

Fourth Guardian Consult
April 13-15, 1973

THE ECUMENICAL INSTITUTE
STATEMENT OF OPERATING INCOME AND
EXPENSES FOR THE TWELVE MONTHS ENDING DECEMBER 31, 1972

Ecumenical Institute
Spring Quarter 1973

INCOME

SUBSCRIBED INCOME

Regular Donors	\$252,493
Special Donors	282,504
Subtotal	<u>534,997</u>

DESIGNATED FUNDS

311,066

Donor	
Subtotal	<u>846,063</u>

PROGRAM INCOME

Conference Center	363,408
Service	68,062
Formulation	490,593

Program	
Subtotal	<u>922,063</u>

Total Income	<u>1,768,126</u>
--------------	------------------

EXPENSES

Program	594,590
Salaries	147,848
Property	202,245
Housing	223,230
Operations	
Sustaining	92,675
Maintaining	103,250
Printing	52,574
Utilities	156,954

Total Expenses	<u>1,573,366</u>
----------------	------------------

TOTAL INCOME	1,768,126
OPERATING EXPENSES	<u>1,573,366</u>

OPERATING GAIN FOR THE TWELVE MONTHS ENDING DECEMBER 31, 1973	194,760
--	---------

ORDER ASSETS

I. Cash Monies		
A. Savings Accounts		
1. National Boulevard	130,000	
2. Sears Bank & Trust Company	330,000	
B. Checking Account - Continental Bank & Trust		
Operational Surplus	<u>72,000</u>	532,000
II. Accounts Receivable		
A. E.I. - Short-Range Loan (amortization by 6/30/73)	150,483	
B. E.I. - Long-Range Loans (amortized by stock gifts as received)	180,035	
C. Religious Houses - North American		
Order Care Mission Funds: 22,000 monthly, April through August	<u>110,000</u>	440,518
III. Stocks shown at market value as of 2/6/73*		
38 shs Aetna Life & Casualty Company	2,536	
84 shs American Express	5,208	
122 shs Combined Insurance	4,330	
25 shs CNA Finance	419	
100 shs ESB Incorporated	2,923	
35 shs Exxon Corporation	2,277	
10 shs Hewlett-Packard	845	
6 shs IBM	2,580	
32 shs INA	1,312	
41 shs Mobil Oil Company	2,978	
8 shs National Data Corporation	268	
1000 shs Optical Sciences Group	10,000	
2 shs Proctor & Gamble	218	
2 shs Schearing Plough	285	
85 shs Southwestern Life	3,145	
40 shs Texaco	1,610	
300 shs Textron, Inc. (Conv. Preferred, Series B)	7,200	
25 shs U.S. Shoe	491	
50 shs VWR United	563	
100 shs Wallace Business Forms	2,450	
38 shs Westinghouse Electric Corporation	<u>1,363</u>	<u>53,001</u>
Investment Potential as of March 31, 1973		<u><u>1,025,519</u></u>

* All are Common shares unless otherwise designated.

Fourth Guardian Consult
April 13-15, 1973

LAKE SIDE PLACE

Ecumenical Institute
Spring Quarter 1973

Built: 1967-1968, Depreciation began 1/'69

Replacement cost: \$6,000,000.00

Mortgage: \$4,891,500.00, existing \$4,700,000.00

Units: 308 units, 22 floors

BUILDING
COMPOSITION

BR'S	NUMBER PER FLOOR	TOTAL IN BUILDING
1	3	66
2	7	154
3	4	88
TOT.	14	308

INCOME/LOSS STATEMENT - 1971 PARTNERSHIP RETURN

<u>Rent Collected</u>	<u>Depreciation</u>	<u>Repairs</u>	<u>Expenses</u>
\$525,424.03	\$212,621.48	\$9,114.35	\$491,172.95

NET INCOME
\$187,484.75

INCOME
POTENTIAL
/MONTH

# BR'S	RENT/ UNIT	RENT/ FLOOR	RENT/ BUILDING	ANNUAL INCOME
1	\$148.00	\$444.00	\$9,768.00	PER FLOOR \$28,464.00
2	\$168.00	\$1176.00	\$25,872.00	
3	\$188.00	\$752.00	\$16,544.00	
TOTALS		\$2,372.00	\$52,184.00	PER BUILDING \$626,208.00

\$500,000 REPORT

MARCH 30, 1973

	ORIGINAL GOAL	PLEDGED	PAID	TOTAL PROJECTED	ADJUSTED GOAL
STIPEND	\$100,000	\$100,000	\$112,347	\$100,000	\$100,000
ORDER FAMILIES	\$100,000	\$111,456.31	\$ 39,069.31	\$ 95,185.81	\$ 95,000
GUARDIANS	\$100,000	\$115,225	\$ 50,033.68	\$100,000	\$100,000
PATRONS	\$100,000	\$ 27,000	\$ 125	\$100,000	\$175,550
RESEARCH ASSEMBLY	\$100,000	\$ 32,926.55	\$ 24,755.14	\$ 29,448.14	\$ 29,450
<u>TOTAL</u>	\$500,000	\$386,607.86	\$226,330.13	\$424,633.95	\$500,000

RECOMMENDATIONS

It is recommended that:

- A. A method of training consultants in self image of sophistication and movemental wisdom.
- B. A Movement Guardian Data Bank be established to facilitate consultant effectiveness.
- C. A grid of current movement and world contradictions that focuses the specific arenas for engagement and facilitates sophisticated intercultural relations.
- D. A development and use of basic tools and instruments for secular contact, and public recognition of the movement as a consultative resource.
- E. Consultants assignment rationale needs to be constructed for individuals, teams and groups so as to deploy them with maximum effectiveness.
- F. A hosting model be created on an area basis and implemented at the regional level to enable guardian spirit nurture and engagement.
- G. Guardians, acting as consultant, as consultants assume primary responsibility for recruiting teaching and preparing for Lens courses.
- H. A comprehensive checklist be created as a basis for organizing each consulting assignment.
- I. Guardians form a global odyssey to formulate guardians according to priority areas of the globe and sense and report potential consultation opportunities.
- J. A directory of all designated guardians be compiled and regularly updated, to include essential identifying and descriptive data, cross-indexed by principal categories.

THE MOVEMENT ENABLEMENT CONSULT

FRI. NIGHT	SAT. MORN	SAT. NOON	SAT. NIGHT	SUN. MORN
7 pm	7 am	12 noon	5 pm	7 am
THE CORPORATE MEAL				
9 pm	9 am	2 pm	7 pm	9 am
THE CONTEXTUAL PLENARY	THE COMMISSION P S U	THE PLENARY SESSION	THE COMMISSION P S U	THE PLENARY SESSION

THE COMMISSIONS

GUILD NETWORK		LEGALITY PROBLEMS	
*Gary Tomlinson	Steve Laxdal	*David Wood	Rhinehart Plautt
Rod Wilson	Bill Butler	Andrew Burrows	Clark Robinson
Jim Baumbach	Bill Goodger	Dan Smith	John Webster
David McCleskey	James Overall	George West	Fred Gruner
Richard Galbreath	Frank Wherry	Irving Macomber	Jess Mark
Bob Salas	Don Quimby	Tom Whitsett	Bob Springs
Duane Day	Jim Oberg	Ralph Brown	Rod Worden
Randy Johnson	John Singleton	Larry White	Jim Brooks
Jerry Tubb	Bob Cowsert	Joe Crocker	Clancy Mann
Oscar Sperstad	Ken Gilbert	John Howell	John Sealander

