

ICA THE INSTITUTE OF CULTURAL AFFAIRS
CONCERNED WITH THE HUMAN FACTOR IN WORLD DEVELOPMENT

September 14, 1977

Dear Guardian,

The 13th North American Guardian Consult will be held October 14-16. This fall marks the beginning of the second quarter century of the Institute's existence. It is also a time that signifies the increased importance of Guardian participation in the work of the Institute, both in the North American continent and across the globe.

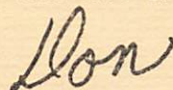
Since our April meeting, the launching of the global band of 24 Human Development Projects has been completed and replication has been initiated in 17 Maharashtra State villages in India. The Global Community Forum campaign has accelerated in North America, with nearly 1,300 forums held. Community Forum has also spread across the globe, forums having been held in 25 countries. In addition, the Kwangyung Il village World's Fair in June was a signal happening, with at least two representatives from each of the 24 projects in attendance. A new edge in our work was particularly demonstrated by the Global Women's Forums held in Europe, Seapac and India.

Much can be said about the accomplishments of the past 25 years. The campaigns of awakening and engagement have created a network of colleagues in local communities and key support in the private and public sectors in over 25 nations. These past achievements are but a beginning. Our campaigns have great potential as a contribution to global human development. So, we find ourselves at a crucial crossroads; one where our visions and products have been developed and now must be made available in a practical way to all people. What we do now as Guardians, our willingness to assume responsibility for the years ahead, will influence the degree to which our potential is released to the benefit of local communities around the world.

The 13th Guardian Consult will continue the crucial role of guarding the future in the form of designing and actuating acceleration for Human Development Projects and Global Community Forums. New communication materials are required for development, and consult staffing is needed for the 28 new Human Development Projects to be started this next year. Make your plans now to attend the consult in October and, for this meeting, plan to invite someone you know who has indicated interest in the kind of work in which we are engaged.

The consult will be at the Institute of Cultural Affairs, 4750 N. Sheridan Road in Chicago. It will begin on Friday evening, October 14th, with registration at 5:00 p.m. and dinner at 7:00 p.m. The closing will be on Sunday, the 16th, with lunch ending at approximately 2:30 p.m. The fee will be \$50 per person. We look forward to seeing you.

Take care of yourself,



Donald R. Moffett, Jr.
for the Global Guardians

13th GUARDIAN CONSULT

The 13th Guardian Consult will be held October 14th-16th. As you can see from the enclosed invitations, the focus this year will be the participation of Guardians in the acceleration of the Human Development Projects and the saturation of North America with Global Community Forum. Invitations for the consult are being mailed from Chicago Nexus by Thursday, September 15th. These are being sent to Guardians presently on the mailing list, as well as new names received since the last consult and names received from calls to Houses this week. A personal note was enclosed in the invitations of Guardians with particular expertise and interest: from Ken Gilbert to Guardians in health fields, from Amos Hollinger to Guardians in higher education, and Bob St. Clair to Guardians in business fields. These notes indicated the need to have people with these skills at the consult and urged their participation. There are five invitations enclosed for new names which you might think of after sending the new list to Chicago. If you should use them, please send these names in so that the overall list can be kept current. Direct follow-up of the invitations to the Guardians Consult will need to be on the local level with back-up from Chicago where helpful. If questions arise, contact Global Operations Centrum: Chicago.

13th GUARDIAN CONSULT PARTICIPATION

1,700 invitation letters were mailed Saturday, September 17th, to Guardians across the North American continent for the 13th Guardian Consult, October 14-16. Approximately 600 of these are "new" Guardians--participants in and contacts made through Global Community Forum and Global Social Demonstration since the April Guardians meeting. This meeting will be focusing on the concrete implementation of the maneuvers of the campaigns, even to the point of implementation beginning during the consult itself. So that the indicative need for the engagement of Guardians is evident, the consult needs to be seen as a gathering of Guardians from across the continent with representatives from the symbolic Order present. This will probably mean participation in the consult by area priors and particular representatives from other Houses and the Chicago Nexus, coordinated through the area prior and the Nexus.

A planning session for the Guardians Consult is being held this Week II, (September 23-25) in Chicago with participation from 15-20 Guardians from across the continent. At this time, a construct for the consult, including particular task force arenas, will be created. This data will be sent in next week's packet to enable your contact with Guardians in ensuring their participation.

13th GUARDIAN CONSULT COUNTDOWN

9/10/77

	11	12	13	1	2
INVITING PARTICIPANTS	Print invitation & reply card Computer labels House calls for new Guardians Update Computer Campaign News article Expertise notes Development Packet	Special invitations Nexus collegium	Reply card tally Key follow-up list and calls Order assignment rationale Campaign News article	Registration model & form Confirmation letters sent	Final phone check Housing assignment model Set up registration Task Force Assignments PTA Order tickets
CREATING PROGRAM	Timeline for construct creation Call Guardians for Week II of Week 12 meeting	Week II Task Force for planning	Meal constructs Special reports Call task force leaders and other leadership Gather back-up material	Task Force procedure complete Nexus collegium on construct	Nexus collegium Task Force leaders called
DESIGNING SPACE	Maintenance priority timeline	Centrum Decor Guild Hall decor 6th Floor design Decor model and timeline	Table decor Meeting space plan equipment check decor 2nd floor decor & set up cleaning timeline interior/exterior	Order linen Housing set-up 6th floor decor Parking lot clean Sound system & lighting	Guild Hall set up Nexus final clean Meeting space set-up
ENABLING PRACTICES	Kitchen equipment & dish inventory Check with Student House for serving	In-kind needs Initial budget Menu planning	Typewriter repair In-kind typewriters Packet production Placemats production	Order food Order bar supplies Order production supplies Consult enablement model Task Force supplies	Serving context for Student House Nexus Consult assignments

GENERAL INFORMATION		DEPARTMENTAL INFORMATION		PROJECT INFORMATION		BUDGET INFORMATION	
NO.	NAME	NO.	NAME	NO.	NAME	NO.	NAME
1	John Doe	1	John Doe	1	John Doe	1	John Doe
2	Jane Smith	2	Jane Smith	2	Jane Smith	2	Jane Smith
3	Bob Johnson	3	Bob Johnson	3	Bob Johnson	3	Bob Johnson
4	Alice Brown	4	Alice Brown	4	Alice Brown	4	Alice Brown
5	Charlie White	5	Charlie White	5	Charlie White	5	Charlie White
6	Diana Green	6	Diana Green	6	Diana Green	6	Diana Green
7	Frank Black	7	Frank Black	7	Frank Black	7	Frank Black
8	Grace Hall	8	Grace Hall	8	Grace Hall	8	Grace Hall
9	Henry King	9	Henry King	9	Henry King	9	Henry King
10	Ivy Lee	10	Ivy Lee	10	Ivy Lee	10	Ivy Lee
11	Jack Miller	11	Jack Miller	11	Jack Miller	11	Jack Miller
12	Karen Wilson	12	Karen Wilson	12	Karen Wilson	12	Karen Wilson
13	Liam Taylor	13	Liam Taylor	13	Liam Taylor	13	Liam Taylor
14	Mia Adams	14	Mia Adams	14	Mia Adams	14	Mia Adams
15	Noah Baker	15	Noah Baker	15	Noah Baker	15	Noah Baker
16	Olivia Clark	16	Olivia Clark	16	Olivia Clark	16	Olivia Clark
17	Peter Davis	17	Peter Davis	17	Peter Davis	17	Peter Davis
18	Quinn Evans	18	Quinn Evans	18	Quinn Evans	18	Quinn Evans
19	Rachel Foster	19	Rachel Foster	19	Rachel Foster	19	Rachel Foster
20	Samuel Gibson	20	Samuel Gibson	20	Samuel Gibson	20	Samuel Gibson
21	Tina Harris	21	Tina Harris	21	Tina Harris	21	Tina Harris
22	Uma Ivers	22	Uma Ivers	22	Uma Ivers	22	Uma Ivers
23	Victor Jones	23	Victor Jones	23	Victor Jones	23	Victor Jones
24	Wendy King	24	Wendy King	24	Wendy King	24	Wendy King
25	Xavier Lee	25	Xavier Lee	25	Xavier Lee	25	Xavier Lee
26	Yara Miller	26	Yara Miller	26	Yara Miller	26	Yara Miller
27	Zoe Nelson	27	Zoe Nelson	27	Zoe Nelson	27	Zoe Nelson
28	Adam Parker	28	Adam Parker	28	Adam Parker	28	Adam Parker
29	Bella Quinn	29	Bella Quinn	29	Bella Quinn	29	Bella Quinn
30	Chris Reed	30	Chris Reed	30	Chris Reed	30	Chris Reed
31	Diana Scott	31	Diana Scott	31	Diana Scott	31	Diana Scott
32	Ethan Smith	32	Ethan Smith	32	Ethan Smith	32	Ethan Smith
33	Fiona Taylor	33	Fiona Taylor	33	Fiona Taylor	33	Fiona Taylor
34	George White	34	George White	34	George White	34	George White
35	Helen Black	35	Helen Black	35	Helen Black	35	Helen Black
36	Ian Green	36	Ian Green	36	Ian Green	36	Ian Green
37	Jane Hall	37	Jane Hall	37	Jane Hall	37	Jane Hall
38	Karl King	38	Karl King	38	Karl King	38	Karl King
39	Laura Lee	39	Laura Lee	39	Laura Lee	39	Laura Lee
40	Mark Miller	40	Mark Miller	40	Mark Miller	40	Mark Miller
41	Nancy Nelson	41	Nancy Nelson	41	Nancy Nelson	41	Nancy Nelson
42	Oscar Parker	42	Oscar Parker	42	Oscar Parker	42	Oscar Parker
43	Peter Quinn	43	Peter Quinn	43	Peter Quinn	43	Peter Quinn
44	Rebecca Reed	44	Rebecca Reed	44	Rebecca Reed	44	Rebecca Reed
45	Samuel Scott	45	Samuel Scott	45	Samuel Scott	45	Samuel Scott
46	Tina Smith	46	Tina Smith	46	Tina Smith	46	Tina Smith
47	Uma Taylor	47	Uma Taylor	47	Uma Taylor	47	Uma Taylor
48	Victor White	48	Victor White	48	Victor White	48	Victor White
49	Wendy Black	49	Wendy Black	49	Wendy Black	49	Wendy Black
50	Xavier Green	50	Xavier Green	50	Xavier Green	50	Xavier Green
51	Yara Hall	51	Yara Hall	51	Yara Hall	51	Yara Hall
52	Zoe King	52	Zoe King	52	Zoe King	52	Zoe King
53	Adam Lee	53	Adam Lee	53	Adam Lee	53	Adam Lee
54	Bella Miller	54	Bella Miller	54	Bella Miller	54	Bella Miller
55	Chris Nelson	55	Chris Nelson	55	Chris Nelson	55	Chris Nelson
56	Diana Parker	56	Diana Parker	56	Diana Parker	56	Diana Parker

9/17/77

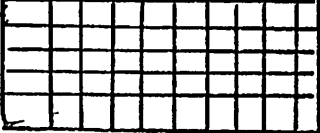
Major Priorities for Decor and Facility Prep:

DECOR	FACILITY PREP
<p>Guild Hall, Collegium Room, Campaign Lounge Implement model now under way</p> <p>Guild Hall Bathrooms decor with pictures add "lounge" items to women's</p> <p>Great Hall back Stairwell, Sheridan black & white photos</p> <p>Centrum Space Centrum decor</p> <p>Second Floor unifying theme, simply done suggested items plants colored tablecloths lime chairs Bandstand for seating round tables piano</p> <p>6th floor Guardians decision next Wk II perhaps sleeping rooms with pictures or quotes</p>	<p><u>Management</u> To fix broken window glass outside front leaky pipes fix bathroom plumbing In Kind: plants rug or rugs for lobby lounge furniture for lounges parking lot: clear out other cars Guild Hall Men's bathroom fan</p> <p><u>Housing Design</u></p> <p><u>Week II Task Forces</u> paint elevator lobby doors paint Kitchen women's bath (paint 6th floor Hall Lawrence side) wash kitchen hall all bathroom cleaned</p> <p><u>Operations (Uptown)</u> mini park parking lot borders</p>

Decor and Facility Timeline for major items					
12		13		1	2
6th floor & 2nd floor plan Leah & LaVerne	Guild Hall, etc finish	Centrum decor completed	Decor: back stairs bath-rooms paint bath Kitchen (6th floor)	Basic Set Up: housing meeting rooms with decor major clean	

13th Guardian Consult
Planning Week II

Saturday	Sunday
6:30 Daily Office	7:00 House Church
7:00 - Jane Adkinson Conversation - Ann Antenen	
8:00 - Finalize gettatt of Issues - Brainstorm Products	9:00 Recruitment Leadership Assignments Preparation Assignments
10:00 Brainstorm Orchestration - What Guardians need to know + how to present	
11:00 Task Forces Context + Spirit	
12:00 - Georgiana McBurney Conversation - Jack Gilles	12:00 - Laverne Phillips Conversation - Don Moffett
1:30 Task Force Work	
4:00 Task Force Reports	

Friday	Cocktails
7:00 Songs - Mary Warner Moffett Conversation - Charles Bush	Songs - Dick Seacord Conversation - Ann Wood
8:00 <u>Content Brainstorm</u> Issues facing the Odet (fill in the boxes)	Task Force Work
	
Gestalt Issues	

TIME DESIGN

FRIDAY EVENING

6:00	VICTORY PLAZA
7:00	OPENING DINNER The Welcome The State of the Movement
9:30	VICTORY PLAZA

SATURDAY MORNING

6:30	DAILY OFFICE
7:00	BREAKFAST Global Community Forum
8:30	TASKFORCE WORK

SATURDAY AFTERNOON

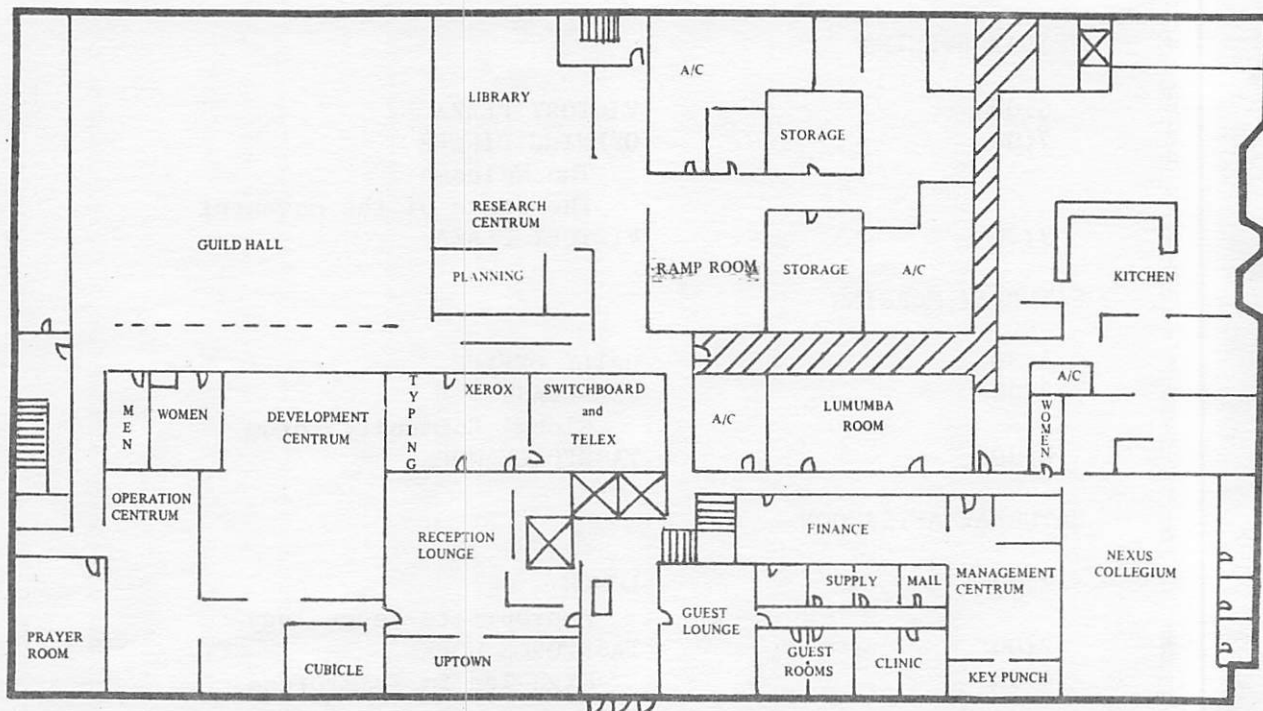
12:30	LUNCH Appropriate Technology
2:00	TASKFORCE WORK
4:00	High Tea in Taskforces

SATURDAY EVENING

6:30	VICTORY PLAZA
7:30	DINNER Project Acceleration
9:30	VICTORY PLAZA

SUNDAY MORNING

7:00	DAILY OFFICE
7:30	BREAKFAST Maharashtra Replication
9:00	CONSULT PLENARY
12:30	CLOSING LUNCH The Life of Destiny The Sending Forth
2:30	DEPARTURE



GLOBAL NEXUS CHICAGO

First Floor Plan

ICA: CHICAGO

October 14-16

13th Guardians Consult

TASK FORCE DESIGN

1977

CAMPAIGN INTENSIFICATION

IMPACT

SUPPORT

DEMONSTRATION

1

GCF
Campaign Funding

5

Guardian
Net
Expansion

7

HDP
Management Systems

2

GCF
Logistical Operation

8

Staff
Funding & Enlistment

3

GWF
Schedule & Set-up

6

Village
Adoption
Plan

9

Research
Institute Access

4

LENS
Corporation Targets

10

Acceleration
Delivery System

EXTENDED CAMPAIGN ENGAGEMENT

11

GCF
Circuit Maneuvers

12

HDP
Acceleration Events

1. GCF Campaign Funding

Context: The Town Meeting Campaign in North America will hold Town Meetings in 3500 counties this year. The set-up process is extensive. Troops are assigned to set-up Town Meetings and have partially bracketed the funding necessary to cover expenses (each Town Meeting costs \$1200). The Guardians are in a position to work with Town Meeting circuits to secure this \$1200 from sources beyond the local community, such as state-wide corporations, foundations, agencies, county industries and patrons.

Contradiction: Narrow scope of the funding sources and inoperative elements within the Town Meeting maneuvers.

Product: Targeted sources for raising funds to cover \$600 per Town Meeting in the areal maneuvers for Quarter II with assigned callers, pitch, and necessary materials.

2. GCF Logistical Operation

Context: There are 888 Town Meetings to be held by January 1 in order to ensure the completion of 3500 counties in North America by July 1, 1978. The maneuvers for this time frame are built and are in operation with budgets, troops, and time assigned.

Contradiction: The unsystematic logistical support system that leaves circuit teams without adequate autos, gasoline, food, overnight accommodations, and communication systems within a planned maneuver.

Product: Area-by-area plan for Guardians assigned to the function of logistics to set-up all the support lines of autos, gasoline, food, lodging, and communication tools for each circuit team within the area.

3. GWF Schedule and Set-Up

Context: Global Women's Forum is an impact tool for awakening the women of both the 15% and the 85%. This past Spring there were four treks in North East Asia, Southeast Asia, Europe and India. To date there has also been one Forum in North America this year. The North American schedule is to be built on the strategy of "softening the ground" for both GCF and the 12 new GSD projects.

Contradiction: The undeveloped strategic potential of Global Women's Forum North American marketing and schedule.

Products:

1. Strategic schedule for North America for Quarters II and III.
2. Set-up maneuvers with implementation design for each geographic cluster of Forums. Components include marketing, funding, faculty assignments, and training design.
3. Global schedule with North American Guardians teaching assignments.

4. LENS Corporation Targets

Context: The LENS course is a response to the increasing involvement of corporations and other organizations in community development programs, both internationally and regionally. The LENS course gives form to the interface between economic institutions and the local communities they support. In Europe we are already exploring a working relationship with multi-national corporations and intermediate technology groups. They are especially interested in our methods for effective delivery of their resources to human development projects in India and Africa. We want to offer LENS to North American corporations and organizations already moving toward this kind of participation in human development.

Contradiction: Incomplete usage of key corporations and institutions who could serve HDP's with capital, technology and management skills.

Products:

1. Screen for LENS targets.
2. 12 North American targets.
3. Maneuvers for marketing LENS.
4. Maneuvers Implementation Plan, Quarters II and III.
5. Faculty and Assignment Rationale.

5. Guardian Net Expansion

Context: Momentum of the movement's primary thrust (Global Social Demonstration, Global Community Forum, and Impact Courses) has created a demand on the Guardians. That which the Guardians guard has so increased in size that the task cannot be effectively done now without increased numbers of Guardians that will ensure continuing success and ever increasing momentum. The present advantage is the clear picture of where the campaigns of GSD and GCF are going, with a geographic focus. The global priorities make it critical to create a systematic and strategic maneuver for increasing the numbers and types of Guardians engaged in campaign support.

Contradiction: The sporadic framing of potential Guardians or patrons in the past has created a plateaued participation.

Products:

1. A Guardian network six month expansion maneuver.
2. The assignment opportunity model and board (an 11 x 17" sheet to give out Sunday lunch and a permanent piece of Guild Hall decor.)
3. A Guardian sustenance model.

6. Village Adoption Plan

Context: The Maharastra replication is a key in the midst of the do-ment of the GSD 24. The viability of GSD expansion, the effectivity of demonstration projects, and future economic support for the HDP's is closely related to this. By April 15, 1978, Guardians will be key in breaking loose extra-national funds necessary for the 132 villages that will be in place by catalyzing the Village Adoption Program.

Village Adoption Plan continued

Contradiction: Static schemes for appropriate leverage on new sources of funding villages.

Product: A plan for a village adoption target for each of the 72 bastions with a key Guardian anchor named and contexted.

7. HDP Management Systems

Context: The Human Development Projects have created and will continue to create a variety of economic and social entities. The management and financial systems and procedures developed to date were originated by the Guardians and expanded in the GRA: 77. Pulling together these systems and procedures in various expertise arenas is necessary for the use of the economic and social commission dynamics and secretariat in the communities.

Contradiction: The fragmented forms and incomplete systems and procedures for effective industry, commerce and agriculture programs from the feasibility phase through the operative phase of each entity.

Product: The HDP Financial and Management Procedures Manual to include:

- determined feasibility of product, markets, services
- discerned profitability
- knowing that the priority steps are being performed
- establishing control over critical arenas such as inventory, sales, cash management, bookkeeping, and production
- knowing when to ask for help.

8. Staff Funding and Enlistment

Context: Continued expansion of GSD requires new sources of money for salaries and for staff in the projects. Recruitment and support of new staff (long term and short term) with the necessary expertise to do the 24 is fragmented.

Contradiction: The fragmented approach to funding and locating personnel for 3 to 12 month assignment and the incomplete tapping of sources to fund long term staff.

Products:

1. List of funding sources, proposal format and plan for using sources.
2. List of potential staff sources and access routes.

9. Research Institute Access

Context: There is in the USA and Canada a set of Research Institutes which have expertise, personnel, procedures, and funds to lend or give to villages around the world.

JOURNEY OF THE GUARDIAN CONSULTS

13th Guardian Consult

1977

YEAR	1972			1973		1974		1975		1976		1977
DATE AND ATTENDANCE	JANUARY	MAY	NOVEMBER	APRIL	OCTOBER	APRIL	OCTOBER	APRIL	OCTOBER	APRIL	OCTOBER	APRIL
	33	45	80	200	200	225	225	300	300	300	300	300
ISSUE	Inventing the role of the secular movement	Previewing the NINS course	Marshalling the professional expertise	Establishing the advisory council	Forging the form of the guild	Creating pioneering of economic community	Providing social demonstration consultants	Framing the Town Meeting	Engaging practically in the movement	Deciding to be assigned	Developing an inclusive engagement screen	Fielding project acceleration treks
KEY HAPPENING	Staking the claim in Kemper	Launching the \$500,000	Discovering the corporate power	Discovering the Guardian globality	Revealing the power of corporateness	Practical actuation of social processes	Going for broke with TM	Expanding Guardian network	Experiencing TM as a profound tool	Articulating para-vocation	Holding Area meetings	Demonstrating the power of local man
THE GLOBAL DEMAND	Secular Prowess	Movemental decision	Engagement of local secular	Depth human creativity	Secular-religious style	New cultural forms	Radical decisions	Intensified engagement	Paravocational response	Engaged in mission	Trust local man	Total responsibility
RESOLVE	Commit finances movementally	Raise \$100,000 continentally	Serve the globe locally	Create the global network	Become the new style	Engage in practical care	Decide to embody profession	Insure success of TM	Bring off the three campaigns	Responsibility for the task	Assume fulltime partnership	Doing the HDP's
OPERATING IMAGE	Pioneers in the new venture	Defenders of the movement	Permeators of the Establishment	Advisors for the movement	Colleagues in the task	Creators of futuristic social forms	Consultants for global programs	Those who care	Being the sign	Being on call	Sign of full life	Being on the road

Research Institute Access continued

Contradiction: The undemonstrated usability of the North American Research Institutes into our 24 HDP's.

Products:

1. Maneuvers created to contact seven research institutes in order to comprehensively solve a key contradiction arena in each of the 7 HDP's in North and Latin America.
2. List of Research Institutes and contacts for setting up further relations.
3. List of other 17 projects with particular benefits each could gain from particular Research Institutes.

10. Acceleration Delivery System

Context: The do-ment or maturation of the 24 Human Development Projects is one of the 16 global priorities for 1977-78. To have each of the 24 established as a show-piece pilot project by June 30, 1978 is a necessary component for replicating the global band. Particularized assistance will be required.

Contradiction: The disrelation of the resources of expertise, goods, and services and the particular needs of the projects as described in project documents.

Product:

1. refinement of the several models available for acceleration events
2. acceleration vehicles targeted for a proto-type within six programmatic arenas of agriculture, industry, commerce, living environment, health, and education.
3. schedule and constructs for acceleration events.
4. staff and institutions named to implement the events.
5. funding schemes for delivering the acceleration vehicles.

October 14-16, 1977

13th Guardian Consult

Task Force 1

Edmonton Area

British Columbia 12,600

Montreal Area

Ontario	14,400
---------	--------

San Francisco Area

California	18,000
------------	--------

New York Area

New York	25,200
----------	--------

Houston Area

Louisiana	24,300
-----------	--------

Chicago Area

Michigan	7,800
----------	-------

Targeted Sources

Guardians
House Personnel
TM Grads
Development Regional Patrols
Development Bastions
Colleagues
Aunts and Uncles
Local TM Committees

Local Community	25%
Regional Corporations	40%
County Industries	30%
Major Gifts	5%

Fall Quarter Timeline

[illegible]

TOWN MEETING STATE FUNDING MANEUVER

Task Force 1 Pg. 2

Area Houston

State Georgia

Maneuver Focus		Time Parameter		Location in State-Province	
Northwest Georgia		10/16 - 12/10		Northwest Georgia	
Major Cities	Target Corporations, etc.	Materials		Forces	
Atlanta	Have list of top 10 per county	Ga. committee brochure auth. letters Need state and Atlanta Chambers		Research - Dennis Rice Data Systems - House Appointments - Alexa Deveter Transportation - Ike Powell Materials - Ike Powell Callers - Charlene Powell	
	Major Gift Targets	Referrals		Gun -	
	Rich's C & S Bank Coca Cola	State Committee Town Meeting Grads			
Counties to Cover				Force Pool	
Georgia - 16				Jeff Nixon Don Clark Joy Thomas Edith Howell Area Harry Wainwright Patrol Bob Booher Dennis R. Charlene P. Dawn G. Alexa Deveter Zan White Patty Bada	
16 x \$1200 = \$19,200	Access Routes	Result Stories *			
Circuiters-Local 300 = 4800 Development-County 600=9600 Metro 300= 4800 \$19200	State Committee Town Meeting Grads	Mostly from similar size towns in other states			
Timeline	3 Research	4 3 teams, 4 calls = 60 1 co/day x 5 days, \$9600	5 Research Followup	6 2 teams, 6 calls = 60 Atlanta 16 x \$300 = \$4800	

TOWN MEETING FUNDING DESIGN

AREA NEW YORK

ALBANY THEATER OF OPERATIONS

15 TOWN MEETINGS

\$18,000

REGIONAL CORPORATIONS

1 OUT OF 3

MANUFACTURERS	SERVICES	COMMERCIAL
15 VISITS	15 VISITS	15 VISITS

1 WEEK
3 TEAMS
45 VISITS
15 VISITS/WEEK
3 VISITS/DAY/TEAM
15 - \$300 GIFTS = \$4500

25%

COUNTY EMPLOYEES

1 OUT OF 2

AGRICULTURE	BANKING	MANUFACTURERS
30 VISITS	30 VISITS	30 VISITS

3 WEEKS
2 TEAMS
1 COUNTY/TEAM/DAY
6 VISITS/DAY/TEAM
45 - \$100 GIFTS = \$4500

25%

MAJOR GIFTS

3 OUT OF 9

FOUNDATIONS	GOVERNMENT	PATRONS
3 VISITS	3 VISITS	3 VISITS

1 WEEK
1 TEAM
9 VISITS
2 VISITS/DAY/TEAM
3 - \$1500 GIFTS = \$4500

25%

15 LOCAL COMMUNITIES

1 OUT OF 2

ORGANIZATIONS	BUSINESSES	INDIVIDUALS
2 VISITS	2 VISITS	2 VISITS

3 WEEKS
1 TEAM
6 VISITS IN EA. OF
15 TOWNS
3 - \$100 GIFTS IN EA OF 15 TOWNS = \$4500

25%

At our review of this quarter's GCF results we will say that the key factor in winning the 888 county victories in Quarter II was the creation of a logistical support system of guardians working in double harness with the houses. The success of the system was accomplished by the following:

1. Completion of an adequate funding venture. .
2. Formation of a structured guardian network.
3. Collection of accurate troop deployment data.
4. Actuation of special task assignments for guardians.
5. Researching of possibilities in high priority crisis areas.

Logistics have been important in this victory. As any general knows, his army is only as good as the army's logistical support. The critical action was deciding to create the workable logistical system in each situation.

LOGISTICAL BLOCKS TO FINISHING 888 COUNTIES

SHORT TERM COMMITMENTS FROM GUARDIANS--A major arena of guardian participation is in the researching, making appointments and engaging in calls at prospective town meeting communities. A major block to making use of guardians' time and talent relates to the often short term nature of his time availability and the frequently last minute nature of the demands put on his time. Often, the time a guardian has available or can commit is just not known. A sense of disconnectedness results from not having specific times set aside for guardians to participate in the dynamics of planning, celebration and debriefing.

INADEQUATE ORCHESTRATOR TRAINING MODELS--Because community forums have become diverse in their time frames, methods and materials for training orchestrators have become inadequate.

More flexibility is demanded of orchestrators, yet they have very often had to create the elements of the workshops on the spot, which demands a depth understanding of the GCF methods. And while many experiments of

At our review of this quarter's GCF results we will say that the key factor in winning the 888 county victories in Quarter II was the creation of a logistical support system of guardians working in double harness with the houses. The success of the system was accomplished by the following:

1. Completion of an adequate funding venture.
2. Formation of a structured guardian network.
3. Collection of accurate troop deployment data.
4. Accutuation of special task assignments for guardians.
5. Researching of possibilities in high priority crisis areas.

Logistics have been important in this victory. As any general knows, his army is only as good as the army's logistical support. The critical action was deciding to create the workable logistical system in each situation.

LOGISTICAL BLOCKS TO FINISHING 888 COUNTIES

SHORT TERM COMMITMENTS FROM GUARDIANS--A major arena of guardian participation is in the researching, making appointments and engaging in calls at prospective town meeting communities. A major block to making use of guardinas' time and talent relates to the often short term nature of his time availability and the frequently last minute nature of the demands put on his time. Often, the time a guardian has available or can commit is just not known. A sense of disconnectedness results from not having specific times set aside for guardians to participate in the dynamics of planning, celebration and debriefing.

INADEQUATE ORCHESTRATOR TRAINING MODELS--Because community forums have become diverse in their time frames, methods and materials for training orchestrators have become inadequate. More flexibility is demanded of orchestrators, yet they have very often had to create the elements of the workshops on the spot, which demands a depth understanding of the GCF methods. And while many experiments of

shortened timelines have taken place, the various models have not been made known continentally, often because orchestrator training is not seen as necessary, and time allotment for adequate training is not given.

TRANSPORTATION-- The present blocks to having transportation available for circuiters at all times are: inadequate insurance on cars, backup system when a car quits on the road, new list of resources of cars (i.e. leasing firms, businesses) available and a rotation system for using guardian cars.

CONSENSUS TIMELINE FOR GUARDIAN INPUT--A key component of the GCF Campaign is the development of a structured mutual working relationship between the house and the guardian network. The house and guardians are meeting systematically and developing a strategy and timelines for each maneuver. The blocks we are encountering are as follows:

1. The assumption that it is easier for the house to do most of the planning and work and that the guardians only provide backup assistance.
2. The lack of a plan for bringing key Town Meeting grads and guardians together across considerable distances.
3. The lack of structures for accountability among the guardians.
4. The lack of a firm consensus among the local guardians for holding Town Meetings in every county.
5. The lack of a mutual plan with the house and guardians both having responsibility for the plan.
6. No regular weekly celebration and debriefing, which includes both house and guardians.

