

FRAMING AND CIRCUIT RATIONALE

In order to quickly establish sponsorship and advocacy for Quarter II Town Meetings, we propose to implement a framing and circuiting rationale through, visiting 27 communities in 5 days, designing circuits for D.C., Maryland, and Virginia, and assigning circuit task forces.

SYMBOLYZING THREE CAMPAIGNS

In order to focus the entire movemental forces on the campaigns, thereby making possible new decisions about engagement, we propose to symbolyzing our committment to the three campaigns by contacting the metro forces relative to their availability for direct engagement in the task, by building an on going inkind and development relationships, by creating the screen for who to invite to the Ivy City Consult and sending the invitations, and by making the internal/external assignments out of the three campaigns.

STRUCTURING CARE FOR IMMEDIACIES

In order not to be victimized by immediacies we propose to structurally utilize our time and troops to deal with immediacies by daily assigning a "1st Sgt" role, by developing 100 ways to engage volunteers, by allowing significant time for internal assignments with a rationale for those assignments, and by re-imaging Ivy City as a City wide lab.

RELEASING THE GLOBAL/LOCAL CONSENSUS

In order to cut over against operating out of lingering doubts and hesitance about the consensus of the movement, we propose to appropriate the new global shifts in the local movement quickly, thus releasing unified movement power, through experimenting with a new consensus methods, and timely Town Meeting assemblies and other polity and image shaping events.

ORGANIZATION AND IMPLEMENTATION SYSTEMS

In order to avoid operating randomly out of possible tactics and inefficient (and ineffective) organizational systems, we propose to establish operative models for implementing the mission through identifying volunteer jobs on 3X5 cards and large charts, building an inclusive time/task rhythm, doing weekly tactical modification to the implementary level, and making daily reference to the battleplan.

SNOWBALLING TOWN MEETING '76

In order to snowball Town Meeting '76 we propose to claim new beachheads and clearly identify existing ones through building circuits around target communities, publishing anWho's Who Book, identify key Town Meeting strongholds and re-imaging circuits as including the regular visitation and nurture of beachheads.

proposal statements --cont'd

BUILDING INTERNAL MYTHOLOGY

In order to release the paralyzed consensus, we propose to build an internal mythology which will empower the actuation of the three campaigns through, designing a three campaign decor montage, informal gatherings with colleagues celebrating our engagement in the three campaigns of the movement, scheduled collegiums on the campaigns, interfaced assignment exposure and experimental rituals focused on the campaigns.

INTENTIONAL CONTEXT SHAPING

In order to intentionally shape the context that people operate out of relative to The ICA and its work, we propose to have specific ways of engaging people's imagination of who we are through, re-designing the ICA brochure, establishing a well equipped and comfortable reception room, promoting a regularly subscribed newsletter, and scheduling regular informal celebrations with colleagues.

PROGRAM SELF SUPPORT

In order to release the energy of the staff of the ICA from the internal anxiety over program money, sustenance and nurture, we propose to co-operate with the principle of program self-support, through securing the \$600.00 Town Meeting fee, imaging the whole House assigned to development, clarifying local/global funding relations, participate in social events of the economic networks, naming 10 colleagues to name 10 patrons, and formulating 100 givers.

INCLUSIVE FRAMING

In order to avoid missing the full wealth of a given community, we propose to do inclusive framing which will enable us to win the three campaigns, through corporately designing screens through which to comprehend multi-elusive sub-groups, naming 5 types of people to visit, designing a framing checklist, to equip people to frame, and imaging that framing begins in a library.

ACTIONAL TRAINING

In order to hasten the benefits of inclusive framing and accelerate Town Meeting '76 set-up, we propose to train ourselves and our metro colleagues through practical engagement in program set-up with reflective evaluation after practical action in the field.

WHAT MUST BE DONE IN THE NEXT SIX MONTHS IN IVY CITY HDP?