EXTENDED DEVELOPMENT		PUBLIC IMAGE	
*Don Moffett	George Walters	*George McBurney	Harry Keuhn
Jim Phillips	Charles Weltner	Sheldon Hill	Ray Caruso
Phil Townley	Burt Dyson	Fred Buss	Tom Smeltzer
Joe Thomas	Henry Warren	John Jenkins	Jim McCabe
Jon Thorson	Hugh Wilkins	Charles Moore	Don Elliot
Sam Hanson	Dick Brooks	Paul Evans	Fred Emerson
Jack Gilles	Fred Haman	Wayne Ellsworth	Dick Newcomer
Ben Ball	Bob Convey	John Ochels	Bill Holmes
Bill Schrempf	Ted Farrar	Mac Thompson	Ken Hamje
Arlin Raedeke	Bob Porter	Foster Stockwell	Len Dresslar

Fourth Guardian Consult
April 13-15, 1973

COMMISSION REPORTS
MOVEMENT ENABLEMENT COLLOQUY
NOVEMBER 3-5, 1972

Ecumenical Institute
Spring Quarter 1973

PARISH GUILD	LEGAL CONCERNS	PUBLIC IMAGE
<ol style="list-style-type: none"> 1. Continuous re-evaluation of the LENS course 2. 5-Day training session construct 3. Guild: Energizes existing community structures Contains broad vocational representation within the guild 	<p>3 Major issues articulated:</p> <ol style="list-style-type: none"> 1. Articulate and define various operational entities of EI which will be legally identifiable in all situations. 2. Defining the operational procedures for accomplishing local tasks over against diverse legal structures. 3. Create structures that ground the movement in the established patterns of society while at the same time maximizing the energy directed in mission. 	<ol style="list-style-type: none"> 1. Controlled low profile 2. Intensity of sophisticated management 3. Increasing visibility of demonstration projects

DEVELOPMENT

GRASSROOTS	AREA DONOR	IN-KIND	PATRONS
<p>Grassroots: Development Catalyzation</p> <ol style="list-style-type: none"> 1. Continental Practices <ol style="list-style-type: none"> a) Establish a mailing schedule; monthly newsletter b) 3500 New regular givers 2. Local Practices <ol style="list-style-type: none"> a) Local development coordinators and network b) Symbolic assignments with local planning and training 	<ol style="list-style-type: none"> 1. Movement Donors <ol style="list-style-type: none"> a) Improve RS-I Development pitch b) Schedule development week into metro time-lines including global report dinner 2. Non-movement Donors <ol style="list-style-type: none"> a) Screening for identification b) Intensive informal local contexting 	<ol style="list-style-type: none"> 1. Network for obtaining gifts <ol style="list-style-type: none"> a) Distribute research sources list b) Gestalt and distribute continental needs 2. Sources for gifts <ol style="list-style-type: none"> a) In-kind stories b) Utilize Guardian contacts 	<ol style="list-style-type: none"> 1. Patron Procurement <ol style="list-style-type: none"> a) Individuals b) Major entities 2. Guardian follow-up <ol style="list-style-type: none"> a) Area coordinator b) On-going reporting

Though we are not interested in becoming an institution, even a wagon train must protect its flanks. The following four issues and steps comprise the pressing arenas of concern.

1. FORMALIZED IDENTITY

The major issue of Formalized Identity is: To articulate and define the various operational entities of the Ecumenical Institute which will be legally identifiable in all situations.

1. Inventory/collect data situation.
2. Determine function/purpose
3. Determine Impingements.
4. Dialogue with the Franciscan Order on their structure.
5. Define the form of the existing structures.

2. EXTERNAL/INTERNAL RELATIONS

The major issue of External/Internal Relationships is: Defining the operational procedures for accomplishing local tasks over against diverse legal structures and systems.

1. Take inventory of movement experience.
2. Determine main contradictions.
3. Research income tax exemptions for Regions and Metros.
4. Research tax exemptions on real estate of Religious Houses.
5. Research need for an EI function (generally) at areal levels.
6. Discuss basic questions raised in above areas with representatives of an R.C.
7. Identify local colleagues with skills, estab. connections to work with Rel.Hses. and Metro/Reg'l structures.
8. Property Ownership Guidelines Manual
9. Property Operations Manl (health & building codes)
10. Estab. checklist re local/nat'l operations restrictions.

3. PROTECTIVE MAINTENANCE

The major issue of Protective Maintenance is: To create structures that ground the Movement in the established patterns of society while at the same time maximizing the energy directed in mission.

1. Find 5 international lawyers to consult with and meet with
2. Research tax exempt possibilities in all countries re: a) Order Finances, b) Permeation salaries, and c) charitable contributions - to Institute.
3. Form investment advisory board re: moral issue such as slum ownership.
4. Research T.M. & copyright laws in U.S. where applicabl.
5. Form lawyer guild, meet monthly; set legal guidelines for a)copyright, b)property carrythrough of # 5.
7. Inventory property
8. Write Standard Op. Proc.
9. Make ownership changes in line w/ St. Op. Proc.
10. Look into EI staff liability re program mishaps

4. MISSIONAL FLEXIBILITY

The major issue of Missional Flexibility is: How to maintain posture of globality within the fractionated framework of national/local structures.

1. Check local mission for data on visas and travel requirements.
2. Check three multinational corporations for data on visas and travel requirements.
3. Research the instruments and methods of occupying present religious houses and their problems
4. Establish data file on national idiosyncrocies re: travel and working within various nations.
5. Decide what necessary for authentication of the order in relation to applicable organisations and agencies.

LIVING EFFECTIVELY IN THE NEW SOCIETY

A laboratory course dealing with personal fulfillment in the emerging society

THE NEED

People today need practical methods for effectively embodying the resurgence of vitality they experience. Today persons have a new consciousness of social ills, and a new concern for human well-being is impelling persons to action. War, racism and poverty are no longer quietly accepted as normal. The meaninglessness of one's work, the exclusion from major decisions by unwieldy bureaucracies and endless red tape, the bewildering array of value systems and the conflicts which arise as old roles lose their power—these are familiar issues which persons today are newly determined to resolve. Behind these issues are sociological malfunctions which severely limit man's creative engagement in the total community of which he is a part and so disrupt his basic sociality. But today persons are determined to recover their engagement, to be a part of rather than apart from their social environment. Yet methods are needed for enacting this determination in today's complex society.

THE OBJECTIVE

The objective of LENS is to further this human resurgence by providing insights and practical methods for bridging the gap between the self and society. The course explores in depth both the contemporary social imbalances and their impact on individuals, and provides participants with methodological tools and practical experience in using them to construct specific, workable plans for effectively engaging the pressing issues of the times.

THE CONTENT

The course focuses on the economic, political, and cultural dimensions of the social process, illuminating their interrelations and identifying the malfunctions which give rise to social problems. A comprehensive model of the social process is offered as a "viewing screen" through which to examine any particular set of relationships for potential problems and possible solutions. In addition, the course provides an analysis of human nature at the deep levels of reality itself, an ontological analysis based on phenomenological research. What does it mean to embody authentic masculinity or femininity? What is the unique role of each "life phase" or age group? How does one use his rational powers to discern and construct the meaning of ordinary experience? Finally, what does it mean to live before the final awe and mystery of life? These and related issues are explored in meal conversations and contextual discourses designed to stimulate creative discussion.

THE DESIGN

The majority of time is spent in small group work where participants can freely exchange their evaluations of contemporary issues and build the practical proposals for effectively dealing with them. Extensive use is made of brainstorming and workshopping methods which incorporate the insights of each person in the group. The Friday evening session is devoted to the trends of our times and an orientation to the course itself. Three sessions on Saturday comprise an intensive, one-day Think-Tank in which persons identify issues and create and refine proposals for dealing with them. On Sunday morning the work of the weekend is drawn together into three documents: a Social Manifest which sets the proposals in perspective, a Declaration of Authentic Individuality which spells out the style of human integrity, and an Apologue or story of the meaning of the journey of man. During the course, persons also participate in a program of on-going social research through questionnaires designed to survey opinions on relevant issues.