TF#2

AREA	TASKS	STEPS	IN THE AREAS - TO BE DONE BY...					
			SAN FRANCISCO	HOUSTON	NEW YORK	CHICAGO	EDMONTON	MONTREAL
OUTREACH	ORCHESTRATOR TRAINING PROMOTIONAL MATERIAL PRODUCE NEWSLETTER	SETUP, RECRUIT, AND DO DESIGN AND IMPLEMENT PROMOTIONAL PACKAGE EDIT, PUBLISH AND MAIL NEWS LETTER						
MANAGEMENT	MAINTAIN A MANNED OFFICE FOR GUARDIAN SUPPORT CREATE FORCE STRUCTURE	SECURE, STAFF, AND MANAGE OFFICE INTEGRATE GUARDIANS INTO MANEUVER TASK TEAM		DICK WHANGER GLORIA MULLINAX ALAN OLSEN FR. JOS. LAPAD MAX SHERMAN JOYCE SHANK TOM WHITSETT R. ALEXANDER	MEL KNAPP CHAS. PERRINE S. BRAINERD M & J LINDBLAD P. LAVIE D. DAY R. MAYER R. ARMSTRONG	GARY PRITCHARD CHAS. GRIBBLE DAVID BUTLER HARRINGTONS A & B JAECKS FRED GRUNER R & P MARKS CAL JOHNSON RON HAGEN	T. LANNER J. VANCE T. WRIGHT ANN M. STEWART V. MACQUARRIE G. BURNS K. THOMAS	RON CLUTZ JIM RIESBERRY SHARON LEACH ALAN HERBERT WENDY KERR omit level
DEVELOPMENT	FUNDING DESIGNS TRANSPORTATION MATERIALS + SERVICE PROCUREMENT	RESEARCH, SCHEDULE, VISIT, AND FOLLOW THROUGH ON, PROSPECT DEVELOP COST-FREE TRANSPOR- TATION FOR CIRCUITERS (VEHICLES, FUEL, AND MAINTENANCE ASSESS NEEDS, THEN INKIND NEEDED MATERIALS AND SERVICES		DANE ADKINSON CHARLOTTE GRAHAM WAYNE BEARD WALTER LIGETT MARY ZERVIGON ROGER GEISENGER BILL BINGHAM R. ELLIOTT	A. HOLLINGER A. BIRKY R. SHANKLIN R. GALBREATH R. SEACORD	RHODA EATLE RUSS WHELOCK RUSTY RICHARDS ROBERT BAIN ATS MATSUOKA GRANT BREINER J & A ANTONIN CHAS. CATLETT	MARSHA BUCK	
RESEARCH	COUNTY SOCIO/ECO ANALYSIS AUTHORIZATION NETWORK	DO LIBRARY RESEARCH AND PREPARE CIRCUITERS DATA SHEET ON TOWN/COUNTY PROFILE SECURE REGIONAL AUTHORIZATION RE-EVALUATE EXISTING AUTHORIZATION		DENNIS RICE ZAN WHITE RON NIXON SCOTT STARR WILLIE SMITH R. LAFLORE D. WASHINGTON		JUDY DAPPAN		

COMMON STEPS IN ORGANIZING GCF LOGISTIC SUPPORT

1. Draw up list of Guardians, Colleagues and Town Meeting Grads.
2. Have a party.
3. Invite to regular weekly maneuver review.
4. Organizing guardians to do the tasks.

GWF NORTH AMERICAN CONTINENT QUARTER II and III WORKING SCHEDULE

Page 8

Quarter	Week	1	2	3	4	5	6	7	8	9	10	11	12	13	TOTALS	
	AREA	Oct. 3 - 9	Oct. 10 - 16	Oct. 17 - 23	Oct. 24 - 30	Oct. 31 Nov. 6	Nov. 7 - 13	Nov. 14 - 20	Nov. 21 - 27	Nov. 28 Dec. 4	Dec. 5 - 11	Dec. 12 - 18	Dec. 19 - 25	Dec. 26 Jan. 1	Scheduled	Projected
Qtr. 2	New York									New York Newark	Hartford	Wash. D.C. Ivy City			5	5
	Chicago		Indianapol							Kan. City					2	4
	Montreal														0	0
	Edmonton							Saskatoon	Vogar Edmonton	Anchorage Vancouver					5	5
	San Fran.						Denver S.F. City San Fran.	Seattle		Bismark	Inyan Walagahapi				6	6
	Houston							Delta Pace		Greenville Miss.	Phoenix				3	5
	AREA	Jan. 2 - 8	Jan. 9 - 15	Jan. 16 - 22	Jan. 23 - 29	Jan. 30 Feb. 5	Feb. 6 - 12	Feb. 13 - 19	Feb. 20 - 26	Feb. 27 March 5	March 6 - 12	March 13 - 19	March 20 - 26	March 27 April 2		
Qtr. 3	New York		Rochester	Boston Albany		Richmond	Philadel. Baltimore					Pittsburg Brooklyn			8	8
	Chicago														0	5
	Montreal	Ottawa Toronto	Montreal									Fredrickt. New B.			4	4
	Edmonton													Calgary	1	1
	San Fran.			San Fran San Fran											2	10
	Houston														0	8
	AREA	Jan. 2 - 8	Jan. 9 - 15	Jan. 16 - 22	Jan. 23 - 29	Jan. 30 Feb. 5	Feb. 6 - 12	Feb. 13 - 19	Feb. 20 - 26	Feb. 27 March 5	March 6 - 12	March 13 - 19	March 20 - 26	March 27 April 2		

Global Awakening calls forth in every human being consciousness of his own life as a gift which can be engaged in the building of new community. The primary awakening tool, GCF, allows whole communities, (people of all ages, men and women alike) to participate in such an awakening. The GWF is a vital intensification of the thrust to cover North America with such events. It has the potential to provide an entrance into counties which are resistant to direct GCF set-up. Grads of GWF, having experienced the effectiveness of the methods and the profundity of the experience will provide credibility, authorization and staff for Town Meetings and T.M. set-up. A GWF impact on carefully selected networks will provide access to a number of counties at once and continent wide authorization. The GWF will capture the vision and release the visionary dreams of women who are difficult to

entice into T.M. thus releasing untapped resources for use in community development.

35 61

COMMON STEPS IN ORGANIZING GCF LOGISTIC SUPPORT

1. Draw up list of Guardians, Colleagues and Town Meeting Grads.
2. Have a party.
3. Invite to regular weekly maneuver review.
4. Organizing guardians to do the tasks.

Institute of Cultural Affairs
Chicago



global women's forum

Global Schedule

Quarter II, 1977/78

Continent \ Week	1	2	3	4	5	6	7	8	9	10	11	12	13
North America		INDIANAPOLIS				SALT LAKE CITY	SASKATOON SEATTLE DALLAS PACIFIC	S.F.		HARTFORD			
Latin America						CARACAS (2)							
North East Asia				TOKYO	TOKYO (2) YOKOHAMA OSAKA	OSAKA (3)	FUKUOKA	SEOUL	TAIPEI HONG KONG				
South East Asia										MANILA			
India							BOMBAY AHMEDABAD PUNE	HYDRABAD	CALCUTTA DELHI				
Europe				KREUZBURG OS	TERMINI ROME	BERLIN	RHEIN VALLEY	AMSTERDAM MANCHESTER	BRUSSELS FRANKFURT				
Africa					ISCOE (2)	ISCOE (1)							

The Key 15	CORPORATION	Third World	Visible Reput'e	Needs & Entries	Strategy Crisis	N.A. Poor
The Key 15	1. AT & T		X	X	X	X
	2. Westinghouse	X	X	X	X	
	3. Bell of Canada		X	X	X	
	4. Coke	X	X	X	X	
	5. Koppers	X	X	X		
	6. Zenith	X	X	X	X	
	7. Exxon	X	X		X	X
	8. Gulf	X	X	X	X	
	9. U. S. Steel	X	X		X	X
	10. Phillips Petroleum	X	X	X	X	
	11. City Bank of NY	X	X	X	X	
	12. ITT	X	X	X	X	
	13. Xerox	X	X	X		X
	14. World Bank	X	X	X	X	X
	15. Kraft	X	X		X	X
The Next 35	1. Hughes	X	X	X		
	2. Bank of America	X	X			
	3. Green Giant		X	X		
	4. Massey Ferguson	X	X			X
	5. General Foods	X	X			
	6. E. Lilly	X	X		?	
	7. Int'l Nickel	X	X		X	
	8. RCA		X			
	9. Singer	X	X		X	
	10. Sears	X	X		X	
	11. IBM	X	X	X	X	
	12. LEVI-Strauss		X			X
	13. DOW	X	X	X		
	14. Caterpillar	X	X			
	15. Proctor & Gamble	X	X			
	16. Hoffman LaRoche	X	X	?		
	17. WesternUnion Int'l	X	X		X	
	18. Ralston Purina	X	X			
	19. Mobil	X	X		X	
	20. GE	X	X			
	21. Hallmark		X			
	22. ARCO	X	X			
	23. Honeywell		X		?	
	24. McDonald's		X	X		X
	25. Beatrice Foods	X	X			X
	26. First National Chicago	X	X			X
	27. W. R. Grace	X	X			
	28. Kimberly Clark		X			
	29. Chase Manhattan	X	X		X	
	30. Nabisco	X	X			
	31. American Standard	X	X	X		
	32. Pan American	X	X		X	
	33. Kemper		X	X		X
	34. Cummings Engineering	X	X			X

The Key 15	CORPORATION	Third World	Visible Reput'e	Needs & Entries	Strategy Crisis	N.A. Poor
The Key 15	1. AT & T		X	X	X	X
	2. Westinghouse	X	X	X	X	
	3. Bell of Canada		X	X	X	
	4. Coke	X	X	X	X	
	5. Koppers	X	X	X		
	6. Zenith	X	X	X	X	
	7. Exxon	X	X		X	X
	8. Gulf	X	X	X	X	
	9. U. S. Steel	X	X		X	X
	10. Phillips Petroleum	X	X	X	X	
	11. City Bank of NY	X	X	X	X	
	12. ITT	X	X	X	X	
	13. Xerox	X	X	X		X
	14. World Bank	X	X	X	X	X
	15. Kraft	X	X		X	X
The Next 35	1. Hughes	X	X	X		
	2. Bank of America	X	X			
	3. Green Giant		X	X		
	4. Massey Ferguson	X	X			X
	5. General Foods	X	X			
	6. E. Lilly	X	X		?	
	7. Int'l Nickel	X	X		X	
	8. RCA		X			
	9. Singer	X	X		X	
	10. Sears	X	X		X	
	11. IBM	X	X	X	X	
	12. LEVI-Strauss		X			X
	13. DOW	X	X	X		
	14. Caterpillar	X	X			
	15. Proctor & Gamble	X	X			
	16. Hoffman LaRoche	X	X	?		
	17. WesternUnion Int'l	X	X		X	
	18. Ralston Purina	X	X			
	19. Mobil	X	X		X	
	20. GE	X	X			
	21. Hallmark		X			
	22. ARCO	X	X			
	23. Honeywell		X		?	
	24. McDonald's		X	X		X
	25. Beatrice Foods	X	X			X
	26. First National Chicago	X	X			X
	27. W. R. Grace	X	X			
	28. Kimberly Clark		X			
	29. Chase Manhattan	X	X		X	
	30. Nabisco	X	X			
	31. American Standard	X	X	X		
	32. Pan American	X	X		X	
	33. Kemper		X	X		X
	34. Cummings Engineering	X	X			X

Corporation	Third World	Visible Reput'e	N.A. Poor
-------------	----------------	--------------------	--------------

35. Quaker Oats

36. ARMCO Steel

37. Eaton

38. Bata Shoes

39. Motorola

X

X

X

X

X

X

X

X

X

LENS MARKETING-SCREEN BRAINSTORM

10/15/77
13th GUARDIANS
CONSULT
Page 11

<p>△</p> <p>ORGANIZATIONS THAT SHARE OUR CONCERN FOR DEVELOPMENT of the 3d WORLD</p>	<p>○</p> <p>HIGHLY VISIBLE, REPUTABLE ORGANIZATIONS - WITH AN ESTABLISHED COMMUNICATIONS NETWORK. (THE CLOUD-ROUT)</p>	<p>X</p> <p>COMPANIES WITH ACKNOWLEDGED NEEDS = EASY ENTRY - QUICK RESULTS,</p>	<p>□</p> <p>COMPANIES WHOSE CURRENT STRATEGY IS IN CRISIS</p>
<ul style="list-style-type: none"> • mesh with our ongoing work • Corporations linked with the 3d world (whose growth is related to 3d world) 	<ul style="list-style-type: none"> • Companies with many outlets • Corporations with direct relations with their subsidiaries • Key symbolic companies (multiplier effect) • Public sector organization (as cloud + funding source) • Corporations with recognized public credibility. • Companies with reach to multi sectors of society. 	<ul style="list-style-type: none"> • Companies which recognize their corporate responsibility (relationship between econ + social) • Identify most sensitive segment in the company • Adapting our package to company's needs. • Don't market to conflicting loyalties • Organizations which think of selves as democratic (believe in grass roots decision-making). • Establish beach heads before the major battle 	<ul style="list-style-type: none"> • Corporations which must develop in the 3d world • corporations with a recognized awareness of their need for new methods (maybe this shows up in low profits) • Companies aware that they're in trouble → their public image.

Task Force 4
INDUSTRY CONTRADICTIONS

STEEL	PETROLEUM	COMMUNICATIONS	BANKS	FOOD PROCESSING	HIGH TECHNOLOGY MFG
OBSOLETE MFG.	OPEC CONTROL	HEAVY GOV'T CONTROL	CUT-THROAT COMPETITION	CONSTRAINTS ON RAW SUPPLY	SHORTAGE OF SKILLED LABOR
LABOR HASSLES	PROFITTEERING	NEGATIVE ATTITUDE of EMPLOYEES	NO CLEAR GROWTH STRATEGY	DISPROPORTIONATELY HIGH MARKETING COSTS	TECHNOLOGICAL MULTIPLICITY
CHEAP IMPORTS	GOV'T PRESSURE TO BREAK UP	NEGATIVE ATTITUDE of CONSUMERS	INEFFECTIVE INTERNAL TECHNO. COMMUNICATION	CHANGE IN SOCIAL TRENDS	LIMITED MARKETS
PRODUCT QUALITY	LIMITED SUPPLIES	CUT-THROAT COMPETITION (OUTSIDE U.S.A.)	VICTIMS OF BANKING MYOPIA	HEALTH HAZARDS	CAPITAL INTENSIVE
SHAREHOLDER PRESSURE	BAD PR	TURMOIL IN DOMESTIC MARKETING/TECH	LOW INNOVATION PROFILE	PRESSURE FROM HOST-NATION TO RE-INVEST IN COUNTRY	HOST-NATION PRESSURES TO RE-INVEST
GOVERNMENT/ ENVIRONMENT PROBLEMS	SHAREHOLDER PRESSURE	TECHNOLOGY OUTPACING CAPABILITY	POOR CUSTOMER RELATIONS AT BRANCH LEVEL	LIMITED LOCAL DISTRIBUTION SUPPLY	HIGH DEMAND FOR EMPLOYEE SATISFACTION
OSHA PRESSURE	LIMITED RATE OF RETURN	HIGH RISK OF CAPITAL INVESTMENT DUE TO TECHNOLOGICAL MULTIPLICITY	NEW COMPETITIVE THREATS	LIMITED INTERMEDIATE TECHNOLOGY	POOR MARKETING SKILLS
CAPITAL SQUEEZE	NATIONALIZATION	HIGH EMPLOYEE TURNOVER	GOVERNMENT REGULATIONS		DEMAND FOR DECENTRALIZATION IN ORGANIZATION
PRICE CONTROLS	PROTECTION OF TOP EXECS.	MIXED CORPORATE OBJECTIVES			
TECHNO. DIFFICULTY	SERIOUS UNION PROBLEMS	HIGH LABOR COSTS			
	EMPLOYEE APATHY				

Food Processing Industry

1. The point of vulnerability for the industry is exemplified by Coca Cola and Kraft: disproportionately high marketing costs to support low growth product lines.
2. From experience in methods training, ICA has the advantage of offering a company such as Kraft and Coca Cola training in group methods to facilitate team decision-making for quick action.
3. The surprise, eye opening element by ICA would be to present a visual concept of the marketing maneuver planning technique to create new products or the annual marketing program instead of the traditional marketing plan.
4. A clear win in this instance would be to produce an operative marketing document from a LENS seminar with 60 participants from the company's middle management.

Banking Industry

1. The vulnerability of the banking industry centers on the serious attitudinal problems of its employees and its customers. Compounded by continuous government regulation, this highly competitive industry is operating with a myopic view of the nature of the business and its services.
2. The positive advantages offered by LENS are its ability to broaden the view of management to the bank's services, target management's efforts to its major competitive advantages and clearly isolate the gaps in services offered. Further, through LENS the banking community can develop tactics to creatively address the attitudinal problems while at the same time designing communication tools and methods to expand its trading base.
3. The surprise vehicle would be a visual tool that identifies the dynamics of bank management as it relates to customer and employee attitudes as well as community perceptions of the bank.
4. A clear win tactic would be a one day LENS demonstration among a group of management trainees to expose the creativity which can be harnessed to isolate and solve one or two issues facing the bank. The agreement would include a commitment to offer LENS to the entire management group if the product of the demonstration is satisfactory.

COMMUNICATIONS INDUSTRY

1. The point of vulnerability for this industry relates to the change in environment for communications which makes marketing programs insufficient with new competing products and companies.
2. The advantage of ICA's LENS is that consultation will be specifically designed and directed towards breaking open the objectives needed in the new environment. This will redirect management objectives at all levels of the company for the restructured marketing pressures.
3. The surprise maneuver will be to offer the LENS course as a corporate strategy

tool to operating groups within the communications industry at the area marketing level and work up in the corporate structures.

4. The clear win will be to implement maneuvers and get, finally, to the senior corporate objectives.

High Technology Industry

1. The point of vulnerability in high technology industries lies in the arenas of inadequate employee satisfaction and technological multiplicity by which a company could have a major capital investment quickly outmoded. A competitor's new product or process could make its product obsolete.

2. Our advantage is that we are experts in human motivity. Through expanding the company's decision-making process, we can enable it to be more responsive to technological multiplicity. Decisions would be made by those closer to the activity and ratified by top management.

3. The surprise is that the handling of the employee-satisfaction issue would indirectly handle the technological issues through decentralizing responsibility. It would also increase the company's productivity.

4. The clear win would be the enthusiastic response of the functional groups to do their newly expanded job very well.

Steel and Petroleum Industries

1. The point of vulnerability of companies within the petroleum and steel industries is the focus on critical public relations or employee relations issues. These issues could be suggested as examples but finally must be identified in conversations with company executives.

2. The advantage of a three-day LENS course, in which the appropriate company executives participate full time, would produce a comprehensive tactical system for dealing with the designated issue arena from the perspectives of both the company internally as well as the government and the public generally. LENS is a highly cost-effective way to utilize valuable executive time to devise concrete action programs ready for immediate implementation. These programs will integrate technical aspects of the company's operation with innovative and creative analysis.

3. The surprise will be the realization that difficult issues which thus far have resisted analysis can be resolved on every company level in a relatively short time by the intensive application of a company's executive experience through the use of carefully tailored ICA methods. Additionally, participating executives will gain insight into effective management methods of team writing, tactical thinking and motivity.

4. The win will be embodied in the integrated action plan produced by the company's executives. We present the methods which sort out the technical language and clarify the issues so that both the technicians and non-experts in the corporation can enter into the dialogue.

1. Hold two consecutive PSU's as recommended in Memorial #5.
2. The first PSU would be to refine LENS around 3-day and 1-day time designs incorporating HDP consult methods.
3. The second PSU would be to expand and refine the marketing maneuver work started this weekend to begin actuation of the targeted corporations.
4. To insure the clear win, guardians from targeted corporations will be needed at the second PSU to help design the maneuvers at the second PSU.
5. Timing for the PSU's should be accomplished in the next 30 days.

In the arena of Impact Events, it is the intent of the Order to enable focused social responsibility and the direct engagement through strategically marketing LENS to multi-national corporations and public and private agencies.

RECOMMENDATIONS:

1. It is recommended that we test market LENS with North American and European International Corporations that have recently indicated a strong interest in this direction.
2. It is recommended that we hold two consecutive PSU's: the first would refine LENS for use in the corporation setting; and the second would design a marketing approach to actuate the targeted corporations.
3. It is recommended that a small, well-trained staff of Nexus and Guardian personnel will implement this impact tool.
4. It is recommended that we market LENS as a method to expand the context of technicians who are involved in socio-economic development and to give them an understanding of the social process.
5. It is recommended that we market LENS in relation to the Year of Technology of the UN as a means to identify the types and sources of appropriate technology necessary for socio-economic development.

LENS -- an acronym for Living Effectively in the New Society. It was originally developed in 1972 as a week-end-long seminar addressed primarily to the business community, yet adaptable to other kinds of groups. It had to do with how groups and individuals could live creatively in their social environments. It did this by focusing the local community in the perspective of the Global context, and then applying to it a comprehensive planning method called "contradictional planning." The end product of the seminar was a set of proposals and strategies designed to initiate primal community formation in a global setting.

Marketing of LENS was a priority from 1972 to 1974. In 1975, the ICA began to get a glimpse of what would be entailed in promoting Town Meeting '76 and initiating the original eight Human Development Projects. Now, in Quarter II of 1977, isolated seminars and corporation consultations are still being conducted under the generic title "LENS", but the seminar, and its intended purpose, have both changed. Intensive marketing no longer goes on.

However, the ICA has recently moved to a new level of operations. Social Demonstrations and Town Meetings across the nation have established a track record. The natural course of our work has taken us into hundreds of corporate and government offices across the world. Our personnel operating in the field have accomplished a new degree of sophistication.

At the same time, the business community continues to struggle with the issues of how to make money and still relate positively to the human environment in which its enterprises are carried on. Global interconnections become ever more complex, ever more demanding.

The times indicate that the ICA and the international corporate leadership are both at the point of a fresh readiness for LENS.

During the Summer '77 Global Research Assembly in Chicago, a group of people worked on the initial refinement of LENS. Two major breakthroughs occurred: 1) they adapted Global Social Demonstration consult methods to the LENS think-tanks, and 2) they adapted the end-product of LENS so that it would serve the expressed needs of the particular sponsoring corporation. Hence, ICA is still about the business of expanding contexts and providing methods for developing creative, human strategies and tactics. But it is also ready to help its clients to get done what they want done, as well. An example of this creative adaptability was expressed in the adaptation of LENS for the United Nations "Year of Technology," where a specialized format was designed specifically for this purpose.

Where are we going with LENS?

Currently, we're especially interested in offering LENS to multinational corporations with subsidiaries in the third world. The reasons for this are patent. The contacts that such a course of action could provide would be incredibly helpful in authorizing and supporting our projects. Because we are one of the few organizations concerned with Third World development with an effective set of structures for delivering physical and technological resources at the local community level, we are in a unique position to broker corporate concern and local human need.

Any business corporation must be concerned to make a profit. But corporate personnel are also becoming aware that there is an underlying human profundity in what they are engaged in that they neither can, nor do they wish, to ignore in most instances. A sound relationship with the community in which the corporate task is carried out assures that it will be possible to go on making a profit. LENS is an effective instrument capable of helping these corporations build the plans that will allow them to realize such a significant and creative relationship. In short, LENS is capable of helping these companies to do what they intend to do, and to do it well.

LENS POTENTIAL TARGET COMPANIES & ORGANIZATIONS

The UPDATING LENS Task Force needs your latest wisdom on where we can move quickly and effectively in marketing LENS. The following screen was developed to insure comprehensiveness and strategic marketing in target selection:

1. Shared concern for development of the 3rd world.
2. Highly visible, reputable organizations with established networks.
3. Acknowledged needs, and entry, to get quick results.
4. Current strategy in crisis.
5. Deals with the North American poorest of the poor.

Please fill out this survey Saturday noon, and return to the Reception Desk.

Your Name:

COMPANY	PREVIOUS CONTACTS AND CONTACT PERSON	SCREENS MET						COMMENTS
		3RD WORLD CONCERN	VISIBLE AND REPUTABLE	NEEDS AND ENTRIES	STRATEGY IN CRISIS	DEALS WITH THE POOR		
1								
2								
3								
4								
5								

The Situation and Advantage

The expanding scope of the three campaigns of the Institute is creating an ever-growing need for both particular expertise and a greater number of guardian hours devoted to the mission. This calls for increasing both the number and the involvement of guardians.

There is good potential for doing this. A large number of people have had contact with the Institute, and that number is growing daily. Approximately 1700 people have attended a Guardians Consult. Additional thousands have been exposed through Town Meetings and Social Demonstrations. Of them, only about 500 are currently active as guardians.

We have a convincing story to tell. The accounts of the 24 Human Development Projects, the 250 replications in India and the 1500 Community Forums form a solid base of achievement. Moreover, more and more people are ready to hear the story. The desire to link vocation to occupation is becoming more widespread and more intense.

1. The Guardians Intentional Recruitment Maneuver

To take advantage of these conditions and to increase the number of guardians hours available to the mission, active guardians during Quarters II and III will intentionally devote time and effort to involving potential guardians in engaging in specific tasks and activities. Care will be taken to see that too much is not asked too soon of a potential guardian, but equal care will be taken to see that initial interest by a potential guardian is not ignored. To this end, typical programs of increasing involvement will be prepared -- so-called journey charts -- as a guide to the proper pace of recruitment activity.

Town Meeting steering committees, host committees and participant rosters will be scrutinized for potential guardians and journey charts planned for them. The on-going contact of guardians in their business and social life will also provide an important source of potential guardians. To recruit new guardians, active guardians during Quarters II and III will:

- Create and engage in events that provide the opportunity to tell the ICA story to potential guardians.
- Heighten their consciousness and skill in telling the ICA story in both formal and informal settings.

Story-telling events will likely fall into one of three forms:

- Formal events, such as slide shows, presentations to local congregations, clubs and organizations, development calls, presentations and displays at professional gatherings and conferences.
- Planned informal events, such as conventional social gatherings where decor and conversation pieces can be utilized to elicit questions leading to the ICA story.
- Unplanned informal events, such as conversations in travel or at work

The Mission and Advantage

The expanding scope of the three campaigns of the Institute is creating an ever-growing need for both particular expertise and a greater number of guardian hours devoted to the mission. This calls for increasing both the number and the involvement of guardians.

There is good potential for doing this. A large number of people have had contact with the Institute, and that number is growing daily. Approximately 1700 people have attended a Guardians Council. Additional thousands have been exposed through town meetings and social demonstrations. Of them, only about 500 are currently active as guardians.

We have a convincing story to tell. The accounts of the 24 human development projects, the 100 replications in India and the 1800 community forums form a solid base of achievement. Moreover, more and more people are reading and hearing the story. The desire to link vocation to occupation is becoming more widespread and more intense.

1. The Guardians Intentional Recruitment Manuever

To take advantage of these conditions and to increase the number of guardian hours available to the mission, active guardians during quarters II and III will intentionally devote time and effort to involving potential guardians in engaging in specific tasks and activities. Care will be taken to see that too much is not asked too soon of a potential guardian, but equal care will be taken to see that initial interest by a potential guardian is not ignored. To this end, typical programs of increasing involvement will be prepared -- so-called journey charts -- as a guide to the proper pace of recruitment activity.

Town Meeting steering committees, host committees and participant rosters will be scrutinized for potential guardians and journey charts planned for them. The ongoing contact of guardians in their business and social life will also provide an important source of potential guardians. To recruit new guardians, active guardians during quarters II and III will:

- create and engage in events that provide the opportunity to tell the ICA story to potential guardians.
- help them develop their consciousness and skill in telling the ICA story in both formal and informal settings.

Story-telling events will likely fall into one of three forms:

- formal events, such as slide shows, presentations to local organizations, clubs and organizations, development calls, presentations and displays at professional gatherings and conferences.

- planned informal events, such as conventional social gatherings where record and conversation pieces can be utilized to elicit questions leading to the ICA story.

- unplanned informal events, such as conversations in travel or at work

where a facet of an ICA campaign can naturally be introduced in the conversation.

Successful execution of this maneuver will also involve:

- Guardians being equipped with the necessary stories, materials and tools such as GSD addresses and phone numbers, Centrum names and phone numbers, short courses, current issues of Campaign News, lists of critical tasks requiring additional, special personnel, etc.
- Guardians accepting the concept that they are under fulltime assignment to tell the ICA story to potential guardian prospects wherever and whenever the opportunity presents itself (e.g., each guardian will have a design for conversation with an airplane seatmate).

2. The G.S.D. Do-Ment Maneuver

To facilitate the G.S.D. Do-ment Maneuver, the guardians will organize a master G.S.D. document file with provision for update information and a cross-referenced system for action areas, e.g., I Economic; (1) New Business Startup; (A) Establish local grocery store. Utilizing this information tool as resource material, the guardian will recruit via a contextualizing activity (story or action) at social functions or in the working environment to identify a potential cadre of TWC, seeking significant engagement. A series of PSU's will be held to demonstrate corporate methodology while effecting the following:

PSU 1 - How to start a business (e.g. grocery store) with resources available. The product of this PSU will be a written plan for startup and operation of the business.

PSU 2 - Plan a short time span G.S.D. trip including team requirements, readiness prearrangements, etc. The product will be a written check list for instant departure.

PSU 3 - Travel resources, expense planning, family support/care, handling long time projects. The product will be a document designed to make a team available on site for up to 3 weeks. At the project site the tasks will be twofold: execute the assigned task; and hold PSU on sight to hone tools developed, evaluate work, overcome areas of difficulty previously unidentified while in the field.

PSU 4 - Weekend gathering of expanded troops where 3 regional G.S.D. sites will be selected, the contradiction of blocked time assignment addressed and 5 year individual guardian timelines developed.

3. The Development Engagement Maneuver

This maneuver involves the guardians participating in the ongoing system of development and will be tied into the Development Circuit schedule. The first component of the maneuver has to do with the guardians "anchoring" the Circuits. This means the Guardian will work with the Circuit setup team to find a car, gas and

housing for the Circuit team (2 people). During the Circuit week, the guardian will set aside time for a limited number of calls over lunch or in the evening. The guardian might also host at home or the club a group of people to hear the global story. A second aspect of the maneuver is the help a guardian can be in breaking open a church, social club or other organization for the village adoption scheme. This is a key tactic for releasing new funds and people for the projects. Thirdly, during this week the guardian could set up appointments with local corporations or family foundations that he could follow up after the Development week. Fourthly, the guardian will watch over the Circuit, taking care to keep in touch with donors, updating the churches and individuals, and following up other contacts.

4. The Framing Maneuver

If Town Meetings are to be accelerated, full use of guardians' sensitivity to the business and governmental bureaucratic systems must be utilized to gain authorization. Guardians must be given a story that will allow them to be engaged in the program, invited to attend Town Meetings in their region and asked for names of their business, government and religious contacts. Guardians can also have TM Circuiters use their homes as a Circuit base. Engagement like this can allow them the opportunity as time permits to circuit and set up Town Meetings.

Task Force 6
VILLAGE ADOPTION STRATEGY
TIME/TASK

13th Guardian Consult

Page 20

LEAD TIME TO BASTION VISIT (Oct. 15 to time of local circuit)	BASTION VISIT (one week)	FOLLOW UP TO BASTION VISIT (three years)
<p>1. Gather data on several target groups and select best possibilities for bastion presentation, e.g., budgetary procedures, decision-making channels, financial capability.</p>	<p>1. Support the bastion team for their practical needs during the week of the circuit visit (transportation, accommodations, etc.).</p>	<p>1. Watchdog committed cash flowing in so that it follows committed pattern.</p>
<p>2. Create core group within a given target group. Meet with them informally to strategize on best approach and push for individual symbolic financial commitment.</p>	<p>2. Strategize with core group and then hold slide show presentation meeting with the target group where the village adoption program is presented for a decision.</p>	<p>2. Coordinate communications between Centrum and the target group and between the village adopted and the church/group.</p>
<p>3. Set up meetings with target groups for week of bastion visit (preferably the first half of the week to allow for contingencies to be dealt with in the second half).</p>	<p>3. Catalyze \$9,600 commitment on a cash flow design (i.e., single church adoption immediately, as part of church budget, with a group of churches, church plus rotary club, etc.).</p>	<p>3. Enable ongoing participation in consults, village visitation and youth program.</p>

Task Force 6
VILLAGE ADOPTION STRATEGY
MATERIAL LIST

I ANCHOR	II BASTION	III FOLLOW-UP
<ol style="list-style-type: none"> 1. Village adoption proposal 2. World map India map Maharashtra State map 3. Maliwada flyer 4. Pictures, photos of Indian villages and people 5. Poster "Adopt a Village" 6. Story: 85-15%, technological practicality, consult, self-sustaining, self-reliant self-confident 7. Strategy for anchor person appointment setup 8. Sponsor list (participating churches) 9. Authorization letter or story 	<ol style="list-style-type: none"> 1. Challenge grant 2. Slide presentation 3. List of villages (adopted or available) 4. Consult schedule 5. Small group presentation 	<ol style="list-style-type: none"> 1. Visual impact projects (suggest) (collage, timeline chart, world map, India map - church would plot their village distance, flight cost, flight schedules) 2. Newsletter (EDGE, Campaign News) 3. Photo album (suggest) (photos, news clips, village letters)

The work of the H.D.P. Management Systems Task Force concentrated on the review and refinement of the screen created at the 1977 Global Research Assembly relative to the establishment of light industry. A screen was created for the setup and operation of the retail grocery dealing with the arenas of:

1. Merchandising
2. Operations
3. Finance
4. Personnel

Among the major breakthroughs encountered during the day was the realization that a good deal of the expertise necessary to carry off the task could be drawn from each participant's practical experience. In working through the practices of the new commerce screen, the whole range of requirements necessary to carry off the small business enterprise was covered.

During the day's work a new sense of caution was discerned relative to the expansion phase of the screen and the pitfalls that can result from attempting to expand too slowly or too quickly. We were also somewhat amused and disconcerted at our mindset relative to the profitability phase of the screen. We concluded that in our building of the commerce screen the operation and profitability phases would be combined as the profitable operation phase.

These holding charts are designed as a guide for the setup and operation of small Businesses and typify the simplicity that can be achieved in implementation.

FOREWORD

These 'products' are general implementary guidelines for Staff Funding for expansion of Human Development Projects.

They are intended for use by

- * HDP Auxiliaries
- * Guardian Nets in locales/regions targeted for HDP initiation
- * Post-Consult Task Forces to initiate ways & means as early as possible in the document-writing period.