- | | |
|---|---|
| <ol style="list-style-type: none"> 1. Open Community Center 2. Open Pre-school 3. Cooperative Food store 4. Ivy City residents to HDP's as consultants 5. Vacant lots developed 6. Break through for job placement--50 people placed 7. Day Care 8. Ivy City safe streets patrol 9. Sidewalks installed 10. Garbage, junk, rubbish removed 11. Elders coffee house 12. 10 employed in an industry 13. Renovation of De Mountables 14. Van in-kind 15. Redefinition of elder role
Elder Care structures--training | <ol style="list-style-type: none"> 16. Great murals 17. Signs on Boundary lines 18. Brief that pulls together project 19. Proposals for grants int Gov't/Foundations 20. HEW-Elders Funding 21. All ages fully engaged 22. Showers in RH 23. Stake calling 24. Increase money into Neighbhds and keep longe 25. 5-6 youths to Academy 26. Sign contract w plate gl Co. re sub-contracting 27. One local banker suggest for local industry 28. Ground plowed 29. Ivy City Print Shop |
|---|---|
30. Plant squash, string beans, lettuce, radishes, carrots, etc.

WHAT MIRACLES NEED TO HAPPEN IN THE NEXT THREE WEEKS?

- | | |
|---|--|
| <ol style="list-style-type: none"> 1. clean-ups 2. Sign proclaiming Community Center 3. West Virginia Park completed 4. First edition of Newsletter 5. First snild and stake meetings 6. Document distributed locally 7. Start pre-school 8. JEYS program structure 9. Activate street patrol 10. Street lights | <ol style="list-style-type: none"> 11. Shrubbery trimmed 12. Chemical banquet for rats 13. Open Laundromat Center 14. Mural painted 15. Job Corps formed 16. Core meet with congressional Comm. 17. Resurface Crummell grounds--install lights 18. Shadowing 19. Block Clubs 20. Halloween Party |
|---|--|

ISSUES

1. Crummell School Possession
2. Space release
3. Meeting with city for assistance increasing program definition
4. Shifting images from quickies to full time task
5. Licensing process
6. Clarify relations between house and community
7. Auxiliary Assignments concerning tactics/program
8. Gridding residences into stakes of equal numbers of people.

WHAT ARE THE FOUR CONTRADICTIONS TO BE ADDRESSED IN NEXT THREE WEEKS?

- | | |
|---|--|
| <ol style="list-style-type: none"> 1. Paralyzed City services 2. Non-participating image 3. Unsafe community 4. Demonic youth | <ol style="list-style-type: none"> 1. Sense of defeatism 2. Comprehensive programs 3. Depleted symbols 4. Lost past. |
|---|--|
1. Low visibility 2. Occasional community events 3. Crummel School
 4. Majority Auxiliary 1. Individualism 2. Living in a dump 3. Waiting for Godot
 1. Disrespect for structures 2. Wards of the Federal Government.

WASHINGTON HOUSE
AREA: NEW YORK

CONTRADICTION CHART

1976-77
Quarter I

Structured troop engagement	Implementaries: Organizing	Winning Models	Internalizing Consensus	Sub-Cultural Inclusiveness	Development Edge	Actional Training
10 Metro circuit riders-need 100	Fuzzy implementaries	Ability to cover Geo.	Unwillingness to wrestle liberalism	Broadening cult. Engage.	Break Thru Funding	Training Troop Extension
Everyone not on road	Not convinced we're model builders	Urban circuit in D.C.	Not enough generals	Phase I Engagement in mission	Interfacing Development (Wedge/Cent.)	No Consultant Training
Too much troop back-up	Not determined what office B/U is needed	target snowball T/M	personal unbelief in GCF as hist. nec.	Sub-Culture Ignorance	Seeing Dev. as Authoriz.	Catalytic ldrshp Development
Sym./Extn'd Order Communication	Unclear on role of Hs	Framing adequately	Not internal. GCF as Hist. campaign			
"Everything great" but no firm yes	Underfined T/F structure during transi.	Clearly established beach heads	Not convinced we're general			
Depth grounding of HDP story	Getting clear on tactics for GSD set up	Trans-rat'l circuit model	Not seeing prog. prep as important			
Revolutionizing the Ivy City Guild	Fuzzy mang't Systems	Replication model				
Bldg order force	unclear exter. Ass't struc.	Dev. Systems				
Troop Engagement	moving in facility					
Recognizing & Structuring the new Mvt.	Not S/C about using consult set-up model					
Sporadic eng. of Metro force						

