



3444 Congress Parkway  
Chicago, Illinois 60624  
Telephone (312) 769-6363

May 11, 1973

Dear Colleague:

I want to take this opportunity to give you a short report on the 4th Guardian Consult held the weekend of April 13-15th. There were 192 of us around the table, doubling the size of last November's meeting, but even so your presence was indeed missed. My reflections on the weekend have been in the arena of authentic vocation and what the weekend did to expand my thinking on that point. It was a great event in our lives and in the life of the movement.

Among the key happenings were the reports on the global trip with JWM given by Bob Springs, Jon Thorson, Ben Ball and Martin Pesek. Those coupled with Joe's report on our present global expansion made us realize that we are indeed serving the whole globe. The recommendations that came out of Saturday's Think Tanks are a clear indication that the global mission is "ours" and that our wisdom and expertise is greatly needed in every arena of concern.

A list of participants, the weekend time design and the final recommendations are enclosed. Any comments or further recommendations that you have would be welcome, as well as any suggestions you have for their implementation. The dates of the next Guardians Consults have been announced so that you can schedule them on your calendar now:

Fall Quarter

Spring Quarter

October 12-14, 1973

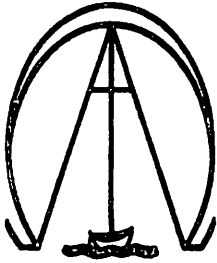
April 19-21, 1973

I am sure that you share our excitement over the possibilities for authentic engagement in the movement that this meeting has given us and I look forward to meeting with you in the Fall.

DRM:ks

Grace and Peace,

Donald R. Moffett



# THE ECUMENICAL INSTITUTE

3444 CONGRESS PKWY. CHICAGO, ILL. 60624 TELEPHONE 312 722-3444

May 22, 1973

Dear Guardian:

Enclosed is a study document done by a group at Base Centrum the weekend following the Fourth Guardian Consult.

The data from the Guardians' Final Recommendations was studied and gestalted in several different ways to make it readily accessible for implimentation. In order to follow the methods used, it will be necessary for you to number consecutively the major recommendations on the work handed out at the end of the Consult. There are 129 recommendations by numbering each Roman numeral in the left hand margin.

Shown on pages 3 and 4 are general flow charts of the gestalted data. There were 9 major recommendation arenas as listed on pages 6-15. There were 47 tactical arenas found under the 9 recommendation arenas (pages 5, 41-91). One group in the PSU pulled these 47 into tactical thrusts which each have 5 elements of action suggested (pages 21-36).

Another group in the PSU pulled 5 prime activities out of the 9 recommendation arenas and described them on pages 16-20. And, finally, a list of the meetings, data lists, PSU's, boards and commissions and training programs and courses that the Consult suggested be given consideration are on pages 37-43.

The next steps might be to timeline the 5 elements of action and assign them to specific groups and/or develop ways for the on-going Movement structures to be used whenever possible.

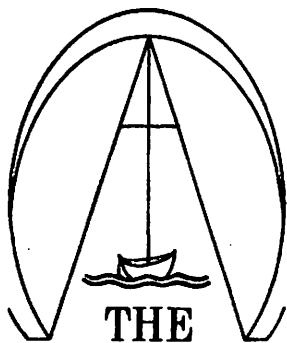
Several arenas are already being actualized, such as, the inkind work on the summer program and Kemper renovation, research on popular preaching, LENS pedagogy and regional development network. We are excited about these activities and look forward to seeing you this summer.

Sincerely yours,

Charles F. Hahn  
For the Corporate Office

CFH/lz

enc



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August 15, 1973

Dear Colleagues,

Everywhere we look now days things are happening that point to the resurgence in our society. Here in Chicago they are having cabarets on LaSalle Street. In Calcutta, the employees of the India Air Corporation began dancing around the office after "just another dull day at the office" was turned into a happening. They succeeded in ordering the chaos when given the challenge by the Global Odyssey of arranging, on short notice, a flight for 50 from Calcutta to Agra. The key ingredient was the vision of possibility that one of the Guardians kept painting for them as they surmounted one obstacle after another. Even the billboards in Uptown have a new look, as you can see from the enclosed photo.