TABLE OF CONTENTS

STAFF FUNDING

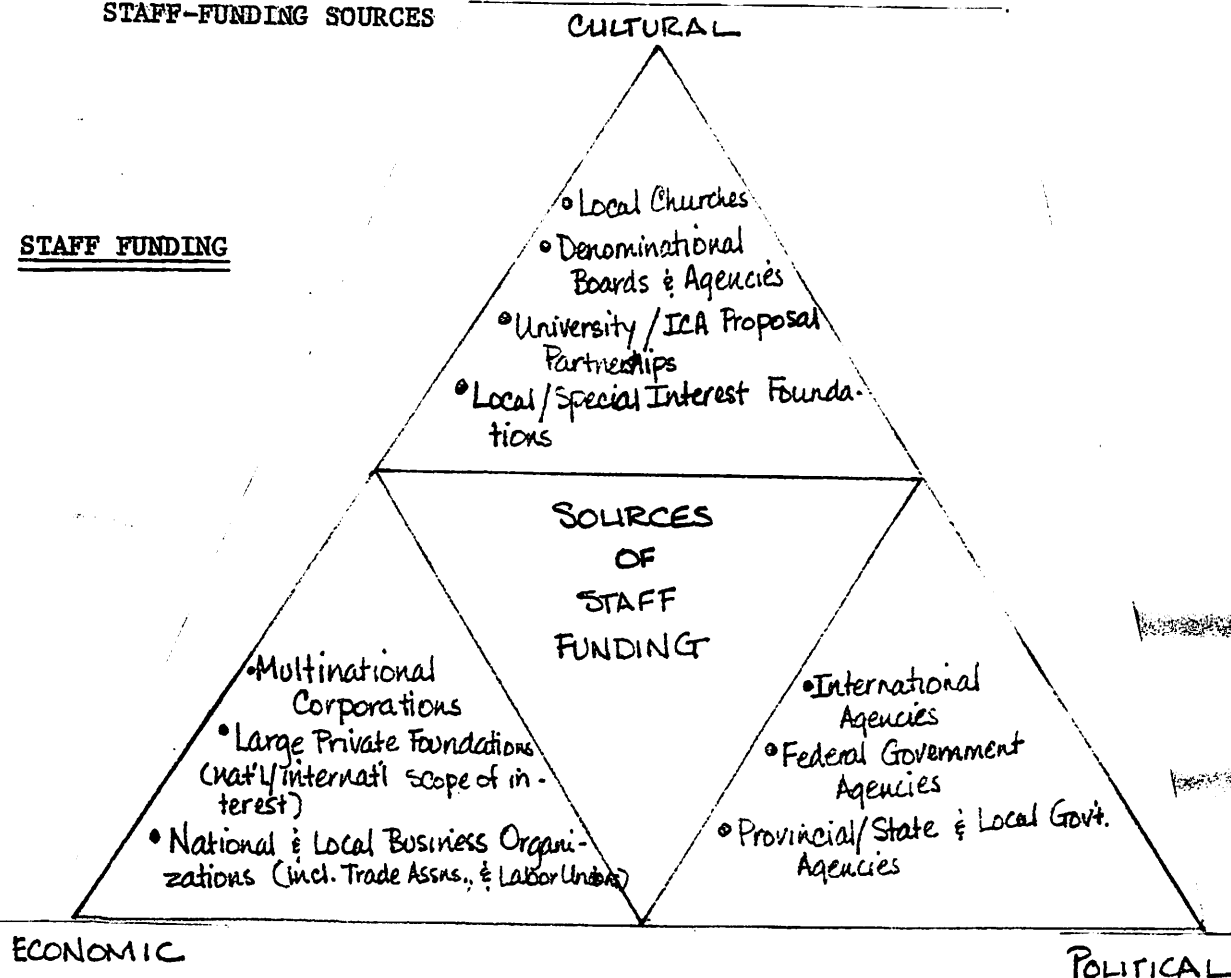
- I. Screen for Staff-funding Sources
- II. Practical Steps in Securing Funding
- III. Guardian Consortia for Joint Business Ventures
- IV. Proposal Outline & Oral Presentation Model
- V. Proposal Information Exchange

STAFF ENLISTMENT

- I. Screen for Staff-Enlistment Sources
- II. HDP Staffing Needs
- III. Religious House Engagement
- IV. Pitch to Local or Connectional Church Body
- V. Recruitment Through Media
- VI. Weekend Orientation HDP Training

I. SCREEN FOR STAFF-FUNDING SOURCES

STAFF FUNDING



II. PRACTICAL STEPS IN SECURING FUNDING:

- 1) Do local modification of funding sources.
 - What networks are already informed - churches, service organizations, foundations, government agencies?
 - What potential networks are in being - county/community organizations, local churches, service organizations?
 - What entrées exist or can be easily established?
 - Prioritize given the particular area.
- 2) Research corporations, foundations, state agencies and their funding capabilities
 - Obtain foundation directories, listings of state agencies and corporations (Chamber of Commerce, Public Library)
 - Research fiscal years and proposal deadlines and guidelines
 - Timeline visits to key foundations & corporations. (include one preparatory visit where possible)

II. 2) Cont.

- Select and contact support forces (i.e. key people in the organizations local guardians or patrons who will do research on the organization, etc)
- Send copies of proposal to other HDP's, Centrum, and Dorothea Jewell.

- 3) Make early contacts with state/local program officials:
- A representative List:

<u>STATE</u>	<u>LOCAL</u>
ACTION	CAAP
EDA	County Board of Supervisors
EPA	County School Board
SBA	Chamber of Commerce
Governor's Staff	Local representatives, state senators,
Governor's alternate	& congressmen
on Regional Commission*	County Extension Agents
CETA	Reg'l Planning & Dev. Agencies
FMHA	Council of government
HUD	

*See Regional Commissions Data Sheet

- 4) Do local church forays relative to staff funding:
- Breakopen tactics include preaching on laymen's Sunday, talks to Sunday School classes, inviting church youth groups for work days and work camps, inviting local ministerial group for site visits, slide presentations.
 - Decide what you're asking for: monthly pledge? individual stipend? Specific program funding? Ongoing involvement?

REGIONAL COMMISSIONS DATA SHEET

Title V Regional Commissions were established under the Public Works and Economic Development Act of 1965. They provide a federal-state partnership to channel federal funds for economic development in particular state. Each regional commission is comprised of the governors of the member states; the 'alternate' appointed by each governor; and a federal co-chairman, who works in Washington, accountable to an under-secretary of Commerce. They give 'technical assistance' grants which can be for salaries in HDP's or for statewide projects. Political clout in the particular state is key, as each governor can designate his own favored grants. The governor's office can give the name of the governor's alternate who is the staff man for that state:

TITLE V REGIONAL COMMISSIONS

OZARK: Missouri, Arkansas, Louisiana, Oklahoma, Kansas
 NEW ENGLAND: Maine, Vermont, New Hampshire, Rhode Island, Connecticut, Mass.
 UPPER GREAT LAKES: Minnesota, Michigan, Wisconsin
 COASTAL PLAINS: North Carolina, Georgia, Florida, South Carolina
 FOUR CORNERS: Arizona, Colorado, New Mexico, Utah, Nevada

OLD WEST: North Dakota, South Dakota, Nebraska, Wyoming, Montana
PACIFIC NORTHWEST: Washington, Oregon, Idaho
APPALACHIAN: (Parts of several states)

III. GUARDIAN CONSORTIA FOR JOINT BUSINESS VENTURES (JBV's)

1) JBV's for Initial Capitalization & Management Training

Every HDP, because of its socio-economic locus, will involve some program aimed at economic self sufficiency of the community. To the extent these programs involve capitalizing local industry in homes or a factory/mill, the HDP budget will contain a mixture of capital and operating funds.

A consortium of guardians would provide the initial capitalization for plant and equipment and start-up operating funds via a JBV contract with the organizers of the HDP's local industry enterprise. The JBV agreement would include provision for an Auxiliary salaried staff person in the management component of the enterprise.

Ultimately, the JBV would terminate with repayment of the initial capital from profits of the enterprise. In the interim, the Auxiliary and local staff would experience the accountability of effective business structures; periodic financial and operational reports to and advice from the guardian consortium. In addition, as success and expansion of the enterprise indicates or permits, the consortium can provide guarantor backing for expansion capital credit.


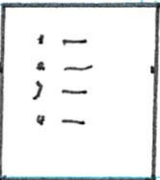
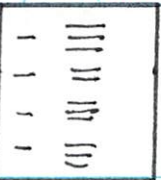

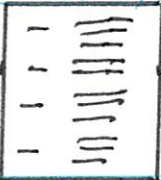

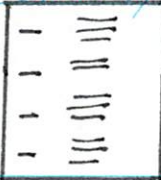

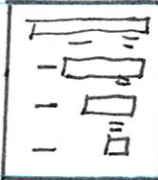
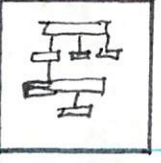

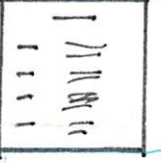
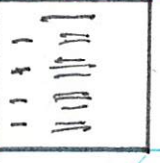
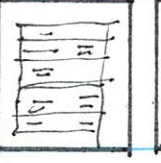


2) JBV for Direct Staffing Grant

Three or more guardians incorporate as a not-for-profit corporation, each contributing to its initial capitalization. The purpose of the corporation is to underwrite the Auxiliary living expenses of HDP's by donating substantially all net income to the Order: Ecumenical. To the extent this corporation engages in business transactions for revenue/earnings, such a beneficent purpose could well provide entree to new customer accounts the consortium membership had not previously developed. The new money revenue generated would avoid the effect of additional personal contributions by the guardians.

The organization could also own property in the HDP, having the Auxiliary provide utilities and maintenance in lieu of rent. The HDP would be required to submit quarterly financial and operational reports to the underwriting consortium.

A PROPOSAL OUTLINE

A Proposal Outline

Write Last								
TITLE	T. of Cont.	PREVIEW	Divider	CHALLENGE	Divider	STRATEGY	Divider	TIME LINE
								
In Color		Four P's 1 Challenge 2 Strategy 3 Scope 4 Requirements	* The Challenge	One to Three Pages	* The 'Strategy' (Different color paper)	One to Three Pages	* The 'Time Line'	Laid out by Phases
Org. Chart	Projected Manpower Need	Resumes	Resumes	Operating Budget	Requirements	Back	All bound into a Document	
								
Project Organization Chart	Staff you are asking for	as many as needed - Roles - Experience - Education - Responsibilities		Showing Public & Private Sources	Materials Who Involved What out to do	Same color as cover		

ICA: Chicago Nexus

13th Guardian Consult

ORAL PRESENTATION MODEL
(Before or after Proposal)

Oral Presentation Model (Before Proposal or After Proposal)

Task Force 8
PROJECT FUNDING

Page 28

COMMUNITY SUPPORT	PROJECT SITUATION	AUTHENTICATION	THEIR INTEREST
COMMUNITY DECISION	COST		
COMMUNITY NEED	STEPS	MIRACLE STORY TO ILLUSTRATE COMMUNITY	WHAT YOUR ORGANIZATION WILL GAIN AND HOW BENEFIT IF YOU SUPPORT
FEASIBILITY OF OUR PROPOSAL	LOCAL BENEFITS	IS READY	HOW BENEFIT IF YOU SUPPORT -
LOCAL VILLAGER - 6 Min -	AUXILIARY - 4 Min -	LOCAL VILLAGER - 4 Min -	AUXILIARY - 6 Min -

9

V. PROPOSAL INFORMATION EXCHANGE

In order to facilitate proposal writing, it is recommended that information regarding all proposals submitted by Houses and Centrum be included in the monthly Global Development Band report to the Houses, soon to be implemented. In order to complete this report, all houses will send to Centrum a copy of any proposal they submit with full information as to whom it was submitted. Follow-up information will be submitted when the proposal is acted upon.

STAFF ENLISTMENT

I. SCREEN FOR STAFF-ENLISTMENT SOURCES

From the ten gestalted resources from which to enlist Human Development Project staff, the Staff Enlistment Task Force chose the local church.

Why? Because it touches the broadest human spectrum, at least in North America. Because it provides the fastest way to expand movemental forces; and because it provides the greatest possibility of self-support and expertise.

STUDENT INTERNS I.	Saturation of local geographical area where new GSD Projects will be located.
FACULTY SABBATICALS II.	GSD media presentation before faculty groups indicating possibilities for faculty members on sabbatical.
ICA ICA GRADS III.	Mailings, slide shows, pitch
RESEARCH IV. INSTITUTES	1) Locate, assign year-long coordination effort 2) Host Intermediate Technology personnel to on-site visitation
LOCAL CHURCH V.	Two-pronged strategy includes contacting National church administration and churches of Guardians to resell new form of movemental engagement.
VOLUNTARY SERVICES VI.	Write proposals to target groups, particularly the following: Jaycees, Service Clubs, Mexican-American Cultural Center
ELDERS VII. RE-ENGAGEMENT	Show GSD slides for American Association for Retired Persons.
LOANED VIII. EXECUTIVES	Expand guardian network through multinationals.
MEDIA USAGE IX.	Publicity campaign tailored to different audiences through ads in Nation-cities. 2) Describe & schedule available A-V resources.
URBAN INSTITUTES X.	Special emphasis on Urban Studies Institutes for the sake of Kawangware, Ivy City, Fifth City, Isle of Dogs & Kreuzberg Ost.

II. LONG-TERM/SHORT-TERM HDP STAFFING NEEDS

The village project needs YOU

The following paragraphs describe three basic ways that your expertise and energy can be utilized by the village projects.

1) Consulting Program

This program allows participants to work with the multi-disciplinary consultation team during the initiation from a project. During this 14-day period, the contradictions of the village are identified and specific action for the future written.

Length: 2 Weeks Expense: Travel and \$100.00 consulting fee.
Housing and food provided.

2) Project Staff

Participants serve as Auxiliary staff members with specific assignments dependent on their own expertise and project requirement.

Length: 3, 6, 9, or 12 months Expense: travel and living costs; housing and food provided.

III. 3) Group Work Program

The group work program is designed to allow youth groups or other auxiliary groups to participate in a specific task for a short period of time.

Length: 2 - 7 days Expense: Travel costs. Housing and food provided.

III. RELIGIOUS HOUSE ENGAGEMENTReactivation of Old Grads with New Engagement Possibilities

Task: House and guardians have the task of re-engaging old grads in effective human caring.

Method: Collegium or house meeting. Brainstorm list of old grads. Check through files.

Create Story: Out to tell the story of social demonstration. Tell story that will capture attention. Telephone or personal visit.

Invitation: Invite to house for visit.

Special Event: Have social demonstration slide show or imaginal talk that will give needs and entice.

Followup: Commit to small tasks, if possible, but social demonstration is the emphasis and necessity.

IV. PITCH TO THE CHURCH (LOCAL OR CONNECTIONAL BODY SUCH AS BOARD OF MISSIONS)

1. What a human development project is.
2. What our intent is: to provide local individuals an opportunity to employ their particular secular abilities and their concern for man's spirit in the service of mankind through the Church universal.
3. What this could mean in renewed interest in the church's mission.
4. What this is not intended to do:
 - take people from current activities
 - drain money from ongoing projects
 - be "another activity" to sell for support

V. RECRUITMENT THROUGH USE OF MEDIA

One way to recruit staff for GSD projects would be through use of GSD slide shows, films, and/or videotapes.

Dates and places for presentation of visuals are selected at metro councils, invitations printed, addressed and mailed, the visuals reserved and shipped, equipment procured, and the presentation made.

Those excited by the visuals are further enticed at a next day followup. There, GSD staff needs are clearly stated, the disadvantages as well as advantages of participation outlined, and an invitation extended.

Another media-oriented form of recruitment could be through placement of newspaper classified ads (personal section) in the ten continental newspapers of largest circulation (North America). A guardian in each of the cities could volunteer to pay for the ad. It should run for three consecutive days in each of the ten newspapers. The source for circulation figures: Editor and Publisher Yearbook. Content of the ad could be similar to that appearing in the Montreal Star (in English). Procedures for screening applicants and carrying out screening should be done by Operations Centrum. A descriptive, concise letter to the editor with name, address, telephone number, and relating the possibilities for community involvement is another possible means for staff enlistment.

OTHER OPPORTUNITIES FOR ACTING OUR CARE IN LOCAL CHURCHES

The challenge is to make available other options for church groups and individual members to engage themselves, their resources, and contacts in the Human Development Projects across the globe.

Funding:

- a. All human development projects are in need of funding for programs and staff salaries. Consideration would be given for the support of one staff member for one year or longer. Minimum cost would be \$1,000. Groups may choose the country and the specific project.
- b. Underwrite someone willing to participate in either long-term or short-term human development project engagement from your church. Jot down the name of someone you think would be interested:

Executives-on-Loan:

Follow the lead of such corporations as IBM, International Harvester, and others who for a period of six months to 1 year assign one of their members to share their expertise in one of the community projects. Are you or do you know of one who fits this category? Please list below names of available executives.

<hr/>	<hr/>
<hr/>	<hr/>
<hr/>	<hr/>
<hr/>	<hr/>

Retired Persons:

Many elders with wisdom to share and energy to spare can participate in significant engagement in an HDP, either as a consultant or as a yearly sojourner (see previous page), anywhere across the globe. Are you or do you know of one who fits this category? Please list below the names of available elders.

Youth:

Human Development Projects are an ideal laboratory for those serious about dealing with the fundamental problems affecting human life--in either rural or urban settings--as interns for credit in high school, college, or post graduate programs.

_____	_____
_____	_____
_____	_____

For further information, please contact the ICA Coordinator in your area.

Name
ICA Office
City, State
Zip
Phone

VI. WEEKEND ORIENTATION FOR SHORT-TERM GSD PARTICIPANTS

13th Guardian Consult

Page 34

Friday	Saturday	Sunday
<p>CONVERSATION:</p> <p>Contemporary reading</p> <p>or</p> <p>Personal spins on GSD</p>	<p>SPIN:</p> <p>GSD Assignment</p> <p>WORKSHOP:</p> <p>Determine Five Common Strategies</p>	<p>SPIN:</p> <p>Auxiliary Collegiality</p> <p>WORKSHOP:</p> <p>Review internal-life collegiums, etc.</p>
	<p>SPIN:</p> <p>GSD Design</p> <p>WORKSHOP:</p> <p>Determine Timeline</p>	<p>SPIN:</p> <p>Community Leaders Communication Systems</p> <p>WORKSHOP:</p> <p>Grid and Design of GSD</p>
<p>SPIN:</p> <p>Direct Community impact</p> <p>WORKSHOP:</p> <p>Consult document review Revolutionary principles</p>	<p>SPIN:</p> <p>GSD Objectivity</p> <p>WORKSHOP:</p> <p>The 10-15 Accomplishments</p>	<p>SPIN:</p> <p>Actuation Methods</p> <p>Art Form a movie on an appropriate event</p>

In your part of the world, to find sources of research data on particular issues, ask yourself the following Questions:

1. What businesses are engaged in this issue?
2. What government agencies (local, national) address this issue?
3. What non-profit organizations are concerned with this issue?
4. What service organizations relate to this issue?
5. What universities have curriculum dealing with this issue?
6. What similar projects have dealt with this issue?
7. What library resources are available on this issue? Library of Congress?
8. What equipment suppliers deal with this issue?
9. What trade associations are concerned with this issue?
10. Can I get Thomas register? (lists who makes all products in country.)
11. Can I get Sweet's Architectural Register and the Building Products Register? (same as proceeding; good sized library or Chamber of Commerce should have them)
12. Can I get Dodge Reports? (division of McGraw Hill - records on government program projects in an area.)

RESOURCE INDIVIDUALS & AGENCIES

We are developing a list of resource persons and institutions whose areas of expertise would be helpful in completing the Human Development Projects. For every such person or institution you can suggest, please complete the following; especially blank spaces on reverse side:

Resource Person or Institution (and address)	Contact Person (& Title or Position)	Useful Services or Expertise of This Contact	Comments (e.g. "Went to school with")
1. American General Contractors (Cano Negro)			
2. American General Contractors (Delta Pace)			
3. Wood Products Institute (Lorne)			
4. Chicago Board of Education (Fifth City)			
5. National Council of Afro - Educators (Fifth City)			
6. National Center for Appropriate Technology (Inyan Wakagapi)			
7. Forest Products Institute (Vogar)			
8. Dept. of Commerce - Canada (Vogar)			

(OVER-->)

Your Name:
Position/Title:

Address:
Telephone:

Resource Person or Institution (With Address)	Contact Person (& Title And/Or Position)	Useful Services or Expertise Of This Contact	Comments
9. University of Guelph (Vogar)			
10. Agriculture Canada (Vogar)			
11.			
12.			
13.			
14.			
15.			
16.			

OVERVIEW	VIEW KEY ISSUES	WHAT MIRACLE	WHO ? WHERE?
View of Facilities			
Document as Screen	Issues Still Blocking Project	Miracles Needed to Unblock Issue	If "YOU" Don't Know Answer - What Source of Information? Who Do You Know? Will You Contact?
Meet Key Local Leadership			
Point Out Miracles			

This maneuver is to attack the issue of a supply of a supply of unutilized aspen trees and coarse fish at Vogar HDP by contacting the following sources:

Dr. Grant M. Carman
Agriculture Canada
Sir John Carling Building
Ottawa, Ontario

Dr. S. J. Slinger
Department of Nutrition
University of Guelph
Guelph, Ontario

Dear Sir:

We are participating in a human development project at the village of Vogar, Manitoba, and are concerned with making maximum use of all the resources, both human and physical, that the community possesses. One of those resources is a supply of coarse fish. Can you direct us to scientists, both in your organization and elsewhere, who have some knowledge of ensiling such fish for hog feed? We would like advice on methods and procedures for handling the fish, as well as feeding recommendations.

The people of Vogar are participating enthusiastically in the project which is now well under way in their village. They do need, however, the benefit of as much external expertise as possible in their efforts to pull themselves up by their bootstraps. Any assistance that you may be able to give, or direct us to, will certainly be put to good use and will be most appreciated.

(to be signed by project director)

Similar letters have been composed to be sent to institutions offering services helpful in completing other HDPs. These letters will be available as sample formats to project directors.

PROJECT SELECTED: El Bayad, January 1-February 1, 1978

ACCELERATION SYSTEM RECOMMENDED:

A one month acceleration event staffed by two Guardian farmers from the U.S. plus one assigned project staff and one Centrum or Area representative who will receive agricultural training during the event.

IMPLEMENTATION PLAN:

A four-week training, demonstration and framing construct which will result in a trained corps of ten to twenty Bayad farmers who will be commissioned as the Agricultural Guild to maintain the demonstration farm established during the month. In addition, a number of contacts will be made with Egyptian university, business and government networks.

PHASING TIMELINE:

A funding proposal will be created immediately for the two guardians traveling from the U.S. Also, a materials kit will be assembled during November and December.

FUNDING MODEL:

An initial proposal outline was created which will be expanded and delivered to the appropriate sources by Bill Goodger.

APPLICATION SCHEME FOR OTHER PROJECTS:

This model will be shared with all projects needing agricultural acceleration with a recommendation for team make-up.

RECRUITMENT CONSTRUCT:

Phil Kniesley (Washington) and Phil Holmes (Wisconsin) for El Bayad

Three people's names - see above.

PROJECT SELECTED: Cano Negro

As the six North American projects are fundable through government, we chose the one HDP which was illiterate, rural and about which we knew the most.

ACCELERATION SYSTEM RECOMMENDED:

To have every villager involved in an educational program -- formal or informal weekend PSUs of local guardians, villagers and vocational educators to determine details of (1) home visitations to enable villagers in preschool and literacy classes, (2) set up a vocational education fair to promote involvement in city programs and weekend village training programs, (3) turn every meeting into an educational opportunity and (4) transport children to outside schools.

IMPLEMENTATION PLAN:

- (1) Prepare stake curriculum, literacy curriculum appropriate for Spanish speakers
- (2) Ready materials for literacy programs and reading follow-up
- (3) Give intensive training to two illiterates as a sign.
- (4) Recruit local guardians and villagers for PSU.

PHASING TIMELINE:

PSU follows weekend of GWF. The GWF team and two North American guardians will assist in set-up of PSU for November 16, 17, 18.

FUNDING MODEL:

Two self-funding guardians, inking educational materials, ground transport - Cano Negro program funds

APPLICATION SCHEME FOR OTHER PROJECTS:

Nov. 25-27 - Inyan Wakagapi, December 2-4 - Ivy City,
Dec. 2-4 - Sudtonggan, Dec. 8-10 - Kelapa Dua, Dec. 27-29 - Termine,
Jan. 6-8 - Santumbu.

RECRUITMENT CONSTRUCT:

Data files and computer re educators, model to Houses for recruitment.
Appeal at the meeting.

THREE PEOPLE'S NAMES:

Fran Schneider - Inyan Wakagapi and Shantumbu
Sharon Leach - Termine
Wes Olson/John CNadwick - CVno Negro

13th Guardian Consult

PROJECT SELECTED:

Fifth City followed by other urban sites and with short term visits to third world projects still needing health program initiation.

ACCELERATION SYSTEM RECOMMENDED:

A 12-15 day acceleration event to break open the social through health. Fifth City will require a ten person team. Other sites call for 4-6 people. The thrust of this event is to create a force of new leadership in the community to care for its life through health, break loose the stake dynamic and link the community to the resources for care located in the agencies and institutions of the city.

IMPLEMENTATION PLAN:

A mailing from Centrum during the next week to all health guardians (and related fields). TKis will be followed up by guardians from each area to check with and confirm guardian availability for each of the sites. This mailing will supplement the sign up sheet handed out at the Guardian Meeting.

PHASING TIMELINE:

First: the urban projects of 5th City, Isle of Dogs, Kreuzberg Ost
Second: rural western projects - Pace, Vagar, Lorne, Inyan, Termine
Third: third world rural - Oyubari, Shantumbu, Ijede, Hai Ou, Kelapa Dua, Sungai Lui

FUNDING MODEL:

- One page proposal prepared
- Budget for Fifth City - \$7,500
- List of sources from which to secure funding

APPLICATION SCHEME FOR OTHER PROJECTS:

A full trek consult in the urban projects, a team of two people to do either modified trek or focus on particular issues in other sites.

RECRUITMENT CONSTRUCT:

Health guardians by area to do follow-up calls and fill slots; also to secure from projects, people who can participate in the trek in another site.

THREE PEOPLE'S NAMES:

Stefan and Sue Laxdahl
Rich Wampler
David Beswick

Richard and Ellen Howie
Fran Scheider

ICA: Chicago Nexus

October 14-16, 1977

13th Guardian Consult

Task Force 10
ACCELERATION DELIVERY SYSTEM
INDUSTRY TASK FORCE

Page 42

PROJECT SELECTED: Delta Pace

ACCELERATION SYSTEM RECOMMENDED:

Eight day combined commerce and industry trek. Two people working with two community people or more.

IMPLEMENTATION PLAN:

	Assessing the Situation		Locating Possibilities				Community Resolve	
Coll.								
Daytime								
Evening								
	Sat.	Sun.	M	T	W	T	Fri.	Sat.

PHASING TIMELINE:

TWO WEEKS	TWO WEEKS	ACCELERATION
Locate Personnel	Refine Model-Wk. II Area Houston	On Site

FUNDING MODEL:

Self financing

APPLICATION SCHEME FOR OTHER PROJECTS:

Inyan Wakagapi, Vogar, Lorne

RECRUITMENT CONSTRUCT:

Area Houston

PROJECT SELECTED: Kelapa Dua in DecemberACCELERATION SYSTEM RECOMMENDED:

Nine day construct focusing on community market place establishment

UNESTABLISHED	BLOCKS	GIFTS
Buying Co-op	Transport System	Ready Access to Markets
Marketing Co-op	Market Facilities	Available Market
Repair Services	Capital Credit	Supplier Credit

IMPLEMENTATION PLAN:

RESEARCH	SPACE DESIGN	COORDINATION	TRAINING
Markets	Design building	Shopowners	Marketing
Funding Sources	Select Site	Small Industries	Buying
How \$ Leave Village	Construct building	Bulk Buying	Accounting
Available Skills	Set-up 1st Coop Store	Materials Management	Managers
Goods Needed in Village			

PHASING TIMELINE:

Fri. - Sat.	S. M. T. W. T.	Fri. - Sat.
Research	Constructing Marketplace Set up 1st Coop Store Training	Future Recommendations

FUNDING MODEL:

Contacting businesses, churches, schools, individuals to sponsor people going on these treks.

APPLICATION SCHEME FOR OTHER PROJECTS:

Nine day design, focusing on one major break loose

RECRUITMENT CONSTRUCT: Practical marketer, architect, contractor

PROJECT SELECTED: Cano Negro

ACCELERATION SYSTEM RECOMMENDED:

Nine day trek involving two successive weekends.
1st two days - "Consultation with Village Leadership"
Next 5 days - "Identify and Coordinate Operational Plan"
Last 2 days - "Implementing the Projects"

IMPLEMENTATION PLAN:

Need someone on team who can do a land-use plan; prepare for establishing communications

Roger Guissinger will accumulate needed data, checklist of available resources, identify expertise needed and establish liaison with local guardians prior to trek and also handle extensive preliminary planning and preparation.

PHASING TIMELINE:

Coordinate with local weather conditions
No later than end of January

FUNDING MODEL:

Assigned to Dan Benedict

APPLICATION SCHEME FOR OTHER PROJECTS:

Documented for future activities, evaluation, recommendations for future

RECRUITMENT CONSTRUCT:

Coordinated through Roger

THREE PEOPLE'S NAMES:

Roger Guissinger
Gay Burns
Dan Benedict

John Stahl
Runnal Canady

#13 Guardian Consult
OCT 14-16, 1977

TR #11

Global Development Centrum		METRO CIRCUITS SCHEDULE				1977-1988
Chicago		QUARTER I				October 3, 1977
Team	SAMURAI		IMMORTALS		GURKHAS	
Week	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
JUL 3 1 1978	TOBACCO ROAD	Raleigh Durham Rocky Mountain	BLACK GOLD	Calgary Banff Lethbridge	ANACONDA	Great Falls Billings Butte
JUL 10 2 1978	THREE RIVERS	Pittsburgh Moundsville Altoona	DAILY DOUBLE	Schenectady Albany Saratoga Springs	STOCKYARD	Great Bend Topeka Salina
JUL 17 3 1978	CIMMARON TRAIL	Enid Stillwater Ponca City	FRENCH CONNECT'N	Quebec City Sept-iles Trois Rivieres	PIKE'S PEAK	Colorado Springs Pueblo Goodland
JUL 24 4 1978	BIG APPLE	Manhattan Brooklyn Queens	HONEYMOON	Buffalo Erie Niagara Falls	LINCOLN LAND	Peoria Bloomington Springfield (Il)
JUL 31 5 1978						
AUG 7 6 1978						
AUG 14 7 1978	GRAND OLD OPREY	Memphis Jackson (Tn) Nashville	GOLDRUSH PANHAND	Juneau Sitka Katchikan	S DAKOTA FARMS	Aberdeen Sioux Falls Pierre
AUG 22 8 1977	SOONER	Oklahoma City Edmond Norman	OZARK	St. Louis Jefferson City Springfield (Mo)	OLD MILWAUKEE	Milwaukee Racine Kenosha
AUG 29 9 1977	CAPITOL	Georgetown Rockville Bethesda	BLUENOSE	Halifax New Glasgow Sydney	MOUNTAIN VIEW	Aurora Englewood Littleton
SEP 5 10 1977	ORANGE GROVE	Jacksonville Orlando Gainsville	BUCKEYE	Columbus Chillicothe Mansfield	HENNEPIN	Minneapolis Mankato Albert Lea
SEP 12 11 1977	MORRIS PLAINS	Morristown Baskingridge Bernardsville	INTERLAKE LINKS	St. Boniface Kildonan Selkirk	NAPA VALLEY	San Francisco Santa Rosa San Rafael
SEP 19 12 1977	TEA PARTY	Boston Wellesley Framingham	DERBY	Louisville Gransville Lexington	MILLION DOLLAR	Wilmette Highland Park Winnetka
SEP 26 13 1977	YELLOW ROSE	Austin Waco Bryan	FUNDY TIDE	St. John Frederickton Moncton	SUNSET	Bakersfield Santa Barbara Hollywood

Global Development Centrum

METRO CIRCUITS SCHEDULE

1977-1988

Chicago

QUARTER II

October 3, 1977

Team Week	SAMURAI		IMMORTALS		GURKHAS	
	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
1 OCT 3	LITTLE RHOADY	Providence Woonsocket Woodstock	LIBERTYVILLE	Philadelphia Wilmington Ardmore	TABERNACLE	Salt Lake City Ogden Provo
2 OCT 10	PLANTATION	Shreveport Lake Providence El Dorado	PRAIRIE TO PINE	Saskatoon Prince Albert Hudson Bay	HEARTLAND	Wichita Omaha Kansas City
3 OCT 17	WILL ROGERS	Tulsa Bartlesville Claremore	MUSIC MAN	Dubuque Waterloo Mason City	VINEYARD	Sacramento Lodi Stockton
4 OCT 24	HUDSON RIVER	Poughkeepsie Pawling Peekskill	OTTAWA VALLEY	Ottawa Sudbury Hull	CORNBREAD	Rockford Beloit Dekalb
5 OCT 31	ASTRODOME	Houston Bellaire Galveston	KODAK	Rochester Pittsford Webster	SUE CITY	Omaha Sioux Falls Sioux City
6 NOV 7	DELTA	Greenville (Ms) Jackson Oxford	DELTA DIAMOND	Midland Bay City Saginaw	BORDERLINE	Fargo Morehead Grand Forks
7 NOV 14	IVY LEAGUE	Canbridge Arlington Sudbury	"500"	Indianapolis Fort Wayne West Lafayette	GOLDEN GATE	San Francisco Redwood City Santa Clara
8 NOV 21	PIEDMONT	Greenville (NC) Anderson Ashville	VICTORIE DE MONT- TREAL	Montreal Westmount Riviere de Prairie	ORANGE VALLEY	Fresno Sanger Porterville
9 NOV 28	CHESAPEAKE	Baltimore Annapolis Frederick	BOARDWALK	Trenton Camden Atlantic City	MAYO	Minneapolis Hastings Rochester
10 DEC 5	BAYOU	New Orleans Thibedeaux Covington	WHEAT BOWL	Regina Yorkton Moose Jaw	NORTH SHORE	Waukeegan Lake Forrest Lake Bluff
11 DEC 12	LOBSTER	Portland Augusta Bangor	EASTERN HEIGHTS	Shaker Heights Painsville Ashtabula	BOEING	Bellevue Bremerton Seven Hills
12 DEC 19	RIO GRANDE	San Antonio Corpus Christi Karedi	SOUTH HORSESHOE	Hamilton Guelph Kitchener	INDIAN HEAD	Eau Claire Chippewa Falls LaCrosse
13 DEC 26						