THE PRACTICES

The 44-hour course consists of five sessions beginning with the evening meal on Friday and concluding with lunch on Sunday. Each session begins with a meal and conversation, then, after a short break, continues with a contextual discourse which sets the stage for the discussion. Following the discourse, participants break into Think-Tank groups for further work. The ideal number of participants is 108 divided into three Think-Tanks of 36 each. Facilities must include a room large enough to accommodate the entire group which gathers for meals and discourses, three smaller rooms for think tank groups, and a number of smaller areas suitable for discussion and work by groups of 12.

THE RESULTS

Participants will take away a sense of accomplishment at having created three significant documents as well as an array of practical plans for the future. Even more important, they will possess a reservoir of practical methods for eliciting and focusing the creative powers of another group at another time. Most important of all, they will sense a new motivation to continue enabling the possibility for significant engagement which has just been demonstrated.

THE PARTICIPANTS

Living Effectively in the New Society (LENS) is for the man who directs a large corporation or works with a small business, who experiences a lack of fulfillment at work or who wants to articulate the fulfillment he has experienced, who is the "man in the family," who resents the political impotence of the ordinary citizen, or who longs for a creative, fulfilled life. This is a course for the woman who thinks seriously about her role as a working wife or a single person, who is concerned about the young and the old, who feels responsibility for her family, her community and her country and longs for a way to express this responsibility. LENS is for the youth who senses the collapse of values in our time, who recognizes the need for new social techniques, who is concerned about education or who lives out of a global perspective. In short, this is a course for everyone who cares about creative, fulfilled living for all mankind.

LENS is a course designed expressly to speak to a fundamental longing for a way of Living Effectively in the New Society.

THE ECUMENICAL INSTITUTE
3444 W. Congress Parkway
Chicago, Illinois 60624
U.S.A.

Tel. 312/769-6363
TELEX: EICHI

LENS DISCOURSES

LIVING EFFECTIVELY IN THE NEW SOCIETY

OUTLINE OF THE INCLUSIVE LECTURE RATIONALE

THE PRESENT SITUATION AND HUMAN POSSIBILITY		LIVING EFFECTIVELY IN THE POLITICAL WORLD		LIVING EFFECTIVELY IN THE ECONOMIC WORLD		LIVING EFFECTIVELY IN THE CULTURAL WORLD		LIVING EFFECTIVELY AND THE FUTURE POSSIBILITIES	
THE CONTEMPORARY SOCIETY	THE SOCIAL CRISES	THE POLITICAL SITUATION	THE FORMING PROCESS	THE ECONOMIC SITUATION	THE SUSTAINING PROCESS	THE CULTURAL SITUATION	THE SIGNIFICATING PROCESS	THE PRACTICAL VISION	THE FUNCTIONAL ROLE
	THE SOCIAL PROCESS		THE POLITICAL CHANGE		THE GLORIOUS POWER		THE HISTORIC JUNCTURE		THE INCLUSIVE COMPONENTS
	THE SOCIAL DYNAMICS		THE POLITICAL IMPOTENCE		THE ECONOMIC DOMINATION		THE CULTURAL SUBMISSION		THE HOLDING ORGANIZATION
	THE SOCIAL IMBALANCES		THE REDUCED CONTEXT		THE CURRENT TYRANT		THE DISPERSED IMBALANCE		THE WHISTLE POINTS
THE SOCIETAL INVENTION	THE NORMATIVE PROESTABLISHMENT	THE ENGAGEMENT CRISIS	THE STRUCTURAL SUFFOCATION	THE VOCATIONAL CRISIS	THE STRUCTURAL DISRELATION	THE AXIOLOGICAL CRISIS	THE FOUNDATIONLESS STRUCTURES	THE PRACTICAL FORM	THE SOCIAL DYNAMIC
	THE REBELLING DISESTABLISHMENT		THE OBJECTIVE DISRELATIONS		THE DISSIPATED VOCATION		THE COLLAPSED VALUES		THE LOCAL GUILD
	THE CREATIVE TRANSESTABLISHMENT		THE INTERIOR SYMPTOMS		THE INTERNAL MYOPIA		THE ROOTLESS INTERIOR		THE HISTORIC FORMS
	THE HUMAN RESURGENCE		THE SOCIAL EXPERIMENTATION		THE EMERGING POSSIBILITIES		THE RECREATED CONTEXT		THE LOCAL CATALYST
THE POST-MODERN ESSENTIALISM	THE METAPHYSICAL COLLAPSE	THE ONTOLOGICAL PHASIALITY	THE LIVING PROCESS	THE ONTOLOGICAL SEXUALITY	THE HISTORIC AWARENESS	THE ONTOLOGICAL RATIONALITY	THE SENSE WEAVING	THE PRACTICAL ACTION	THE MASS AWAKENMENT
	THE RADICAL TRANSPARENCY		THE FOUR-PHASE LIFE		THE DUAL OPPOSITION		THE GENUINE INVENTION		THE DEMONSTRATION SIGNS
	THE ONTOLOGICAL RECOVERY		THE DEFIANT STANCES		THE COLLAPSED TENSION		THE WASTED CREATIONS		THE CONCRETE ENGAGEMENT
	THE OTHER WORLD		THE DEVELOPING COLLEGIALLY		THE CO-CREATIVE PARTNERSHIP		THE RISING IMAGES		THE STYLISTIC QUALITIES
THE COLLOQUIUM DESIGN	THE INCLUSIVE INTENT	THE UNIVERSAL BENEVOLENCE	THE CONTEMPORARY RELEASE	THE RADICAL INTEGRITY	THE REDISCOVERED FREEDOM	THE TRANSPARENT FULFILLMENT	THE RECOVERED SATISFACTION	THE PRACTICAL DECISION	THE PERPETUAL TASK
	THE OPERATING FORMAT		THE AWARENESS WEIGHT		THE EMERGING CONSCIOUSNESS		THE PARADOXICAL ABUNDANCE		THE FINAL FULFILLMENT
	THE MULTIFARIOUS CONTENT		THE CARE EVENT		THE INTEGRITY PHENOMENON		THE HAPPINESS INDICATIVE		THE SOLITARY RESOLUTION
	THE ANTICIPATED HAPPENING		THE RENEWED LIVING		THE CREATED SELF		THE RESURGENCE SIGN		THE DESTINAL CALLING

Fourth Guardian Consult
April 13-15, 1973

THE ADVISORY BOARD

Ecumenical Institute
Spring Quarter 1973

Sector One 48			Sector Two 48			Sector Three 48			Sector Four 48		
FISCAL AFFAIRS <i>Guild</i> Co-ord: Donald Moffett			ECONOMIC DEVELOPMENT <i>gardens</i> Co-ord: Ben Ball			GLOBAL PROCEDURES <i>Dept. Culture</i> Co-ord: John Thorson			CIVIL RELATIONS <i>2nd Floor</i> Co-ord: David Wood		
Team A FACILITY PROCUREMENT <u>Moffett Hill</u>	UNIT 1	A B	Team D DEVELOPMENT PRACTICUM <u>Caruso Goodger</u>	UNIT 7	A B	Team G OVERSEAS SUPPORT <u>Thorson Trussel</u>	UNIT 13	A B	Team J LEGAL GROUNDING <u>Wood Stagner</u>	UNIT 19	A B
	UNIT 2	A B		UNIT 8	A B		UNIT 14	A B		UNIT 20	A B
Team B INVESTMENT DESIGN <u>Hanson Bliss</u>	UNIT 3	A B	Team E CAPITAL FUNDING <u>Ball Nielsen</u>	UNIT 9	A B	Team H INTERNA- TIONAL DEVELOPMENT <u>Seacord Day</u>	UNIT 15	A B	Team K SECULAR PERMEATION <u>Burroughs St. Clair</u>	UNIT 21	A B
	UNIT 4	A B		UNIT 10	A B		UNIT 16	A B		UNIT 22	A B
Team C FUTURE PROJECTION <u>Gilles McCabe</u>	UNIT 5	A B	Team F IN-KIND INTENSIFICA- TION <u>Schrempf Sperstad</u>	UNIT 11	A B	Team I GLOBAL DEPLOYMENT <u>McBurney Springs</u>	UNIT 17	A B	Team L CONSULTANT NETWORK <u>Johnson Kelbaugh</u>	UNIT 23	A B
	UNIT 6	A B		UNIT 12	A B		UNIT 18	A B		UNIT 24	A B