John Gardner, the founder of Common Cause, stated recently that the breakloose in human creativity that will carry us to a new level of development as a society will come only through a release of energy in people. I am convinced that he is right about what will release that energy, and that is what he calls "perceived challenge". We are beyond the point of being challenged by hacking out a new frontier in the woods. Our challenge is to enable individuals to regain a sense of their own role in tackling the pressing social concerns of our day, and provide them with the tools to engage their energies in building the society of which they dream.

Enclosed you will find a copy of our new LENS brochure that just came off the press last week. As you can see, LENS is aimed directly at the world-wide business community. You and I as a part of that community carry the responsibility of ensuring that LENS and the broader strategies of which it is a part are actualized across the globe. The work of this past month at the Research Assembly on the parish guild has brought new focus to our practical task and has given us a sound platform for our Guardians' meeting in October.

Many exciting things have gone on since the 4th Guardian meeting was held in April in Chicago, the Summer Research Assembly being one of the highlights. Guardians have participated in the Global Odyssey, assisted in the incorporation of the Institute of Cultural Affairs, enabled numerous in-kind gifts, including reduced-cost steel walls for the renovation of the Kemper building, staffed LENS courses on four continents, held an ITI funding banquet, advised the Order on its' investments, acted as Regional Development Coordinators, participated in proceedings leading to the transfer of the assets of a foundation to the Institute, assisted in acquisition of several properties for Religious Houses, and in one case, a Guardian family began experimenting with living on 50% of its' income as a symbolization of decision to be the Movement.

I did not intend for this letter to be so long, when all I really had to say was "See you on October 12 in Chicago for our 5th Guardian meeting". We will start on Friday evening and finish up after lunch on Sunday. We will meet at the Kemper building, 4750 N. Sheridan Rd. I am looking forward to seeing you then for a great weekend of hard work and fellowship.

Grace and Peace,

Donald R. Moffett

for the Movement Guardians





3444 Congress Parkway  
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Telephone (312)769-6363

December 10, 1973

Name and Address

Dear (First name),

At the close of the Guardians' Consult this fall, an old man said, "Take care of yourself. This care for the self is like not caring for yourself, in order that you can care for the world." I wonder if you have reflected as I have on how caring for the world produces agony over the price which each deed exacts. We find ourselves limited over and over by our own weakness, and suffer humiliation in the face of the demand for continual risking. And yet in the midst of this, I suspect you and I have experienced a strange gratitude for the opportunity to live as the ones whose risking shapes many destinies.

The last months have been fun and full as we've been preparing for December 15. In conjunction with the dedication of the new shopping center, we've had meetings with Mayor Daley and the Fifth City Community leaders. His Honor has agreed to block off Fifth Avenue to create a community plaza around the shopping center. Three buildings are to be turned over to the community on the 15th for use as a community center, preschool and men's service club. These events are exciting enough, but we're also preparing for the launching of guilds in fifty parishes across the continent. How many of us ten years ago really believed the day would come when we would literally give Fifth City to the world? We're going to have a real happening on the 15th, and it would be great if you could share it with us.

In order to symbolize the end of the experimental phase of Fifth City, it is important to turn over the three buildings debt-free, which will be possible only if an additional one hundred and forty thousand dollars are raised. We know many of you have given this year, yet we need to raise with you the question of considering a special gift at this time. Some of you have already told us that after a preliminary tax review, this is possible not only for yourself, but also for friends whom you have interested in our work.

After the time we shared at the last gathering of the Guardians, Joe thought you would like these tableaux on the Holy Life. They are very special for us; we hope they will be for you. Anyway, we are glad to be able to send them to you during this Christmas season.

Grace and Peace,

Charles F. Hahn  
for the Corporate Body

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Jim Phillips Chicago Chicago	525 Forest Hill Rd. Lake Forest, Ill. 60045 312-234-2717	Hoerner-Waldorf Corp. Consumer Pkg. Div. Chicago, Ill. 312-8472500	Mgr-Employee Community Relations