(933)

STATUS REPORT BRIEF BY PROGRAM
IVY CITY HUMAN DEVELOPMENT PROJECT
OCTOBER 1976 THROUGH JANUARY 1977

I. THE EARLY LEARNING CENTER: An abandoned, vandalized building in Ivy City was reclaimed and transformed into the Ivy City Preschool. Three community teachers and twenty eight students began the program in November 1976. The preschool uniforms were sown by members of the Hope Lutheran Church and playground equipment was donated by an auxiliary group of the D.C. Childrens Hospital. Other commitments include the donation of a van from Northeast Ford and three city owned buildings which comprise the Crummell School complex in the community. In addition to the daily curriculum, the children are taken on trips to some of many cultural centers in the city such as Martin Luther King Library, the African Art Museum, the City Market and the Arboretum. The children also participate in the celebrative life of the community--over 150 children attended the Halloween party and some 200 in Christmas parties. Over 20 more students are on the waiting list to be enrolled as soon as additional space is made available.

II. THE VOCATIONAL SKILLS ACADEMY: Eleven Washington corporations participated along with 40 Ivy City citizens in the Career Day program held on December 3rd at which time four pre-job skills training classes were held and job applications taken. As a result four previously unemployed residents were placed with major companies and five more residents were enrolled in courses at the Washington Technical Institute and other programs. Several other training centers have expressed interest in this practical approach to job training including the Penn Vocational Center, the Addressograph Multilith Printing School and the District of Columbia Adult Education Program.

III. THE ADULT TRAINING INSTITUTE: Thirty five community adults are attending an eight week Urban Training Academy being conducted in the community Center with staff provided by the Institute of Cultural Affairs. Over a dozen community women are holding weekly meetings to learn group leadership skills and community methods for creative action. Residents are also participating in fund raising drives in support of the total project here in Washington and around the world resulting in over \$50,000 cash and in kind contributions to date. The Preschool teachers have joined with twelve parents in learning helpful methods of childhood development in order that the education process be extended beyond the classroom into the home.

IV. THE HEALTH SERVICES OUTPOST: Pre-natal care, nutrition and blood testing services were begun with the assistance of six nurses and equipment from Howard University. Arrangements have been concluded for testing for Sickle Cell Anemia in Ivy City on February 12th. The Womens Guild is conducting several nutrition dinners in which demonstration dishes are prepared for over 40 residents. Five neighborhood stakes have begun a house to house visitation to determine the fundamental health and nutrition issues facing the community in preparation for a team of at least six doctors who will work for 30 days in the community to establish a comprehensive cure, preventive, nutrition and training program for the community.

V. THE PUBLIC SAFETY NETWORK: 5th District Police Community Relations officers have begun to attend the Ivy City community meetings and the 5th District officers have begun teaching home security and safety techniques to local residents. As a result of these efforts a public telephone was installed in the community in January and a much needed stop sign was placed at the intersection of Capital Avenue and Fenwick Street.

VI. THE COMMUNITY CULTURE PROJECT: Several Ivy City citizens have joined in a global consultant exchange network and have taken the Ivy City story to other human development projects in Zambia, Nigeria, Kenya, Venezuela and a Sioux Indian reservation in North Dakota. Three Ivy City songs were written to convey the experience of the Ivy City community to similiar communities around the world. The Ivy City Youth Chorale has sung in Washington hospitals and churches. A community dinner was held for the elders of the community to honor their accumulated knowledge and combined cultural wisdom.

VII. THE IVY CITY COMMUNITY CENTER: A temporary community center opened in October at 2010 Kendall St and is in full operation each day from 8a.m. until 10 p.m. Public space has been committed for a larger facility which would insure the long range future of the Center. Various events have been held such as a neighborhood market as well as a forum for community issues, voter registration drives, etc. Over 150 residents participated in the Thanksgiving Day dinner and New Years Celebration. Over 50 citizens meet bi weekly to deal with the practical every day issues which are part of urban life of the modern city.

VIII. THE ELDERS ENGAGEMENT ENTERPRISE: The Community youth hosted over 40 elders at a banquet to show their appreciation for the leadership the elders provide at the bi monthly community council meetings as well as the advice they provide to the Youth Corps. The elders also man the Community Hotline which has already been used to report a fire, prevent two illegal evictions and report serious physical injury to a community resident.