THE GLOBAL MOVEMENT FORMATION TRIP

WINTER 1972-1973

SENSING AFTER WORLD CLIMATE		WEEK I		WEEK II	WEEK III	WEEK IV		
***		A. 1½ weeks EUROPE AND DEVELOPMENT		B. 3 weeks INDIA MISSION				
DISCOVERING MOVEMENT COMMONNESS	D E P A R T C H I C A G O	EUROPE LONDON AREA		D E V E L O P M E N T T T E H E R A N I S F A H A N	WEST AND CENTRAL INDIA	SOUTH AND CENTRAL INDIA	NORTH AND EASTERN INDIA	
***		AREA MEETING LONDON	RELIG. HOUSE GLASGOW TEE-SIDE		MISSION AND MOVEMENT BOMBAY	MISSION AND MOVEMENT POONA	MISSION AND MOVEMENT HYDERABAD	
CULTIVATING THE ESTABLISHMENTS		Area Meeting and House Visitation			Movement Mission	Movement Mission	Movement Mission	
***		Movement Leadership & 4 Yr. Plan			Armenian Orthodox	House Visitation & Penetration	Preparation for a Relig. House	House Visitation & Guilding
FORGING THE GLOBAL STRATEGIES		Staging Planning for Europe Thrust			Anglican Church	Grad Meetings-India Strategy	Grad Meetings-Fifth City	Grad Meetings-Future Missions
***		Establishment Visioning			Sufi Moslems	Establishment Methodist-Catholic	Establishment Catholic-Methodist CS-I	Establishment CS-I-Methodist Gandhi
DESIGNING AREAL DEVELOPMENT								

PROVIDING SPIRITUAL NURTURE								

THE GLOBAL MOVEMENT FORMATION TRIP

WINTER 1972-1973

WEEK V		WEEK VI		WEEK VII		WEEK VIII		WEEK IX		WEEK X		WEEK XI		
C. S E A P A C AREA PLANNING MEETINGS										6 weeks		D. 9 days PACIFICA & DEVELOPMENT		
AUSTRALIA SYDNEY AREA		S.E. ASIA SINGAPORE AREA		D E V E L O P M E N T	EAST ASIA HONG KONG AREA		NORTH EAST ASIA TOKYO AREA		PACIFICA SUVA AREA		SOUTH PACIFIC SUVA AREA		D E V E L O P M E N T	
AREA MEETING	RELIG. HOUSE	AREA MEETING	RELIG. HOUSE		AREA MEETING	RELIG. HOUSE	AREA MEETING	RELIG. HOUSE	SPECIAL VISIT	AREA MEETING	RELIG. HOUSE	OUT- POST		RELIG. HOUSE
SYDNEY	PERTH DARWIN	SINGA- PORE	DJAKARTA K.L.		HONG KONG	MANILA TAIPEI	TOKYO	KOBE SENDAI	SEOUL	MAJURO	APIA	TONGA		SUVA
Area Consult and House Visitation		Area Meeting and House Visitation			Buddhist Meeting	Area Meeting and Plan ITI		Area Meeting with Seoul-Sendai-Toyko-Kobe		Area Meeting House Visitation		Grad Meeting Meet New Colleagues		
Leadership Development		Basic Strategizing			Relig. Outpost	Manila and Taipei Planning		Special Planning: ITI; Course; Guild; Funds		Long-Range Plans for Micronesia		Church Leaders Visit Friends		
Special Plan- ing: Penetration Loc. Ch., Guild		Extended Movement Planning			Union Church	Union Church & New Course		Planning the Future of Order/Movement		Planning for Poly-Melanesia		Civil Estab- lishment Cultivate Establish		
Aboriginal Research		Establishment Visioning			Church Leaders	Establishment Church--Inter Communication		Establishment: Catholic; Kyodan Anglicans		Establishment Cultivation		Mormon Work Establish Religious Houses		
												Past Friends		
												New Course		
												Write Report		
												Win Estab- lish.		