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NAME/REGION/METRO	HOME ADDRESS	BUSINESS ADDRESS	TITLE
Robert H. Prather San Francisco San Francisco	242 10th Ave. San Francisco, Calif 415-752-5380	Redwood High School Larkspur, Calif. 94965 415-924-6200	High School Counselor
Steve Redfield Minneapolis Minneapolis	120 E. Demont, Apt. 261 St. Paul, Minn. 55117 612-483-4771	Sperry UNIVAC Roseville, Minnesota	Staff Logician
Sigrid Redfield Minneapolis Minneapolis	120 E. Demont, Apt. 261 St. Paul, Minn. 55117 612-483-4771	120 E. Demont, Apt. 261 St. Paul, Minn. 55117 612-483-4771	Social Research
Dennis Rice Atlanta Atlanta	1422 Piedmont Ave. Atlanta, Ga. 30309 404-874-5347	Ga. Dept. of Labor State Office Bldg., Rm. 374 Atlanta, Ga. 30334 404-656-3105	EDP Systems Specialist Consultant
Don Richert Chicago Chicago	3444 W. Congress Chicago, Ill. 60624 312-722-3444	Victor Comptometer Corp. 201 E. Ohio St. Chicago, Illinois 312-527-0800	Salesman
Peter E. Rinn Kansas City Kansas City	2903 Freeman, #1 Kansas City, Ka. 66102 913-621-2734	Box 1248 Kansas City, Ka. 66117 913-371-2089	Special Asst. District Attorney
Helen Roberts Detroit Flint	4605 Jefferson Midland, Mich. 48640 517-835-4326	4605 Jefferson Midland, Mich. 48640 517-835-4326	Social Research
Martin J. Roberts Detroit Flint	4605 Jefferson Midland, Mich. 48640 517-835-4326	4605 Jefferson Midland, Mich. 48640 517-835-4326	Retired from Dow Chemical Adm.
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Kathleen St. Clair St. Louis Des Moines	326 Willowbrook Dr. Mason City, Iowa 50401 515-424-3815	326 Willowbrook Dr. Mason City, Iowa 50401 515-424-3815	Teacher
Richard E. Seacord New York New York	9 Darby Ave. Croton on Hudson NY 10520 914-271-5764	I.B.M. World Trade New York, New York	Accountant

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NAME/REGION/METRO	HOME ADDRESS	BUSINESS ADDRESS	TITLE
Sidney R. Smart Chicago Peoria	616 W. Oakland Ave. Bloomington, Illinois 61701 309-828-5949	State Farm Ins. Co. 1 State Farm Plaza Bloomington, Illinois 309-662-2693 61701	Programmer- Analyst
Thomas L. Smeltzer Chicago Milwaukee	N113 W 12827 Crestview Dr. Germantown, Wisc. 53022 414-242-2499	Blue Cross of Wisconsin 4115 N. Teutonia 53209	National Account Executive
Oscar Sperstad, Jr. Minneapolis Rochester	710 6th Ave. Eau Claire, Wisc. 54701 715-832-3970	Sperstad Motor & Eqpt. Co. P.O. Box 405 Eau Claire, Wisc. 54701 715-875-4511	Owner-Mgr.
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Floyd Stanley Chicago Chicago	3418 W. 5th Avenue Chicago, Illinois 60624 312-722-8940	Stanley's Cleaners 3418 W. 5th Avenue Chicago, Illinois 60624 312-722-8940	Owner-Mgr.
Robert St. Clair St. Louis Des Moines	Box 1315 (326 Willowbrook) Mason City, Iowa 50401 515-424-3815	St. Clair Stores, Inc. Box 1315 Mason City, Iowa 50401 515-423-2253	Retailer
Stewart J. Stowell Boston Boston	27 Dartmouth St. Boston, Mass. 02116 617-262-7890	809 Main St. East Hartford, Conn. 06108 203-289-4145	Attorney
Wayne C. Stracener New Orleans Mobile	1569 Dauphin St. Mobile, Alabama 36604 205-479-9230	Engineered Process Equip- ment, Inc.; P.O. Box 1985 Mobile, Alabama 36601	Vice-President & Manager
E. Lee Sugg Denver Boulder	2730 Julliard Boulder, Colorado 80303 303-499-6522	State Farm Ins. Co. 2031 Broadway Boulder, Colorado 80302 303-442-7736	Agency Mgr.
Jon C. Thorson San Francisco San Mateo	119 Bridge Road Hillsborough, Calif. 94010 415-348-1735	Optical Sciences Group 24 Tiburon St. San Rafael, Calif. 94901	President
Gary Tomlinson Chicago Chicago	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	Western Electric 4513 Western Ave. Lisle, Illinois 60632 312-983-3404	Planning Engineer