IX. THE LIGHT INDUSTRIES COMPLEX: The Ivy City Print Shop opened in early February employing three Ivy City citizens. This small industry was begun with the acquisition of a Chieftain 30 Press, a copier, platemaker, paper cutter and 200 reams of paper. Business services consultation is being provided by Northeast Washington business leaders and a feasibility study is presently underway for six more small industries which could utilize some 40,000 square feet of warehouse space currently available in the community.

X. THE BUSINESS EXPANSION ENTERPRISE: Local residents are now meeting to plan for numerous small industries. As a result, proposals have been submitted for capitalization of an Automotive Repair Center, and space has been identified for a public laundromat. The neighborhood market has attracted residents by effectively lowering prices for food stuffs by some 15%.

XI. THE NEIGHBORHOOD BEAUTIFICATION LEAGUE: Biweekly clean up days have been held throughout Ivy City for several months which as resulted in the removal of unsightly junk, tires, dead trees, rubbish and brush. Absentee land owners have donated the use of two lots of land which have been cleared for use as a community garden and play-park area. Abandoned cars have been removed with city assistance and rats have been exterminated. Flower bulbs have been procured for extensive spring planting. Corporations have donated dumpsters and trash receptacles to assist the beautification effort.

XII. THE YOUTH MOBILIZATION CORPS: Leadership training courses have been conducted which deal with family life, 20th century urban, secular and scientific life, contextual ethics, relationships of the community and polis, nation and world as well as various roles in each of the four life phases. Events such as the biweekly discos and trips to professional sports events engage upwards of 60 youth at one time. The After School Supplemental Education Program trains youth in reading skills, group leadership methods, task/team assignment efforts and equipment operations.

XIII. COMMUNITY HOUSING COOPERATIVE: Research has been completed resulting in owner identification of all the property in Ivy City. Legal services have been procured for property related issues. A Tenants Council is organizing and several professional services in housing and financing have been obtained. Solar energy application to both residential and commercial space is under study.

Ivy City

Vision

As the Washington House , during the year 1976-77 we will move toward actualizing the vision of "Local Neighborhoods on the Move", freeing local people to grasp the possibility of reconstructing the communities of the earth, forging an intensive model of a resurrected community, occasioning the decision of generalship thereby demonstrating deep vocation as warriors of God; thus we will strategically cover Maryland and Virginia, break loose 27 Town Meetings in Washington D.C., respond with precision and revolutionary structures of renewed community in Ivy City and demonstrate new vocational resolve with four new intern families.

Contradiction Statements

Structuring Troop Engagement

In the arena of troop engagement, the concern for unfocused assignments, for the lack of systematic engagement structures, for the lack of solicitation of practical engagement, and for an unarticulated new depth story, indicates that the underlying contradiction is an unreadiness for systematic engagement of local people. This is illustrated by 1) not internalizing being the circuit, 2) underutilization of available troops, 3) Needing a pre-consult screen to decide who to invite to the consult, 4) no ongoing way for our colleagues to participate in the mission, and 5) no ongoing contexting and invitation of new colleagues

Releasing The Paralyzed Consensus

In the arena of internalized consensus, the concern for the non-general mindset, for the inability of people to interface the GSD and GCF, for the unreadiness to enter the "big Time" of comprehensive focus within our assigned geography, and for the lingering struggle with the catalytic role, indicates that the underlying contradiction is 1) the paralysis that results from the mindset of "the local mission is too big." This is illustrated by 1) not having called enough generals, 2) not seeing program preparation and systematic circuits as priority, 3) not having catalyzed local leadership, and 4) living out the story that GCF and GSD is too burdensome.

