Facilities were proposed four times in four Town Meetings and includes "Community Activity Building" and "Community Facility Program." Local Welcome Wagons were suggested three times in three Town Meetings in nearly identical language, e.g., "Develop 'Welcome Wagon' program.



TOWARD THE EMPOWERING OF COMMUNITY PRIDE

(39 proposals)

Community Festivals Program (9) 6 TMs

Award Incentive Program (8) 6 TMs

Community
Beautification
Campaign
(6)
5 TMs

Creative Arts Access (5)

4 TMs

Inter-Group Social Activities (4) 4 TMs

Central Community Facilities (4) 4 TMs

Local Welcome
Wagons
(3)
3 TMs

VII. TOWARD THE EMPOWERING OF CITIZENSHIP TRAINING

In the seventh proposal arena, CITIZENSHIP TRAINING, 31 activities were proposed having to do with motivating and equipping people to take an active role in the development of their communities as well as assuming leadership positions. These proposed activities are grouped into five arenas. Community Involvement Programs were proposed 11 times in seven Town Meetings and includes "Citizenship Involvement Curriculum For All Ages," "Use Resource Persons to Lead a 'Community Education Program' For All Ages," and "Use School Programs to Promote the Community" as suggested activities. Citizenship Training Courses were mentioned nine times in seven communities and includes "Required Civics Classes," "Educate and Inform the Public on Econmic Matters," as well as "High School Political Education with Local Level Emphasis." Cultural Enrichment Curriculum was proposed five times in three Town Meetings and this arena includes "Books and Films on Geography, Language and Cultural Skills" and "Create Self-Image Development Curriculum." Skills Training Centers were proposed four times in three Town Meetings and includes "Establishing Neighborhood Skills Centers" and "Training in Communications Skills." Local Leadership Training was proposed three times in three Town Meetings in nearly identical language, e.g., "Train Local Leaders."



TOWARD THE EMPOWERING OF CITIZENSHIP TRAINING

(32 proposals)

Community Involvement Programs (11)

7 TMs

Citizenship Training Courses (9)

7 TMs

Cultural Enrichment Curriculum (5)

3 TMs

Skills Training Centers (4)

3 TMs

Local Leadership Training (3)

VIII. TOWARD THE EMPOWERING OF LOCAL JUSTICE

In the eighth proposal arena, LOCAL JUSTICE, 27 activities were proposed having to do with equitable reform of government and the tax structure as well as equitable and community-supported law enforcement systems. These proposed activities are grouped into five arenas.

Property Tax Reform was proposed six times in four Town Meetings and includes "Eliminate all Property Taxes and Replace Them With a Graduated Income Tax," "Reform Property Tax" and four other similar proposals. Citizen Police Cooperation was proposed six times in three Town Meetings and includes "Rap Sessions Between Citizens and Police." "Citizen Patrols," and four related proposals. Local Government Restructuring was proposed five times in five different communities. This arena includes "Revision of City Charter," "Citizen Group to Study and Implement Local Government Restructuring" and three similar proposals. Tightened Law Enforcement was proposed five times in five Town Meetings and includes "Law Reform to Ensure Confinement of Convicted Felons," "Stricter Enforcement of Housing Ordinances" and three similar proposals. Study Law Reform was proposed five times in five Town Meetings and includes "Study and Petition for Tax Reform,"

Study Law Reform was proposed five times in five Town Meetings and includes "Study and Petition for Tax Reform," "Create Blue Ribbon Committee to Initiate Case Study on Effectiveness of Criminal Law" as well as three similar proposals.



TOWARD THE EMPOWERING OF LOCAL JUSTICE

(27 proposals)

Property Tax Reform (6)

4 TMs

Citizen Police Cooperation (6)

3 TMs

Local Government Restructuring (5)

5 TMs

Tightened Law Enforcement (5)

5 TMs

Law Reform Studies (5)

HERE IN GOD'S COUNTRY tune: I've Been Working On The Railroad

We've been working for the future All the live long day.
So the folks in Delta County
Keep the good life here to stay.
Can't you hear our children calling
For land that's fresh and green.
Can't you see the water falling
Here in God's Country?

People won't you join,
People won't you help,
People won't you give your energy?
Let us tend to land,
Let us tend to jobs,
For a strong community.

Fe-Fi-Fiddley-I-O Fe-Fi-Fiddley-I-O-----Fe-Fi-Fiddley-I-O------For a strong community!