NAME/REGION/METRO	HOME ADDRESS	BUSINESS ADDRESS	TITLE
R. Rhodes Trussell Los Angeles Los Angeles	2436 - 28th Street Santa Monica, Cal. 90405 213-396-7425	J.M. Montgomery Cons.Eng. 555 East Walnut Street Pasadena, Cal. 91101 213-796-9141, 681-4255	Consulting Engineer
M. George Walters San Francisco San Francisco	242 - 10th Avenue San Francisco, Cal. 94118 415-752-5380	242 - 10th Avenue San Francisco, Cal. 94118 415-752-5380	Area Prior
Henry W. Warren Chicago Chicago	3444 West Congress Parkway Chicago, Illinois 60624 312-769-6363	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	Social Research
John B. Webster Cleveland Indianapolis	400 North River Road West Lafayette, Ind. 47906 317-743-8726	Purdue University Department of Communicat'n West Lafayette, Ind. 47907 317-493-1379	Assistant Professor of Journalism
Charles Weltner Atlanta Atlanta	1105 E. Rock Springs Rd.NE Atlanta, Ga. 30306 404-876-2759	2130 First Nat'l Bank Twr. Atlanta, Ga. 30306 404-658-9550	Lawyer
James R. Whanger Houston Houston	5514 Creekhead Houston, Tex. 77035 713-723-0858	Hughes Tool Co. P.O. Box 2539 Houston, Tex. 77001 713-WH6-3101	Engineer
Dr. Franklin Wherry Chicago Chicago	3444 West Congress Parkway Chicago, Ill. 60624 312-769-6363	4750 North Sheridan Road Chicago, Ill. 60640 312-769-6363	Physician
Richard K. Whitney Chicago Chicago	410 South Trumbull Chicago, Ill. 60624 312-722-3444	International Harvester 401 North Michigan Ave. Chicago, Ill. 60606 312-527-0200	Market Research Supervisor
Thomas L. Whitsett Oklahoma City Oklahoma City	6208 Lansbrook Lane Oklahoma City, Okla. 73132 405-721-3349	Univ. of Okla.Hlth.Sci.Ctr. 800 N.E. 13th Street Oklahoma City, Okla.73104 405-235-9421, ext. 351	Associate Professor of Medicine
Harry L. Wilder New York Rochester	194 Ripplewood Dr. Rochester, N.Y. 14618	IBM Corporation 250 State Street Rochester, N.Y. 14614 718-283-3052	Administrative Manager
Carol Wiley (Mrs.Rabt.) Chicago Chicago	820 Lake Wilmette, Ill. 60091 312-251-8785	820 Lake Wilmette, Ill. 60091 312-251-8785	Housewife

NAME/REGION/METRO	HOME ADDRESS	BUSINESS ADDRESS	TITLE
Robert P. Wiley, Jr. Chicago Chicago	820 Lake Wilmette, Illinois 60091 312-251-8785	SM Corporation 312-547-8402	Sales Mgrs
Hugh F. Wilkins Kansas City Lincoln	1140 M St. Geneva, Nebraska 68361 402-759-3114	Geneva State Bank P.O. Box 306 Geneva, Nebraska 68361	President
Darrell W. Walker	1427 Manor Drive Bartlesville, Oklahoma 74003 918-333-2572	Phillips Petroleum Co. Bartlesville, OK 74003	Chemist
Jacqueline Willers Chicago Milwaukee	6969 N. Teutonia Milwaukee, Wisc. 53209 414-352-4805	Minnesota Fabrics 76th & Mill Road Milwaukee, Wisc.	Salesclerk
Vernon F. Willers Chicago Milwaukee	6969 N. Teutonia Ave. Milwaukee, Wisc. 53209 414-352-4805	Rehabilitation Co. State of Wisconsin	Counselor
Priscilla Wilson Chicago Chicago	606 Old Elm Lake Forest, Illinois 60045 312-234-2981	606 Old Elm Lake Forest, Illinois 60045 312-234-2981	Social Research
Bill Woltjer Chicago Chicago	410 S. Trumbull Chicago, Illinois 60624 312-722-3444	5th City: Chicago 3425 W. 5th Ave. Chicago, Illinois 60624 312-638-5852	Fund-Raiser
Jack W. Womack Cleveland Louisville	RR #2, Box 143 New Albany, Indiana 47150 812-944-9951	Park Hill Community Planning Council; 1218 W. Oak, Louisville, Ky. 40201 502-636-3776	Agency Director; Attorney
Marvyn Womack Cleveland Louisville	RR #2, Box 143 New Albany, Indiana 47150 812-944-9951	RR #2, Box 143 New Albany, Indiana 47150 812-944-9951	Free-Lance Writer
Ann Wood Chicago Chicago	184 Moraine Road Highland Park, Ill. 60635 312-433-5976	184 Moraine Road Highland Park, Ill. 60635 312-433-5976	Social Research
Donna Woodard Kansas City Kansas City	4746 Roanoke Parkway Kansas City, Mo. 64112 816-561-3107	University of Missouri 515 Brush Creek Blvd. Kansas City, Mo. 64111 816-276-1576	Public Relations