Implementing and Organizing beyond Immediacies

In the arena of implementaries and organization, the concern for the existence of undefined task force structures, and for the pattern of not operating out of the models that we build, indicates that the underlying contradiction is the style of responding to immediacies, which negates the organized thrust of productive models. This is illustrated by 1) fuzzy management systems, 2) unclear House assignment structures, 3) too many troops on random back-up, 4) operating out of unspecific implementaries, and 5) fearing the necessary bureaucracy.

cont'd statements

Framing to Win the Campaign

In the arena of winning models, the concern for systematic geo-socio coverage, for clearly established beachheads that accelerate the GCF campaign and for actuation research, including support and replication, indicates that the underlying contradiction is piecemeal framing which is not focused on winning the total campaign. This is illustrated by 1) no way for holding U-Street creatively as the primal community, 2) the follow-up dilemma, 3) not having discerned target communities that will catalyze others around them, 4) seeing Town Meeting '76 and Social Demonstration as opposing forces, and 5) no models for how to use beachheads.

Socially Analyzing Human Group identification

In the arena of subculture inclusion, the concern for honoring human diversity, and for creating new ways to recognize sub-groups within local communities, indicates that the underlying contradiction is outmoded screens for human analysis, leaving us with no historical precedent for identifying social sub-groups. This is illustrated by 1) monolithic stereotyped story about Washington D.C., 2) the overuse of abstract labels (ex. liberal), and 3) the inaccuracy of identifying people by their clothing, color or class occupations.

Program Self Support

In the arena of sharpening the development edge, the concern for not seeing development and authorization as two of many aspects of framing, for the increasing internal anxiety over program support, and for sustaining our mission through an areal plan for program self support, indicates that the underlying contradiction is the need to recover the story and effective actuation of program self support. This is illustrated by 1) Town Meetings without \$600.00, 2) waiting for Chicago to come through, and 3) unserious administration of order care funds.

Risking Training Through Action

In the arena of Actional Training, the concern for expanding our consultant troops and for realizing that in these times, learning takes place in reflection after action, indicates that the underlying contradiction is our unwillingness to risk biting off more than we can chew, thereby forcing us to train through engaging needed forces. This is illustrated by 1) the over emphasis on "sitting around the table" training, and 2) not fully implementing the "shadow model."

WASHINGTON HOUSE
AREA: NEW YORK

1976-77
QUARTER 1

FORCES DESIGN

GLOBAL COMMUNITY FORUM

GLOBAL SOCIAL DEMONSTRATION

Town Meeting
Circuits

Mass
Cultiva-
tion

Enlist-
ment
&
Training

Undergird-
ing
Logistics

Program
Co-ord

Training

Public
Relations
Authoriza-
tion

Logistical
Support

GUN: Joyce Ollison
Susan Craver
Larry Ware
Bernhard Knutsen
Eileen Morrill
Phoebe Reynolds
Traci S. Lingo
Martha Teeter
Doug Wilson
Christine Harris

U- Street -Joyce

GUN: Forrest Craver
Deborah Owens
Sherry Greenwald
Carlos Ollison
Gene Hunter

GCF-GSD Set up and Actuation Consultant: David Greenwald

Operation
Team A

Management
Team B

Development
Team C

Publishing House
Office Systems
Publications

Wayside Inn & Hosting
Transportation
Symbolic Life Care

Fund Raising
Inkind
Wedge Relations

*Phoebe Reynolds
Sherry Greenwald
Gene Hunter
Traci Smith Lingo
Joyce Ollison

*Bernhard Knutsen
Christine Harris
Deborah Owens
Martha Teeter
Larry Ware
Forrest Craver

*David Greenwald
Eileen Morrill
Doug Wilson
Susan Craver
Carlos Ollison

Finance Commission
*Joyce Ollison
David Greenwald
Forrest Craver

Food Service
Susan Craver
Deborah Owens

Phase I Journeying
*Christine Harris
Phoebe Reynolds

Training and Monitoring : Carlos/Joyce

RESEARCH

The teams have the responsibility of caring for the common order systems of management, operations, and development.. In addition, the teams have the further responsibility of doing the daily enablement tasks that are a part of our corporate life together. Both the common order systems and the daily enablement tasks are critical relative to releasing effective engagement in our Historical Task.