DELTA COUNTY Town Meeting 5-14-77

HAIL TECUMSEH tune: U of M Fight Song

Thanks to our founding parents
Thanks to the ones who cared then
They gave their best for us
Now we must forge ahead.

Times are bringing us together Any challenge we will weather Our strength comes from within And we will forge ahead.

Join hands now and work together
With new strength
we'll make it better
We will make our dreams come true
Tecumseh, we love you.

TECUMSEH Town Meeting 10-23-76

COMMUNITY IS OVERCOMING tune: We Shall Overcome

Our community is rebuilding
OUr community is rebuilding
Our community is rebuilding today
Remodeling old houses
Building new homes
Our community is rebuilding today

We are beautifying
We are beautifying
We are beautifying today
Planning new homes
Removing all trash
We are beautifying today

The loss of many teachers Classes being out But new programs spark hope for all With help from all of us We can change the schools Better education for all.

We are concerning
We are concerning
We are concerning today
Uniting for health, welfare
and society
We are concerning today

ST PETER CLAVER COMMUNITY HOUSE Town Meeting 4-3-77

MIDLAND, OUR HOME tune: O Come All Ye Faithful

We thank our brave forfathers People of vision Who settled our city In days gone by. From lumbermen to scientists, All have made our heritage.

CHORUS:

O come let us be friendly, O come let us share talents, O come let us be happy, In Midland, our Home.

Churches, homes and buildings All add to the beauty. Industry and businesses Give opportunity. Lives that are creative, Are full of generosity.

We see in our future
The greening of our city,
Clean energy and atmosphere and
prosperity.
Young and old will flourish
In our new community.

MIDLAND Town Meeting 11-13-76

MAROUETTE

tune: U of M Fight Song "The Victors"

We've come a long way from the past,
We've survived the old frontier,
Struggle in these years to make
you the best.
We see a future full of hope,
growth and beauty

As we all work together.
Live and love in you Marquette.

MAROUETTE Town Meeting 4-10-76

HELLO JACKSON tune: Hello Dolly

Hello Jackson. Well let's go Jackson.

It's so nice to have a place where we belong.

You're looking swell Jackson- we can tell, Jackson.

We can see that Jackson Square is really going strong.

We like it here Jackson - and it's clear, Jackson.

There's no doubt that we're the county that will GO.... SO....

Get involved people - get all the problems solved people,

Working together we can make it grow!

We need you Jackson. "Cause it's true Jackson.

That our past gives us a future bright and strong.

The river's Grand, Jackson - we'll expand Jackson.

And there's nothing we can't do if we all get along.

We won the race Jackson - conquered space Jackson.

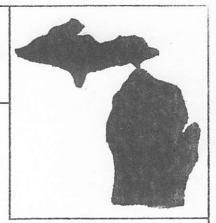
There's no doubt that we're the county that will fly high!

Get involved people, get all the problems solved people.

Jackson's the town we want to see, Moving ahead to victory.

We'll do it all together if we try!

JACKSON COUNTY Town Meeting 9-25-76



A COMMUNITY BUILT BY YOU tune: A Bicycle Built For Two

Ole Flint River, where are you flowing to?
From trading post to hitching post
To GM's corporate view.
Experience was our teacher,
Innovation was our feature;
From sit-down strike
to school at night
In a community built by you.

Ole Flint River, where are you leading to?
Full employment
Homes with a better view.
We dream of understanding
The future is commanding
Equality and unity
In a community built by you.

FLINT Town Meeting 5-20-76

LETS WORK TOGETHER tune: Yankee Doodle Dandy

We are a very moving District
New accomplishments we try
The kids we have taught
Have gone on in life
Reaching as high as the sky
Though we have a load of troubles
We will face tomorrow bright
If we all will work together
We can solve our problems
We will be on the path thats
right. (Boom Boom)

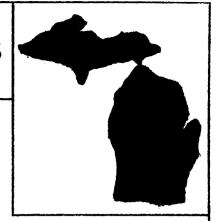
(repeat)

GIBRALTAR Community Education Improvement Conference 3-26-77 COME BUILD A FUTURE tune: Hey, Look Me Over

Come, build a future
caring and free,
working together, to build
community;
Problems around us as far as eye
can see,
But every problem that comes along
is opportunity for us to
move on together
to realize our dream:
Education, jobs for all and water,
oh so clean;
Bay County can be an example
of the things that can be done
SO LOOK OUT WORLD, HERE WE COME!