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Rod Worden New York Garden City	741 Remsens Lane Oyster Bay, N.Y. 11771 516-922-1726	741 Remsens Lane Oyster Bay, N.Y. 11771 516-922-1726	Consultant Optician Physician
Dallas Ziegenhorn Kansas City Kansas City	3623 Locust Kansas City, Mo. 64109 816-WE1-6765	7301 Mission Rd. Prairie Village, Ka. 66208 914-362-2233	Dentist
Len Dresslar Chicago Chicago	751 Sheridan Road Lake Forest, Illinois 312-234-3131	751 Sheridan Road Lake Forest, Illinois 312-234-3131	Professional Singer
George McBurney Chicago Chicago	1110 Thirteenth St. Wilmette, Ill. 60091 312-251-8680	Sidley & Austin One First National Plaza Chicago, Ill. 60670 213-329-5421	Lawyer Partner
Rodney Wilson Chicago Chicago	606 Old Elm Lake Forest, Ill. 60045 316-234-2981	Santa Fe RR 80 E. Jackson Chicago, Ill. 60604 312-HA7-4900	Asst. Supt. of Transportation
David P. Wood, Jr. Chicago Chicago	184 Moraine R. Highland Park, Ill. 60635 312-433-5976	McDermott, Will & Emery 111 W. Monroe St. Chicago, Ill. 60603 312-372-2000	Lawyer Partner



AREA SAN FRANCISCO 42		AREA HOUSTON 39	
<u>San Francisco</u> Jim Murphy Bob Prather Robt. Crane Ben Briggs Barney Etcheverry Karl Dolk Franklin Stark  <u>San Jose</u> Ralph Morrison Don Loughry Stan Smith Carl Olsen(A) Howard Davis Phil Sampson  <u>Sacramento</u> David Swoap  <u>Los Angeles</u> Ken Ashberbacher Richard West Richard Newcomer(A) Larry Davis(A) Delbert Elder Ben Baudo Willis Wingert Wm. DeFalla  <u>Denver</u> Paul Hamilton(A) Frank Greenburg Ron Slater Lee Sugg Don Elliot(A) John Richardson Jim Kiser Ron Barkdoll	<u>Phoenix</u> John Reed Rosendo Gutierrez George Welsh  <u>Seattle</u> Frank Bennett Jim Taylor Bill Taylor Lowell Shaffstall Harlan Jensen  <u>Billings</u> Bruce Allison John Lipinski Robert Smith  <u>Rapid City</u> Don Hopkins	<u>Houston</u> Ford Nielsen(A) Craig Allen Tom Smith John Johnston Robert Marlow John Turner John Douglas Dean Isaacs Joh Chapman Ervin Meier Roy Smith John Childers Fred Griswold Len Griffeth Dick Wanger Ernie Stokley  <u>Miami</u> McGregor Smith Robert Sherwood  <u>Memphis</u> Dix Archer Jerre Freeman  <u>Atlanta</u> David Thomas James Young  <u>New Orleans</u> Wayne Stracener	<u>Oklahoma City</u> Gary Davis Raymond Tompkins Delmar Stagner John Clifton Bill Scribner Larry Savage  <u>Tulsa</u> Harley Galusha Bill Doenges Martin Fate Jim Chapin Kay Wilson  <u>Amarillo</u> Frank Morris Max Sherman Robin Green Guyon Sanders Glen Parkey
		AREA WINNEPEG 3	AREA MONTREAL 5
		<u>Winnepeg</u> Rudy Barton Keith Jackson  <u>Vancouver, B.C.</u> Jim Burger	<u>Montreal</u> Ross Common James McBurney  <u>Toronto</u> Douglas Gilmour Walter Scudds George Buch