THE GLOBAL MOVEMENT FORMATION TRIP

WINTER 1972-1973

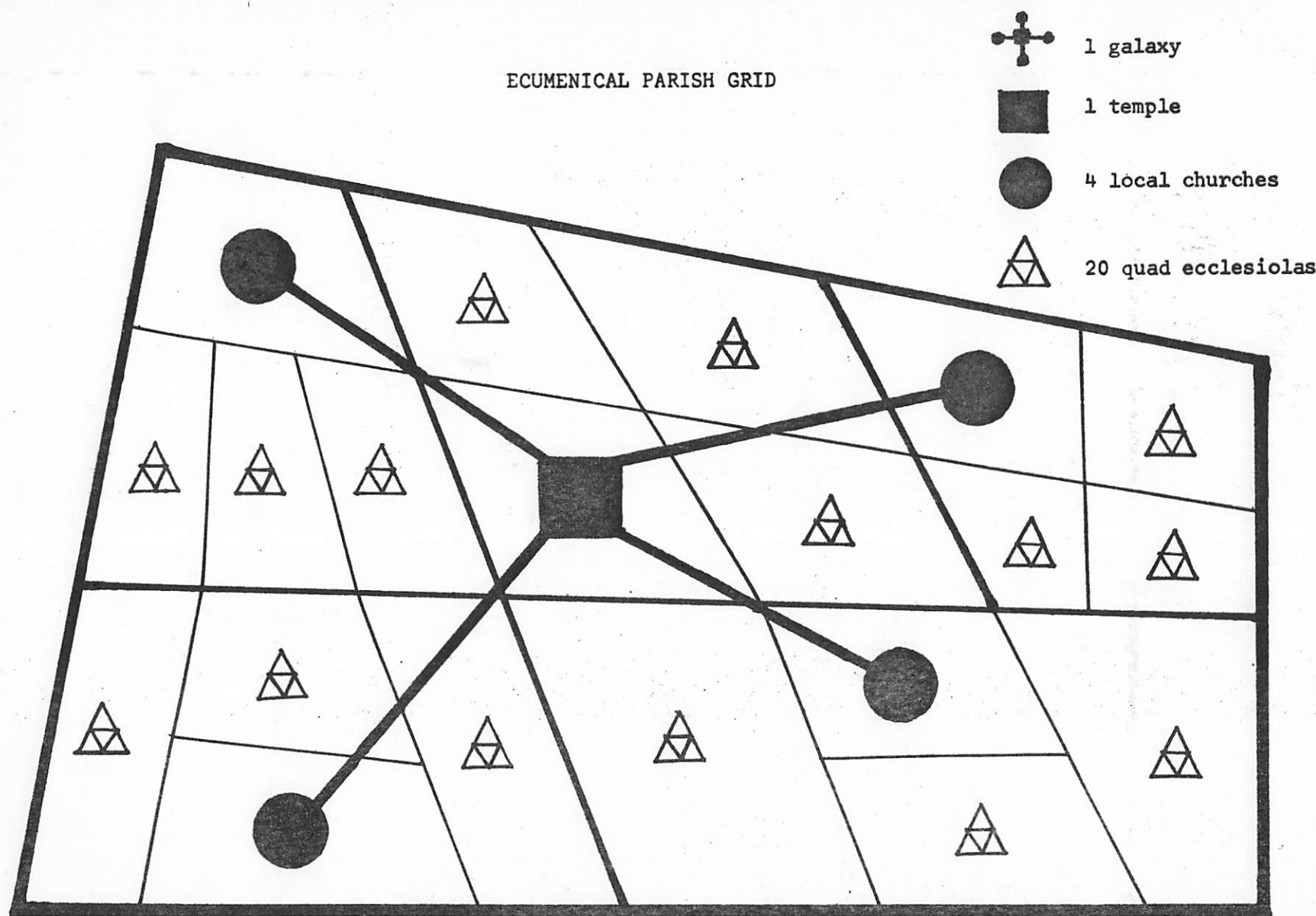
WEEK V		WEEK VI		WEEK VII		WEEK VIII		WEEK IX		WEEK X		WEEK XI				
C.										6 weeks		D. 9 days				
S E A P A C AREA PLANNING MEETINGS										PACIFICA & DEVELOPMENT						
AUSTRALIA SYDNEY AREA		S.E. ASIA SINGAPORE AREA		D E V E L O P M E N T	EAST ASIA HONG KONG AREA		NORTH EAST ASIA TOKYO AREA		PACIFICA SUVA AREA		SOUTH PACIFIC SUVA AREA		D E V E L O P M E N T			
AREA MEETING	RELIG. HOUSE	AREA MEETING	RELIG. HOUSE		AREA MEETING	RELIG. HOUSE	AREA MEETING	RELIG. HOUSE	SPECIAL VISIT	AREA MEETING	RELIG. HOUSE	OUT- POST		RELIG HOUSE		
SYDNEY	PERTH DARWIN	SINGA- PORE	DJAKARTA K.L.		BANGKOK	HONG KONG	MANILA TAIPEI	TOKYO	KOBE SENDAI	SEOUL	MAJURO	APIA		TONGA	SUVA	HONO- LULU
Area Consult and House Visitation		Area Meeting and House Visitation			Buddhist Meeting	Area Meeting and Plan ITI		Area Meeting with Seoul-Sendai-Toyko-Kobe		Area Meeting House Visitation		Grad Meeting Meet New Colleagues		Past Friends		
Leadership Development		Basic Strategizing			Relig. Outpost	Manila and Taipei Planning		Special Planning: ITI; Course; Guild; Funds		Long-Range Plans for Micronesia		Church Leaders Visit Friends		New Course		
Special Plan- ing: Penetration Loc. Ch., Guild		Extended Movement Planning			Union Church	Union Church & New Course		Planning the Future of Order/Movement		Planning for Poly-Melanesia		Civil Estab- lishment Cultivate Establish		Write Report		
Aboriginal Research		Establishment Visioning			Church- Leaders	Establishment Church--Inter Communication		Establishment: Catholic; Kyodan Anglicans		Establishment Cultivation		Mormon Work Establish Religious Houses		Win Estab- lish.		

Fourth Guardian Consult
April 13-15, 1973

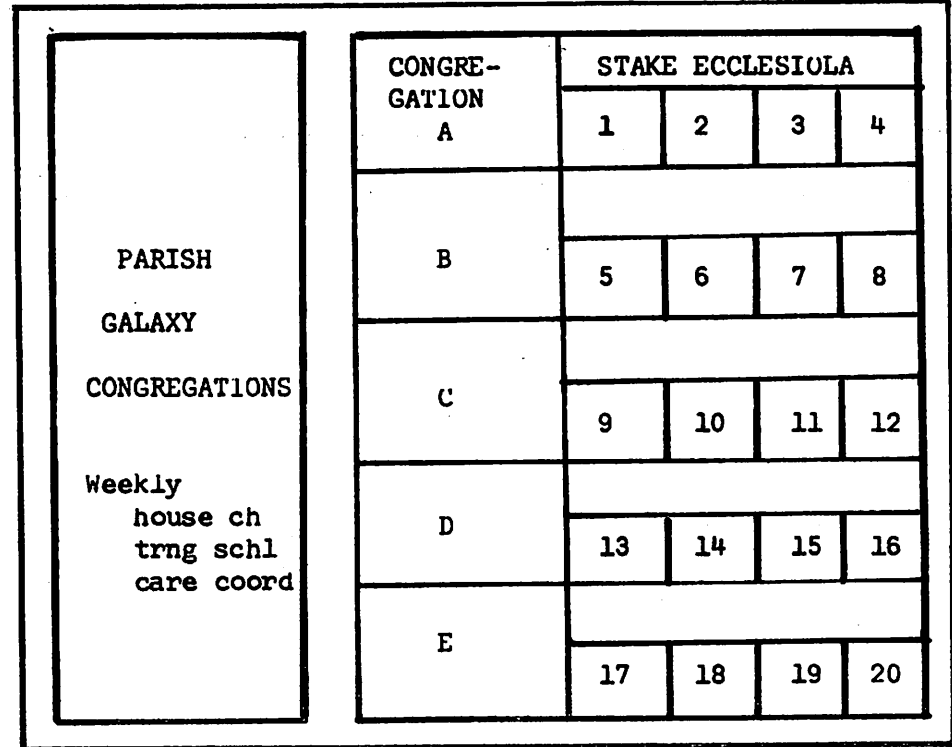
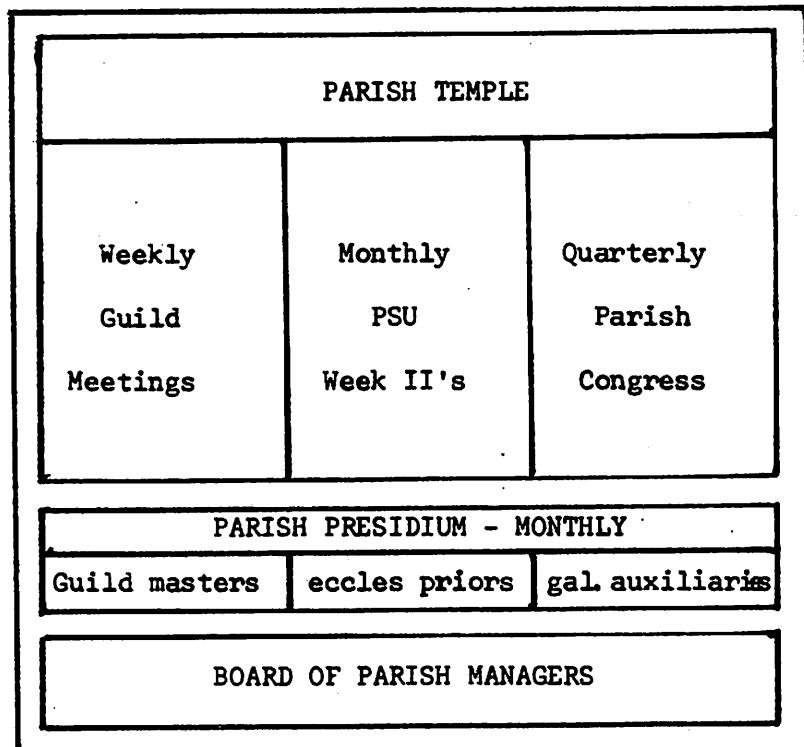
ECUMENICAL PARISH BROODING