Come, build a future
caring and free,
working together, to build
community;
Just as the farm land is planted
each year,
we reaffirm our pride and we decide
to make it clear that those who
lead us can come from within the
fold
to further make Bay County as
precious as pure gold;
Bay County can be an example
of the things that can be done,
SO LOOK OUT WORLD, HERE WE COME!

BAY AREA Town Meeting 6-5-76



COME ALONG NOW BEAVERTON

Hey Look Us Over Lend us your help Don't give us money Give of yourself

We need support now
To get us going strong
We have lots of dreams,
and schemes, and come along
We won't go wrong if you're along

I'm just one person
Alone I am weak
Together we are something
Will climb the highest peak
So come on and get the feeling back
That we can work as one
Come along now Beaverton

BEAVERTON Town Meeting 5-21-77

WASHTENAW: OUR HOPES AND DREAMS tune: White Chapel Bells

Our county has its beauty and its dreams....

Farm lands, cities, people, work and rushing streams.

Oh, how we wish that we could make

on, now we wish that we could make it so

Everybody gives and shares a better whole.

Yes, we have hope for a future better day
When peace, joy, work and love are shared in every way.

Build on our strengths and do away with doom.

That's the way to work together...
make it soon.

WASHTENAW COUNTY Town Meeting 5-21-77

WORKING TOGETHER tune: Three Blind Mice

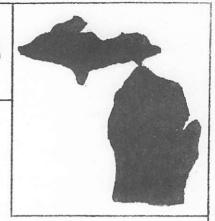
We have begun
To move toward the goal.
We are hoping
To free our soul.
All together we will plan
How we are going to make our land.
Here we stand hand in hand,
Pledged to take our stand.
Pledged to take our stand.

The first Model T
was built for all to see.
A mass production
was work for you and me.
During our past we struggled hard.
Our social action kept us apart.
Our past achievement gave us a
start.
With Highland Park.

We struggle for better homes; so we can have our own.
Working to help our youth to learn about the truth.
All we want is harmony to build our city from street to street.
Highland Park, you must see:
We love you.
We love you.

With Highland Park.

HIGHLAND PARK Town Meeting 6-5-76



LAND OF THE CHAMPIONS

tune: When the Saints Go Marching In

When we began, we had a hand from the friendly Chippewas, Rich in Oil and virgin forest, formed the land of Champions.

We are proud of our present day, schools, parks, and municipalities, the Special Olympics and Sister Cities, We are the land of the Champions.

We pledge to work and forge ahead for a safer place to live, through our township, city, county, for our future champions.

MT. PLEASANT Town Meeting 5-8-76

CHARLOTTE

tune: I'm Looking Over a Four-Leaf Clover

We're looking over our fair Charlotte

Of which we're so very proud

We have been growing for many a year

And we'll go forward as new pioneers

We ill continue to build and grow

So people will come to know

That we are looking and always striving

To keep this great place to live!

CHARLOTTE Town Meeting 5-15-76

LAKE CITY AREA SONG

I've been working down by
Muskrat Lake
My Daily Bread to make
You could hear the sawmill whine
When the sun began to shine.
Many a load of ice we packed
on old Lake Muskrat,
Since the town burned down in 1911
Many souls have gone to heaven.

Many highways keep the area alive
Miiaukee County's begun to rise
From early lumbering to the
Christmas tree
There's much here for all to see
With many old settlers still around
New settlers also abound
Camping, dairying and farming, too
All this industry for you!

Now that we've rolled up
our sleeves
A better life we hope to achieve
Dreams of the future are very
bright
Let's work with all our might.
The clean clear waters of
Missaukee
Make our future look just right
A better life we'll all achieve
If in Missaukee we believe.

LAKE CITY AREA Town Meeting 5-21-77

YOU ARE MY COMMUNITY tune: You Are My Sunshine

Mr. Reed created Reed City
and brought his friends along
No one will ever know how much
lumber was taken and how often
he sharpened his tongs

Soon came the County Express and took over hill and dale The costs was higher than most desired so most styped home alone.

More recreation, better education thats what we strive for in coming times
We want fully unity for the community

It will take people It will take all kinds

REED CITY Town Meeting 5-21-77

MONROE COUNTY TOGETHER tune: You are my Sunshine

We started early, a port on Erie, Where shipping flourished for a while.

French settlers grew grapes on River Raisin, Germans followed and plowed the soil.

Many people with many talents For our farms, factories and schools. But like musicians without a score We need a goal to pull us thru.

We look forward to improvement With eager thoughts and great desire To improve life and recreation We'll join hands and form a choir.