## AREA CHICAGO

77

Cleveland  
Robert Ault  
Robt. Battershell  
Larry Davis  
Karl Hess  
Leonard Lybarger  
Ronald McQuigg  
David Sedgley  
George Shotis  
Ken Smith  
Jack Fooks-(A)  
Stan Grueninger  
James Lipscomb  
Charles Pickney  
Robt. McWilliams  
Robt. Cromer

Indianapolis

Bob Bain  
Howard Burroughs  
Tsuneo Innui  
Clarence Monk

Cincinnati

Gary Drown  
Bill Schroeder  
Ed Berg  
Jay Antenen  
Jim Armour  
Don Delahunt  
Don Block

Detroit

John Donnelly  
Bob Reid

Minneapolis

Charles Curry  
John Dettman  
Jim Beede  
Ralph Brown  
Steve Smith  
Louis Pierce

Kent Hove

St. Louis

Berkley Bedell  
Dean Glattly  
Phil Kerber  
Bob St. Clair(A)

Kansas City

Paul Ertel  
Peter Rinn  
Richard Hunt  
Walter Blood

Wichita

Jack Fost  
Rusty Richards  
Larry Jones  
Charles Landrum  
Charles Pearson  
John Fuller  
Dr. F.R. Applegate

Lincoln

Edwin Loutzenheizer

Chi/Milwaukee

Charles Drake  
Bob Geise  
Ralph Housman  
Harry Humphries  
Bob Klug  
Michael Larkin  
Bob McClelland  
George Moore  
Gerald Neu  
John Philosophos  
Don Rholl  
Sheldon Wilcox  
John Chamberlain

Chi/Madison

Sam Bowen  
Tony Pavlick  
Edward Keller

Chi/Champaign

Todd Dawson  
Jack Harlan

Chicago/Chicago

Len Dresslar (A)  
Martin Pesek (A)  
Ted Swain  
Bob Lamson  
Charles Livermore  
Robt. Wiley  
Joseph Ayres  
Tom Hanna

## AREA NEW YORK 55

New York

Charles Gribble  
Bill McLean  
Kenneth Keith  
Kim Jefferson  
Roy Justensen  
Ats Matsouka  
Harold Norton  
Richard Seacord  
Edward Robert  
Harry Henriques  
Carlton Osbourne  
Gary Rauch  
Bruce Hamilton  
Patrick Walker  
Richard Smyres  
Neil Sinclair

Long Island

Richard Kaiser

New Haven

Allen Berrien  
Jack Middleton  
Stewart Stowell  
Doug McCrea

Boston

John Price  
Henry Jacoby  
Earl Good  
Walter Liggett

Manchester

Mendon MacDonald  
Raymond Moore  
John Muehlke

Portland (A)

Harry Bliss

Rochester

Charles Botsford  
Peter Viles  
Charles Kroeger  
Robt Brandenstein

Washington D.C.

Paul Hickman  
Andrew Wolfe  
Morris Bratton  
Philip Agee  
Stanley Crow  
Tom Snider  
Robert Bright  
Hayward Riley  
Louis Rigdon  
Ed Jacobson  
Robert Lundy  
Dennis Stackhouse  
A.J. Raper

Philadelphia

Blair Simon (A)  
Anthony Perratto  
Frank Elliot  
Robert Little

Pittsburg

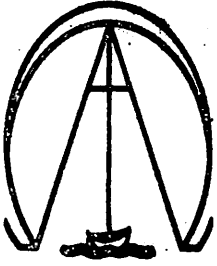
Jim Mohn  
John Harvey  
Robert Salas  
Robert Arrott  
Lee Jones