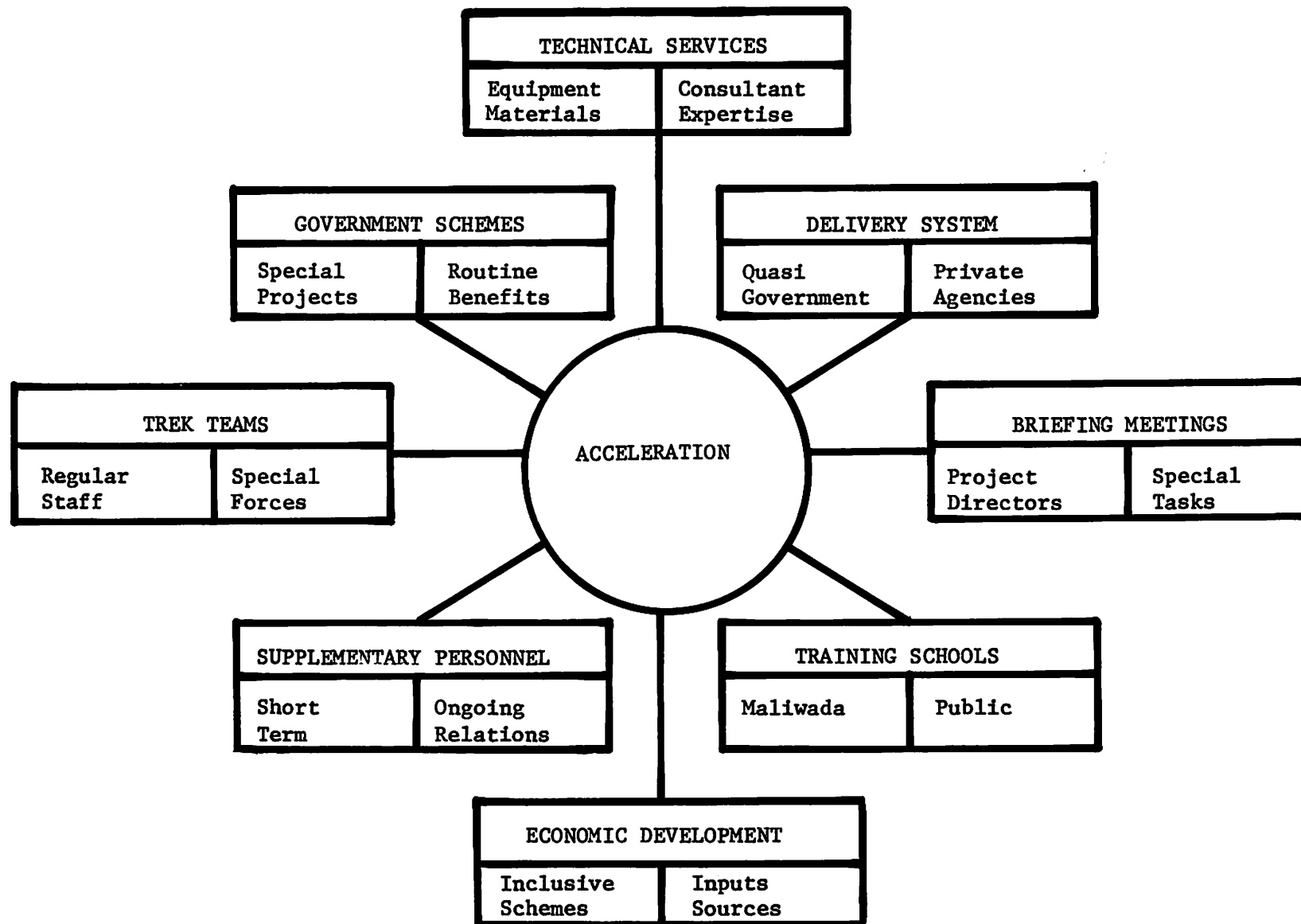
ICA: CHICAGO

13th Guardians Consult

PROJECT ACCELERATION COMPONENTS

October 14-16

1977



INDIA FRAMING

IV ECONOMIC SUPPORT

III EXTENDED ADVOCACY

II NATIONAL FRAME

MAJOR CORPORATIONS	HISTORIC CHURCH	NATIONAL LEADERSHIP	I GOVERNMENTAL DEPARTMENTS	NATIONAL SYMBOLISM	ESTABLISHED INDIVIDUALS	SERVICE AGENCIES
I INDIA BASED	3 ROMAN CATHOLIC	6 PLANNING COMMISSION	8 FINANCE MINISTER	12 JANATA PARTY	14 I C A SPONSORS	17 PRIVATE SECTOR
	4 GLOBAL METHODISM		9 COMMERCE MINISTER		15 PROJECT CONSULTANTS	
2 MULTI NATIONAL	5 CHURCH OF NORTH INDIA	7 INTERNATIONAL REPRESENTATION	10 FINANCE SECRETARY	13 GHANDIAN LEADER	16 GLOBAL WOMEN	18 PUBLIC SECTOR
			11 AGRICULTURAL SECRETARY			

NATIONALITY UNIT II	MODERN INDIA CHURCH OF 2	REPRESENTATION INTERNATIONAL 1	SECRETARY AGRICULTURE II	FEDERAL CHURCH 13	MODERN CHURCH 12	SECTION PUBLIC 13
	MODERNISM CHURCH 1		SECRETARY FINANCE 10		COMMISSIONERS PROTECT 12	
			MINISTRY COMMISSION 6			

BASED INDIA I	CATHOLIC ROMAN 2	COMMISSION FINANCE 6	SECRETARY FINANCE 8	FEDERAL CHURCH 13	2 I C V SPONSORS I C V 14	SECTION PRIVATE 13
---------------------	------------------------	----------------------------	---------------------------	-------------------------	---------------------------------------	--------------------------

CORPORATION CHURCH 12	CHURCH HISTORIC 12	FEDERAL CHURCH 12	DEPARTMENT I COOPERATION II NATIONALITY III EXTENDED VOUCHER	FEDERAL CHURCH 12	INDIVIDUALS ESTABLISHED 12	AGENCIES SERVICE 12
-----------------------------	--------------------------	-------------------------	---	-------------------------	----------------------------------	---------------------------

IA ECONOMIC SUPPORT

INDIA FINANCE C

INDIA FINANCE C

INDIA FINANCE C

INDIA FINANCE C

INDIA FINANCE C

INDIA FINANCE C

INDIA FINANCE C

CRITERIA	ELEMENTS AND ASPECTS			
I VISIBLE SUFFERING	GENERAL HEALTH	LOCAL HOUSING	PUBLIC FACILITIES	AVAILABLE EMPLOYMENT
II RAPID CHANGE	SYMBOLIC FORMATION	FACILITY CONSTRUCTION	SERVICES INSTALLATION	GEOGRAPHIC ALTERATIONS
III SYMBOLIC POTENTIAL	COMMUNITY LANDMARKS	LOCAL HISTORY	REGIONAL GIFTS	NATIONAL SIGNIFICANCE
IV EASY ACCESS	REGULAR TRANSPORT	NATIONAL CENTRALITY	AIRPORT PROXIMITY	AVAILABLE COMMUNICATION
V LOCAL RECEPTIVITY	GENERAL READINESS	UNIQUE FEATURES	LEADERSHIP ACCORD	LOCAL INVITATION
VI GEOGRAPHIC DESIGN	DELIMITED LOCUS	NATURAL BOUNDARIES	MANAGEABLE POPULATION	PUBLIC MOBILITY
VII PHYSICAL ORGANIZATION	STRUCTURAL COHESIVENESS	SPACE DESIGN	GATHERING PLACES	IMAGINAL UNIT
VIII DEVELOPMENTAL POTENTIAL	FORGOTTEN PEOPLE	UNPLANNED FUTURE	PROGRAMS RELEVANCE	LOCAL SPIRIT
IX UNUSED RESOURCES	NATURAL RESOURCES	TECHNOLOGICAL RESOURCES	LEADERSHIP CAPABILITY	MOTIVITY VOID
X AUTHORIZATION POWER	PRIVATE SECTOR	PUBLIC SECTOR	ECONOMIC STRUCTURES	SOCIAL STRUCTURES
XI FUNDING POTENTIAL	FOUNDATIONS APPEAL	CORPORATIONS INTEREST	POTENTIAL PATRONS	GOVERNMENT SUPPORT
XII NATIONAL REPLICABILITY	LOCAL SPINOFFS	POLITICAL CLIMATE	SOCIAL STRUCTURES	INTERNATIONAL APPEAL

GCF Campaign Funding
13th Guardian Consult

TASK FORCE ORIENTATION	APPROACH					TASK FORCE REPORT
	REVIEW QII Maneuvers AND OPERATIVE FUNDING PLANS	BREAK INTO AREAL TEAMS	NAME FUNDING SOURCES	CREATE STORY AND PITCH	ASSIGN CALLING TEAMS	

Context: The Town Meeting Campaign in North America will hold Town Meetings in 3100 counties this year. The set-up process is extensive. Troops are assigned to set-up Town Meetings and have partially bracketted the funding necessary to cover expenses (each Town Meeting costs \$1200). The Guardians are in a position to work with Town Meeting circuits to secure this \$1200 from sources beyond the local community; such as statewide corporations, foundations and agencies.

Contradiction: Narrow scope of the funding ^{SOURCES} within the Town Meeting maneuvers.

Product: Targeted sources for raising funds to cover \$600 per Town Meeting in the areal maneuvers for Quarter II with assigned callers and pitch.

Approach:

1. Review maneuvers and funding plans for Quarter II noting counties to be covered, dates for assemblies and operating designs of set-up forces. Determine the cost levied for TM's in each maneuver, and alternative funding schemes now in use.
2. With this Continental data on hand, divide into area groups to focus on funding in particular maneuvers.
3. Considering particular geographic areas, name potential funding sources on areal, regional, county or municipal levels. Include corporations, foundations, service clubs or other groups and individuals who would provide funds for the Town Meeting.
4. Design a presentation - story, materials, and pitch - for soliciting the funds.
5. Assign guardians to calling teams to make these presentations in coordination with the timing of the maneuver and the Area plans.

Back-Up Materials:

1. Continental Maneuver Plans for Quarter II
2. Kelly letter on Mid-Atlantic Funding Plan
3. Other Area funding plans

GCF Logistical Operation

Task Force OVERVIEW OF North American LOGISTICS	APPROACH					Task Force REPORT: BUILD CONTINENT ASSIGNMENT CHART
	THE AREA MANEUVERS	CIRCUIT- BY-CIRCUIT LOGISTICS • AUTO • GAS • FOOD • LODGING • COMMUN- ICATIONS	WEEK-BY- WEEK LOGISTICS PLAN	GUARDIAN ASSIGNMENT	ACCOUNT- ABILITY STRUCTURES	

Context: There are 444 Town Meetings to be held by January 1 in order to ensure the completion of 3100 counties in North America by July 1, 1978. The maneuvers for this time frame are built and are in operation with budgets, troops, and time assigned.

Contradiction: The unsystematic logistical support system that leaves circuit teams without adequate autos, gasoline, food, overnight accommodations, and communication systems within a planned maneuver.

Product: Area-by-area plan for Guardians assigned to the function of logistics to set-up all the support lines of autos, gasoline, food, lodging, and communication tools for each circuit team within the area.

Approach:

1. Review the six logistical systems in operation in North America and the particular maneuvers between now and January.
2. Break into groups by areas. Build a plan in each area to provide the necessary autos, gasoline, food, lodging and communication tools for every circuit through efforts of Guardians and their contacts.
3. Make Guardian assignments and accountability structures.
4. Report back and build and publish assignment chart for the Continent.

Back-Up Materials:

1. Area Maneuvers
2. Area circuiters

GWF Schedule and Set Up
13th Guardian Consult

	APPROACH					
	QIII VICTORY CIRCLE	QII&III SCHEDULE COMPLETION	MARKETING SCHEMES	TRAINING NEEDS AND SCHEDULE	IMPLEMENTATION AND TEACHING	
TASK FORCE ORIENTATION: WALK THRU FORUM						GLOBAL SCHEDULE: TEACHING ASSIGNMENTS

Context: Global Womens Forum is an impact tool for awakening the women of both the 15% and the 85%. This past spring there were four treks in North East Asia, Southeast Asia, Europe and India. To date there has also been one Forum in North America this year. The North American schedule is to be built on the strategy of "softening the ground" for both GCF and the 12 new GSD projects.

Contradiction: The undeveloped strategic potential of Global Womens Forum North American marketing and schedule.

Products:

1. Strategic schedule for North America for Quarters II and III.
2. Set-up maneuvers with implementation design for each geographic cluster of Forums. Components include marketing, funding, faculty assignments, and training design.
3. Global schedule with North American Guardians teaching assignments.

Approach:

1. Walk through of Forum in the morning session.
2. Have conversation (standing in the victory circle of the end of Quarter III in North America): what will have been the breaklooses in GCF and GSD which have been catalyzed by GWF's held? What were the strategic elements of the Forum schedule that allowed this victory?
3. Quarter II & III schedule completion: What are the gaps in the current schedule which become clear when looking at the needed victory? What are the currently held advantages? What are the geographic and socio-economic "beachheads" to be ained which will break open other arenas? Fill in the schedule for Quarters II & III using this data.
4. Marketing Schemes: Discern the geographic and socio-economic clusters of forums. Develop marketing and funding maneuvers for each cluster, including specific women's groups, corporations, sponsors, patrons for each cluster. Maneuvers will include implementation timeline, assignments, and actual implementation of 2 or 3 key steps.
5. Fill in North American teaching assignments and necessary training design.
6. Fill in teaching assignments for global schedule.

Back-Up Materials:

1. Global & North American schedules for Qtrs. II & III.
2. GCF maneuvers, North America, Qtrs. II & III.

OVER
CONT. on back

LENS Corporation Targets
13th Guardian Consult

TASK FORCE ORIENTATION	APPROACH					TASK FORCE PRODUCTION
	BUILD TARGET SCREEN	BRAIN- STORM 100 N.A. TARGETS	BUILD SELLING PITCH	BUILD MARKETING MANEUVERS	BUILD LENS SCHEDULE	
• ROLE OF LENS & HDP • STATUS REPORT • WALK THROUGH	• BRAIN- STORM FORMS FOR NA & 3rd WORLD	• SCREEN TOP 12 TARGETS			• FACULTY MARKETERS	

Context: The LENS course is a response to the increasing involvement of corporations and other organizations in community development programs, both internationally and regionally. The LENS course gives form to the interface between economic institutions and the local communities they support. In Europe we are already exploring a working relationship with multi-national corporations and intermediate technology groups. They are especially interested in our methods for effective delivery of their resources to human development projects in India and Africa. We want to offer LENS to North American corporations and organizations already moving toward this kind of participation in human development.

Contradiction: Incomplete useage of key corporations and institutions who could serve HDP's with capital, technology and management skills.

Products:

1. Screen for LENS targets.
2. 12 North American targets.
3. Maneuvers for marketing LENS.
4. Maneuvers Implementation Plan, Qtrs. II & III
5. Faculty & Assignment Rationale

Approach: Begin with LENS Status Report, looking at current and projected LENS seminars in Europe and elsewhere, and the "Year of Technology" tie-in opportunity. Do a brief 30-minute presentation of the LENS seminars and the tailored new products potential.

1. Build target screen, by brainstorming the types of North American industries & organizations which have interest in developing third world communities. Gestalt the list.
2. Brainstorm the primary interests of each gestalted category.
3. Cross-gestalt and write criteria for each category to objectify screen.
4. Brainstorm a list of 100 North American corporations and organizations to be considered as targets for LENS development.
5. Check the 100 against the screen and select the top 12 targets.
6. Build the selling pitch to the target audience by discovering LENS targets contradictions and the way in which LENS addresses. Brainstorm the contradictions. Cross gestalt. Match the benefits of a LENS seminar to the contradictions.
7. Build marketing maneuvers to win the victory:
Plot the 12 by geography on the map. Discern other relationships to the 12, interests, industry, countries being developed, etc.

Isolate our clout. Brainstorm ways to clout. Write key maneuvers.
8. Build strategic LENS schedule for the 12 during Quarters II & III.
To create implementation tactics, brainstorm faculty and marketing managers.
Make assignments within the task force group. Set up accountability structure
with Guardians to LENS post.

Back-Up Materials:

1. Loudermilk & LENS Post in the Task Force.
2. Development in the Task Force, especially Joe Thomas, Bain Davis, Spencer, needed for third world North American research.
3. Summer 77 documents.
4. Data on North American companies doing business in the third world (Fortune 500?).
5. Contextual statement of how LENS is a part of the three campaigns.
6. Summary of LENS outlining pillars, procedures & products.

Guardian Net Expansion

13th Guardian Consult

TASK FORCE ORIENTATION CONTRADICTIONS AND PRODUCTS	APPROACH					TASK FORCE PRODUCTION
	NAME ISSUES AND STEPS	ENGAGE- MENT ARENAS	GEOGRAPHIC CONTACTS	ENLISTMENT EVENTS	GUARDIAN SUSTAIN- MENT TOOLS	
	NAME ISSUES AND STEPS	ASSIGNMENT OPPORTUNITIES	BOARD DESIGN	BOARD PRODUCTION		

Context: Momentum of the movement's primary thrust (Global Social Demonstration, Global Community Forum, and Impact Courses) has created a demand on the Guardians. That which the Guardians guard has so increased in size that the task cannot be effectively done now without increased numbers of Guardians that will ensure continuing success and ever increasing momentum. The present advantage is the clear picture of where the campaigns of GSD and GCF are going, with a geographic focus. The global priorities make it critical to create a systematic and strategic maneuver for increasing the numbers and types of Guardians engaged in campaign support.

Contradiction: The sporadic framing of potential Guardians or patrons in the past has created a plateaued participation.

Products:

1. A Guardian network six month expansion maneuver
2. The assignment opportunity model and board (an 11 X 17' sheet to give out Sunday lunch and a permanent piece of Guild Hall decor.)
3. A Guardian sustenance model

Approach:

A. Total Task Force

1. State Contradiction
2. Explain Products
3. Quickly review maneuver method
4. Brainstorm "considerations" and issues
5. Assign the people to two groups for products 1 & 2.

B. Two Groups

6. Meet in group, add to brainstorm, clarify product.
7. Brainstorm everything you would do to get the product, with all taking notes. (For Expansion Maneuver, this will be a lengthy conversation.) Close this segment with one person gestalting what the maneuver involves.

C. Guardian Expansion

1. Brainstorm arenas in which Guardian engagement or patrons need to be increased (Latin American connections, GWF, multi-national corporations, etc.).
2. Brainstorm contacts in this group. Gestalt by geography.
3. List events to be used to contact these people.
4. Write paragraph on which and how each contact would get made (both

Guardian Net Expansion
13th Guardian Consult

page 2

those named and arenas named).

5. Name teams in the group to be assigned to make the contact.
6. Create projected six month timeline.

D. Assignment Opportunity Model and Board

1. Hear from coordination group what assignment possibilities are being created in this meeting. Look at models created in the past.
2. Brainstorm and gestalt the categories to hold engagement.

3. Determine format.

4. Assign two persons to produce 11' X 17' sheet to hand out.

5. Assign two persons to create a model of how to fill in the format.

6. Rest of group will execute the Guild Hall piece. (6 ft. high and 10 ft. long)

- E. In the last 1 1/2 hours, join the two groups (except for those completing the Guild Hall piece), to determine what should be done to sustain the Guardians so named. Possibilities already in being to be expanded, mail Campaign News.

Back-Up Materials:

1. Person from Coordination
2. Former GCF reports
3. Form built ready for the tape, paint, etc. for the big Guild Hall piece.

Village Adoption Plan
13th Guardian Consult

TASK FORCE ORIENTATION: CHALLENGE GRANT	APPROACH					TASK FORCE REPORT
	BASTION TARGETS	PRE-CIRCUIT TACTICS	CIRCUIT TACTICS	CONTACT GUARDIAN ANCHORS	NOVEMBER CIRCUIT MANEUVERS	

Context: The Maharashtra replication is a key in the midst of the do-ment of the GSD 24. The viability of GSD expansion, the effectivity of demonstration projects, and future economic support for the HDP's is closely related to this. By April 15, 1978, Guardians will be key in breaking loose extra-national funds necessary for the 132 villages that will be in place by catalyzing the Village Adoption Program.

Contradiction: Static schemes for appropriate leverage on new sources of funding villages.

Product: A plan for a village adoption target for each of the 75 bastions with a key Guardian anchor named and contexted.

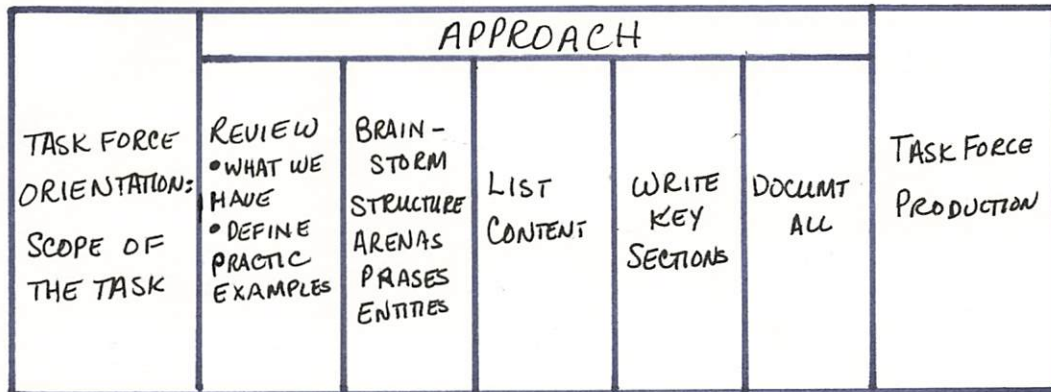
Approach:

- A. Report on village adoption proposal, the challenge grant scheme and the critical role of Guardians.
- B. Targets
 1. Pass out chart of Metro Circuit Patrol.
 2. Name guardian who will "anchor" each circuit.
 3. Break into 6 groups (one for each area).
 4. Target the congregations or groups for each circuit.
- C. Specific tactics:
 1. Whole group brainstorm pre-circuit tactics for Guardian to set-up the circuit.
 2. Brainstorm tactics for the week of the circuit.
 3. Break into two groups and write up steps 1 and 2.
- D. Implementation
 1. Contact the 75 Guardian anchors.
 2. Draft letter, signed by a Guardian, to be sent to the 75 Guardians laying out tactics for the circuit.
 3. Set up November circuits by contacting 12 anchors and plan with them the specifics for November.

Back-Up Materials:

1. Copies of Village Adoption Proposal for each TF member.
2. Circuit schedule
3. Maharashtra Village Maps
4. Guardian print-out for 75 circuits.
5. Don Brennecke's expertise on the computer terminal.

HDP Management Systems
13th Guardian Consult



Context: The Human Development Projects have created and will continue to create a variety of economic and social entities. The management and financial systems and procedures developed to date were originated by the Guardians and expanded in the GRA:77. Pulling together these systems and procedures in various expertise arenas is necessary for the use of the economic and social commission dynamics and secretariat in the communities.

Contradiction: The fragmented forms and incomplete systems and procedures for effective industry, commerce and agriculture programs from the feasibility phase through the operative phase of each entity.

Product: The HDP Financial and Management Procedures Manual
to include: determined feasibility of product, markets, services
discerned profitability
knowing that the priority steps are being performed
establishing control over critical arenas such as
inventory, sales, cash management, bookkeeping,
and production
knowing when to ask for help

Approach:

1. Review the present financial and operating procedures from the commerce manual, industry set-up and operating manual, agriculture manual from GRA '77, the House finance manual, section on program funding and the accounting forms for HDP's created in Nairobi, Oombulgurri and Washington, DC. Discuss the product: what is needed and what is not needed
2. Create the structure chart for the manual
3. Break into teams--marketing, production, finance, distribution, and personnel.
4. Push for practicality and examples. Complete each section through to examples, leaving sections untouched if time is foreshortened.

Back-up Materials:

1. Agriculture Manual
2. Industry Set-up and Operations Manual
3. Commerce Manual
4. House Finance Manual
5. HDP Forms for Accounting

Research Institute Access ·
13th Guardian Consult

	APPROACH					
	SPOT THE NEEDS FOR 7	TARGET THE RESEARCH INSTITUTES INTO NEEDS	TALK THRU PROPOSALS AND VEHICLES OF COMMUNICA- TION	SET-UP APPOINTMENT MAIL LETTERS	TARGET RESEARCH INSTITUTES INTO OTHER HDP's NEEDS	
TASK FORCE ORIENTATION THE NEEDS OF THE 24						TASK FORCE REPORT

Context: There is in the USA and Canada a set of Research Institutes which have expertise, personnel, procedures, and funds to lend or give to villages around the world.

Contradiction: The undemonstrated useability of the North American Research Institutes into our 24 HDP's.

Products:

1. Maneuvers created to contact seven research institutes in order to comprehensively solve a key contradiction arena in each of the seven HDP's in North and Latin America.
2. List of Research Institutes and contacts for setting up further relations.
3. List of other 17 projects with particular benefits each could gain from particular Research Institutes.

Approach:

1. Determine the needs of the 7 HDP's in North and Latin America for which a Research Institute could be of help.
2. Target a Research Institute for a key arena in each of the 7.
3. Break into seven groups to talk through the particular proposals and vehicles of communication with the Research Institute.
4. Meet as a whole group to read through the seven sets of plans.
5. Break into eight groups. The seven original groups will set up appointments or draft letters to the Institutes. The eighth group will create the Orientation Briefing Format for every HDP to use in receiving and contexting people who come to an HDP to assist in the Project.
6. The total group will then compile the list of Research Institutes and contacts and project what HDP's in what arenas could particularly use these resources in the next six months.

Back-Up Materials:

1. Repository files on Research Institutes.
2. " " " of key individuals relative to Institutes.
3. "Do-ment of 24" Issue Arenas Chart.
4. 24 key tactics chart.

Staff Funding and Enlistment
13th Guardian Consult

TASK FORCE ORIENTATION	APPROACH					TASK FORCE REPORT
	BRAIN- STORM SOURCES	PRACTICAL STEPS FOR STAFFING	PRACTICAL STEPS FOR FUNDING (PROPOSAL FORMAT)	BUILD HOLDING CHART	SELECT ONE FUNDING SOURCE TO IMPLEMT	

Context: Continued expansion of GSD requires new sources of money for salaries and for staff in the projects. Recruitment and support of new staff (long term and short term) with the necessary expertise to do the 24 is fragmented.

Contradiction: The fragmented approach to funding and locating personnel for to 3 to 12 month assignment and the incomplete tapping of sources to fund long term staff.

Approach:

A. Workshop

1. Context on current position with VISTA and CETA.
2. Brainstorm list of formal and informal sources for staff salaries.
3. Brainstorm list of sources for temporary staff.
4. Gestalt both brainstorm lists into simple holding categories with at least 10 sources.

B. Implementing

1. Break into two groups.
2. Lay out 1-5 practical steps required for accomplishing each itemized source.

C. Put all data in holding chart.

D. Select one arena most likely to produce immediate funds and build implementing steps with the necessary homework, etc.

Back-Up Material:

1. 24 documents for the tactical systems.

Products:

1. List of funding sources, proposal format and plan for using sources.
2. List of potential staff sources and access routes.

ACCELERATION DELIVERY SYSTEM
13th Guardians Consult

	APPROACH					
	THE VARIOUS FORMS OF ACCELERATION	REPORTS ON CURRENT EXPERIENCE	As TEAMS: DESIGN SIX PROTO- TYPE ACCELERATION MATRIKS	ORCHES- TRATE PARTICU- LAR MATRIX	APPLY MATRIKS TO ALL HDPs	
TASK FORCE ORIENTATION THIS TASK AS PART OF 16 GLOBAL PRIORITIES						TASK FORCE REPORT

Context: The do-ment or maturation of the 24 Human Development Projects is one of the 16 global priorities for 1977-78. To have each of the 24 established as a show-piece pilot project by June 30, 1978 is a necessary component for replicating the global band. Particularized assistance will be required.

Contradiction: The disrelation of the resources of expertise, goods, and services and the particular needs of the projects as described in project documents.

Product:

1. refinement of the several models available for acceleration events
2. acceleration vehicles targeted for a proto-type within six programmatic arenas of agriculture, industry, commerce, living environment, health, and education.
3. schedule and constructs for acceleration events.
4. staff and institutions named to impliment the events.
5. funding schemes for delivering the acceleration vehicles.

Approach:

1. Review Doment of the 24 Global Priors document and synopsis, the 24 keystone sheet, the acceleration catalysis screen, and the forms of acceleration charts.
2. Receive reports on Inyan Wakagapi, Vogar, Ivy City, Lorne and Maharashtra.
3. Divide into teams for agriculture, industry, commerce, living environment, health, education.
4. Select project which stands in greatest need of acceleration in team's arena.
5. Discern matrix of acceleration vehicles most appropriate.
6. Orchestrate the events with contacts, personnel, tools needed for implementation.
7. Construct timeline and funding model.
8. Apply matrix to each of other projects prioritized in team arena, discern initial acceleration procedures and timing.

Back up Materials: 36 program charts, table of 24 major and targeted areas of need, list of acceleration forms and constructs, program arena components, copies of GRA '77 Directors of HDP Do-ment of 24, copies of acceleration tools formats.

GUARDIAN TRUST FUND

\$ 400,000

Description

The Intent is to establish a bank account into which recoverable funds from Guardians can be deposited to be used as cash advances to ICA/EI when collateralized by firmly committed grants or signed government contracts. Interest would be assigned to ICA to cover administrative costs. The Fund would be used primarily to advance cash against future committed receivables to close the cash-flow gap that results primarily from cost-reimbursable contracts.

Administration

1. The Fund will be known as the Guardian Trust Fund and will be secured at Sears Bank of Chicago.
2. The Fund will be administered by Management Centrum and the ICA corporate Treasurer, Rodney E. Wilson.
3. The Institute may only make withdrawals from the Fund against committed contracts and/or grants from government agencies, foundations and/or corporations.
4. The Fund will be replenished by the Institute upon receipt of the contract or grant money from the awarding organization or agency.
5. The Guardian commitment is to provide a one-year non-interest loan to the Institute of Cultural Affairs for deposit into the Guardian Trust Fund, which will be repaid at the end of one (1) year, with the option of the Guardian to renew the loan for another year.
6. Provision will be made to each lender to demand payment of the note prior to the end of one year should the need arise.
7. Interest earned on the Fund will accrue to the ICA.
8. Quarterly financial statements will be provided to the lenders on the use of the Fund. The fiscal year will be from October 1 to September 30.

Participation Procedures

1. Fill-out the attached promissary note with the amount to be loaned, the date, your name and address, and turn in to Rodney E. Wilson.
2. Checks should be made payable to The Institute of Cultural Affairs - Trust Fund, and should be submitted to Rodney E. Wilson or mailed to:

The Institute of Cultural Affairs
c/o Rodney E. Wilson
4750 North Sheridan Road
Chicago, Illinois 60640

3. Upon receipt of your funds, the counter-signed promissary note will be mailed to the address appearing on the note.

GUARDIAN TRUST FUND

\$ _____

DATE _____

ON DEMAND after date, the undersigned, The Institute of Cultural Affairs
promises to pay to the order of:

(name)

(address)

_____ DOLLARS (\$

This note shall not bear interest.

The undersigned waives presentment, demand, notice of
non-payment, protest and notice of protest, and consents to, and
waives notice of every renewal or extension of time for payment.

This note and the rights and remedies of the Lender
shall be governed by the law of Illinois.

ATTEST:

THE INSTITUTE OF CULTURAL AFFAIRS

Secretary

By: _____
President

Description

GUARDIAN NETWORK FUNDING OUTREACH

\$300,000

The Global Guardian Network will guard the North American Continental Campaign Funding by undergirding the cash-in-hand work of Metro Circuits. Each Guardian has a local network of business and professional colleagues and friends. Each Guardian will assume responsibility for making appointments and introducing the Metro Circuit team and the work of the ICA to these individuals in order to secure at least \$1,000. in new funding to the ICA during the coming year.

Commitment

GUARDIAN NETWORK FUNDING OUTREACH

\$300,000

In order to guard the Global Development task,
I will participate in Metro Circuit development through
providing new contacts, introductions, and appointments to
secure \$1,000. in new monies to support the work of the ICA
during the coming year, 1978-1979.

Name (please print) _____

Signature _____

Address _____

Telephone _____

Scheduling will be arranged by telephone with Metro Circuit staff.

Description

ANNUAL GUARDIAN PLEDGE

\$300,000

The Global Guardian Network will guard the North American Continental Campaign Funding by pledging contributions of \$300,000. Each Guardian will assume responsibility for the work of the ICA through his personal giving. The corporate commitment for this will take the form of 500 pledges at \$600. each by Guardians during the coming year. Each Guardian will assume responsibility for a minimum of one pledge of \$600., determine the anticipated dates upon which he can fulfill the pledge(s) and arrange the method of payment with the Global Development Office.

Commitment

ANNUAL GUARDIAN PLEDGE

\$300,000

In order to guard the Global Development task,

I commit myself to contribute _____ pledges at \$600. each
totalling \$_____ during the coming year.

Name (please print) _____

Signature _____

Address _____

Telephone _____

Anticipated Dates and Amounts:

Oct. \$_____ Jan. \$_____ Apr. \$_____ Jul. \$_____

Nov. \$_____ Feb. \$_____ May \$_____ Aug. \$_____

Dec. \$_____ Mar. \$_____ Jun. \$_____ Sep. \$_____

13th Guardian Consult

FRIDAY EVENING DINNER

October 14-16, 1977

Meal Format

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

Table Decor: Placemats - Red-Orange, 3 campaigns symbol, awakening, engagement, fulfillment
Napkins - Yellow
Candles - Burnt Orange

Center Piece: Atlas bearing the world, orange cloth, gourds, dried grass stalks

Handouts: 13 Guardian Consult agenda book

Musical Background: Sound Track or Moog Synthesizer version of "Star Wars."