MONROE Town Meeting 12-11-76

OUR BANGOR TOWN tune: Bill Grogan's Goat

Now Bangor Town Was good and fine. The baseball team Won all the time.

CHORUS
THE PAST WAS GOOD,
THE PRESENT BLUE.
THE FUTURE WILL PROVE
WHAT WE CAN DO.

But now we try
To make our hits
In other towns,
But get the pits. (Chorus)

There was the slag From iron mills And lumber camps Near Seeley's Hill. (Chorus)

The fire crew
They volunteer
To do the work
Both far and near. (Chorus)

The Viking Club; Band Boosters, too; Are doing things To help us through. (Chorus)

Kiwanians
Are always there,
The Lions Club
Does really care. (Chorus)

So now we try,
That is our quest.
In future times
We'll do our best. (Chorus)

BANGOR Town Meeting 5-14-77



GRAND VALLEY tune: Yankee Doodle Dandy

We're a people on the move.
We have come from everywhere.
United by our common hope,
We will Deal with despair.
Looking with hope to the future
We will ever build the new.
We'll build a stronger,
greater nation
Based on harmony.
We are a people on the move.

GRAND VALLEY Town Meeting 7-31-75

MY HILLSDALE COUNTY HOME tune: Back Home in Indiana

I'm glad my home's in Hillsdale's
County
Filled with lakes and rolling hills
Where we help to build Our
nation's cars
And our farms produce their
golden yield.

We have our own new county
railroad
That runs for sixty
bouncing miles
Hauling materials to severaal mills
To make the goods our people use.

And our school and college students
Can be trained to run the world
O, there are lots of places
I could live my life out
But I'll take my good old
Hillsdale County home.

HILLSDALE COUNTY Town Meeting 5-21-77

KAZOO IT'S YOU tune: My Favorite Things

Kalamazoo is an ideal city.
Thought it so good
 we constructed this ditty.
Lovely frame homes and a mall
 with bright flowers,
These are a few of the things
 that are ours.

Four college and our churches that tower.
'Spite of our troubles we're moving with power.
Strive for equality people who care,
Kalamazoo is a city aware.

Unemployment, getting crowded,
 education strife;
Let's reach toward a wholeness
 and work for what's right,
And move toward a better life!

KALAMAZOO Town Meeting 5-22-76

BELGIAN COMMUNITY SONG tune: Do Re Mi

Once we had a Belgian Hall Where we met one and all We drank and sang and had a ball, And then it ended for all.

Now the time has come to start To find a place for our heart. A Cultural Center would be fine A place of yours and mine.

BELGIAN-AMERICAN Town Meeting 10-2-76

HOPE OF DETROIT
tune: We Shall Overcome

In Detroit we live, In Detroit we love, With our neighbors side by side.

Oh! deep in the City
Our troubles we will conquer
We'll walk hand in hand today.

13th PRECINCT
Community Issues Forum
7-31-76

OUR ROSCOMMON

tune: When Irish Eyes are Smiling

When Lumberjacks were Irish,
'Twas a sight for men to see
There were loggers on the river
And the bars were full and free.

The town has grown so slowly Like arbutas in the spring Let us cherish our Roscommon And success to it we'll bring.

ROSCOMMON Town Meeting 5-31-77

BIG ROCK NOT SMALL tune: Sing A Song

We're Ches an ing.
We're proud, of who we are
We are Big Rock not small.
We are concerned for all.

God help us see
What a privilege it is for us to be
A small town and community
With love for everyone cause,
We're Ches an ing.

CHESANING Town Meeting 5-21-77

PEOPLE COME TOGETHER tune: Battle Hymn of the Republic

Lumbering and fishing were all once a way of life
In the little town of Harrisville for every man and wife,
It was hard and heavy labor with a lot of grief and strife
But it was all worthwhile.

CHORUS
PEOPLE, PEOPLE COME TOGETHER
PEOPLE, PEOPLE COME TOGETHER
PEOPLE PEOPLE COME TOGETHER

PEOPLE, PEOPLE COME TOGETHER LIVE FOR THE LORD TODAY.