Fifth Guardian Consult  
October 12-14, 1973

Ecumenical Institute  
Fall Quarter 1973

PROGRESS REPORT ON IMPLEMENTATION OF  
THE FOURTH GUARDIAN CONSULT

Sector One FISCAL AFFAIRS	SECTOR TOTALS		Sector Two ECONOMIC DEVELOPMENT	SECTOR TOTALS		Sector Three GLOBAL PROCEDURES	SECTOR TOTALS		Sector Four CIVIL RELATIONS	SECTOR TOTALS	
	Completed	26		Completed	39		Completed	29		Completed	27
	In Process	30		In Process	64		In Process	17		In Process	8
	Not Started	65		Not Started	55		Not Started	92		Not Started	73
<b>Team A</b> <b>FACILITY PROCUREMENT</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Real estate grid of Uptown</li> <li>- Incorporated non-profit corporation</li> <li>- Investigated "FHA" re-financing of Lakeside</li> </ul>			<b>Team D</b> <b>DEVELOPMENT PRACTICUM</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Set 4-year global budget</li> <li>- Began network of Regional Development Coordinators</li> <li>- Establish Development events in regions</li> </ul>			<b>Team G</b> <b>OVERSEAS SUPPORT</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Catalogued skills of Order members</li> <li>- Houses have appropriate guest rooms</li> <li>- Developed travel contacts</li> </ul>			<b>Team J</b> <b>LEGAL GROUNDING</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Designed materials showing I.C.A. name</li> <li>- Acquired house as gift</li> <li>- Began exploration of tax deductions for movement expenses</li> </ul>		
<b>Team B</b> <b>INVESTMENT DESIGN</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Fiscal Commission established</li> <li>- Initiated investment plan</li> <li>- Used Kemper story for real estate development</li> </ul>			<b>Team E</b> <b>CAPITAL FUNDING</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Prepared illustrative brochures for Uptown and LENS</li> <li>- Incorporated I.C.A.</li> <li>- Developed 9-paragraph proposal form</li> </ul>			<b>Team H</b> <b>INTERNATIONAL DEVELOPMENT</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Development Practicums overseas</li> <li>- Begun international authorization contacts</li> <li>- Indigenous guardians in training</li> </ul>			<b>Team K</b> <b>SECULAR PERMEATION</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- All LENS teams with guardians</li> <li>- Experimentation with LENS cost guidelines</li> <li>- Guardian development pitch at LENS</li> </ul>		
<b>Team C</b> <b>FUTURE PROJECTS</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Developed high quality brochures</li> <li>- PSU on Guardian sojourn/intern guidelines</li> <li>- Initiated use of Guardian interns for movement tasks</li> </ul>			<b>Team F</b> <b>IN-KIND INTENSIFICATION</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Compiled list of gifts and donors</li> <li>- Created development warboard</li> <li>- In-kind gift acknowledgment model developed</li> </ul>			<b>Team I</b> <b>GLOBAL DEPLOYMENT</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Contacted gov't agencies on visa entry requirements</li> <li>- Determined length of stay permitted under various visas</li> <li>- Order person employed by Canadian Consulate</li> </ul>			<b>Team L</b> <b>CONSULTANT NETWORK</b> <b>Key Events</b> <ul style="list-style-type: none"> <li>- Guardian questionnaire prepared</li> <li>- Designed computerized guardian data bank</li> <li>- Assumption of LENS recruitment by guardians</li> </ul>		



# THE ECUMENICAL INSTITUTE

3444 CONGRESS PKWY. CHICAGO, ILL. 60624 TELEPHONE 312 722-3444

February 23, 1973

Dear Guardian,

We are looking ahead with anticipation to the next Guardians' meeting which you will remember from the December mailing is to be the weekend of April 13-15. No doubt by now your regional house prior has contacted you for suggestions of additional people to be invited so that we will have 200 around the table as suggested at the November meeting.

As you probably know, Dean Mathews is on a 2 1/2 month global trip, and four Guardians, Martin Pesek of Chicago, John Thorson of San Francisco, Ben Ball of Houston and Bob Springs of Denver have joined him for three week intervals during this trip. When Joe called in from Bombay last Friday, one of his first questions was, "How is the Guardians' meeting coming?" We know you already have the meeting dates on your calendar but to help us answer his question in a concrete way, please send us the enclosed card as soon as possible. We will be sending you more specific information about the meeting at a later time.

The guardian dynamic has indeed been established as a vital force in the movement as evidenced in the many concrete ways in which you have enabled our work in recent months. We look forward to your participation in the April meeting as together we continue to shape and enable the thrust of our common task for the years to come.

Grace and Peace,

Donald Moffat  
for the Movement Guardians