Ecumenical Institute
Spring Quarter 1973

ECUMENICAL PARISH GRID



ECUMENICAL PARISH STRUCTURAL CHART

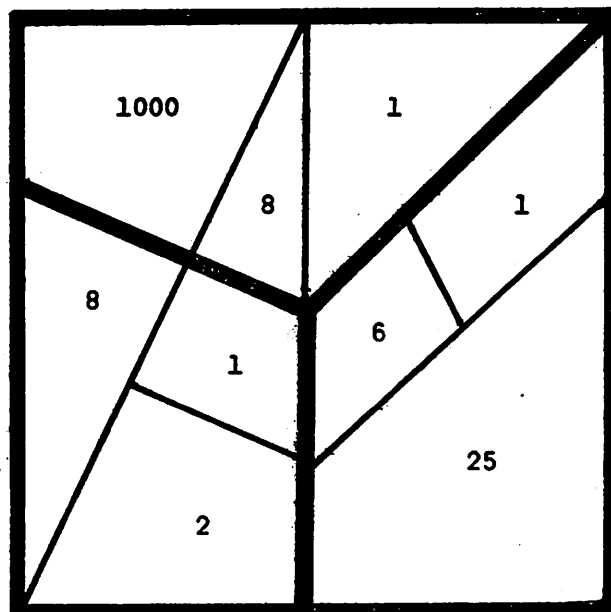


PARISH GUILD NETWORK									
ECONOMIC		EDUCATION		SYMBOL		STYLE		POLITICAL	
1	2	5	6	9	10	13	14	17	18
3	4	7	8	11	12	15	16	19	20

RESEARCH CENTRUM
SUMMER PROMOTION

SUMMER 73 RESEARCH ASSEMBLY
GLOBAL QUOTAS

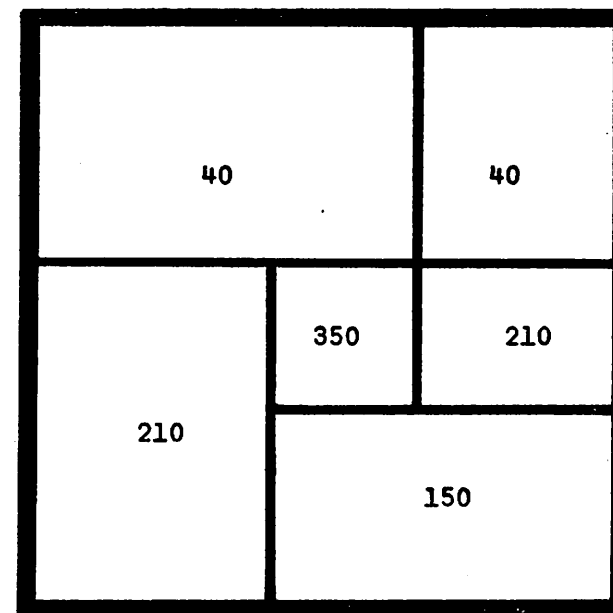
Spring Quarter
April 13, 1973



CONTINENTAL QUOTAS

NORTH AMERICA	1000
EUROPE	8
U. S. S. R.	1
LATIN AMERICA	8
N. A. M. E.	1
AFRICA	2
SUB ASIA	6
SEAPAC	25
CHINA	1
special	100

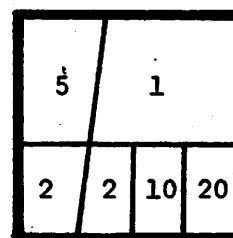
TOTAL QUOTA 1152



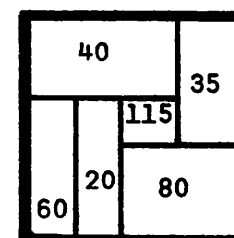
SUMMER 73 RESEARCH ASSEMBLY
JULY 1 - 28, 1973
at the
International Training Center
of
THE ECUMENICAL INSTITUTE
CHICAGO ILLINOIS