THE ENABLEMENT TASKS ROTATION SCHEDULE

Task 1	Task 2	Task 3
Breakfast Set/Serve Cook Clear/Wash Dinner:Symbolic Sack Lunches	Emerging Generation Morning Evening House Church Prep. Security	Dinner Set/Serve Cook Clear/Wash Breakfast:Symbolic Eccles. Interlude

Week Team	1	2	3	4	5	6	7	8	9	10	11	12	13
Team A	2	3	1	2	3	1	2	3	1	2	3	1	2
Team B	3	1	2	3	1	2	3	1	2	3	1	2	3
Team C	1	2	3	1	2	3	1	2	3	1	2	3	1

Team priors need to have their enablement and meal symbolic assignments (excluding Thursdays Ecclesiola roles) made by Thursday evening so that they can be printed and distributed at the Sunday House Priors Meeting.

Daily Office, House Church and Ecclesiola leadership assignments will be made on a whole House rotation system.

Supporting the Local/Global Task

Claiming the New Community

Accelerating The Campaign

The Intra-Global Movement

Inclsv Fr'mg	Bch'hds	Camp'ns Assg'ts	Rprtn/ Eval'ng	Rel'sng Consens	Shap'ng Con'txt	Intrnl Consens	Catlyz Genr'ls	Org'zatr Imp'tatn	Strng Immed's	Circuit Rationale	Dev'mnt
Compdng Multi-Elusive Sub Groups 1	Who's Who Book 5	Secure Metro Av'blty 8	Weekly Modf'tn Session 12	New Consensus Method 15	Well Eqpd Rec'ptn Room 17	3 Camps Colleg. 21	Use the Shadow Model 26	100 jobs on 3X5 Cards 28	Day I 1st Sgt Role 31	Visit 27 Comm'ties in 5 days 35	Hse. Ass'gt to Dev. 38
		Ongoing Inkind 9			Redign ICA Brochr 18	Interfaced Assg't 22					Name 10 Coll. to Name 10 Patrons 39
Name 5 type of People to visit 2	Identfy Key TM'76 Strng-holds 6	GSD scrn & invitns 10	Miracle prnt out Bul'tin 13	Town Meeting Assmby 16	reg'lr Subscribed Nwsltr 19	3 Camp. Decor Montge 23	Build David & Goliath Models 27	Time/Task Rhythm 29	100 ways to get voluntrs 32	Circuit Around Target Com'ties 36	Formlate 100 Givers 40
Fr'mng 1st in lib'ry 3	Reglr nurt & visit Bchds 7	Int/Ext Ass'gts by the campgns 11	Implmnt & use Filing System 14		reg'lr Infrml Celeb's 20	Exprmnt w/Ritls on 3 Campgns 24					Regular Refrnce to Btlpln 30
Equip Troops to Frame 4						Cmnize story on F/U 25			Ivy City as City Wide Lab 34		Clarify Loc/Glob Funding Relatns 42

TOWN MEETING				GLOBAL SOCIAL DEMONSTRATION			
Perpetual Circuits	Mass Cultivation	Enlistment & Training	Underlying Logistics	Program Co-ordination	Training	Logistical Support	Public Relations Authorization
Consultant Task Force 1	Town Meeting Assemblies	Volunteer Engagement	Office Systems 9	Initiation 13	Local Training Forum 17	Inkind 21	Facility Prep 25
State Wide Advocacy 2			Publication 10	Participant Recruitment 14	Priorship Consensus 18		Development Program 22
Research 3	Promotion Campaign	Troop Development	Funding 11	Areal Engagement 15	Imaginal Education 19	Office Systems' 23	Replications 28
Tactical Modification 4			Information Outlets 12	Miracles CO-ordination 16	Tactical Modif. 20		Practics 24
							Gov't. Affairs 30

Washington House
Area: New York

THE TIME/TASK DESIGN
"...till all communities live free"

1976-77
Quarter I

WEEK I

WEEK II

Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
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The Daily Office

The Daily Office

Vision

Memory

task

Order Report

Modification

The
Day I Task Force Work

The Day I Task
Force Work

The Week II
Task Forces

Task Force
Completion

House Blitz

Buffet Lunch

House Church
Preparation

The Preparation

The Preparation

The Global Prayers

The Global Prayers

Order Rdngs.

Reprtnng/Stry

The Family

The Team
Planning

The team/task
Implementat'n

The Ecclesiola
(House Priors)

Week II Task
Contexting

The Week II
Task Forces

House Church

House Priors

Preparation and Re-Creation

Preparation and Re-Creation