Role Assignment	ACTIVITY	MEAL PROCEDURES
Don Moffet, Welcomer	Songs	1.. Background music is shut off, song leader introduces the first songs: GSD Love Song, The Vision, Create the New Way. GSD Love Song will be a selected singing group.
David Wood, Song Lder & Host	Reading	2. At end of singing, brief context for the reading.
Joe Crocker, Spin	Secular Prayer	3. Reading from Chardin: "To unify the vital human forces, . . ."
	Feast	4. The Secular Prayer: Leader says, "The visionaries of the past, like Einstein, etc., who, in their daily work, acted out the conviction that the universe is ever on a forward and upward journey. . . Let us eat this meal in their behalf, in their honor."
	Welcome	5. Let us feast.
	State of the Movement Address	6. Welcome talk from Don Moffett, historic guardian role.
	Announcements	7. State of the Movement Address from Joe Crocker.
	Send Out Background Music	8. Announcements from Don Moffett
		9. Send Out from Host
		10. Background Music, from Starwars
ANNOUNCEMENTS		MENU
1. Schedule for tomorrow & the remainder of the evening.		Bar-B-Q Chicken
2. Introduction to the Consult Guidebook		Baked Potato
		Garden Vegetable-Parmesan
		Spiced Peach Salad
		Desert, Apple Pie

13th Guardian Consult

SATURDAY MORNING BREAKFAST

October 14-16, 1977

Meal Format

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

- Table Decor: Placemats - Yellow, black print, w/ GCF North American County Map
- Napkins - Rust (or white, if rust is not available)
- Center Piece: Huge Cornucopia overflowing with the 24 GSD Documents, & 23 National Flags and also an assortment of Autumn leaves, fruits, vegetables
- Handouts:
- Musical Background: "Pictures at an Exhibition" by Masagorski

Role Assignment	ACTIVITY	MEAL PROCEDURES
Host: Don Elliott Profound Humanness Spinner: Jack Gillis Global Community Forum Spin: Georgiana McBurney	Songs Reading Secular Prayer Feast Mini-Profound Humanness Spin Main Address	<ol style="list-style-type: none"> 1. Background music turned off. 1st group song: "Pack up Your Sorrows". 2nd Group Song: "All Peoples Shall Be Free." Special Singing group is assigned to sing new Town Meeting songs. Check with co-ordination group for orchestration. 2. Context the Reading (1 minute). 3. Reading from Chardin: "What an increase there is in. . . ." (2 min.) 4. "Let us eat this meal <u>in gratitude</u> for the service organizations in every community who in instances of both danger and exhuberance, symbolize to the people at large the reality of comradeship." (1 min.) 5. "Let us Feast." (10 min.) 6. Profound Humanness Spin on "<u>Care</u>". (5-10 min.) 7. Global Community Forum address. (45 min.) 8. Announcements from coordination committee. (1 min.) 9. Send out into the day from the Host. (1 min.) 10. Background Music put on again, "Pictures at an Exhibition."
ANNOUNCEMENTS		MENU
(Check with coordination committee before the meal).		Ambrosia Scrambled Eggs with Cheese English Muffins Marmelade Strawberry Preserves

13th Guardian Consult

October 14-16, 1977

Saturday Noon Lunch

Meal Format

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

Table Decor: Placemats - Red w/ Iron Man
Napkins - Yellow

Center Piece: Huge Cornucopia overflowing with 24 GSD Documents, & 23 National Flags
and also an assortment of Autumn leaves, fruits, vegetables.

Handouts: Village Adoption Plan material, "Rural Villages" Article. In-kind report.

Musical Background: Beethoven's 5th Symphony

Role Assignment	ACTIVITY	MEAL PROCEDURES
Host, Lee Suggs	Songs	1. Background music off. Songs are North American GSD Songs. 1st- Marching Ahead, 2nd- Hey, Delta Pace, 3rd- Victory's Cry 4th- Vogar. Special singing group to do "5th City Love Song." See coordination group for special assignmts & orchestration.
Mini-Profound Humanness Spin: Joan Seacord	Secular Prayer	2. Context for Reading (1 min.) 3. Reading (2 min.) from Chardin: "But we must not fail. . ." —reading by the Host(ess)
Appropriate Technology Address: Clancy Mann	Feast Mini-Profound Humanness Spin Main Address	4. "Let us eat this meal in appreciation of the scientists of the present who embrace the unknown dimensions of the universe and bridge the gaps in knowledge that separate men from their environment." (1 min.) 5. Eating (10 min) 6. Profound Humanness Spin on "Totality". (5-10 min.). 7. Main address on "Appropriate Technology". 8. Announcements from coordination committee (1 min.) 9. Send out into the afternoon by Host (1 min.) 10. Background Music put on again, "Beethoven's 5th Symphony"

ANNOUNCEMENTS

(Check with coordination Committee)
In-Kind Report from Louise Ballard

MENU

Chili
Crackers & Corn Chips
Carrot Curls - Celery Sticks & cucumbers
Cauliflower - tomatoes
Lemon bars.

13th Guardian Consult

October 14-16, 1977

SATURDAY EVENING DINNER

Meal Format

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

Table Decor: Placemats - Green, with the "Those Who Care Wheel."
 Napkins - yellow. Also, yellow crepe streamers down the table, yellow candles.
 Center Piece: Huge Cornucopia overflowing with 24 GSD Documents, & 23 National Flags, and
 also an assortment of Autumn leaves, fruits and vegetables.
 Handouts: Campaign News. "Suggested Reading List."
 Musical Background: Strauss Waltzes.

Role Assignment	ACTIVITY ..	MEAL PROCEDURES
Hostess: Mary Warren Moffett	Songs	1. Background music off. Songs are: 1). "More", 2). "Watch Ye Therefore", 3). "Social Demonstration Love Song" Special singing group to do "At the Center." See coordination Group for group assignments and orchestration.
Mini-Pro-found Humanness Spin: Dick Seacord	Context Reading Secular Prayer	2. Context for the Reading (1 min.) 3. Reading (2 min) from Chardin: "The resources we enjoy. . ."
Project Accelerat- ion Address: Rod Wilson & Hale Prather	Eating Mini-Spin Main Address Announcements Send out Background Music	4. "Let us eat this meal in appreciation of the scientists of the present who embrace the unknown dimensions of the universe and bridge the gaps in knowledge that separate man from his environment." 5. Eating (10 min.) 6. Profound Humanness Spin on "Creativity." (5 to 10 min.) 7. Main address on "Project Acceleration." 8. Announcements from coordination Committee. Check with them before the meal. The evening's celebration. 9. Send out into the evening 10. Background music on again, "Strauss Waltzes."
ANNOUNCEMENTS		MENU
(Check with Coordination Committee)		Beef Stroganoff on Noodles Spinach & Carrott & Orange Salad Assorted Tarts & Bars

13th Guardian Consult

October 14-16, 1977

SUNDAY MORNING BREAKFAST

Meal Format

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

Table Decor: Placemats - Gold-Brown or Gold (but not brown) w/ Maharashtra Grid
 Napkins - Yellow
 Center Piece: Huge Cornucopia overflowing with 24 GSD Documents & 23 National Flags, and also an assortment of Autumn leaves, fruits and vegetables.
 Handouts: 6th Floor condition report
 Financial Report
 Development Circuits Schedule
 Musical Background: "Pictures At An Exhibition"

Role Assignment	ACTIVITY	MEAL PROCEDURES
Host: Jeff Cooledge	Songs	1. Background music off. Songs are: 1)."At the Center Tranquil," 2). "Something To Sing About," 3)."Building With Demonstration."
Mini-Profound	Context	2. Context for Reading (1 min.)
Humanness Spin: Ann Antenen	Reading	3. Reading (2 min.) from Chardin: "Everyone wants something larger, finer, better for mankind. . ."
Major Address: Bob Rafos/ Neil Vance/ Robt. True	Secular Prayer	4." Let us eat this meal in recognition of the gift that the multi-national corporations have been in contributing to Global consciousness."
	Eating	5. Eating (10 min.)
	Mini- Profound Humanness Spin	6. Profound Humanness Spin on "Integrity." (5 to 10 minutes).
	Main Address	7. Main address on "Maharashtra Replication."
	Announcements	8. Announcements from coordination committee. Check with them before the meal.
	Send out	9. Send out into the day.
	Background Music	10. Background music on again, "Pictures at An Exhibition."
ANNOUNCEMENTS		MENU
(Check with coordination committee)		Baked Apples with Sausage Assorted cheeses Danis Pastry

13th Guardian Consult

October 14-16, 1977

Meal Format

SUNDAY NOON LUNCH

Chicago: Global Nexus

ADVANCED ROOM PREPARATION

Table Decor: Placemats - White placemats with blue turn symbol & "Those Who Care. . ."
 Napkins - Deep blue
 Blue Candles
 Wine glasses

Handouts: Address list of ICA Offices
 The Solitary Journal

Background Music: Soundtrack or Synthesizer version of "Star Wars."

Role Assignment	ACTIVITY	MEAL PROCEDURES
Host: Don Moffett	Songs	1. Background Music off. Songs are: 1). "The Victory Song." 2). "Dawns the World," 3). "To Care For All."
Sent Out: David Wood	Context	2. Context for the reading (1 min.)
Major Presentation John Epps	Reading	3. Reading (2 min.) from Chardin: "The Real Difficulty which faces man is not the certainty. . ."
	Secular Prayer	4. "Let us eat this meal in celebration of the environmentalists who, however bluntly or subtly, have called us to stand present to the issue of the moral use of the fruits of progress."
	Eating	5. Eating (10 min.)
	Main Address	6. The Main Address - "The Life of Destiny."
	Send Out talk	7. The Send Out talk.
	Announcements	8. Announcements from the Coordination Committee. Check with the Committee before the meal.
	Send out	9. Closing rite send out.
	Background Music	10. Background music on again, "Star Wars."

ANNOUNCEMENTS

(Check with Coordination Committee for Announcements)

MENU

Sliced Roast Turkey
 Herbed nut dressing
 Candied Yams or Potatoes & gravy
 Tossed Salad or Green beans with
 Lemon Sherbet whole Onions

RECOMMENDATIONS REGARDING THE PROFOUND HUMANNESS SPINS

Congratulations. You are one of those selected (assigned) to do a brief spin on one of the 12 categories of the Profound Humanness Chart. These spins are to be given at mealtimes, just at the end of the time allotted for eating, and just before the major report, or address. The host or hostess, the person giving the main address, and you, the person doing the profound humanness spin, are a team, whose common task it is to make that particular meal a happening of major significance.

The time allotted to the Profound Humanness Spin at each meal between five and ten minutes, so you need not be concerned about a volume of material. However, what you do should be a clear, bright stroke.

In this packet, you will find:

The Profound Humanness Chart

A sample spin on your topic, from the work of the Summer '77.

This brief page of notes.

In addition, when you arrive, the Solitary Journal should be here waiting for you, and should offer you a number of helpful resources.

As you prepare your Spin, have in mind the topic of "Paravocation" as it is related to the Guardians. You may choose to relate your work to this concept, the concept of the "second vocation", or the "call of God" in the midst of your secular vocation. For this is what being a Guardian is about, or part of it anyway; the second vocation which gives meaning to the first, and to the whole of human living. This is the vocation of "Those Who Care."

Suggestions for proceeding are as follows:

1. Read the corresponding Profound Humanness spins from Summer ' 77.
2. Examine the categories of the chart. Allow them to trigger for you a series of mental associations: stories, notes from literature, bits of poetry, snatches of your own personal life history.
3. Many of the best of the Profound Humanness spins can be viewed as having just two parts: a). A personal image or story out of your own experience, and b). a universalizing of that personal experience in such a way that everyone recognizes it for the bit of profound humanness it is.
4. Remember that Profound Humanness is an attempt to understand the levels and the categories of humanness at a level or two below the images and metaphores of classical religious faith. These are first explorations, not final pronouncements.
5. Working rapidly and intuitively, chart, write or otherwise prepare your spin.

RECOMMENDATIONS REGARDING THE PROFOUND HUMANNESS SPINS

Care---Saturday breakfast

Totality---Saturday lunch

Creativity---Saturday supper

Integrity---Sunday breakfast

By way of preparation for the profound humanness spins, we recommend that the individuals assigned to them do as follows:

1. Read the corresponding Profound Humanness spins from Summer '77.
2. Examine the passages printed in the Solitary Journal corresponding to your assigned category.
3. Brainstorm your associations with the corresponding categories of the Profound Humanness Chart, until you are satisfied you have sufficient grist to put your mind to work.
4. Working intuitively, phenomenologically and imaginally, write, chart or otherwise prepare your spin.

Guideline: Your spin should not be longer than 10-12 minutes.

Guideline: Remember that your work is imaginal--you need stories and images.

Guideline: Remember that you are working with the meal host, and the Report speaker to bring off the meal as one event.

THE QUALITIES of PROFOUND HUMANNESS



INTERNAL STATES of BEING

EXTERNAL MANIFESTATIONS

I

II

III

IV

EVENT

unexpected intrusion
altered situation
immediate response
decisional appropriation

ACTION

appropriate deeds
representational engagement
decisional victory
manifest intentionality

DECLARATION

continual exposure
visible sign
constant interpretation
public accountability

INTEGRITY

audacious creation
destinal resolve
incarnate freedom
societal transvaluation

MYSTERY

mundane transparentization
disclosed unknownness
nameless fear
dreadful fascination

TOTALITY

historical responsibility
encompassing unity
limitless commitment
infinitesimal detail

CREATIVITY

universal relativity
historical engagement
decisional impact
sociological creativity

CARE

overwhelming reality
empassioned detachment
universal service
perpetual expenditure

CONSCIOUSNESS

illuminated relationship
impactful imagery
paradigmatic insight
transrational interpretation

CORPORATENESS

focused power
covenantal collegiality
profound fellowship
decisional obedience

PRESENCE

inescapable selfhood
enigmatic archetype
internalized affirmation
transparent signification

EFFULGENCE

endless affirmation
unlimited power
paradoxical abundance
restless tranquility

RECOMMENDED READING LIST

The following books are ones that some members of the Order have felt to be worthwhile reading. They have effected our conversations, and their imagery has enriched our common life, sometimes almost unconsciously.

Shogun, by James Clavell

Trinity, by Leon Uris

Freedom At Midnight, by Larry Collins and Dominique Lapierre

On Being A Christian, by Hans Kung

Building The Earth, by Pierre Taihard de Chardin

The Coming Of The Third Church, by Walbert Buhlmann

The Book Of Five Rings, by Miyamoto Musashi

The Crack In the Cosmic Egg, by Joseph Chilton Pearce

The Coming Dark Age, by Roberto Vacca

A Bridge Too Far, by Cornelius Ryan

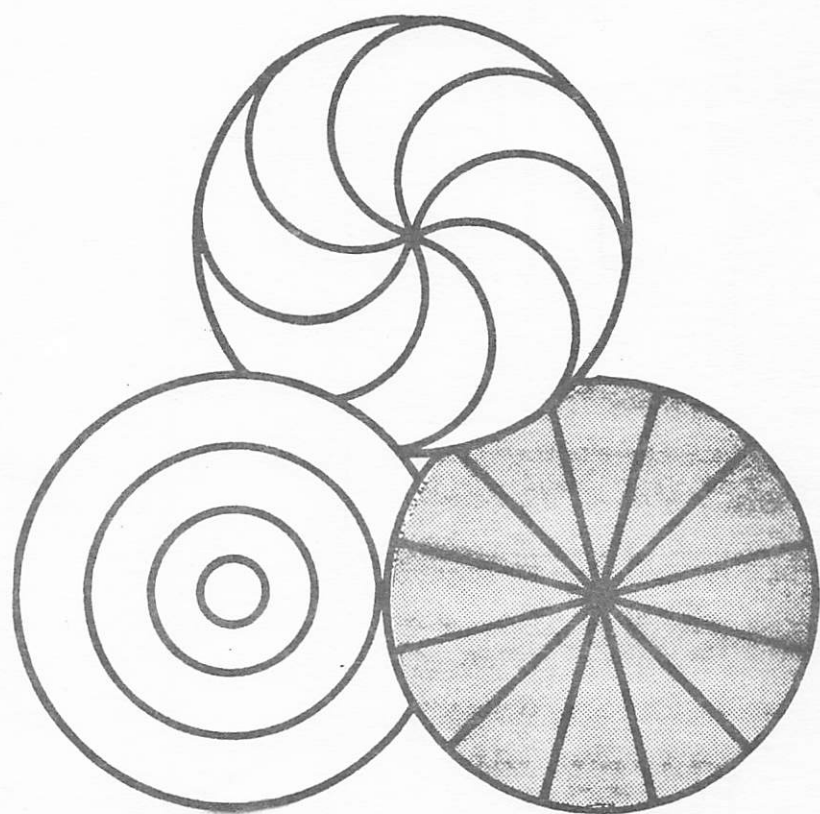
What Color Is Your Parachute? by Richard Nelson Bolles
(A sort of permeators' guide)

Strategy, by B.H. Liddell Hart

The Promise of the Coming Dark Age, by L. S. Strarrianos

I Rode With Stonewall, by Henry Kyd Douglas

Global Social Demonstration



June 1977

PROGRAMMATIC CHART



Toward the Actuation of Comprehensive Human Development Projects on the Local Level

thirty six programs — nine structures — three dynamics — one project

A
ECONOMIC DEVELOPMENT
LOCAL PRODUCTIVITY
—toward self-sustenance

Enabling local—

COOPERATIVE AGRICULTURE

- 1 expanded cultivation
- 2 intensified production
- 3 water delivery
- 4 equipment pool

B
HUMAN DEVELOPMENT
LOCAL MOTIVITY
—toward self-confidence

Reconstructing local—

LIVING ENVIRONMENT

- 13 domestic housing
- 14 public facilities
- 15 village design
- 16 essential services

C
SOCIAL DEVELOPMENT
LOCAL SOCIALITY
—toward self-reliance

Creating local—

PREVENTIVE CARE

- 25 intermediate sanitation
- 26 total nutrition
- 27 systematic immunization
- 28 primary treatment

Developing local—

APPROPRIATE INDUSTRY

- 5 cottage production
- 6 agro-business
- 7 processing plants
- 8 ancillary industry

Catalyzing local—

CORPORATE PATTERNS

- 17 total engagement
- 18 community commons
- 19 consensus assemblies
- 20 corporate workdays

Establishing local—

FUNCTIONAL EDUCATION

- 29 early learning
- 30 formal schooling
- 31 youth training
- 32 adult education

Initiating local—

COMMERCIAL SERVICES

- 9 common marketing
- 10 local merchandising
- 11 savings & loans
- 12 basic transport

Recovering local—

IDENTITY SYSTEMS

- 21 community self-story
- 22 symbol systems
- 23 corporate rituals
- 24 village celebrations

Instituting local—

COMMUNITY WELFARE

- 33 family development
- 34 women's advancement
- 35 youth task-force
- 36 elderly engagement

PROJECTED HUMAN DEVELOPMENT CONSULT SCHEDULE
QUARTER II, 1977-78

13th Guardians Consult

1977

MONTH	MAHARASHTRA REPLICATION	PROJECT EXPANSION						MONTH
OCTOBER								OCTOBER
NOVEMBER								
DECEMBER	MAHARASHTRA 24	EAST MALAYSIA						DECEMBER
JANUARY		WESTERN SAMOA						JANUARY
FEBRUARY		KENYA		SUMATRA				FEBRUARY
MARCH	MAHARASHTRA 32	SULAWESI						MARCH
APRIL		CALCUTTA		DELHI				APRIL
MAY		SEOUL		DAVAO				MAY
		WALES						
		KINGSTON		SANTIAGO				
		GUATEMALA CITY		RIO DE JANEIRO				
JUNE	MAHARASHTRA 32	NEW YORK	CHICAGO	HOUSTON	SAN FRAN	SYDNEY	JUNE	
		NEW YORK	CHICAGO	HOUSTON	SAN FRAN			
		NEW YORK	CHICAGO	HOUSTON	SAN FRAN	SYDNEY		

MAHARASHTRA HUMAN DEVELOPMENT PROJECTS

DIVISION	DISTRICT	TAHSIL	VILLAGE	INITIATION
AURANGABAD	Aurangabad	Aurangabad	Maliwada	December 1975
		Khuldabad	Takali	December 1977
		Gangapur	Maliwadagaon	December 1977
	Parbaani	Basmath	Nandapur	March 1977
	Bhir	Bhir	Shivni	October 1977
	Nanded	Kinnai	Ambadi	June 1977
		Nanded	Dhabadi	December 1977
	Osmanabad	Osmanabad	Deblali	December 1977
PUNE	Pune	Shirur	Kendur	December 1976
		Baramati	Anjangaon	December 1977
	Satara	Satara	Tasgaon	March 1977
	Sangli	Miras	Kadawadi	December 1977
	Saglapur	Barshi	Shelgaon	March 1977
		Pundarpur	Chincholi	December 1977
	Kolapur	Hatkanangale	Male	June 1977
		Bavdal	Thisange	December 1977
	Ahmednagar	Kopergaon	Khanegaon	December 1977
BOMBAY	Thane	Bhiwandi	Mahapoli	October 1977
		Shahapur	Shivroni	December 1977
	Ratnagiri	Ratnagiri	Panval	December 1977
		Rajapur	Terwan	December 1977
	Kulaba	Panvel	Chikali	March 1977
		Alibag	Parahur	December 1977
	Nasik	Igatpuri	Vaviharsh	December 1976
		Nasik	Kambahle	December 1977
	Dhule	Sakri	Kalambhir	December 1977
NAGPUR	Jalgaon	Amalner	Piloda	October 1977
	Bundana	Dasherked	Almner	December 1977
	Akola	Akola	Kolambi	December 1976
	Amravati	Amravati	Boargaon	December 1977
	Yeotmal	Yeotmal	Karalgaon	December 1977
	Wardha	Wardha	Sevagram	December 1977
	Nagpur	Umred	Uti	June 1977
	Bhandara	Bhandara	Balewada	December 1977
	Chandrapur	Rajura	Timberwahl	October 1977

CRITERIA	ELEMENTS AND ASPECTS			
I VISIBLE SUFFERING	GENERAL HEALTH	LOCAL HOUSING	PUBLIC FACILITIES	AVAILABLE EMPLOYMENT
II RAPID CHANGE	SYMBOLIC FORMATION	FACILITY CONSTRUCTION	SERVICES INSTALLATION	GEOGRAPHIC ALTERATIONS
III SYMBOLIC POTENTIAL	COMMUNITY LANDMARKS	LOCAL HISTORY	REGIONAL GIFTS	NATIONAL SIGNIFICANCE
IV EASY ACCESS	REGULAR TRANSPORT	NATIONAL CENTRALITY	AIRPORT PROXIMITY	AVAILABLE COMMUNICATION
V LOCAL RECEPTIVITY	GENERAL READINESS	UNIQUE FEATURES	LEADERSHIP ACCORD	LOCAL INVITATION
VI GEOGRAPHIC DESIGN	DELIMITED LOCUS	NATURAL BOUNDARIES	MANAGEABLE POPULATION	PUBLIC MOBILITY
VII PHYSICAL ORGANIZATION	STRUCTURAL COHESIVENESS	SPACE DESIGN	GATHERING PLACES	IMAGINAL UNIT
VIII DEVELOPMENTAL POTENTIAL	FORGOTTEN PEOPLE	UNPLANNED FUTURE	PROGRAMS RELEVANCE	LOCAL SPIRIT
IX UNUSED RESOURCES	NATURAL RESOURCES	TECHNOLOGICAL RESOURCES	LEADERSHIP CAPABILITY	MOTIVITY VOID
X AUTHORIZATION POWER	PRIVATE SECTOR	PUBLIC SECTOR	ECONOMIC STRUCTURES	SOCIAL STRUCTURES
XI FUNDING POTENTIAL	FOUNDATIONS APPEAL	CORPORATIONS INTEREST	POTENTIAL PATRONS	GOVERNMENT SUPPORT
XII NATIONAL REPLICABILITY	LOCAL SPINOFFS	POLITICAL CLIMATE	SOCIAL STRUCTURES	INTERNATIONAL APPEAL

ICA: CHICAGO

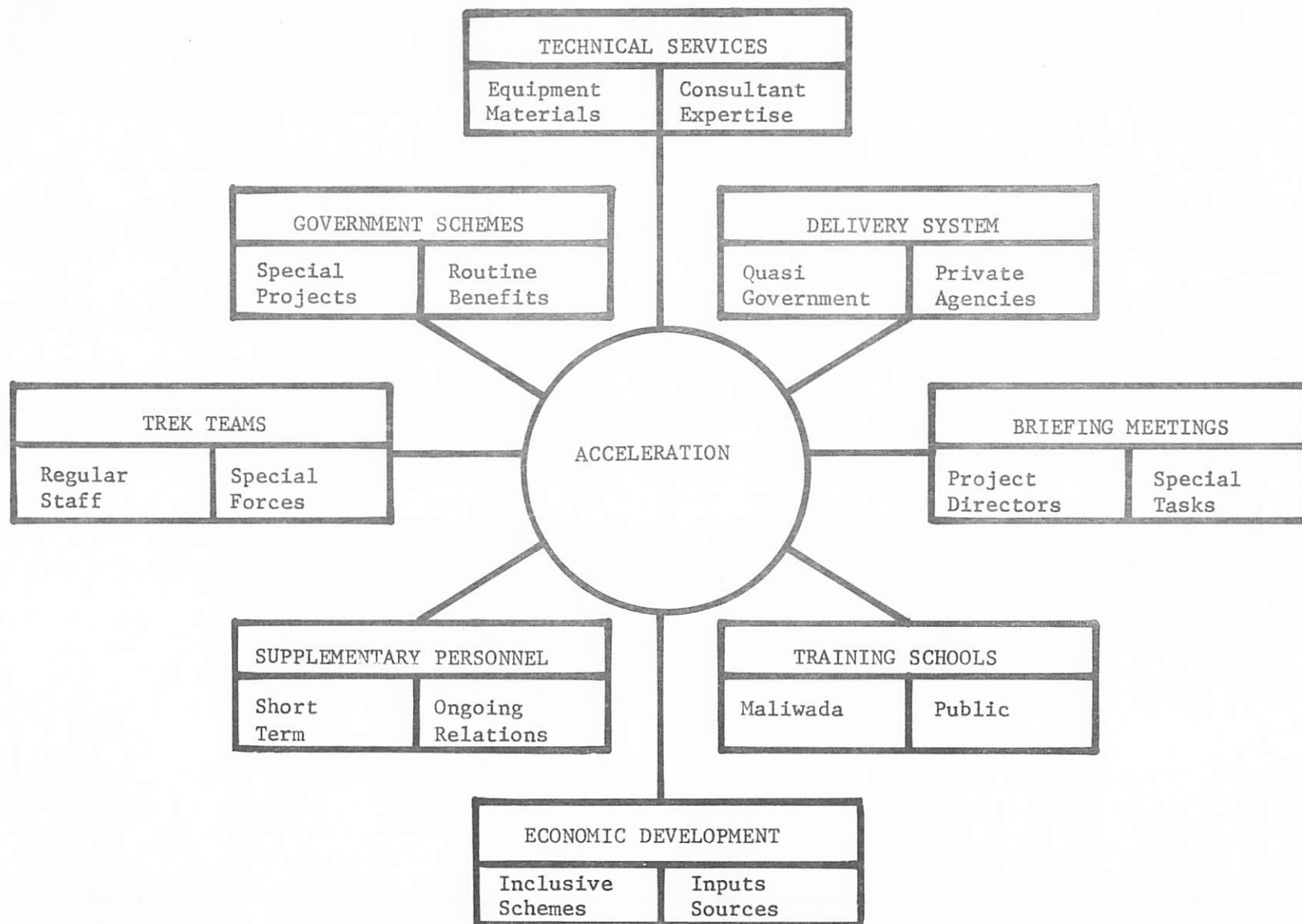
OCTOBER 14-16

THE ACTUATION KEYSTONES

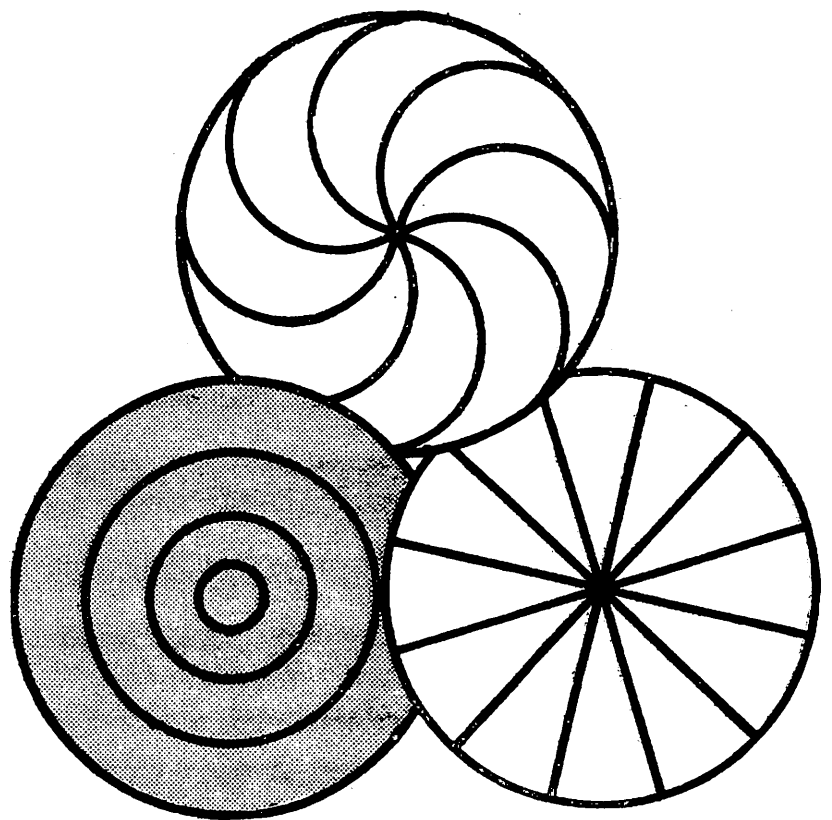
13th GUARDIANS CONSULT

1977

	MAJURO	OYUBARI	OOMBULGURRI	KWANGYUNG IL	SUDTONGGAN	HAI OU	NAM WAI	KELAPA DUA	SUNGAI LUI	MALI WADA	KAWANGWARE	EL BAYAD
KEY ISSUE	DOING OUTER ISLANDS	NEW ECONOMIC FOUNDATION	COMMUNITY MANAGEMENT SYSTEMS	ECONOMIC MANAGEMENT SYSTEMS	LOCAL ECONOMIC VEHICLE	PHYSICAL RECONSTRUCT. EFFORT	POND AREA RECLAMATION	FUNCTIONING ECONOMIC COMMISSION	TRIPLE VILLAGE INCOME	FINANCE HOLDING COMPANY	CO-OPERATIVE LEADERSHIP DYNAMIC	INCREASED ARABLE LAND
MAJOR MANEUVERS	1. YOUTH CORPS 2. SAWMILL CIRCUS 3. PRESCHOOL EXPANSION	1. DEVELOPMT CORPORATION 2. LAND-USE PLAN 3. TOURIST PROMOTION	1. ABORIGINAL CIRCUITERS 2. LEADERSHIP DEPTH 3. MOBIL SCHOOL	1. EXTERNAL SUPPORT STRUCTURES 2. VILLAGE ORCHESTRATORS 3. MOBIL SCHOOL	1. AGRICULTURE INTENSIFICAT- ION 2. MODEL HOUSES 3. ADULT TRAINING	1. GCF INVOLVEMENT 2. ENVIRON- MENT FORMATION 3. GUARDIAN ASSISTANCE	1. GUARDIAN NETWORK 2. WOMEN'S ENGAGEMENT 3. YOUTH CORPS	1. STAKE APPEARANCE 2. AGRICULTURE DEMONSTRAT- ION 3. ADULT SKILLS	1. EFFECTIVE LEADERSHIP 2. FARM DEMONSTRAT- ION 3. FIVE INDUSTRIES	1. TOTAL LITERACY 2. TOTAL EMPLOYMENT 3. TOTAL WATER	1. STAKE INTENSIFICAT- ION 2. NEW INDUSTRIES 3. DRAINS & PATHWAYS	1. INDUSTRY SET-UP 2. VILLAGE BEAUTIFICA- TION 3. AGRICULTURE DEMONSTRAT- ION
	SHANTUMBU	TERMINE	KREUZBERG OST	IJEDE	ISLE of DOGS	CANO NEGRO	IVY CITY	LORNE DEL'ACADIE	FIFTH CITY	DELTA PACE	INYAN WAKAGAPI	VOGAR
KEY ISSUE	VILLAGE PHYSICAL CONSTRUCTION	GOVERNMENT SUPPORT LINES	LOCAL LEGAL STRUCTURE	EFFECTIVE GRASSROOTS LEADERSHIP	HARD VISIBLE SIGNS	MASSIVE PHYSICAL CONSTRUCTION	COMPLETE ENVIRONMENT RESTORATION	LOCAL ECONOMIC VEHICLE	VISIBLE LEADERSHIP DEVELOPMENT	LOCAL ECONOMIC VEHICLE	ECONOMIC SELF- SUFFICIENCY	LOCAL TRAINED LEADE
MAJOR MANEUVERS	1. TOTAL EDUCATION 2. CONSTRUCT- ION SIGNS 3. LAND-USE EXPANSION	1. BUSINESS COMPLEXES 2. AGRICULTURE EXPANSION 3. TOTAL EDUCATION	1. DEMONSTRAT- ION BLOCK 2. SPECIALIZED FORUMS 3. HOUSING RENOVATION	1. AGRO- INDUSTRIES 2. ENVIRONMENT TRANSFORMAT- ION 3. INDUSTRIAL ENTERPRISES	1. CAHIR ST. SIGN 2. STAKE REPLICATION 3. INDUSTRIAL INVESTMENTS	1. ENVIRON- MENT CONSTRUCTION 2. PRODUCT EXPANSION 3. MOBIL SCHOOL	1. LEADERSHIP DEVELOPMENT 2. ECONOMIC EXPANSION 3. ADULT TRAINING	1. COMMUNITY FORUMS 2. ENVIRONMENT DEMONSTRATION 3. PRODUCT EXPANSION	1. ENVIRON- MENT DEMONSTRATION 2. BUSINESS DEVELOPMENT 3. COMMUNITY STRUCTURES	1. COMMUNITY DESIGN 2. LOCAL EMPLOYMENT 3. GLOBAL CITIZENSHIP	1. TOTAL EDUCATION 2. REGIONAL SUPPORT 3. BUSINESS EXPANSION	1. COMPREHEN- SIVE EDUCATION 2. STAKE INTENSIFICAT- ION 3. BUSINESS EXPANSION