QUOTAS
are for full-time
four week
participation

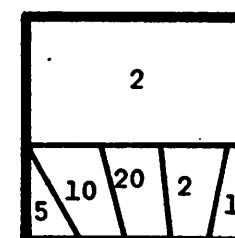
WINNIPEG



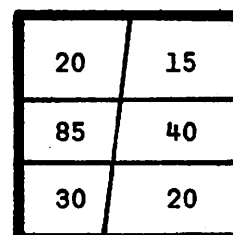
CHICAGO



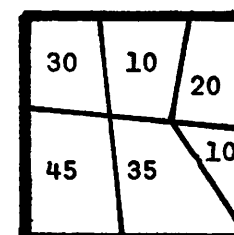
MONTREAL



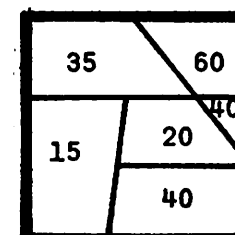
SAN FRANCISCO

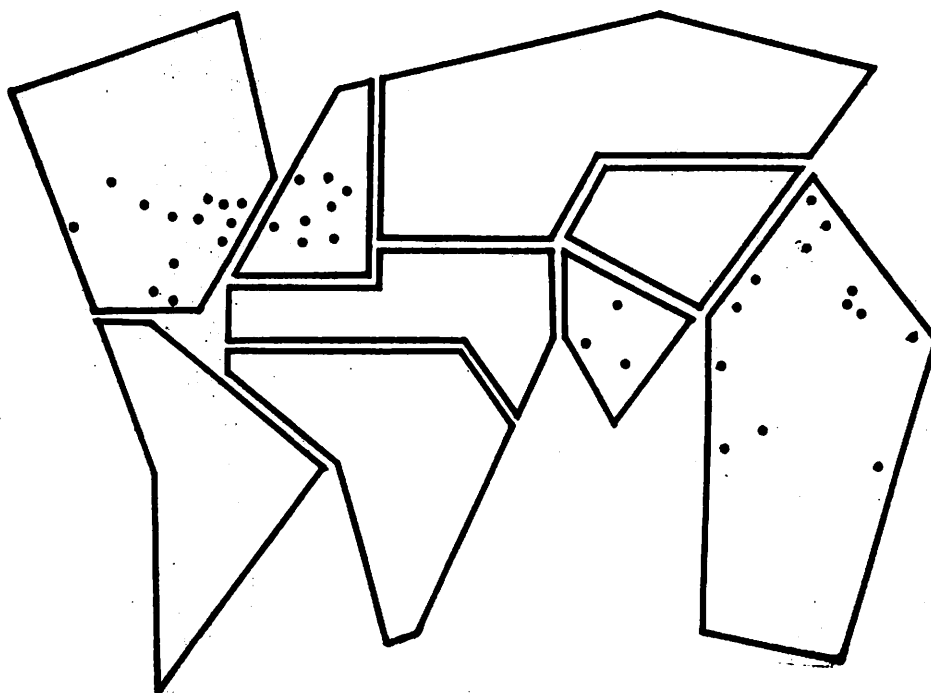


HOUSTON

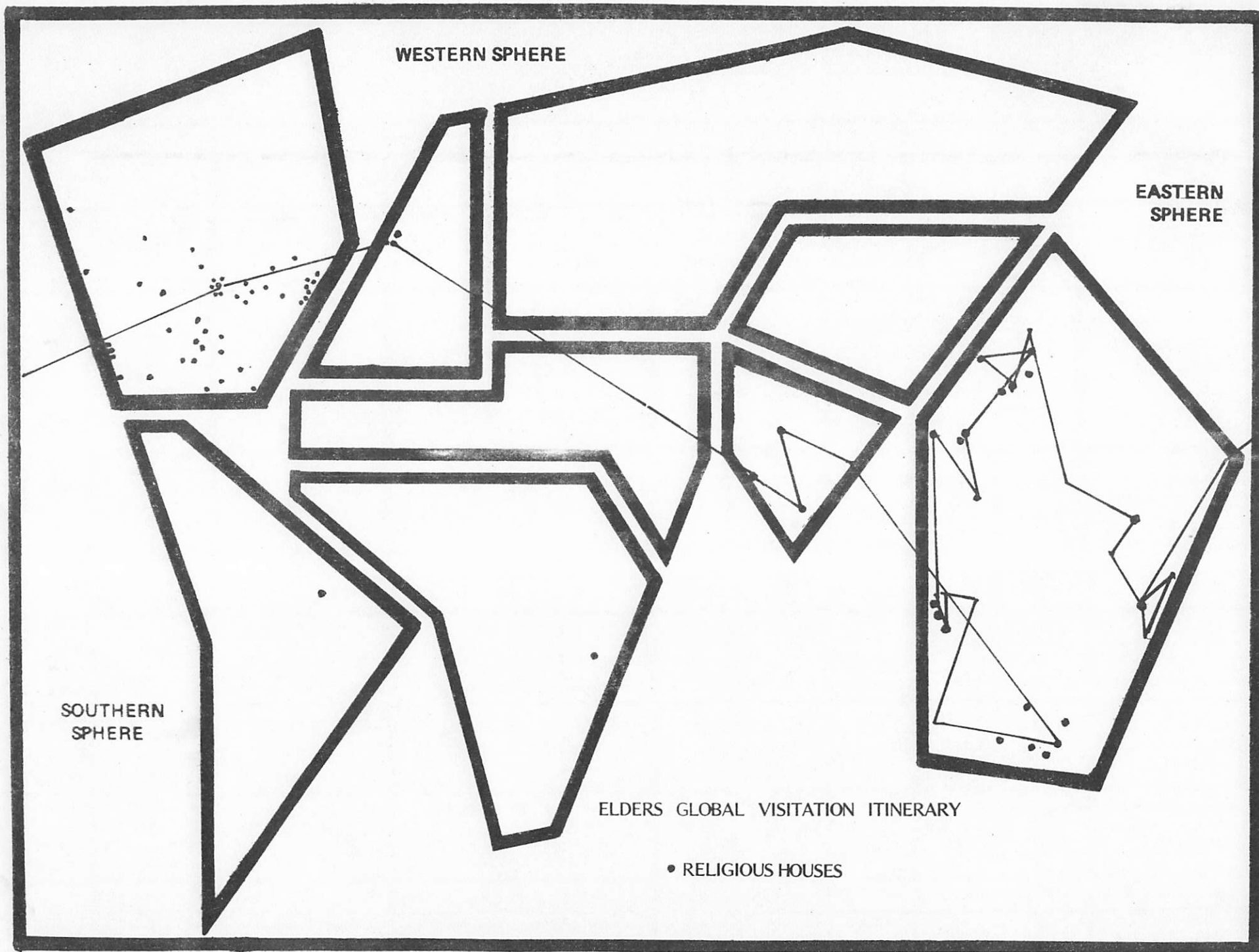


NEW YORK





Date	April			May				June	
	13-15	20-22	27-29	4-6	11-13	18-20	25-27	1-3	8-10
Team I EUROPE	London		Brussels	Heidelberg	Hague	Paris	Frankfurt	Bonn	Berlin
Team II SEAPAC and INDIA		Hong Kong	Manila	Bangkok	Taipei	Singapore	Delhi	Bombay	Poona
Team III SEAPAC			Manila	Kobe	Tokyo	Seoul	Majuro	Kwajalein	Agana
Team IV SEAPAC and NORTH AMERICA	New Orleans		San Antonio	Oklahoma City	Seattle	Chicago	Winnipeg	Honolulu	
Team V NORTH AMERICA	Syracuse		Washington	Minneapolis	Philadelphia	New York	Montreal	Cleveland	



**RECENT CORPORATION AND FOUNDATION CONTRIBUTORS
To The Ecumenical Institute**

Abbott Laboratories	Illinois Bell Telephone Company
Allied Mills	Illinois Health Foundation
Allstate Foundation	Johnson Products
American Freedom from Hunger Foundation	Kemperco
American Medical Association	Robert F. Kennedy Foundation
The American Metal Climax	Warren King & Associates
American National Bank	Kimberly-Clark Foundation
American Steel Container	Korhumel Foundation
Helen Ampter Foundation	Kulas Foundation
Apex Smelting	Joe Louis Milk Company
Armour Foods, Incorporated	The Masonite Corporation
The Maxwell Avery Foundation	Oscar Mayer Foundation
Bell & Howell Foundation	Morton International
Bigelow Carpet Company	Orleton Trust
Borg Pontiac Company	Perkins & Will Partnership
Borg-Warner Foundation	People's Gas, Light & Coke Company
Leo Burnett Company	Protestant Foundation of Greater Chicago
Central National Bank	Quaker Oats Company
Chicago Community Trust	Quaker Oats Foundation
Commonwealth Edison Company	The Riemeier Lumber Company
Continental Air Transport Company	The Rockefeller Foundation
CNA Foundation	Sears Bank
Continental Illinois Bank Charitable Foundation	Sears, Roebuck Company
Cook Electric Company	Sears Roebuck Foundation
Dearborn Chemical	Shell Oil Company
Edward Don & Company	Standard Oil Foundation
Ernst & Ernst	Starr Foundation
Federal Sign & Signal	W. Clement Stone Foundation
Ford Foundation	Sunbeam Foundation
Frye Foundation	United Methodist Church
General Services Foundation	Barbara Warden Foundation
Gulf Oil Company	Warner-Lambert Charitable Board
Hawthorn Melody Incorporated	Warner-Lambert Pharmaceutical Company
Hugh M. Hefner Foundation	Western Electric
Hillman Foundation	Wieboldt Foundation

SPONSORS OF THE INTERNATIONAL TRAINING INSTITUTE FOR WORLD CHURCHMEN

AUSTRALIA

Name	Position
The Rt. Rev. R. G. Arthur	Bishop of Grafton
The Rev. James Bishop	Local Church Pastor
The Rev. C. F. Gribble	Past President General of Methodist Church of Australia
Dr. Bruce Martin	Medical Practitioner
The Rev. Bruce Rosier	Anglican Bishop

ETHIOPIA

The Rev. Memher Nessibu Tafesse	Chairman General Secretary, Ethiopian Orthodox Ecclesiastical Office
Ato Eshete Tekle-Selassie	Secretary, Deputy Director, St. Paul's School
Ato Awggedew Redia	Director, Menelik II School
Ato Melaku Kifle	Director, Interchurch Aid
The Rev. Mikre-Selassie Gebre Ammanuel	Assistant Dean, Theological College of the Holy Trinity
The Rev. Dr. V. C. Samuels	Dean, Theological College of the Holy Trinity

HONG KONG

The Rt. Rev. Gilbert Baker	Bishop of Hong Kong
The Rev. Miss Lee Ching-Chee	Central Committee of the World Council of Churches
The Rev. Peter Lee	Pastor and University Chaplain
The Rev. David Lew	General Secretary, Hong Kong, Chinese Christian Churches' Union
Bishop T. Otto Nall	Former Bishop of Hong Kong and Taiwan
Col. John Nelson	Director of Salvation Army in Hong Kong
The Rev. James Pong	Chairman, The Hong Kong Christian Council
The Rev. Robert L. Turnipseed	Program Director, Hong Kong Christian Council
The Rev. Peter Wong	General Secretary, The Hong Kong Council, The Church of Christ in Hong Kong.