We have come to this Town Meeting
to express our thoughts and views
And by working all together we have
found this to be true
Of all we have and haven't we can't
do it without you
So make it all worthwhile. (Chorus)

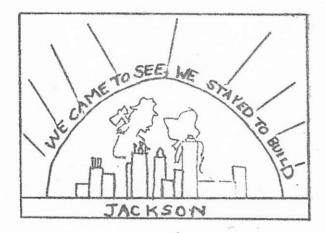
Someday we'll have a center
where the people all will meet.
Where we can talk and we can grow
and never claim defeat
For we know we need each other
in the future we will greet
To make it all worthwhile. (Chorus)

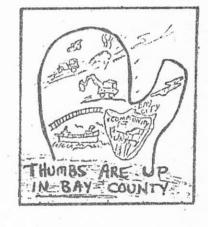
HARRISVILLE Town Meeting 5-21-77

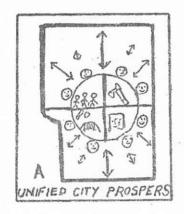
TOWN MEETING SYMBOLS

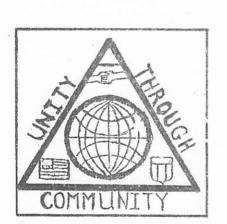
SYMBOLS CREATED AT MICHIGAN TOWN MEETINGS







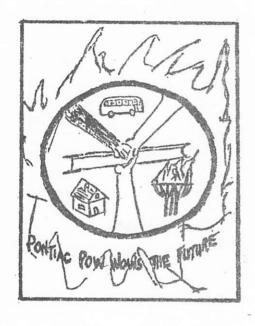






TOWN MEETING SYMBOLS

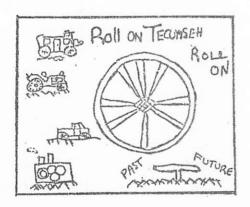


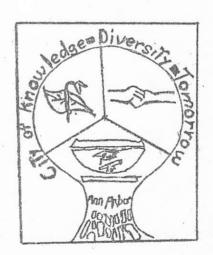


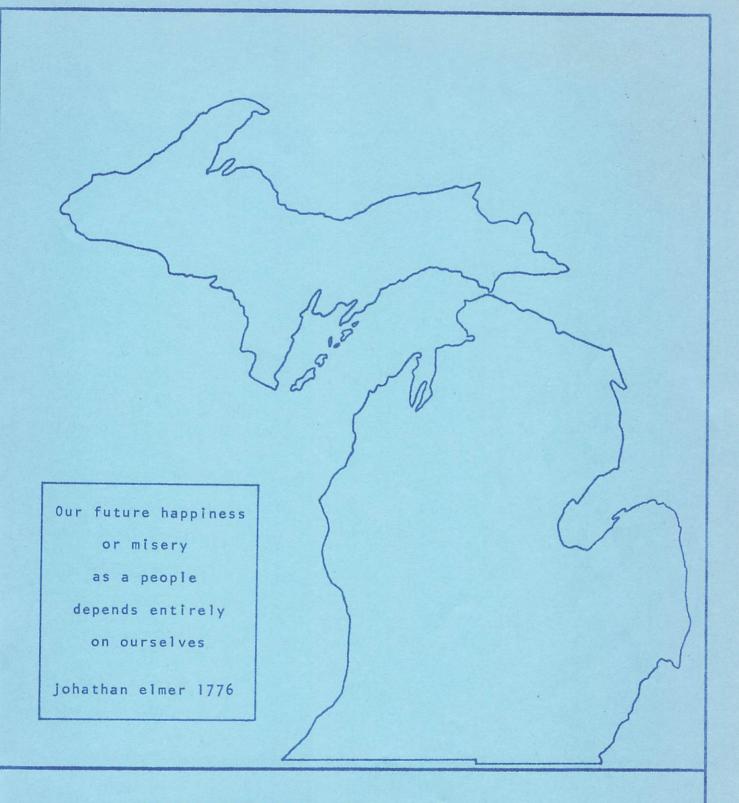






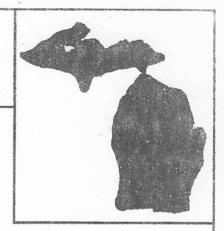






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• action label corporation • addressograph-multigraph printing american paper o braun engineering o bill belle lithography · burger king · the burroughs corporation · the big red q quickprint · chrysler corporation · cicero's cellar pizza capco paper o detroit steel products o elias brothers • ford motor company • governor envelopes and paper • general motors • hospitality motor inn • harvest table restaurants inc. . international business machines · lakeland lithography · little ceasar's family inn . macdonald's corporation . the old's plaza hotel . olson's electronics . parke-davis • the ponderosa steak house • palmer-shile · robins printing o the red barn o splain printing · standard paper corporation • seaman-patrick • sperry vickers • tullar envelope • wdrq radio alvin bentley foundation chesaning showboat onew detroit, inc. • farmer peet's

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