

PREPARATION FOR THE SECOND DECADE

In July of 1974, the Fifth City Project will be ten years old. The Board of Managers of Fifth City have taken steps to prepare for the second decade. During September and October a group met a total of six days to revise the social model, redesign the funding program, and build the tactical system to prepare Fifth City for the second ten years. The group was comprised of representatives from the various bodies that have worked in the project during the years: Board of Managers, Fifth City Citizens, Chicago Religious House and Region, and the Ecumenical Institute staff. Some 46 individuals were present at one or more sessions:

Ella Beasley, Gene Beasley, Velma Brax, Mary Brown, Mary Bundy, Jimmy Burdine, Ruth Carter, Bruce Donnelly, Helen Eskridge, Katherine Fairman, Floyzell Foy, Lilly Fox, Ray Fox, Margarite Freeman, Grace Gibson, George Holcombe, Norvell Johnson, Al Longfellow, Charles Lingo, George McNeal, R.Lee McMullen, Joe Mathews, Pinkney Mathews, Mary Warren Moffett, Charles Moore, Patricia Moore, Patrick Moriarity, Jim Mosley, Lela Mosley, Carrie Neff, David Ott, Betty Pesek, Bernard Pettis, Rickey Reed, Mildred Robinson, Joe Slicker, Floyd Stanley, Anne Stewart, Sharon Texley, Cheryl Truman, Robert Truman, Neil Vance, Larry Ward, Nadine Ward, Don Wright, Kathy Whitney.

In revising the social model the group began by combining certain dynamics of the first model and by simplifying the terminology. The new model has 5 guilds, 15 programs, 45 operations, and 180 functions. The depth work still to be done on revising the model is included in the Quarter II tactical system.

In building the tactical system, the methodology for the process was astoundingly clarified. The steps in it were : first, locating the contradictions underneath the array of problems; second, building practical proposals relative to releasing the contradictions; third, creating the systems for actualizing those proposals; and, fourth, organizing the practical activities of the tactics on an operating time line.

The tactical system was then drawn together in its present form. The master chart gives the overview of the system of 7 paramount tactics with 28 tactics subsumed under them. The following pages spell out the 78 tactics. One paragraph is a description of the intent of the tactic. A second paragraph describes the means of implementing the tactic, indicating how it will be done and when it will be done and who will do it.

The whole issue in tactical thinking is the understanding that to do the 28 tactics accomplishes the 15 programs laid out on the social model. This happens because the tactics were built to remove the underlying contradictions to the adequate operation of the programs. Release the blocks, and the machinery will move and Fifth City will go.

One of the major consequences of refining the model and building the tactics in preparation for the second ten years has to do with accelerating and expanding the funding of the Fifth City Project. Tactic #3 deals with this. Doing these tactics will make it possible to immediately enlarge the whole development effort. The simplification of the social model, the presence of the tactical system, and the explosion of the tactics throughout the quarter will create the signs needed to enlarge the pool of donor support for Fifth City. Such an enlargement is absolutely necessary for support of an acceleration of the fifteen programs in the years ahead.