Global Community Forum



Updated Counties Listing

ALABAMA

Lauderdale

Mobile

Montgomery

Morgan

ALASKA

Anchorage

Bethel

Bristol Bay

Juneau

Kodiak

Ketchikan

ARIZONA

Greenlee

Maricopa

Mohave

Pima

Pinal

Santa Cruz

Yuma

ARKANSAS

St. Francis

CALIFORNIA

Alameda

Amador

Butte

Contra Costa

El Dorado

Fresno

Imperial

Kern

Kings

Los Angeles

Madera

Marin

Merced

Napa

Orange

Placer

Riverside

San Bernardino

San Diego

San Francisco

San Mateo

Sacramento

Santa Clara

Santa Cruz

Shasta

Sonoma

Stanislaus

Sutter

Tulare

COLORADO

Adams

Arapahoe

Boulder

Cheyenne

Costilla

Denver

Jackson

Kiowa

Larimer

Lincoln

Logan

Mesa

Morgan

Prowers

Pueblo

Rio Grande

Washington

Weld

Yuma

Jefferson

CONNECTICUT

Fairfield

Hartford

Middlesex

New Haven

New London

DELAWARE

Kent

FLORIDA

Dade

GEORGIA

Bibb

Chatham

Cobb

De Kalb

Fulton

Houston

Sumter

IDAHO

Cassia

Shoeshone

ILLINOIS

Adams

Cook

Dupage

Jackson

Kankakee

Kendall

Lake

McClean

McHenry

Moultrie

Peoria

St. Clair

Saline

Sangamon

Stephenson

Tazewell

Vermilion

Will

INDIANA

Allen

Grant

Marion

Morgan

Tippecanoe

IOWA

Calhoun

Clinton

Linn

Louisa

Pottawattamie

Scott

Winneshiek

KANSAS

Johnson

Saline

Sedgwick

Shawnee

Wyan Potte

KENTUCKY

Jefferson

Pulaski

Whitley

LOUISIANA

Caddo

Calcasieu

East Baton Rouge

Lafourche

Orleans

St. Bernard

St. John the Baptist

St. Landry

St. Tammany

Tangipahoa

Washington

MAINE

Cumberland

MARYLAND

Baltimore

Baltimore City

Montgomery

Prince George

Updated Counties Listing

MASSACHUSETTS

Bristol
Dukes
Essex
Franklin
Hampden
Middlesex
Nantucket
Norfolk
Plymouth
Suffolk
Worcester

MICHIGAN

Alcona
Bay
Cass
Delta
Dickinson
Eaton
Genesee
Geogebic
Gladwin
Hillsdale
Iron
Isabella
Jackson
Kalamazoo
Lenawee
Macomb
Marquette
Menomonie
Midland
Missaukee
Monroe
Oakland
Osceola
Roscommon
Saginaw
Schoolcraft
Van Buren
Washtenaw
Wayne

MINNESOTA

Aitkin
Anoke
Beltrami
Blue Earth
Crowwing
Dakota
Fillmore

Hennepin
Houston
Hubbard
Jackson
Kandiyohi
Koochiching
Lake
Murray
Otter Trail
Pine
Polk
Ramsey
Rock
St. Louis
Scott
Stearns
Wabasha
Wadena
Watonwan
MISSOURI
Barry
Boone
Franklin
Greene
Jackson
St. Charles
St. Louis City
St. Louis
MONTANA
Beaverhead
Big Horn
Blaine
Cascade
Chouteau
Custer
Dawson
Fergus
Flathead
Gallatin
Glacier
Jefferson
Judith Basin
Lewis & Clark
Liberty
Missoula
Pondera
Powell
Silverbow
Stillwater
Sweet Grass

Teton
Toole
Wheatland
Yellowstone
MISSISSIPPI
Bolivar
Coahoma
Hinds
Issaquena
Leflore
Prentiss
Quitman
Sharkey
Sunflower
Tallahatchie
Washington
NEBRASKA
Douglas
Fillmore
Gage
Keith
Otoe
Sarpe
NEVADA
Churchill
Elko
Lander
Ormsby
NEW HAMPSHIRE
Carroll
Sullivan
NEW JERSEY
Atlantic
Bergen
Burlington
Camden
Cape May
Cumberland
Essex
Gloucester
Hudson
Hunterdon
Mercer
Middlesex
Monmouth
Morris
Ocean
Passaic
Salem
Somerset

Updated Counties Listing

Sussex
Union
Warren

NEW MEXICO

San Juan
Bernallio

NEW YORK

Albany
Broome
Chautauqua

Erie

Monroe

Oneida

Onondaga

Orange

Schenectady

Westchester

NORTH CAROLINA

Anson

Brunswick

Catawba

Cleveland

Cumberland

Forsyth

Gaston

Iredell

McDowell

Mecklenburg

Pitt

Polk

Richmond

Robeson

Rutherford

Stanley

NORTH DAKOTA

Eddy

Mountrail

Pembina

Pierce

Ramsey

Ward

Williams

OHIO

Ashland

Ashtabula

Butler

Clark

Clermont

Clinton

Coshocton

Crawford

Cuyahoga

Delaware

Fairfield

Fayette

Franklin

Geauga

Hamilton

Harrison

Highland

Hocking

Knox

Lake

Licking

Lorain

Lucas

Madison

Montgomery

Richland

Ross

Scioto

Seneca

Shelby

Stark

Summit

Union

Warren

Wood

Wyandot

OKLAHOMA

Adair

Alfalfa

Atoka

Beaver

Beckham

Blaine

Bryan

Caddo

Canadian

Carter

Cherokee

Cimarron

Cleveland

Cotton

Creek

Custer

Garfield

Grady

Grant

Greer

Haskell

Hughes

Jackson

Kay

Kingfisher

Kiowa

Latimer

LeFlore

Lincoln

Logan

Major

McClain

McCurtin

McIntosh

Muskogee

Nowata

Okfuskee

Oklahoma

Okmulgee

Osage

Ottawa

Payne

Pittsburg

Pontotoc

Pottawatomie

Pushmataha

Rogers

Sequoyah

Stephens

Texas

Tillman

Tulsa

Wagoner

Washita

Washington

Woods

Johnston

OREGON

Clackamas

PENNSYLVANIA

Allegheny

Blair

Clearfield

Cumberland

Dauphin

Delaware

Erie

Updated Counties Listing

Lackawana
Lebanon
Montgomery
Philadelphia
Venango
RHODE ISLAND
Bristol
Kent
Newport
Providence
Washington
SOUTH CAROLINA
Charleston
Cherokee
Richland
SOUTH DAKOTA
Brookings
Hand
Pennington
Roberts
TENNESSEE
Davidson
Know
Shelby
Williamson
TEXAS
Angelina
Armstrong
Bexar
Bowie
Brazoria
Brazos
Briscoe
Cameron
Camp
Carson
Cherokee
Collingsworth
Dallas
Dallsam
Deaf Smith
Ector
Ellis
Fannin
Floyd
Franklin
Galveston
Gray
Hale

Harris
Hartley
Henderson
Hopkins
Howard
Hunt
Hutcheson
Jasper
Jefferson
Johnson
Kaufman
Kleberg
Lamb
Liberty
Lipscomb
Matagorda
McLennan
Midland
Morris
Morris
Motley Cottle
Nagadoches
Hueces
Ochilter
Oldham
Potter
Randall
Roberts
Rusk
Shelby
Sherman
Smith
Swisher
Tarrant
Titus
Tom Green
Travis
Upshur
Wheeler
Wood
UTAH
Carbon
Emery
Iron
Salt Lake
Tooele
Utah
VERMONT
Orleans

VIRGINIA
Arlington
Fairfax
Henrico
Prince Edward
Prince William
Richmond City
Roanoke
Roanoke City
Spotsylvania
WASHINGTON
Adams
Benton
Clark
Franklin
Grant
Grays Harbor
King
Kitsap
Mason
Pacific
Pierce
Thurston
Walla Walla
Whatcom
WEST VIRGINIA
Berkeley
Cabell
Harrison
Kanawha
Marion
Marshall
WISCONSIN
Barron
Bayfield
Brown
Calumet
Columbia
Dane
Dunn
Eau Claire
Forrest
Green
Lincoln
Manitowoc
Marathon
Marinette
Oconto
Outagamie

Updated Counties Listing

Ozaukee
Portage
Racine
Rock
Sauk
Shawano
Sheboygan
Washington
Waukesha
Waupaca
Winnebago
Milwaukee
WYOMING
Albany
Goshen
Natrona
OKLAHOMA, continued
Choctaw
Coal
Craig
Delaware
Dewey
Ellis
Garvin
Harper
Jefferson
Love
Marshall
Mayes
Murray
Noble
Pawnee
Roger Mills
Seminole
Woodward

Institute of Cultural Affairs
Chicago

GLOBAL WOMEN'S FORUM
GLOBAL SCHEDULE

Quarter II, 1977-78

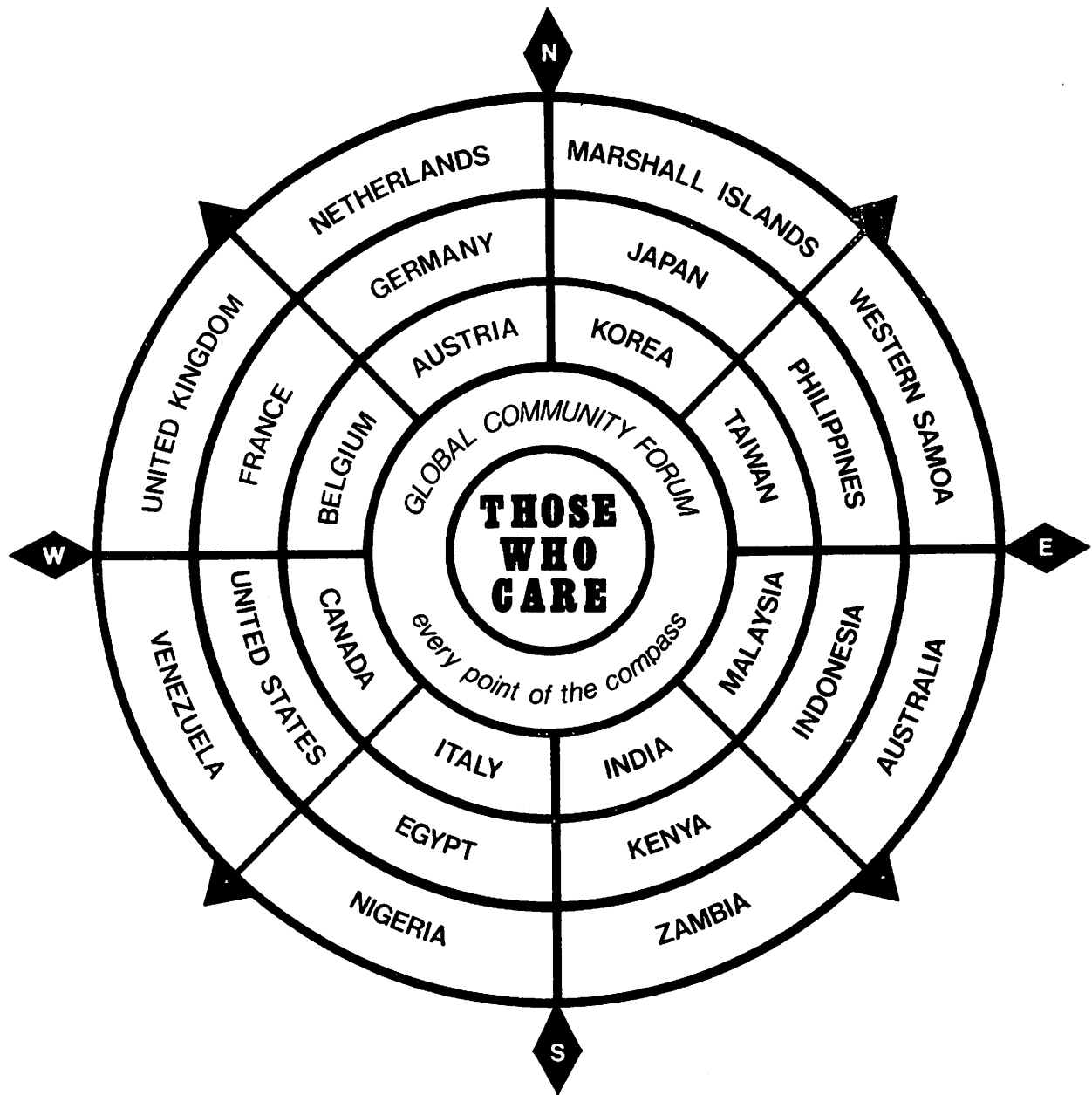
Continent \ Week	1	2	3	4	5	6	7	8	9	10	11	12	13
NORTH AMERICA		Indian- apolis				Salt Lake City	Saska- toon Seattle			Hartford			
LATIN AMERICA						Caracas (2)							
NORTH EAST ASIA				Tokyo	Tokyo (2) Yubari Oyubari	Osaka (3)	Fukuoka	Seoul	Taipei Hong Kong				
SOUTH EAST ASIA										Manila			
INDIA							Bombay Auran- gabad Pune	Hydra- bad	Calcutta Delhi				
EUROPE				Kreuz- berg Ost	Termine Rome	Berlin	Ruhr Valley	Amster- dam Manches- ter	Brussels Frank- furt				
AFRICA					Ijede (2)	Ijede (1)							

Global Development Centrum		METRO CIRCUITS SCHEDULE				1977-1988
Chicago		QUARTER I				October 3, 1977
Team	SAMURAI		IMMORTALS		GURKHAS	
Week	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
JUL 3 1 1978	TOBACCO ROAD	Raleigh Durham Rocky Mountain	BLACK GOLD	Calgary Banff Lethbridge	ANACONDA	Great Falls Billings Butte
JUL 10 2 1978	THREE RIVERS	Pittsburgh Moundsville Altoona	DAILY DOUBLE	Schenectady Albany Saratoga Springs	STOCKYARD	Great Bend Topeka Salina
JUL 17 3 1978	CIMMARON TRAIL	Enid Stillwater Ponca City	FRENCH CONNECT'N	Quebec City Sept-iles Trois Rivieres	PIKE'S PEAK	Colorado Springs Pueblo Goodland
JUL 24 4 1978	BIG APPLE	Manhattan Brooklyn Queens	HONEYMOON	Buffalo Erie Niagara Falls	LINCOLN LAND	Peoria Bloomington Springfield (Il)
JUL 31 5 1978						
AUG 7 6 1978						
AUG 14 7 1978	GRAND OLD OPREY	Memphis Jackson (Tn) Nashville	GOLDRUSH PANHAND	Juneau Sitka Katchikan	S DAKOTA FARMS	Aberdeen Sioux Falls Pierre
AUG 22 8 1977	SOONER	Oklahoma City Edmond Norman	OZARK	St. Louis Jefferson City Springfield (Mo)	OLD MILWAUKEE	Milwaukee Racine Kenosha
AUG 29 9 1977	CAPITOL	Georgetown Rockville Bethesda	BLUENOSE	Halifax New Glasgow Sydney	MOUNTAIN VIEW	Aurora Englewood Littleton
SEP 5 10 1977	ORANGE GROVE	Jacksonville Orlando Gainsville	BUCKEYE	Columbus Chillicothe Mansfield	HENNEPIN	Minneapolis Mankato Albert Lea
SEP 12 11 1977	MORRIS PLAINS	Morristown Baskingridge Bernardsville	INTERLAKE LINKS	St. Boniface Kildonan Selkirk	NAPA VALLEY	San Francisco Santa Rosa San Rafael
SEP 19 12 1977	TEA PARTY	Boston Wellesley Framingham	DERBY	Louisville Gransville Lexington	MILLION DOLLAR	Wilmette Highland Park Winnetka
SEP 26 13 1977	YELLOW ROSE	Austin Waco Bryan	FUNDY TIDE	St. John Frederickton Moncton	SUNSET	Bakersfield Santa Barbara Hollywood

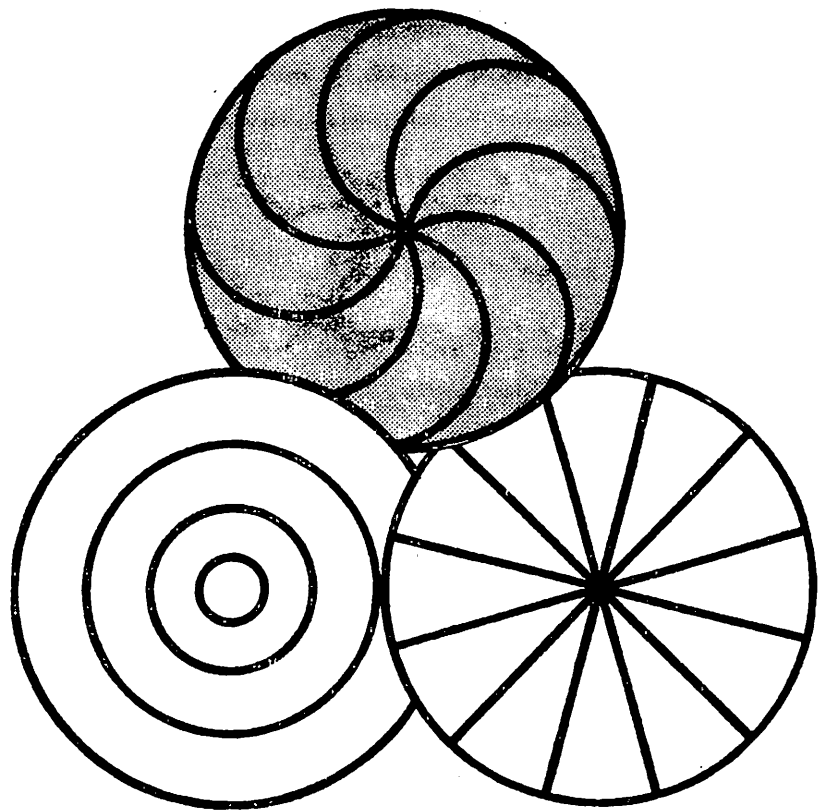
Global Development Centrum		METRO CIRCUITS SCHEDULE				1977-1988
Chicago		QUARTER II				October 3, 1977
Team	SAMURAI		IMMORTALS		GURKHAS	
Week	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
1 OCT 3	LITTLE RHOADY	Providence Woonsocket Woodstock	LIBERTYVILLE	Philadelphia Wilmington Ardmore	TABERNACLE	Salt Lake City Ogden Provo
2 OCT 10	PLANTATION	Shreveport Lake Providence El Dorado	PRAIRIE TO PINE	Saskatoon Prince Albert Hudson Bay	HEARTLAND	Wichita Omaha Kansas City
3 OCT 17	WILL ROGERS	Tulsa Bartlesville Claremore	MUSIC MAN	Dubuque Waterloo Mason City	VINEYARD	Sacramento Lodi Stockton
4 OCT 24	HUDSON RIVER	Poughkeepsie Pawling Peekskill	OTTAWA VALLEY	Ottawa Sudbury Hull	CORNBREAD	Rockford Beloit DeKalb
5 OCT 31	ASTRODOME	Houston Bellaire Galveston	KODAK	Rochester Pittsford Webster	SUE CITY	Omaha Sioux Falls Sioux City
6 NOV 7	DELTA	Greenville (Ms) Jackson Oxford	DELTA DIAMOND	Midland Bay City Saginaw	BORDERLINE	Fargo Morehead Grand Forks
7 NOV 14	IVY LEAGUE	Canbridge Arlington Sudbury	"500"	Indianapolis Fort Wayne West Lafayette	GOLDEN GATE	San Francisco Redwood City Santa Clara
8 NOV 21	PIEDMONT	Greenville (NC) Anderson Ashville	VICTORIE DE MONT- TREAL	Montreal Westmount Riviere de Prairie	ORANGE VALLEY	Fresno Sanger Porterville
9 NOV 28	CHESAPEAKE	Baltimore Annapolis Frederick	BOARDWALK	Trenton Camden Atlantic City	MAYO	Minneapolis Hastings Rochester
10 DEC 5	BAYOU	New Orleans Thibedeaux Covington	WHEAT BOWL	Regina Yorkton Moose Jaw	NORTH SHORE	Waukeegan Lake Forrest Lake Bluff
11 DEC 12	LOBSTER	Portland Augusta Bangor	EASTERN HEIGHTS	Shaker Heights Painsville Ashtabula	BOEING	Belleview Bremerton Seven Hills
12 DEC 19	RIO GRANDE	San Antonio Corpus Christi Karedi	SOUTH HORSESHOE	Hamilton Guelph Kitchener	INDIAN HEAD	Eau Claire Chippewa Falls LaCrosse
13 DEC 26						

Global Development Centrum			METRO CIRCUITS SCHEDULE			1977-1988
Chicago			QUARTER III			October 3, 1977
Team	SAMURAI		IMMORTALS		GURKHAS	
Week	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
1 JAN 2	CRIMSON TIDE	Birmingham Mobile Montgomery	ADIRONDACK	Syracuse Watertown Utica	SNAKE RIVER	Twin Falls Burley Boise
2 JAN 9	POTOMAC	Arlington Alexandria Fairfax	TAR SANDS	Edmonton St. Paul Red Deer	PONY EXPRESS	Kansas City (Mo) St. Joseph Lawrence
3 JAN 16	APPALACHIA	Charlestown Morgantown Huntington	DES MOINES RIVER	Des Moines Fort Dodge Spencer	CONTINENTAL DIVIDE	Scottsdale Tuscon El Paso
4 JAN 23	COWBOY	Dallas Irving Highland Park	ONTARIO TOWERS	Toronto Barie Mississauga	TRUCKERS	Champaign Decatur Danville
5 JAN 30	TARHEEL	Charlotte Winston Salem Greensboro	MIGHTY RIVER	East St. Louis Cairo Belleville	FRONTIER	Rapid City Cheyenne Scottsbluff
6 FEB 6	CONNETICUT YANKEE	Hartford New Haven Springfield (Ma)	KING RICHARD	Winnipeg St. Vital St. James	1000 LAKES	Duluth Thunder Bay Superior
7 FEB 13	LONG ISLAND	Seaford Manhasset Garden City	CHOCOLATE	Harrisburg Carlisle Lebanon	PEBBLE BEACH	Santa Cruz San Jose Watsonville
8 FEB 20	PEANUT	Atlanta Columbus Macon	L'ESTRIE	Sherbrook Nyers Cliffe St. Hyacinthe	ST. CROIX RIVER	St. Paul Stillwater St. Croix
9 FEB 27	GRANITE	Manchester Laconia Nashua	DUTCH TREAT	Grand Rapids Kalamazoo South Bend	ROSE BOWL	Riverside Palm Springs Pasadena
10 MAR 6	PANHANDLE	Amarillo Lubbock Parryton	PACIFIC RIM	Vancouver North Vancouver Prince George	PORT CITIES	Milwaukee Port Washington Sheboygan
11 MAR 13	LONG HORN	Fort Worth Denton Hurst	RED LEGS	Cincinnati Covington Hamilton	COLUMBIA	Tacoma Portland Eugene
12 MAR 20	OAK RIDGE	Knoxville Chattanooga Cleveland	HASTINGS VICTORY	Peterborough Belville Oshawa	MIRACLE MILE	Chicago Loop Evanston Oak Park
13 MAR 27						

Global Development Centrum		METRO CIRCUITS SCHEDULE				1977-1988
Chicago		QUARTER IV				October 3, 1977
Team	SAMURAI		IMMORTALS		GURKHAS	
Week	BASTION	Circuits	BASTION	Circuits	BASTION	Circuits
1 APR 3	GOOD BUDDY	Athens Tyler Lufkin	QUAD CITIES	Cedar Rapids Davenport Clinton	FLATHEAD LAKE	Missoula Kalispell Browning
2 APR 10	GARDEN STATE	Newark East Orange East Hanover	PIPELINE	Anchorage Fairbanks Kenai	I-80	Grand Island Lincoln Ogallalla
3 APR 17	RAZOR BACK	Little Rock Fort Smith Pine Bluff	RUBBER WHEEL	Canton Akron Youngstown	TUMBLEWEED	Phoenix Glendale Albuquerque
4 APR 24	TEXHOMA	Lawton Ardmore Wichita Falls	ACADIAN TRAIL	Bathurst Campbelltown Edmundston	CHEDDAR CHEESE	Madison Janesville Lake Geneva
5 MAY 1	FORT SUMTER	Charleston Columbus Augusta	IRIQUOIS	Binghampton Elmira Norwich	COORS	Wheat Ridge Lakewood Arvada
6 MAY 8	RIP VAN WINKLE	Croton on Hudson New Rochelle White Plains	ASSINABOINE TRAIL	Brandon Portage Dauphin	CANNONBALL	Bismark Pierre Lemmon
7 MAY 15	SUNSHINE	Miami West Palm Beach Tampa	MOTOWN	Detroit Lansing Flint	BAY BRIDGE	Oakland Berkley Richmond
8 MAY 22	OLD DOMINION	Richmond Charlottesville Norfolk	LOYALIST LEGACY	London Windsor Sarnia	NORDIC	Minneapolis St. Cloud Brainerd
9 MAY 29	ABILINE TRAIL	Odessa Abilene San Angelo	FLYING WRIGHT	Dayton Springfield(Oh) Muncie	MISSION STRIP	Los Angeles Santa Anna San Diego
10 JUN 5	GUMBO	Baton Rouge Lake Charles Beaumont	STEEL	Scranton Doylestown Williams Port	CHINOOK	Green Bay Appleton Oshkosh
11 JUN 12	NORTH SHORE	Lawrence Manchester Haverill	ROCKY RIVER	Cleveland Elyria Berea	OLYMPIC	Bellingham Bainbridge Island Everette
12 JUN 19	CAPE COD	Brookline Dedham Brockton	SEAWAY STRIP	Kingston Cardinal Cornwall	FOX RIVER	Arlington Heights Elgin Aurora
13 JUN 26	CHICASHA	McAlester Ada Muskogee	LAZY BOY	Ann Arbor Toledo Adrian	ROCKY MOUNTAIN	Boulder Laramie Casper



Global Servant Force



I. The Globalizing of the Global Community Forum

North America has been saturated with Town Meetings. Pilot projects and demonstrations of the Community Forum have been conducted in twenty-four nations. It is now time to begin the Acceleration Phase across the Globe.

II. The Mighty 250

There are approximately 400,000 villages in the nation of India. The Maliwada demonstration by itself would be only "a nice thing to do." We are doing 250 village projects across the state of Maharashtra to demonstrate seriousness about comprehensive village renewal: 250 symbolizes the feasibility and necessity of replication.

III. The Do-ment of the 24

By the end of 1977-78 the social demonstration of 24 pilot communities around the globe will be completed. That means 24 communities will be standing on their own, providing their own leadership and operating from a stance of self-sufficiency.

IV. The North American Saturation

This priority refers to Town Meetings in North America. "Saturation" means that by the end of 1977-78, a Town Meeting will have been held in every county across the United States and Canada.

V. PAKK Expansion Strategy

PAKK is in reference to the Philippines, Australia, Korea and Kenya. The expansion strategy will involve adding at least one more village to the list of Social Demonstration Projects in each of these locations in preparation for replication.

VI. The Singapore Strongholds

Three of the projected twenty-eight new Social Demonstration Projects for this year are to be located within the "fan of the Orient," Singapore, of course, being at the "handle" of the fan. Two will be in Indonesia, one in East Malaysia.

VII. The Latin American Beachheads

The initial step in turning on the continent of Latin America will begin this year by establishing Area Houses related to human development projects in Areas Havana, Mexico City, Rio de Janeiro and Buenos Aires. Supportive to the beachheads will be the training of Latin American staff at a school in Cano Negro.

VIII. The Twelve U.S.A. Projects

Project expansion within the U.S.A. is to be by a factor of four--from four to 16. With the addition of the 12 new U.S.A. projects, nearly every citizen of the United States will be within driving distance, roughly 200 miles, of a project.

IX. The Impact Tools Intensification

Global Community Forum is but one of an array of impact tools at our disposal for awakening local people to the possibilities for new life in their communities. The Global Women's Forum, LENS, Community Youth Forum already have begun to pave the way for GCF in unexpected ways.

X. The Year of the U.K.

The United Kingdom is the strategic springboard into the European Continent. Practically, the Year of the United Kingdom will mean a second Human Development Project, and the initiation of Town Meeting in Northern Ireland, and one per county in England, Scotland and Wales.

XI. The Global Management Systems

Effectiveness of missional activity depends upon the unity of the Centrum Bands around the Globe. This is the year for Global Management Centrum to create the systems and discern the maneuvers that will enable global financial credibility and administrative effectiveness wherever the Movement appears.

XII. The Five Urban Signals

Isle of Dogs, Kreuzberg Ost, Fifth City, Ivy City and Kawangware are urban human development projects. This twelfth priority claims the input of sufficient resources to see that these projects work, and work well.

XIII. The Local Church Engagement

Those who have known the Institutes and the Order well have known that our determination to serve the local church has never diminished. This year we will be developing specific ways to deepen anew that commitment.

XIV. The Metro Circuits

This priority points to the concern for the care of Movemental colleagues through regularly scheduled and structured mailings and visits. The visiting of the Development teams is one of the primary means of providing this sort of care.

XV. The Profound Humanness

The foundations of humanness go far, far deeper than the definitudes of any of the historical religions would imply. This priority is a commitment to spend this year in corporate reflection, based on the practical fact that our own band of colleagues has broadened recently to include many who share other established faiths.

XVI. The Global Panchayat Launch

Global Order polity is an experiment unique in the 20th Century. The time has come to give external, visible form to what we have, in fact, been operating out of for some years now.

THE QUALITIES OF PROFOUND HUMANNESS



Civilization is the continual discovery of (profound) humanity.

INTERNAL STATES OF BEING

EXTERNAL MANIFESTATIONS

I	II	III	IV
EVENT unexpected intrusion altered situation immediate response decisional appropriation	ACTION appropriate deeds representational engagement decisional victory manifest intentionality	DECLARATION continual exposure visible sign constant interpretation public accountability	INTEGRITY audacious creation destinal resolve incarnate freedom societal transvaluation
MYSTERY mundane transparentization disclosed unknownness nameless fear dreadful fascination	TOTALITY historical responsibility encompassing unity limitless commitment infinitesimal detail	CREATIVITY universal relativity historical engagement decisional impact sociological creativity	CARE overwhelming reality impassioned detachment universal service perpetual expenditure
CONSCIOUSNESS illuminated relationship impactful imagery paradigmatic insight transrational interpretation	CORPORATENESS focused power covenantal collegiality profound fellowship decisional obedience	PRESENCE inescapable selfhood enigmatic archetype internalized affirmation transparent signification	EFFULGENCE endless affirmation unlimited power paradoxical abundance restless tranquility

FROM BOMBAY -

This part of India is cool this time of year, a panorama of mixed experiences, some sweet and delightful, others spicy and repugnant. You can simultaneously become dazzled by India and horrified at the inhumanity present. This is India's power and contradiction. Civilization surely began here and has grown old. Everyone seems old, wise and feeble. One of the delights is rising early in the morning and walking. Walking is so simple--surprising how often we think it is going to take such an effort, but it is really simple and profoundly human.

Getting on a bus in India seems to be life itself. I never thought I would look forward to the bus, but it's like going home. Everything seems fixed, familiar and cared for--orderly. The hard seats are there and no head rests, but it is the place where sleep comes and a new day begins. Secure!? Not really, but all you need. It is surprising the clarity that comes: we are on death ground in a number of ways. We have accomplished what we have set out to do--renew the pattern by which all men are cared for in depth. Once the pattern is there, what else is left to do for pioneers? Do the pattern. Yes, but for how long? Get the pattern injected into the establishment? Yes, isn't that also being done? Change the establishment? Do pioneers ever do that or only their residue? Another death ground is that we are, in fact, changing the establishment. How soon will they wake up to the fact that they are being changed? Will they retaliate? Will they stop the change? We know that no one can stop the change that is coming in us, through us, beyond us, even in spite of us. But we can certainly be stopped, at least here or there. Then, as a group we are standing on death ground in terms of our own inner momentum, the internal dynamo necessary to sustain a body of people doing what we are doing and are about to do. Have we the spirit mode, the life-giving perpetual supply of spirit nurture that will propel us onward? Finally, there is a kind of personal death ground among us. For some, it is sensing we haven't worldly expertise or prowess to do this or that which authentically, economically or socially cares for people--especially economically--or even to know enough to catalyze those who do have the know-how to care. For others, it's having the prowess in human power, the power to motivate men, to discern the manoeuvres required or to cope with the enemies in the war between the old and the new, the progressive and the backward looking, the profoundly human and the transient surface that blocks humanness but appears and feels more human. Yet, the strangest battleground is underneath it all--hard to describe, but you know the spirit is loose! It's the Maliwada School rising with a shout and a challenge each morning. Anyone would rise to be a part of that. It is knowing all has in fact not been in vain. Will my legs carry me? Does it matter if they do not? Our feeblest efforts have been abundantly blessed.

FROM KENDUR -

This morning I was carrying water to the one village latrine. (It's so far from where we live that I still have to use our Ijede night bucket routine.) I had this bucket or water on my head walking toward the latrine when I started thinking of Shantumbu and how we used to carry buckets of water and wonder how the women could carry them on their heads. Water splashed down my back, because I forgot to take into account the sharp incline of the path. You know, I used to wonder how auxiliaries could keep moving it when just the practices of washing, eating and drinking

were so overwhelming. I still wonder, though now I just wonder what keeps me going . . . faith in a mysterious power?