INDIA

Mr. George V. Chellappa	Business Manager, Government Co-op Marketing Federation
Dr. Shrikant Hivale	Medical Doctor
The Rev. Denish Gorai	Bishop of Barrackpore
Mrs. Ayesha Jacob	Vice President, Headquarters of the YMCA in India
Mr. K. J. John	Advocate
Bishop R. D. Joshi	Bishop of Bombay

SPONSORS OF THE INTERNATIONAL TRAINING INSTITUTE FOR WORLD CHURCHMEN

INDIA

The Rev. R. K. Koshy
 Dr. Kenneth Menoy
 Bishop Eric Mitchell
 The Rev. Eric Nasir
 The Rev. Bhaskar R. Onawale
 The Rt. Rev. Philip Parmar
 (Deceased)
 Mr. R. J. Patole
 Bishop Elai Peters
 The Rev. O. M. Rao
 Bishop A. J. Shaw
 Mr. R. J. Solomon

Pastor, Mar Thoma Church
 Research Analyst, Coca-Cola Company
 Bishop of Hyderabad
 Moderator of the Church of North India
 Professor
 Bishop of Delhi

 Chairman of the Bombay Christian Conference
 Methodist Bishop
 Professor
 Bishop of Delhi
 National General Secretary of the National
 Council of YMCA's of India

INDONESIA

The Rev. B. A. Abednego

 Bishop Johannes Gultom
 Father Heselaars
 Father Adolph Heuken, S. J.

 Sister Marian
 The Rev. David Palilu
 The Rev. Willi Roeroe

 The Rev. W. J. Rumambi

 The Rev. Sularso Sopater
 The Rev. Ardi Sujatno
 Father G. Zegwaard, M. S. C.

Pastor, President Regional Council of Churches
 of East Java
 Bishop of Indonesia
 Director, Catechetical Institute
 Head of Diocesan Lay Training Program, Professor
 of Theology
 Ursulan Sister, Catechetical Teacher
 Pastor, Secretary Regional Council of Churches
 General Secretary of the Synod of Christian
 Evangelical Churches in Minahasa
 Secretary, Department of Church and Society,
 Council of Churches of Indonesia
 Director, Regional Lay Training Center
 Director, Regional Lay Training Center
 Chairman of the Ecumenical Commission of
 Indonesia

JAPAN

Dr. Tai Akagi
 Mrs. Stephen Cole
 The Rev. William M. Elder

 The Rt. Rev. Ido
 The Rev. Tervo Kanai
 The Rev. Yoshinari Kobayashi
 Dr. Hideyasu Nakagawa
 The Rev. Akira Nishihara
 The Rev. Mark Reames
 The Rev. Richard Riddle

President, Hirasaki Gakuin University
 Layman
 General Secretary, Japan Institute for
 Christian Education
 Roman Catholic Bishop
 Moderator for the Hokkaido Kyoku
 Vice-Moderator of Tehoku Kyoku
 President of University of Education
 Moderator of Osaka Kyoku
 Professor of Literature
 Pastor of Kobe Union Church

SPONSORS OF THE INTERNATIONAL TRAINING INSTITUTE FOR WORLD CHURCHMEN

JAPAN

The Rev. Takeshi Takasaki
The Rev. Yoshiaki Toeda
The Rt. Rev. John Watanabe

Former President of Tokyo Union Theological Seminary
Chairman, North Japan Mission Society
Bishop of the Anglican Church

KOREA

The Rev. David J. Cho
Dr. Kim Shung Choon
Dr. Kim Ok Gill
Mrs. Lee, Chung Hee Kyung
Miss Helen C. Lee
Miss Lee Hyo Che
The Rev. Young Min Lee
The Rev. Lee Ke Joon
Dr. Park Tae Sun
The Rev. Sung Kap Shik

Dr. Won Yong Kang
Dr. Yong Ok Kim

Pastor
President, Hankuk Theological Seminary
President, Ewha Womans University
Principal, Ewha Girls High School
Professor of Sociology, University of Seoul
Professor of Sociology, Ewha Womans University
General Secretary, Presbyterian Church
University Chaplain, Yonsei University
President, Yonsei University
General Secretary, Board of Christian Education,
The Presbyterian Church of Korea
Director of Christian Academy
Professor of Theology

MALAYSIA

The Rev. Denis Dutton
Father S. Florimond
Mr. Arlon Hickman
The Rev. Ho Chee Sin
Miss Peggy Hong
Mother Lawrence
Father L. Leguen
Mrs. Winnie Lim
Dr. Tan Chee Khoon
Mrs. George (Shanti) Zechariah

District Superintendent and Pastor
Priest
Layman, Manager of IBM in Malaysia
Pastor, Wesley Methodist Church
University Student
Mother Superior
Pastor of Parish
Principal of Methodist English School
Member of Parliament
Layman, Social Worker

PHILIPPINES

The Rev. Benito C. Cabanban
Mr. Samuel D. Demonteverde
Bishop Cornelio M. Ferrer
The Rt. Rev. Macario V. Ga
Mr. Donald Quimby
The Very Rev. Msgr. Peter Tsao
Dr. Jose A. Yap

Episcopal Bishop of Manila
General Secretary YMCA of the Philippines
Bishop of Manila
Bishop General Secretary
Layman; Industry Union Carbide Co.
Vicar General, Chinese Parishes
Former Executive Director, National Council of Churches in the Philippines

MANAGEMENT

SPRING QUARTER

PROPERTY FINANCIAL REPORT FOR 1972

APRIL 1973

PROPERTY	USE	DATE ACQUIRED	MONTHLY PAYMENT	MORTGAGE TERMS	'71 TAXES	OUTSTANDING 12/31/72	PAID ON PRINC. IN 1972
3444 CONGRESS PARKWAY	PROGRAM STAFF HOUSING	1/11/65	\$5,000 Quarterly	—	EXEMPT	\$21,443.12 202,080.15 BALLOON DUE 10/72	\$7,561.36
PROGRAM CENTER 3350 W. JACKSON	PROGRAM	6/28/67	\$335.98	6% 15 years	95% EXEMPT (71 - 977.22)	\$29,691.88 BALLOON OF 25,000 on 6/1/82	\$1,459.14
1742 ASBURY, EVANSTON	RENTAL	1/5/65	\$497.50	—	\$2,472.00	\$23,752.79	\$1,719.62
417 So. Homan	RENTAL	9/16/66	\$105.49	6% 15 yrs.	\$446.88	\$8,785.24	\$715.32
356 So. Homan	RENTAL	10/10/67	1st 205.00 2nd 1,000/qtr. + INT.	8%/25 yrs.	\$135.54	\$21,584.32 2nd 26,000	\$298.26 (1st) \$4,000.00 (2nd)
411 So. Homan	STAFF HOUSING	9/16/66	\$168.78	6% 15 yrs.	EXEMPT	\$14,056.80	\$1,144.41
341. So. TRUMBULL	STAFF HOUSING	2/16/67	139.86	6% 15 yrs.	EXEMPT	\$10,363.10	\$854.15
NODE 321 So. TRUMBULL	PROGRAM & STAFF HOUSING	11/15/66	72.28	6% —	EXEMPT	\$2,591.63	\$689.26
PRINTSHOP 3324 W. 5th AVENUE	PROGRAM	1/25/68	105.14	6% 14 yrs 3 mos	(1580.26) WORKING ON EXEMPTION	9,024.84	\$697.33
EDUCATION CENTER 3411 - 19 W. 5th AVENUE	PRE SCHOOL	4/25/68	0.00	—	EXEMPT	0.00	\$18,911.00
KEMPER 4750 No. Sheridan Rd	PROGRAM STAFF HOUSING	DEC. 71	0.00	—	EXEMPT	0.00	0.00