On with the day. I was assigned to water plants in the morning--more buckets on the head. About half way through, the rope on the bucket broke. I went flying into the gutter of the well and the bucket disappeared in the bottom. Prabode and I spent an hour finding someone to make us a new rope (at only twice the regular price instead of four times), found a hook and went fishing for the bucket at the bottom of the well. We didn't get it and so had to go back after lunch. As we approached the well, someone reported that a woman was grazing her cow in the community garden (where I'd spent the morning watering). Sure enough, there was the cow. I marched in and dragged the cow out--anger overcoming all the fears never overcome in Shantumbu. The cow had eaten all the green beans. After Prabode and I fished another hour for the bucket, a young woman reported that a man had gone into the well at noon and gotten it and another one out. We thought she was teasing, but Prabode went to check. After an argument, he returned with the bucket (without which we can't live as it's the only metal one). Next, following Mary's instructions, I took the offending cow to the Gram Panchayat to ask for a settlement. They were closed, of course, so I left the cow tied to a tree outside. By this time the cow's owner was standing in the middle of the street yelling at me. I quickly went home and sent Mary back to settle the matter. The woman said she had asked my permission to graze the cow (she speaks only Marati) and I had said yes (I speak only English). By this time, our second monsoon rain had hit (the second reason it was absurd to water the plants and lose the bucket), and I was racing about trying to get all of our things and Mary's things into a dry corner. The day ended with a ten-year-old girl being electrocuted by faulty wiring.

PROGRAM

<u>CATEGORY</u>	<u>ESTIMATED VALUE</u>
PAPER AND PRINTING	\$37,493
SHIPPING AND STORAGE	2,270
EQUIPMENT	66,000

SUPPORT

<u>CATEGORY</u>	<u>ESTIMATED VALUE</u>
FOOD	\$14,219
FURNISHINGS	5,124
SUPPLIES	3,675

THE BIG WINS

Wisconsin Cuméo Press - 30,000 Workbooks (Paper, printing, binding, and shipping)

Dana-Deck - Shipping 75,000 Workbooks (Western Depots)

Wyer's Foods - \$1200 of lemonade mix

Quaker Oats - 500 cases of bread mix

Opeilka Manufacturing Co. - \$1200 of linens

PROGRAM

ESTIMATED VALUE

CATEGORY

\$27,493

FOOD
PAPER AND PRINTING

2,270

SHIPPING AND STORAGE

\$6,000

EQUIPMENT

SUPPORT

ESTIMATED VALUE

CATEGORY

\$14,210

FOOD

2,224

FURNISHINGS

2,678

SUPPLIES

THE BIG PILES

Miscellaneous Goods - 30,000 Workbooks (Paper, printing, binding, and shipping)

Home-Back - Shipping 75,000 Workbooks (Western Depots)

Walter's Foods - \$1200 of lemonade mix

Quaker Oats - 500 cases of bread mix

Opelika Manufacturing Co. - \$1200 of linens

SIXTH FLOOR: GLOBAL CONFERENCE CENTER

WORK COMPLETED TO DATE

7 Rooms Painted and Carpeted

5 Rooms with Clothing Wardrobes

Elevator Lobby Painted, Lights and Decor Installed

Dormitory Divider Wall Built

Hallway Display Case Built and Painted

Global Guild Suite with New Furnishings

3 Bathrooms painted, New Flooring Installed

Bathroom Shower Curtains Replaced

Bathroom Window Louvelier Blinds Installed

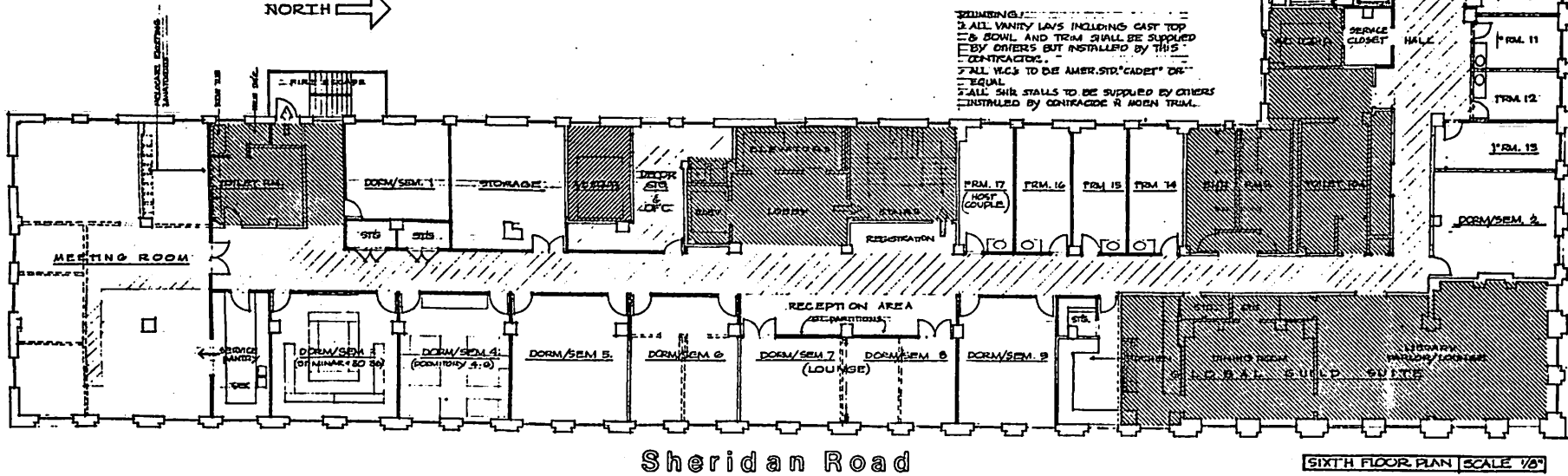
Hallways Painted

Meeting Room - Projector Room 3/4 Completed

6th FLOOR: GLOBAL CONFERENCE CENTER

DESIGN VALUES	PROJECTED OCCUPANCY	SPACE FACILITIES/CAPACITIES	ESTIMATED BUDGET
FLEXIBILITY	GENERAL ICA PROGRAM	1. MAJ. MTG RM (100)	DEMOLITION
UNIQUE	SPECIAL ENTERTAINING	9. DORM/SEMINAR RMS 40-60	PARTITIONS
INTERMODALITY	GUESTS	10. SINGLE (1?) RMS W LAV 18-36	NEW
SHIBUI	OCCASIONS/CELEBRATIONS	4. DOUBLE (2?) RMS W BATH 8-18	RENOVATED
ON-INSTITUTIONAL	EXECUTIVE LENS	TOTAL SLEEPING 66-112	DOORS/HDW.
ON-MOTEL	CONFERENCE LEASED	GLOBAL GUILD SUITE	FLOORING/BASE
ECONOMY	GLOBAL GUILD SUITE	TOILET/BATH	CEILING
EASE OF MAINTENANCE		FOOD SERVICE	DECORATING
		MECHANICAL EQUIPMENT	PLUMBING
		LOBBY	HVAC
		LOUNGE	ELECTRICAL
		CIRCULATION	FURNISHINGS
		DINERS	SLEEPING RM
		ELEVATORS	DORM/SEMINAR
		HALLS	GLOBAL GUILD SUITE
		FIRE ESCAPES	HALLS/LOBBY
		STORAGE	MEETING RM.
		1. HOST COUPLE	

LEGEND: EXISTING PARTITIONS NEW PARTITIONS DEMOLISHED PARTITIONS EXISTING DOORWORK FIXED AREAS



Lawrence Avenue



10 OCT '75
25 DEC '75

CAMPAIGN NEWS



CONCERNED WITH THE HUMAN FACTOR IN WORLD DEVELOPMENT

WEEK TWO

OCTOBER 12, 1977

MANY FACES OF GCF

Adelaide is the site of the Community Meeting Australia breakloose this fall. Within ten days five CMAs were held. The first of the five was called the Education Networks Community Meeting. It was an event that impacted teachers from all over Adelaide, creating the base for a state schools campaign. The basic approach of the November saturation maneuver is to present a demonstration CMA event to a host committee out of which a decision is made to hold a CMA. With this approach, a follow-up group in Campbelltown decided to do five more CMAs at the neighborhood level. Prospects are good for the same decision in other areas. Tea Tree Gully has decided to hold a CMA. Other decisions have come from Munno Para, Barossa Valley and the Marion local government areas. Each anticipates holding from one to five CMAs in November.

In the Philippines, a well-timed visit to Davao City's Mayor Santos tied the Global Community Forum Saturation Maneuver to his excitement about HDP site selection. A GCF held in Mati, in Davao Oriental Province, was well attended, completing the fifth of 20 provinces in Mindanao to hold GCFs. In preparing for Mati's GCF, the barrio school was closed down to use the facility for workshop leaders' training. Surprisingly, after a month break between the first and second training sessions, 50 people showed up ready to continue. The production secretariat for the three GCFs scheduled in Mati is made up of 15 government employees who are doing two weeks of compulsory "rural service" in Mati. Small towns of the Philippines are open and ready to go with the GCF campaign this fall, especially when tied in with HDP site selection. Over 30 GCFs are planned for the Davao area this quarter.

In Wales, the Year of the United Kingdom has been launched with the Wales 100 maneuver. Authorization has come from Gwynfor Evans, the president of the Welsh national party and noted author, who promised an open letter to the communities of Wales encouraging their participation in the campaign. Further, education officers in four counties in Wales have said yes to GCF and are participating in a 13-week set-up scheme. One officer goes calling two days a week; one arranges meetings with district people, and one does practical research and targets apartment buildings for projected GCFs. Because of the use of local people, this approach has proven to be a huge success in setting up GCFs in Wales.

VILLAGE MEETING NIGERIA



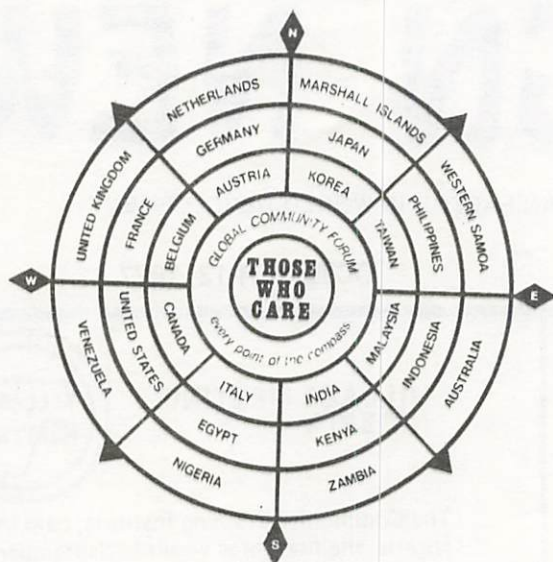
The Community Training Institute, held in Ijeda, Nigeria, the first three weeks in September, was a happening that unleashed the Village Meeting campaign (GCF) for the coming year and served as the basic training tool for indigenous village circuiters and orchestrators. It began with two days of Social Methods Labs, a work day on the Ijeda HDP farm, three days of TM training followed by a demonstration Village Meeting, workshop training and TMs in the kingdom.

The greatest day and the turning point of the CTI was the day of the Village Meeting. Two ICA staff and training institute participants went to each town, each person with a specific assignment for the day, everything from scribe to workshop leading, to figuring out how to hang the decor on the trees. The town of Igobuta had a very interesting TM which involved using translators from the CTI and residents of Igobuta. Three Ijedians were on the team, who spoke Yoruba, while the other people on the TM team were Ibo and didn't speak the same language. Because the staff arrived late, the two spins were combined into one and the challenge workshop was done with the total group. After that, the participants broke into two groups for the proposal and song/symbol/story workshops. That was when things really came alive. When the workshops pulled back together for the plenary, the entertainment, which consisted of a great masquerade, complete with fantastic costumes and a man with a bowl of fire on his head, began.

The TM seemed to be just what was needed to break loose the collegiality of the two groups represented in the CTI, the Ibos and the Ijeda villagers. It became clear to all that the people who could do the most effective job of TM in Yoruba villages were Yoruba people.

Much has been learned about TM Nigeria already. This fall will be devoted to research with a few carefully monitored TMs. The demonstration phase will be launched in January. The CTI provided entre into 150 towns in the east and moved the Ijeda villagers a long way down the road in training and self-image. The campaign rests on the shoulders of these villagers who stand ready to launch the campaign across Nigeria in the next few months.

GLOBAL COMMUNITY FORUM



AFTER GCF, WHAT?

The Gawler Community Meeting was held on April 2 Recently while working in Campbelltown, Australia, the ICA uncovered the story of what has come out of the meeting. A follow-up committee had decided to implement a proposal to hold a youth conference. About 70 youth and 30 adults came to that event, which got out issues relating to youth. This resulted in ongoing meetings by this group of youth in Gawler to deal with those issues. The Gawler Lions Club heard about the group and decided to fund them to the extent of \$20,000.

Old Fort, North Carolina, had a TM in October, 1976. When ICA staff members paid a visit to the town in August, they were met by preschool teacher, Lorraine Edwards, and newspaper editor, Mary Adams. The enthusiastic ladies took the staff on a tour of Old Fort, a town of about 700 people, proudly showing the following improvements:

- A new gift shop.
- A new fire department, renovated from an old garage.
- A new restaurant.
- A new community theater, now under construction.
- An enlarged Western Auto store.
- A new car wash.
- Completed subdivision housing.
- A new mini park.
- A Blue Ridge furniture factory, newly painted.
- An old house moved with renovation plans to make it into an apartment building.
- A new drug store.
- A new emporium building.
- Improvements on the town museum.

When asked if all these accomplishments in a 10-month period were due to the TM, Lorraine responded with the following story: "If someone asked me, I think I would have to say yes. It's like getting a new chair for the living room. Once you put the new chair into the room, you start to look at the whole room in a different way. You see that the curtains need to be changed, or that chair. Not everything that has happened was directly Saturday. One weekend all six operations gather at the proposed in the meeting, but the meeting gave us a whole new perspective on our town. We are really looking forward to the future."

NEW YORK MANEUVER REFLECTIONS

Out of the Area New York Town Meeting Maneuver have come several breakthroughs that are not only key to the particular campaign, but suggest futuristic trends for the entire GCF.

CORPORATE ACTION. The implementation of global priorities is first of all an area endeavor. Therefore, self-support, circuit and full-time logistics assignments are made for the area and maneuver designs are built as an area. For Town Meeting there is one continental campaign and six areal maneuvers (one for each area). To accomplish the areal maneuver there are two divisions: the North and the South, each division having two theaters. Each theater has three operations (circuits) with one full-time staff assigned to each operation and a full-time logistics headquarters. Constant phone communication is maintained between logistics centers and the Area House, thus keeping everyone tuned in to the same frequency. It is a fact of survival that no one operates on his own.

REGULAR EVALUATION. The circuiter understands that he will not again set foot in his office until the maneuver is over. He is on the road Monday through Saturday. One Weekend all six operations gather at the primary logistics centers where the theaters meet together rather than the whole division. Saturday night when the circuiters return there is a celebration. Sunday morning is the reporting of the victory and record keeping. The afternoon is discontinuity for the circuiters, travel time for House personnel, and planning for logistics. Sunday evening is contradiction analysis for logistics and circuiters. Logistics in the afternoon reads through the reports and decides where the circuits are most likely to be blocked the coming week and then Sunday evening workshops with the circuiters deal with these blocks.

COMMUNITY TM TARGETING. Each circuiter, having received a road map of his operation, designates the one community in each of the counties where a TM will be held, taking into account population, accessibility to major highways and proximity to a TM town in the next county. The circuiter decides, as did Dr. Lao, where the circus will be held. Then a strategy is laid out for how to gain entre into the selected communities.

COMMUNITY ENTRE. The key to community entre seems to be through the economic. If the first call in the community is with the mayor, and that call does not go well, then the town is lost. But since a town has many more businessmen than mayors, the risk of losing with the economic is far less. Furthermore, a businessman can recommend seeing the mayor, which brings to bear the clout of the economic sector. Secondly, since business usually means salesmen, the economic sector finds nothing strange in a new face showing up to open up a new territory.

Area New York has been extremely successful in setting up TMs in its 78 counties through its analysis of what currently is working and then by getting that information out to the individual circuiters to form a unified campaign from beginning to end.

development

FUNDING THE THREE CAMPAIGNS

With efforts now focussed toward the coming quarter, Development is aiming its maneuvers toward a target of \$999,000 in order to close out the year in the black. This figure, broken down, comes to \$222,000 per month for the remaining three months of the year. Recent breakthroughs include:

- Corporation funding of TM, with a \$10,000 grant received from the Trull Foundation in Palacios, Texas.
- Local Church funding of GSD projects through the "Adopt a Village" program. Winnetka Presbyterian Church promises continued funding with this program as a focal point.
- Canada acceleration continues with recent gifts of \$5,000 each from Imperial Oil of Halifax and Imperial Oil of Winnipeg, plus a private donation of \$5,000.

research

ACADEMY AND THE 3 CAMPAIGNS

The Global Academy opened October 2 with a number of exciting curriculum modifications. The spirit edge for the quarter will be the work done relating to the theme of New Humanness. The composition of the 55 participants—5 from Korea, 3 from India, 5 from Africa and representatives from Latin America, with the balance North Americans—makes this particularly appropriate. It is necessary to search out those elements of the varied cultures that unite, rather than separate, whether the individuals be rooted in Moslem, Hindu or Christian traditions. Profound Humanness is an effort to discern those points of commonness.

Other modifications include the Global Community Forum Lab. The purpose of this lab will be to acquaint participants with the tasks of Town Meeting set-up and targeting, and give them some specific "how tos" in relation to workshop leading and orchestration. A GSD Consult Lab does a similar task of providing training in methods.

The Nexus will be experiencing the Academy in a new way this year. Every day, for 1½ hours, Academy participants engage in the ongoing tasks of the Centrums. In Research, they are cross-gestalt-ing data from the 24 GSD documents to objectify massive work done in that arena. The Team Practicum, as the program is called, will undoubtedly create an awareness of the day to day work of the Movement that has never been possible before.

operations

SERVING THE GLOBE WITH RAPID COMMUNICATIONS

Since the installation of a Telex machine in the Brussels Office of the ICA, a feature of the Centrum band data interchange has been almost daily two-way communications with Chicago Nexus. Constructs for special GSD events have been requested and mailed out. Audio-visuals such as the video tape of the recently created global film have been exchanged using the Telex to send messages over wire which ensured the rapid transport of the tape as well as the specification and arrangement of the appropriate equipment for showing the film. Telex communication with Brussels enabled this film, which was shown at the Guardians Consult in Europe October 7-9, to be shown at the October 14-16 Guardians Consult in Chicago.

Beyond the two-way exchange of information and materials, however, another, perhaps far more significant function of this communications system is the role it plays in enabling, across whole continents, decisions to be made and quickly implemented. Perhaps the most recent illustration of this was the quarter's scheduling and staffing of Global Women's Forum for Europe, Africa, and the Subcontinent. In this instance the concrete input from one continent was received by another and transmitted to a third and fourth, resulting in the creation of a common schedule and corporate staffing recommendations.

management

A GUIDED TOUR THROUGH CHICAGO NEXUS

Chicago Nexus is working on designing the corporate space of the Kemper Building to reflect the global campaigns and the work of the Institute of Cultural Affairs. The result has been the creation of three public space areas that can be used to introduce the programs of the ICA. After coming in the front door, a visitor might be taken to the Campaign Lounge. This is envisioned as semi-working space with room to sit and informally talk over plans. Paper work could be done in this area. The fine GSD photographs on the wall and the modernistic furniture units allow for individual and small group interchange.

The next spot for a visitor to see would be the data center. In this area is the computer terminal, the typewriters and photocopy machine functioning as the actual embodiment of the ICA globality and emphasis on rapid communications and global interchange. He would note that in close proximity are the switchboard and Telex machine, completing the system.

Traveling down the hall, the third space to see is the Guild Hall. The large open area is divided into several smaller spaces for flexible meeting space. With a quick glance around, the visitor would see the major décor that holds the ICA programs. A movable showcase catches our visitor's eye with its display of changing decor pieces from the HDP sites. These three public spaces represent a decision to intentionalize the space so that visitors might experience the power of the corporate symbols.

WHAT IS NAVA GRAM PRAYAS?

Nava Gram Prayas literally means "New Village Effort." It is the name given to the human development effort in India focussed at this time on the replication of Human Development Projects in 250 villages in the state of Maharashtra.

Nava Gram Prayas involves a specific set of tactical components: project site selection, the demonstration village visit, the Gram Sabha (Town Meeting), the Human Development Training School, the Village Consult and the establishment of an auxiliary staff residence in the village. These tactical components are the sequence of events that bring a village to the point of full actuating project status. They represent the forward-driving momentum of the Nava Gram Prayas toward the realization of human development in every village of Maharashtra and across the nation of India.

Nava Gram Prayas is building the new India through the sweat of the village people who are willing to take the future in their hands and through the concrete expenditure of their lives realize what they once grasped as an impossible dream. It is the linking of this effort with the resources, technology, and expertise of Those Who Care from every station in life or location in India or across the globe.

Finally, Nava Gram Prayas is changed lives that change lives. At the opening of the Human Development Training School in Maliwada, Surybon Deotkar, a resident of Maliwada and one of the pioneering spirits in the work of the project there, captured the spirit of Nava Gram Prayas as he articulated the meaning of human development for those who were beginning two years in the service of Nava Gram Prayas. These are his words:

"What you have come to participate in is life education. Maybe you are matriculates; maybe you are illiterates. Maybe you have great dreams. The one thing that you will accomplish in this school is that you will discover that things that you thought were impossible for you are possible. What you are doing is discovering that life can be renewed by working together, thinking together—and not only that, but meditating together and by yourselves solitarily on what it is that life is demanding of you. You will discover the gift of singlemindedness."

What did these students discover? Eight weeks later, how did they grasp their role in Nava Gram Prayas, as Nava Gram Prayas? Here are their words:

It is my role in Nava Gram Prayas to actualize the dreams of my ancestors. Most of our people are depressed, they have lost their hopes. They are the unwanted. They enter and find exit from life. My life is to bring about that awakening, to communicate to people "You are no more the unwanted. You are important. You are needed to build this earth." We villagers know what the community needs and what needs to be done. We need only self-confidence. Our duty in Nava Gram Prayas is to implant that self-confidence: "He can do, he can do, he can do. He knows what the community needs." In Bombay we could see the visible structures of the skyscrapers. The foundationstone we could not see. The Nava Gram Prayas is the invisible foundationstone of all the structures of renewed community life.

A NEW VOCATIONAL EDGE FOR PHASE I

The Phase I Program is a comprehensive educational program for infants (aged six weeks) through high school youth. This year the curriculum and overall structure of the program reflect the fruits of the last four years' focus on practical skills and engagement. The GSD and GCF campaigns provide the basic substance and imagery of this new thrust. Following are some highlights of this year's Phase I Program.

Post-school Program: Using existing community structures and structured meal events to develop practical physical and social skills. This includes swimming lessons, gymnastics, ballet, and crafts classes at the local community centers and scheduled weekly visits to the library. Community Corporateness, one of the key components of village development, is built and explored through the breakfast and dinner meal curriculum.

Weekend Curriculum: Grounding the images, substance and methods of Human Development through "visits" to the 24 GSD sites. This takes concrete form in thematic games, artifacts, the visual media and reports which share first-hand experiences of living and working in an HDP.

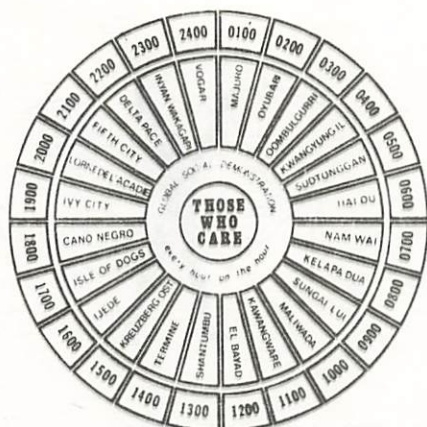
Student House: Through ongoing structures and activities, preparing for participation in the actual work of community development. The day begins at 5:15 a.m. with calisthenics followed by a nutritional snack which the students themselves prepare in the newly equipped Student House Kitchen. After the corporate morning rituals which formally launch the day and a breakfast collegium which provides the context and images for missional engagement, the students totally clean and order the space in which they live, work, and act out being a community. Then they leave for school to participate in the structures of the larger community of Uptown and Greater Chicago. After school is either work or study time.

One of the highly significant and symbolic activities this year is the program support effort involving corporate money-making projects of various sorts. One of these is the CDS program which employs the students to distribute advertisements to 40,000 doorknobs across the city weekly. Another involves maintenance as the Chicago Dog Show, a semi-annual event which realizes a good financial return. The intent is to completely fund the Phase I programs, including the cost of travel to an HDP.

A great deal of the practical training is also a part of the in-House curriculum for both boys and girls. A Weight Room equipped with gymnastic mats, weights, and jump ropes stresses the importance of physical fitness. The Wood Room is one component in the construction skills training program. The Sewing Room equips students with a universal skill for community development.

High School Clusters: Gathering and focussing the corporate self-consciousness and missional power of high school youth. This year clusters of five or six students in 19 ICA locations will create the plan for this experiment, be that experiment for one year and then evaluate and document it. The focus of their missional engagement will be the GCF campaign.

INTRA GLOBAL MOVEMENT



MOVING IT IN KAWANGWARE

The construction crew of the Kawangware block industry completed the pig house at the demonstration urban farm. Two pigs that have been promised for some time are reported to be anxious to become residents of Kawangware

- The cooperative farmers have sown the first of this year's green bean export crop. Five teams farmed 8,000 square feet each. Last year this was the crop that made the agricultural program self-supporting.
- Kawangware community farmers continue to improve the Nairobi River flood channel during the weekly Harambee work day.
- When the 30 employees of Comartka, the crafts industry, went on strike, Napoleon Muthendu, a local resident, managed to negotiate a settlement in two days. Production is now back to normal.
- The metal workshop building now has windows and electricity installed in preparation for the opening of the apprenticeship program.
- The Kawangware block industry is in full-scale production with ten workers producing a fine quality murrum block that sells for one shilling. The demand for the blocks extends beyond Kawangware with one customer from as far as Thike, 40 kilometers away. The demand has been fanned by the continuing construction of the demonstration house. It now is 5 1/2 feet high and close to the roofing stage.
- The new school term started with over 700 children in the Kawangware Youth Corps (ages 2-14).
- The Sports Club, with new equipment and uniforms, has put on a boxing demonstration while the Soccer Club, with two key players injured, prepares confidently for a match against Firestone.

STANDING TALL IN COMMUNITY

Nam Wai (Hong Kong): About 25 local farmers attend four-hour session on pig management given by a government official from the Agriculture and Fisheries Department.

Kelapa Dua (Indonesia): Twenty people came early to Guild Meeting where a village man serves tea, acting out the role of "servant" to other men and women of the village. Youth come by to initiate a soccer tournament. These events represent significant changes in the patterns of community relations and point to a new sense of cooperativeness, an increasing self-confidence and an initiative never seen before on the part of the community people.

Kolambi (Maharashtra, India): The president and officers of Akola Lions Club visit, bringing 50 slates and chalk for the preschool and promising to return in October with citrus fruit trees for each family.

El Bayad (Egypt): A profound desire to succeed in the village project is demonstrated by brick factory workers as they spontaneously celebrate with speeches of pride as bricks burn beautifully.

Ijede (Nigeria): A local councillor knocks on the auxiliary residence door at 6:00 a.m. to borrow a pick and shovel to work on road construction which the Work Corps had initiated in his stake. Sons of Ijede, an organization of young men, visit to announce their decision to participate in Ijede HDP.

Vogar (Canada): Eatons Department Store contract for hand-made quilts at \$85-200 each turns informal village skills into profitable local industry, creating five permanent full-time jobs with unlimited possibilities for expansion.

OOMBULGURRI BULLS MAKE FLYING TRIP

Guardian John Murchland donated two fine bulls to Oombulgurri to improve the quality of their herd. However, the time period for their entry into Western Australia was about up due to health regulations. Phone calls revealed that a train was leaving the next day for Perth. From there the bulls could be put on a boat to Darwin and Wyndham. They could not possibly catch the train in Adelaide because the bulls were down in the Southeast of South Australia, but they could catch the train in Port Pirie. At 3:00 a.m. John Murchland and John Rader headed out to pick up the bulls. By 9:30 a.m. they made it to the Southeast and headed back to catch the train. After surviving a fire that broke out in the car because of a hole in the tailpipe, they continued on, one driving and the other pouring water into the back seat. They arrived a half hour late but found that the train had been held up for them.

Today the bulls are somewhere on the Indian Ocean headed for Wyndham and Oombulgurri.

GLOBAL SOCIAL DEMONSTRATION

ACCELERATING HUMAN DEVELOPMENT

During the Global Research Assembly held in Chicago in July, 1977, 19 documents were created as working tools for the acceleration of all major GSD programmatic arenas. These practical "do-ment" handbooks, listed below, represent the best wisdom and experience of over 300 participants in the GRA.

- Industrial Guild Weekly Curriculum
- Industrial Set-up and Operations Manual
- The Commerce Manual
- Accelerating Cooperative Agriculture
- Local Economic Vehicle
- Auxiliary Almanac
- Guidebook for the Renewal of Village Vitality
- Symptom-Treatment Manual
- Health Caretakers Manual
- Recipes for an Intra-global People
- The Living Environment Reference Manual
- Construction Cost Estimating
- Total Education Guidelines
- Forty-eight Week Stake Rationale
- Community Life Implementation Tool Kit
- Community Life Trek Model
- Priorship Training Pak
- The Human Development Launching Textbook
- Project Location Data

Each of the 24 GSD projects has by now received copies of these documents, along with the "Annotation of Summer Documents" which briefly describes and specifies the use of each manual.



ECONOMIC DEVELOPMENT PROBLEM SOLVING UNIT

Twenty-four guardians and consultants from Denver, Seattle, Bismarck, Billings and Chicago gathered in Cannonball, North Dakota, on October 4-6 for the purpose of accelerating the economic programs of the Inyan Wakagapi HDP. Participants in the three-day PSU (Problem Solving Unit) worked in three task forces: Industrial Development, Shopping Center Breakloose, and Agricultural Intensification. The task forces identified industrial and agricultural products and markets and made specific plans and contacts for implementation. In addition, a proposal and presentation construct was created for launching the multi-purpose community center proposed by the people of Cannonball during the initial Consult. Contacts were made with both the public and private sectors in Bismarck and surrounding cities to undergird the work of the task forces. Constructs from the PSU will be reviewed by the 13th Guardians Consult in Chicago on October 14-16 and then made available across the world.

ICA: THE INSTITUTE OF CULTURAL AFFAIRS

rue Berckmans 71
1060 Brussels, Belgium
tel 322/538-5892

P.O. Box 21679
Nairobi, Kenya
tel 567728

P.O. Box 660
Bombay, India 400001
tel 37-3741

24 Sea Avenue
Singapore 15, Singapore
tel 40-77-22

16 Kimberley Road, Block B-4A
Kowloon, Hong Kong
tel 3-677-695

4750 N. Sheridan Road
Chicago, Illinois 60640
tel 312/769-6363

Would you like to continue receiving the **CAMPAIGN NEWS** and other ICA publications for the next 12 months? If so, enclose a check with this coupon and send it to:

CAMPAIGN NEWS
ICA Chicago
4750 N. Sheridan Road
Chicago, Illinois 60640

Donations of \$20 will keep you on the mailing list; they should be made payable to the ICA and are tax deductible.

NON-PROFIT ORG.
U.S. POSTAGE
PAID
CHICAGO, ILL
PERMIT No. 4473

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Dane Adkinson	2235 Graycliff Drive Dallas, Texas 75228 214-328-9747	Dallas Public Schools 3700 Ross Avenue Dallas, Texas 75204 214-824-1620, x 477
Glenda Adkinson	2235 Graycliff Drive Dallas, Texas 75228 214-328-9747	Dallas Indp. School Dist. Ross Avenue Dallas, Texas
Sarah L. Allen	410 S. Trumbull Chicago, Illinois 60624 312-722-3444	
Stephen J. Allen	410 S. Trumbull Chicago, Illinois 60624 312-722-3444	
Barbara Allering	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
William Allering	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Jan Ames	600 North Taylor Street Oak Park, Illinois 60302 312-524-0167	Tiny Town Day Care Center 3840 West Madison Chicago, Illinois 60624 312-826-4226
Ann Antenen	30 Pinecrest Lane Hamilton, Ohio 45013 513-863-6380	City of Hamilton High Street Hamilton, Ohio 45012
Jay Antenen	30 Pinecrest Lane Hamilton, Ohio 45013 513-863-6380	Antenen Construction Company 7th & Hanover Streets Hamilton, Ohio 45011 513-863-6156
Audrey M. Ayres	25 W. 640 Indian Hill Road Naperville, Illinois 60540 312-355-2518	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Donald E. Baker	175 Prospect Street East Orange, New Jersey 07017 201-677-1209	American Standard, Inc. 40 W. 40th Street New York, N.Y. 10018 212-484-5188
Janet Baker	175 Prospect Street East Orange, New Jersey 07017 201-677-1209	RSVP 356 Main Street Orange, New Jersey 07050 201-678-3010
Barbara M. Barkony	2302 Blaisdell Minneapolis, Minn. 55404 612-871-8382	
Bruce Bauknight	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Alice Baumbach	3444 Congress Parkway Chicago, Illinois 60624 312-722-3444	Fifth City Preschool 410 S. Trumbull Chicago, Illinois 60624 312-826-8686
James Baumbach	3444 Congress Parkway Chicago, Illinois 60624 312-722-3444	Nalco Chemical Co. 6216 W. 66th Pl. Chicago, Illinois 60638 312-496-5190
Donald P. Bayer	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	No. American Co. for Life/Health 209 S. LaSalle Street Chicago, Illinois 60604 312-346-2200
Roberta M. Beebe	955 South Van Ness San Francisco, Ca. 94110 415-285-3939	U.S. Food & Drug Adm. 50 UN Plaza San Francisco, Ca. 94102 415-556-5160
Jim Bell	Inyan Wakagapi Cannonball, North Dakota	
Daniel B. Benedict	707 So. Downing Denver, Colorado 80209 303-733-8472	Daniel B. Benedict, M.D. 895 So. Logan Denver, Colorado 80209 303-733-3764

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Annette P. Bingham	3117 Leonard Street Raleigh, North Carolina 919-787-1775 27607	Carnage Jr. High School Carnage Drive Raleigh, N.C. 27610 919-755-6580
Bill Bingham	3117 Leonard Street Raleigh, No. Carolina 27607 919-787-1775	No. Carolina State University Civil Engineering Department Raleigh, N. C. 27607 919-737-2331
Arthur K. Birky	312 Petersburg Rd. RD #3 Lititz, Pennsylvania 17543 717-569-7937	Chenoa Home Builders, Inc. 312 Petersburg Rd. RD #3 Lititz, Pennsylvania 17543 717-569-7937
George K. Black	R 1 Janesville, Wisconsin 53545 608-756-3547	Tracy & Son Farms Warehouse Production Mgr.
David Blanchard	1430 Menominee Drive Oshkosh, Wisconsin 54901 414-426-0081	University of Wisconsin - Osh. Oshkosh, Wisconsin 54901 414-424-1291
Robert Booher	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Catherine A. Boyle	3040 N. Seminary Avenue Chicago, Illinois 60657 312-248-6533	Marshall Field & Co. State & Washington, Chicago 312-ST1-1000
Richard H. Brainard	907 Northumberland Drive Schenectady, New York 12309 518-372-0690	Sweet Associates, Inc. P.O. Box 2200, 2200 Mayon Rd. Schenectady, New York 12301 518-382-2800
Susan Brainard	907 Northumberland Drive Schenectady, New York 12309 518-372-0690	
Grant Breiner	510 Leona Drive Ann Arbor, Michigan 48103 313-665-4095	Ann Arbor Public Schools State Street Ann Arbor, Michigan 48103

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
W. Gay Burns	482 Sprague Winnipeg, Manitoba R3N 291 204-775-0837	Manitoba Housing & Renewal Corp #1100 - 259 Portage Winnipeg, Manitoba 204-957-0430
Don Bushman	11136 Magnolia Drive Cleveland, Ohio 44106 216-421-8545	
Mary Laura Bushman	11136 Magnolia Drive Cleveland, Ohio 44106 216-421-8545	
David J. Butler	5100 Oakland Ave., S. Minneapolis, Minn. 55417 612-825-2347	David J. Butler, Attorney 1010 Soo Line Bldg. Minneapolis, Minn. 55402 612-332-5344
Martha Butler	5100 Oakland Ave., S. Minneapolis, Minn. 55417 612-825-2347	
Richard C. Butler, Jr	417 East 10th Street Little Rock, Ark. 72203 501-375-4302	Commercial National Bank P.O. Box 1331 Little Rock, Ark. 72203 501-378-3261
Runall G. Canady	7995 E. Miss. #D1 Denver, Colorado 80234 303-399-6669	State of Colorado 2452 W. 2nd Avenue, Unit 19 Denver, Colorado 80203 303-892-2341
Raymond S. Caruso	835 Judson Evanston, Illinois 60202 312-864-1598	McDonald's Corp. McDonald's Plaza Oakbrook, Illinois 312-887-3403
Charles E. Catlett	309 Valley Road Papillion, Nebraska 68046 402-339-3618	Blue Cross/Blue Shield of Neb. 7261 Mercy Road Papillion, Nebraska 68180 402-334-1800 Ext. 311
John H. Chadwick	1115 Schneider Oak Park, Illinois 60302 312-386-0901	Oak Park School District 97 960 Madison Oak Park, Illinois 60302

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Richard J. Chagnon	922 So. Buchanan #202 Arlington, Virginia 22204 703-920-0870	U.S. Department of Justice 10th & Penn. Avenue NW Washington, D.C. 202-376-2556
Christina Clark	4207 Chartres Houston, Texas 77004 713-522-7933	
Donald J. Clark	4207 Chartres Houston, Texas 77004 713-522-7933	
Ronald Clutz	668 Gaspe, #202, Nun's Island P.Q. Canada H3E1H9 514-768-7275	Peat, Marwick & Partners 1105 Dorchester W Montreal, P.Q. Canada 514-866-4961
Bayard Coggeshull	Bernardsville Road Mendham, New Jersey 07945 201-766-1518	Bayard Coggeshull, MD 20 Franklin Street Morristown, New Jersey 07960 201-538-6116
Mary Coggeshall	Bernardsville Road Mendham, New Jersey 07945 201-766-1518	Volunteer Housing Counselor Urban League
Kate Collins	1770 Forest Denver, Colorado 80220 303-399-7830	4120 Federal Bldg. Denver, Colorado 80220
Betty Compton	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Emmett R. Costich	3409 Nantucket Lexington, Kentucky 40502 606-277-7086	University of Kentucky 800 Rose St., Lexington, Ky 606-233-3651
Marilyn Crocker	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	

ICA: Chicago Nexus

October 11-16, 1977

13th Guardian Consult

CONSULT PARTICIPANTS

NAME	HOME ADDRESS	BUSINESS ADDRESS
Elaine Dahlke	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Bain Davis	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Richard M. Davis	372 Central Park West New York, New York 10025 212-662-8612	Loenmann's, Inc. 3450 Baychester Avenue Bronx, New York 10475 212-654-4000
Betty Desotell	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	Montgomery Ward One Montgomery Ward Plaza Chicago, Illinois 60671 312-467-8763
Josefa S. De Vela	933 San Jose Street Mandaluyong, Metro Manila Philippines 3119	Central Bank of the Philippines Mabini Street Manila, Philippines 58-93-39
Dennis Devor	671 South Clarkson Denver, Colorado 80209 303-733-6691	Connors Drilling, Inc. 770 West Hampden Ave. Englewood, Colo. 80110 303-761-2015
Phil Devor	1471 Gaylord Denver, Colorado 80206 303-333-1984	American National Bank 17th and Stout Denver, Colorado 80202 303-572-1776 Ext. 262
Debra S. Drown	850 W. Argyle, #403 Chicago, Illinois 60640 312-769-4577	Teepak, Inc. 2 N. Riverside Plaza Chicago, Illinois 60606 312-454-4500
Gary K. Drown	18 Rolling Springs Ct. Carmel, Indiana 46032 317-846-1824	Indianapolis Life Ins. Co. 2960 No. Meridian St. Indianapolis, Ind. 46206 317-925-9625
Ann Duffy	9351 - 104 Avenue Edmonton, Alberta T5H 0H9 403-424-7098	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Robert Duffy	9351 104 Avenue Edmonton, Alberta T5H 0H9 403-424-7098	
Betty Dyson	407 W. Calhoun Springfield, Illinois 62702 217-522-1540	
Burton C. Dyson	407 W. Calhoun Springfield, Illinois 62702 217-522-1540	Illinois Dept. of Public Health 535 West Jefferson Springfield, Illinois 62761 217-782-3300
Leah Early	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Donald P. Elliott	70 Eudora Street Denver, Colorado 80220 303-355-4552	Donald P. Elliott 4200 W. Conejos Place Denver, Colorado 80204 303-572-1953
Freda Elliott	70 Eudora Street Denver, Colorado 80220 303-355-4552	
Richard E. Elliott	110 Knollcrest Gaffney, South Carolina 29340 803-489-3265	United Methodist Church Gaffney, South Carolina
Ruth Ellsworth	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Wayne Ellsworth	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	Montgomery Ward One Montgomery Ward Plaza Chicago, Illinois 60671 312-467-8754
F. G. Emerson	4011 E. San Juan Phoenix, Arizona 85018 602-959-7922	The Greyhound Corporation Phoenix, Arizona

ICA: Chicago Nexus

October 1 16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Marion Emerson	4011 E. San Juan Phoenix, Arizona 85018 602-959-7922	I.C.A. Phoenix 2206 W. Monroe Phoenix, Arizona 85018 602-257-9012
George Ensinger	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Ann Epps	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	International Harvester 401 N. Michigan Avenue Chicago, Illinois 60611 312-670-3851
Ken Fisher	123 Sherbrook Avenue Ottawa, Ontario K1Y 151	
Gary Forbes	1741 Gaylord Denver, Colorado 80206 303-333-2000	
Bud Frankel	714 Sheridan Road Evanston, Illinois 60202 312-328-2711	Abelson-Frankel, Inc. 360 N. Michigan Avenue Chicago, Illinois 60601 312-781-1700
Richard N. Galbreath	7857 Lakeshore Richmond, Virginia 23235 804-272-2362	Old North Mfg. 804 Old North Road Lenoir, North Carolina 704-754-6414
Margie Gergan	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Ruth Gilbert	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Jack Gilles	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Martin Howell	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Ellen E. Howie	43 Rupp Street Middletown, Pennsylvania 717-944-9475 17057	Hamilton Health Center 1821 Fulton Street Harrisburg, Pennsylvania
Richard W. Howie	43 Rupp Street Middletown, Pennsylvania 717-944-9475 17057	Allegheny Airlines Harrisberg Int'l Airport Middletown Pennsylvania 17057
Ruth Jefferies	5510 N. 10th Street Phoenix, Arizona 85014 602-266-6749	
Dorothea Jewell	4850 North Sheridan Road Chicago, Illinois 60640 312-769-6363	Chicago Youth Centers Head 1011 N. Orleans Start Chicago, Illinois 60610 312-337-6164
Cal Johnson	15 Johnson Place Belleville, Illinois 62223 618-397-3699	Cal Johnson's Ans. Service 15 Johnson Place - Rear Belleville, Illinois 62223 618-397-3664
Carl Johnson	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Jane Johnson	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Kathy (Mrs. Cal) Johnson	15 Johnson Place Belleville, Illinois 62223 618-397-3664	Cal Johnson's Ans. Service 15 Johnson Place - Rear Belleville, Illinois 62223 618-397-3664
Glenda Johnson	6142 Pershing St. Louis, Missouri 63112 314-721-2828	School Board of St. Louis 1109 Locust St. Louis, Missouri

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Patricia Jones	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Don Jose	69 Westmount Road Guelph, Ontario N1H 5H9 519-821-2666	University of Guelph Guelph, Ontario N1H 5H9 519-824-4120
Marion Jose	69 Westmount Road Guelph, Ontario N1H 5H9 519-821-2666	Homewood Sanitarium Delhi Street Guelph, Ontario N1H 5H9
James Kearney	2623 N. Marmora Chicago, Illinois 60639 312-237-7959	Steinmetz High School 3030 N. Mobile Avenue Chicago, Illinois 60634 312-889-0225
Barbara Keiser	4827 N. Sheridan Chicago, Illinois 60640 312-271-9385	I.C.A. 4750 N. Sheridan Chicago, Illinois 60640 312-769-6363
Richard S. Keiser	4827 N. Sheridan Chicago, Illinois 60640 312-271-9385	I.C.A. 4750 N. Sheridan Chicago, Illinois 60640 312-769-6363
Kenneth F. Keller	1321 W. Lindbergh Street Appleton, Wisconsin 54911 414-739-1445	St. James U.M.C. 100 W. Capitol Drive Appleton, Wisconsin 54911
Ellen Key	4422 Sycamore Dallas, Texas 75204 214-827-8650	Irving Daily News 1622 W. Irving Blvd. Irving, Texas 214-254-6161
Philip M. Kniesley	2288 Quincy Highway East Wenatchee, Wash. 98801 509-884-3096	
Ruth E. Kniesley	2288 Quincy Highway East Wenatchee, Wash. 98801 509-884-3096	

ICA: Chicago Nexus

October 14 16, 1977

13th Guardian Consult

CONSULT PARTICIPANTS

NAME	HOME ADDRESS	BUSINESS ADDRESS
Patricia J. Goodger	955 S. Van Ness San Francisco, California 415-285-3939 94110	St. Lukes Hospital 3555 Army Street San Francisco, Calif. 94110 415-641-6540
William J. Goodger	955 S. Van Ness San Francisco, Calif 94110 415-285-5553	Avenues Pet Hospital 2221 Tarpval San Francisco, Calif. 94116 415-681-9014
Charlotte Graham	3437 Haynie Dallas, Texas 75205 214-526-2577	SMU Grad. Assist. Dallas, Texas 214-692-2926
Nadine Green	211 SW Jackson Greenfield, Iowa 50849 515-743-6213	
Suzanne Green	181 Long Hill Road, #6-6 Little Falls, New Jersey 07424 201-256-7644	Hoffmann-LaRoche, Inc. 340 Kingsland Ave. Nutley, New Jersey 07110 201-235-4171
Beret Griffith	2107 N. Kenmore Chicago, Illinois 60614 312-472-5371	ICA 4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363
Fred Gruner	9903 N. Lake Shore Drive Mequon, Wisconsin 53092 414-241-3704	Hydro Electro Equipment Co. Germantown, Wisconsin
Roger Guissinger	5677 S. Pollard Parkway Baton Rouge, Louisiana 70808 504-766-3043	Louisiana Dept. of Transp. & Development P.O Box 44345 Baton Rouge, La. 504-389-6537
Barbara Hawley	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	Glenn Ingram & Co. 150 North Wacker Drive Chicago, Illinois 60606 312-368-0220
Kay Hayes	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
William C. Henshaw	2653 No. Park Drive Bellingham, Washington 98225 206-734-6371	Mt. Baker Mutual Savings Bank 1621 Cornwall Avenue Bellingham, Washington 98225 206-676-2350
Alan R. Herbert	205 John Street Toronto, Ontario M5T 1X6 416-598-2163	Robert Simpson Co., Ltd. 176 Yonge Street Toronto, Ontario 416-861-6914
Sheldon Hill	415 E. Deerpath Lake Forest, Illinois 60045 312-234-0307	Hill-Papp Assocs. Lake Forest, Illinois 60045 312-234-0357
Leonard Hockley	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Amos G. Hollinger	526 East Wopsononock Ave., Altoona, Pa. 16601 814-944-7820	Penn State University Altoona Campus Altoona, Pa. 16603 814-946-4321
Gina Holloman	841 Chalmers Pl. Chicago, Illinois 60614 312-525-8715	Roosevelt University 430 So. Michigan Chicago, Illinois 60605 312-341-3762
Phil Holmes	Route 1 Beloit, Wisconsin 53511 608-365-8194	
T. Duncan Holmes	Vogar, Manitoba 204-768-2839	
Dee Horn	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	Girl Scouts of America 14 E. Jackson Chicago, Illinois
William R. Howard	441 Hassell Road Hoffman Estates, Ill. 60195 312-885-1084	Harper College Palatine, Illinois 312-397-3000

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Robert Knutson	1040 Magnolia Los Angeles, California 90006 213-380-0725	
Richard Kroeger	555 Weasel Street Cannon Ball, North Dakota 701-544-7831 58528	Inyanwakagapi HDP 555 Weasel Street Cannon Ball, North Dakota 701-544-7831 58528
Charles J. Lapp	36 E. Lynwood Blvd. Hillsdale, Michigan 49242 517-437-7608	Hillsdale County Railway 36 E. Lynwood Blvd. Hillsdale, Michigan 49242 517-439-1434
Roberta Lapp	36 E. Lynwood Hillsdale, Michigan 49242 517-437-7608	Hillsdale Intermediate School District
Stefan Laxdal	4837 James Avenue So. Minneapolis, Minnesota 55409 612-925-1507	Metropolitan Radiological Consultants 825 S. 8th St. Minneapolis, 612-347-4213
Sue Laxdal	4837 James Avenue St. Minneapolis, Minnesota 55409 612-925-1507	
Margaret Lazear	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Sharon Leach	50 St. Andrew's Ct. Aurora, Ontario, Canada 416-727-5053 L4G3B1	Thornlea Secondary School 8075 Bayview Avenue Thornhill, Ontario, Canada 416-889-9696
Myrtle Leatherman	1723 19th Street Monroe, Wisconsin 53566	
Wilbur Leatherman	1723 19th Street Monroe, Wisconsin 53566	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Robert Leflore	Box 276 Pace, Mississippi 38764 601-723-6375	Baxter Labs Highway 61 North Cleveland, Miss. 38732 601-843-9421
Charles Lingo	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
John Loggins	1383 Sylvan Hurst, Texas 76053 817-282-4375	Richland Hills Methodist Ch. 7301 Glenview Fort Worth, Texas 76113 817-284-9371
Richard Loudermilk	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Carol Jane Luker	4605 General Pershing Dr. Charlotte, N.C. 28209 704-525-8328	University Park Mental Health Center, 2301 Keeler Ave. Charlotte, N.C. 28216 704-374-3322
George McBurney	1110 - 13th Wilmette, Illinois 60091 312-251-8680	Sidley and Austin One First National Bank Plaza Chicago, Illinois 312-329-5421
Georgianna McBurney	1110 - 13th Wilmette, Illinois 60091 312-251-8680	I.C.A. 4750 N. Sheridan Chicago, Illinois 60640 312-769-6363
Dwight C. McDaniel	8809 South Eton Circle Salt Lake City, Utah 84020 801-561-4046	Salt Lake City Veterans Hospital 500 Foothill Blvd. Salt Lake City, Utah 801-582-1565 Ext. 452
Joseph McLennan	1420 Woodbridge Road Joliet, Illinois 60436 815-729-0764	Joliet Jr. College 1216 Houbalt Joliet, Illinois 60436 815-729-9020
Leda McLennan	1420 Woodbridge Road Joliet, Illinois 60436 815-729-0764	Romeoville Schools 616 Dalhart Avenue Romeoville, Illinois 815-729-0764

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Pamela Macomber	6142 Pershing St. Louis, Missouri 314-721-2828	Container Corporation of Amer. 3275 Big Bend St. Louis, Missouri 314-641-0400
Marianne Mann	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Richard C. Mark	5829 North Union Road Cedar Falls, Iowa 50613 319-266-1112	Mark Realty, Inc. 419 Washington Street Cedar Falls, Iowa 50613 319-266-3566
Ruth Marshall	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Joseph Mathews, Jr.	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Atsumu Matsuoka	1126 Middle Belt Rd., Apt #36 Garden City, Michigan 48135 301-427-1850	Michigan Dynamics Div. of AMBAC 32400 Ford Road Garden City, Michigan 48135
May Matsuoka	1126 Middlebelt Rd., Apt #36 Garden City, Michigan 48135 313-427-1850	AM Associates 1126 Middlebelt Rd., #36 Garden City, Michigan 48135 313-427-1850
Mary Jo Meadow	1220 Highland Avenue Mankato, Minnesota 56001 507-387-4276	Mankato State University Dept. of Psychology, Box 35 Mankato, Minnesota 56001 507-389-1818
Pat Mitchell	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Donald R. Moffett	1060 Shermer Northbrook, Illinois 60062 312-272-8287	UARCO, Inc. West County Line Road Barrington, Illinois 60010 312-381-7000

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Don Moffett, Jr.	221 W. Eugenie Chicago, Illinois 312-664-5942	Continental Bank 231 S. LaSalle Chicago, Illinois 312-828-3365
Patrick Moriarty	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Dolores H. Morrill	49 Claremont Avenue New York, New York 212-666-8330	Internatl. Human Assistance Programs, Inc., 345 E. 46th New York, New York 10017 212-697-1960
Erma B. Morse	2121 S. Pantano, #323 Tucson, Arizona 85710 602-885-8184	
Theron P. Morse	2121 S. Pantamo, #323 Tucson, Arizona 85710 602-885-8184	
Betsy Morton	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
David Morton	4750 N. Sheridan Chicago, Illinois 312-769-6363	
Kenneth L. Murrell	550 W. Surf Chicago, Illinois 60657 312-871-5065	G. D. Searle Box 1045 Skokie, Illinois 60076 312-982-7686
Thomas Neu	9 Belden Place Westport, Conn. 06880 203-227-6659	Save the Children, Inc. 48 Wilton Road Westport, Conn. 06880 203-226-7271
Helen Newkirk	1727 S. 9th Street Milwaukee, Wisconsin 53204 414-671-4371	

ICA: Chicago Nexus

October 11-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Patricia Nicholas	410 S. Trumbull Chicago, Illinois 60624 312-722-3444	
Rebecca Nichols	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Geoff Nixon	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Mrs. Nellie Pelletier	Vogar, Manitoba Canada R0C3C0 204-768-2107	Vogar Products
Martin Pesek	420 E. Woodland Road Lake Forest, Illinois 60045 312-234-1791	Martin Pesek DDS 725 N. McKinley Road Lake Forest, Illinois 60045 312-234-5454
Bill Pfaff	Chateaugay, New York 12920 518-497-6287	No. Franklin Vet. Hospital Chateaugay, New York 12920 518-497-6922
Bud Philbrook	2335 Woodbridge Roseville, Minnesota 55113 612-484-2328	State of Minnesota - DNR Centennial Building St. Paul, Minnesota 55115 612-296-2549
L.E. Philbrook, Sr.	3623 Locust Kansas City, Missouri 64109 816-931-6765	
James E. Phillips	515 Forest Hill Rd. Lake Forest, Illinois 60045 312-234-2717	
LaVerne Phillips	525 Forest Hill Road Lake Forest, Illinois 60045 312-234-2717	

ICA: Chicago Nexus

October 1-16, 1977

13th Guardian Consult

CONSULT PARTICIPANTS

NAME	HOME ADDRESS	BUSINESS ADDRESS
Carol Pierce	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Lewis Pierce	2302 Blaisdell Minneapolis, Minn. 55404 612-871-7244	Lewis Pierce, Dentist 2278 Como Avenue, W. St. Paul, Minn. 55108 612-644-3685
Conrad A. Plimpton	1533 Greenwood Avenue Wilmette, Illinois 60091 312-251-3508	
Robert Porter	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Shirley Porter	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Frank Powell	P.O. Box 269 Pace, Mississippi 38764 601-723-6780	
Sandra Powell	P.O. Box 269 Pace, Mississippi 38764 601-723-6780	
Nancy Prather	4750 N. Sheridan Chicago, Illinois 60640 312-769-6363	
Robert Rafos	4750 N. Sheridan Chicago, Illinois 312-769-6363	
Sandra Rafos	4750 N. Sheridan Chicago, Illinois 312-769-6363	

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Ruth Rawson	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Ed Reames	133 Navajo Lane Hoffman Estates, Illinois 312-843-1112 60194	RACAL-MILGO 8600 NW 41st Street Miami, Florida 305-592-7654
David Rebstock	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Doris Jane Rettig	P.O. Box 1134 Edmonton, Alberta, Canada 403-424-7098 T5J-2M1	
Pauline Rippel	19272 Norwood Detroit, Michigan 48234 313-366-8078	Volunteer Action Center 51 W. Warren Detroit, Michigan 48201 313-833-0622
Rod Rippel	19272 Norwood Detroit, Michigan 48234 313-366-8078	Detroit Metro Water Dept. 735 Randolph Detroit, Michigan 48234 313-371-2486
James T. Rowland	1326 Thurston Avenue Racine, Wisconsin 53405 414-632-1152	Occidental Life 2300 N. Mayfair Road Milwaukee, Wisconsin 53226 414-259-1300
Robert Rye	RR 12 Clinton, Wisconsin 53525 -676-4718	
Ron Sabel	6733 W. Irving Chicago, Illinois 60634 312-282-8546	Chicago Board of Education 3030 N. Mobile Chicago, Illinois 60634
Fran Schneider	5110 So. 125th Court Omaha, Nebraska 68137 402-895-1947	Creighton University 2500 California Omaha, Nebraska 68178 402-449-3178

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
Barbara V. Schwartz	121 No. Clifton Louisville, Ky. 40206 502 - 897-2246	Board of Education Jefferson County Louisville, Ky. 40206
Pat Scott	4750 N. Sheridan Chicago, Ill. 60604 312-769-6363	Planned Parenthood Assoc. 55 E. Jackson Blvd. 5th Floor Chicago, Ill. 60640 312-322-4255
Richard Seacord	9 Darby Avenue Croton on Hudson, N.Y. 10520 914-271-5764	IBM Old Orchard Rd Armonk, N.Y. 10504 914-765-6142
Oliveann Slotta	2507 Ste. Catherine Est Montreal, Quebec H2K2K1 514-535-7342	Beaconsfield United Church of Canada 202 Woodside Beaconsfield, Quebec
Willie Smith	Box 299 Pace, Miss. 38764 601-723-6358	Bolivar County School Pace, Miss. 38764 601-723-6253
Ray Spencer	4750 N. Sheridan Rd. Chicago, Ill. 60640 312-769-6363	
Robert C. Springs	1770 Forest Parkway Denver, Colo. 80220 303-399-7830	R.C. Springs Clinic 4120 Federal Blvd Denver, Colo. 80211 303-455-4761
John A. Stahl	3905 Laurel Glen Dr. Broadview Heights, Ohio 44147 216-526-6716	B. F. Goodrich 6100 Oak Tree Blvd Cleveland, Ohio 44147
Ethel Stewart	4750 N. Sheridan Rd. Chicago, Ill. 60640 312-769-6363	
Wendell St. John	60 Avalon Detroit, Michigan 48203 313-866-3443	Baptist Children's Home Detroit, Mich.

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
F. Nelson Stover	53 Lakeview Park Rochester, New York 14613 716-647-1656	
Wayne E. Stracener	1569 Dauphin Street Mobile, Alabama 36604 205-479-9230	Engineered Process Equip., Inc. 205 No. Conception Street Mobile, Alabama 36603 205-433-8793
E. Lee Sugg	4911 Clubhouse Circle Boulder, Colorado 80301 303-449-8473	1530 55th Boulder, Colorado 80303 303-449-8391
Martha Lee Sugg	4911 Club House Circle Boulder, Colorado 80301 303-449-8473	
Raymond Swan	Vogar, Manitoba Canada R0C3C0	Vogar Products
Fr. Michael Taffesse	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Richard Talbott	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	K & S Photo Lab Wabash & Lake Sts. Chicago, Illinois 60610 312-782-0522
Jim Taylor	1236 E. Fir Othello, Washington 99344 509-488-2819	Peoples National Bank 101 E. Main Othello, Washington 99344 509-488-2645
Joe Thomas	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Joy Thomas	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	

ICA: Chicago Nexus

October 14-16, 1977

13th Guardian Consult

CONSULT PARTICIPANTS

NAME	HOME ADDRESS	BUSINESS ADDRESS
Ken Thomas	713 - 130 Beliveau Winnipeg, Manitoba, Canada 204-256-7708	Manitoba Public Insurance Corp. 420 Pembina Highway Winnipeg, Manitoba, Canada 204-475-1150
Jon C. Thorson, MD	526 Emerald Bay Laguna Beach, California 92651 714-497-3351	Allergan Pharmaceuticals 2525 Dupont Drive Irvine, Calif. 92713 714-833-8880
Judith Tippet	3100 Ludlow Shaker Heights, Ohio 44120 216-283-5085	Shaker Heights Housing Office 3380 Lee Rd. Shaker Heights, Ohio 44120 216-751-2155
Michael B. Tippet	3100 Ludlow Road Shaker Heights, Ohio 44120 216-283-5085	Mayfield High School 6116 Wilson Mills Road Cleveland, Ohio 44143 216-442-2200
Marge Tomlinson	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Kay Townley	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Phil Townley	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Sue Townsend	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
James Troxel	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Robert True	% P.T. Jamelekar Post Champa Tahsil Umrer, District Nagpur Maharashtra, India	Uti HDP Tahsil Umrer, District Nagpur Maharashtra, India

ICA: Chicago Nexus

October 14-16, 1977

13th Guardian Consult

CONSULT PARTICIPANTS

NAME	HOME ADDRESS	BUSINESS ADDRESS
Cynthia Vance	955 S. Van Ness San Francisco , Calif. 94110 415-285-3939	Shuman & Agnew Co., Inc.
Faith Vance	4750 N. Sheridan Rd. Chicago, Ill. 60640 312-769-6363	
Neal Vance	4750 N. Sheridan Rd. Chicago, Ill. 60640 312-769-6363	
Robert Vance	955 Van Ness San Francisco, Calif. 94110 415-285-3939	
Wilfrido B. Villarama	82 Simoun St. Quezon City, Philippines 61636 613750 627720	National Social Action Council 3rd Floor Isabel Building Espana Blvd, Manila, ROP
Carol Walters	410 So. Trumbull Chicago, Ill. 60624 312-722-3444	
George Walters	410 S. Trumbull Chicago, Ill. 60624 312-722-3444	
Richard Wampler	#10 S.E. 39th St Portland, Oregon 97201 503-235-6036	St. Anthony Hosp. Pendleton, Oregon 503-276-5121
Joseph P. Warren	606 3rd Ave. S.W. Waverly, Iowa 50677 319-352-5407	Chamberlain Mfg. Corp. E. 4th and Esther St. Waterloo, Iowa 50705 319-232-6541
D. Washington	Pace, Mississippi 38764	

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
John Webster	400 N. River Road W. Lafayette, Indiana 47906 317-743-7375	Purdue University Heavilon Hall W. Lafayette, Indiana 47907 317-493-1379
George West	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Dick Whanger	5514 Creekbend Houston, Texas 77096 713-723-0858	Hughes Tool Company P.O. Box 2539 Houston, Texas 713-924-2601
Russel Wheelock	7307 Harrison Kansas City, Missouri 64131 816-361-1960	Lincoln High School 2012 E. 23rd Street Kansas City Missouri 64127 816-241-1979
Zan White	1748 Old Hickory Street Decatur, Georgia 30032 404-289-0952	South Dekalb Center 500 S. Dekalb Mall Decatur, Georgia 404-243-3323
James Wiegel	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Alfreida Wilkins	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Harold Williams	4750 North Sheridan Road Chicago, Illinois 60640 312-769-6363	
Rodney W. Wilson	606 E. Old Elm Lake Forest, Illinois 60045 312-234-2981	Santa Fe Railroad 80 E. Jackson Chicago, Illinois 60045 312-427-4900
Marilyn Womack	Rt. #2, Box 143 New Albany, Indiana 47150 812-944-9951	Meidinger & Associates Professional Towers Louisville, Kentucky 502-897-6451

ICA: Chicago Nexus

October 14-16, 1977

CONSULT PARTICIPANTS

13th Guardian Consult

NAME	HOME ADDRESS	BUSINESS ADDRESS
David P. Wood, Jr.	3003 Granada Blvd. Coral Gables, Florida	McDermott, Will & Emery 700 Brickell Miami, Florida
Alicia Zervigon	2027 Milan New Orleans, Louisiana 70115 504-899-1012	
Mary Zervigon	2027 Milan Street New Orleans, Louisiana 70115 504-899-1012	City of New Orleans Mayor's Office, City Hall New Orleans, Louisiana 504-586-9141
Dallas Ziegenhorn	3623 Locust Kansas City, Missouri 64109 913-362-2233	
Margaret P. Borgen	1624 Willson Webster City, Iowa 50595 515-832-2177	Webster City School System Webster City, Iowa 50595 515-832-5232
Arden L. Borgen	1624 Willson Webster City, Iowa 50595 515-832-2177	Arrow Acme Corporation East 2nd St. & Harris Tr. Webster City, Iowa 50595 515-832-3120

13th GUARDIAN CONSULT REPORT

The 13th Guardian Consult was held October 14-16 with 250 gathering in the newly decored Guild Hall. Once again Those Who Care concerned themselves with forging out the most pressing and practical methods and plans necessary for victory in the 3 Campaigns. In a time of doing it has become increasingly apparent that guardian participation and expertise in both Global Community Forum and Global Social Demonstration is essential. This Guardian Consult was a time of practically using these resources for the future. The reports and stories about the "doing" during the past year in Town Meetings, in Economic Acceleration Treks, in Social Demonstration Consults and Maharashtra Replication were the high lights of the weekend.

IMPACT

The practical "how" of guardian roles of responsibility in the Global Community Forum Campaign were spelled out in the arenas of logistics and funding. The cruciality of guardian roles in Community Forum set-up, circuiting logistics and funding maneuvers was the starting ground. Maneuvers were devised to keep the circuits on the road moving and funding blitzes happening with all the necessary follow-up. Global Womans Forum developed an informal North American task force to market and schedule Forums across this continent. The LENS taskforce began building the maneuvers for marketing LENS to multinational corporations with subsidiaries in the 3rd world by analyzing specific categories of industry.

ENGAGEMENT

The practical work for Human Development was in three major arenas. The management systems of a human development project included set-up and operational screens for both new industries and retail stores. The enlistment of staffing personnel included models for engaging groups of people and a weekend orientation for short term staffing participation. The acceleration delivery systems built a time design and plan for acceleration events and guardian participation in commerce, living environment, health, industry, education and agriculture.

SUPPORT

Practical methods for recruiting guardians to participate in every aspect of community forum and social demonstration were devised. The time-task strategies for Guardian/Development cooperation in the village-adoption plan were built. The Guardian Net is indeed an ever-expanding reality as the need for particular expertise and the number of guardian hours devoted to the task grows.

On every front guardian responsibility for the practical "doing" is accelerating. A growing number of states/provinces will have had community forums in every county by Christmas. Acceleration events in all of the human development projects will have happened before the end of February. To date twenty guardians have "signed up" for a minimum of two weeks to participate in these events. The 13th Guardian Consult was the beginning of a new era of guardian participation and responsibility. Circuits will stay on the road, each county will have a community forum, each human development project will experience a two-week acceleration event to ensure completion of the project by July, and the new projects will have the necessary manpower and skills in the initiating consults. All of this will happen because Those Who Care are acting out their care.

13th GUARDIAN CONSULT

Enclosed is a copy of the Task Force Reports from the 13th Guardian Consult. As you can see, the products of the work of the consult are very practical. Some are ready for immediate implementation and others are being worked in to the total year's thrust. A roster of consult participants is being sent to the Area Houses and a copy is also available upon request from Global Operations Centrum: Chicago.

The total Guardians print-out will be up-dated within the next several weeks. This will need your input. Look over the print-out you received before the consult for any corrections, deletions or additions. Send those to Global Operations Centrum: Chicago by Friday, November 11th. An up-to-date print-out will then be sent to each House.

ICA THE INSTITUTE OF CULTURAL AFFAIRS
CONCERNED WITH THE HUMAN FACTOR IN WORLD DEVELOPMENT

Dear Guardians:

On behalf of the Institute of Cultural Affairs, I want to acknowledge your participation in the Committee of One Thousand. The financial commitment represented by this growing group of colleagues helps make the expansion of ICA's global programs a reality.

In a time when local community in all its forms is searching for new authenticity, I am certain you join with me in the belief that these programs are a viable and effective means of providing new possibilities for human development across the globe.

We hope you will participate in town meetings in your area and continue to serve as consultants to the Social Demonstration projects. We will continue to send you periodic reports on these two arenas of engagement.

Your continued support is appreciated. Again, my thanks -- See you at the April Guardian's Consult,

Take care of yourself,



Donald R. Moffett
for the Global Guardians

DGM/rp