H.D.T.S. SET-UP NORTH AMERICA January-July 1980

Dear Project Directors:

Attached are some sheets that will give you guideline to begin setting up your HDTS.

The scheduling of these Schools is being done through Global Operations Centrum.

The curriculum refinements and materials are being done by Global Research Centrum.

The unified budgets and public image for these Schools in the next six months need to be worked through during the first fifteen days in January. The concern is a unified picture for all funding sources. The Public Patrol in Global Development Centrum and Global Management Centrum will be working this through.

There are plenty of other things to do between now and then. Work on Community Readiness. Please keep in touch.

Grace and Peace,

Margie A. Tomlinson

for Global Research Centrum

December 1979

ICA: Chicago

H.D.T.S. COMMUNITY READINESS

Context

The major criteria for doing a Human Development Training School is <u>community readiness</u>. The community issues an invitation, preferably in writing, requesting to host the School.

Community Dean

The community has a person who has preferably been through the HDTS, cares deeply about the community, who will commit himself to being the community dean. This is a critical 5am to 10pm role for three weeks. It is the community dean who provides the presence and courage for all the community to participate.

Community Participation

The image is that every human being in the community participates in the School, because we intend to deposit foundational methods in the community as a whole. This requires community organized structures so the practics and classroom work are an opportunity for every person. Some people may be able to participate in lunch pedagogy, in roundtable or in the labs. Some will take their vacation to participate full-time, others may take off three days for a cycle or a lab. What is critical is infusing methods across the community. Community readiness means massive participation plus full-time commitment by the core. The method for doing this commitment is stake calling, door-by-door, and registering people. To repeat, participation in the HDTS requires a significant number of the catalytic core in full-time attendance and many others who will attend for one week or less. There will need to be full-time participants from other communities where town meetings will need to be have been held and from other serious human development efforts in the region and area.

Community Hosting

The greatest interchange may be for participants who come from outside the community to be hosted in homes of residents.

Community Space

It is obvious that a community plenary space and group meeting spaces will need to be located. Also staff housing facilities need to be thought through to provide the kind of space conductive to making critical decisions and doing corporate and solitary preparation.

Community Contradictions

The community is willing to expose the important contradiction in the economic, the social and the cultural arenas (3 total) and is prepared to pull together the objective data on these prior to the School. This involves a great deal of pain. The community is willing to set—up the framing and initial visits for town meetings to be done in nearby communities.

H.D.T.S. BROCHURE GUIDELINES

RECOMMENDATION:

Use the same size and basic format of the Human Development Training School Fifth City brochure of Ouarter II, 1979-80.

IN ADDITION:

- 1. The front cover would incorporate your project grid and the name and state of your project.
- 2. The second page would keep the "TRAINING practical methodology for comprehensive community development" and the paragraph below that title. Also keep the italic on the "ICA has developed this framework..." sentence. Replace the three pictures with three from your project, with accompanying appropriate titles.
- 3. Keep the "TRAINING for effective action" and the right hand page as is. The inside would contain the program design attached plus the following 3 paragraphs. THE SCHOOL FORMAT The school will be divided into three one-week sessions. The first week is focused on self-sustanence. The second week is concerned with building self-reliance and the third week with eliciting self-confidence. THE CURRICULUM DESIGN The three major cycles of study focus on comprehensive Human Development in the economic, social and cultural arenas. Each cycle includes specific methods which deal with the theoretical framework and the practical implimentation for catalyzing lasting development in the community. THE FACULTY OF THE HDTS The faculty of the HDTS have all worked extensively in Human Development projects across the world and bring both methodological and practical insight to the training school. Student and faculty work closely together in classroom and community, forming an essential collegiality in the life of the school.
- 4. The back cover keeps the "ICA is,.."and the standard symbols. The Participant Information would read:
- The School is focused on the skills needed by local citizens in small towns and urban neighborhoods in North America.
- Attendance for full 3 weeks, March 2-23, 1980, is recommended. Limited numbers will be permitted to register for shorter periods of time.
- The cost of the HDTS is \$135 per individual. This covers all basic expenses, including food, lodging and program costs. A registration fee of \$45 should be sent prior to the opening date. Limited scholarship funds are available.
- •For persons planning to attend only part of the 3-week School the cost is \$45 per week. Limited numbers of 3-day session participants may register at the weekly fee.

Human Development training school culticulum Design									
ECONOMIC			SOCIAL			CULTURAL			
ECONOMIC LEADERSHIP LE CYCLE LAB			SOUAL	COMMUNITY FORUM LAB	RBF JUCK 102	CULTURAL CYCLE	PROPOUND HUMANNESS LAB	GRADDAH-02	

H.D.T.S. FOOD SERVICE RATIONALE

MENUS

Menus for the HDTS feature low-cost, nutritional dishes. The weekly and daily rationale emphasizes high protein breakfasts, which supply from all of the five food-groups adequate energy for the day's work. In North America this is an image shift for some because the large meal often comes at the end of the day. Snacks and lunches together cover another set of the five food-groups. Dinners are imaged as light one-dish suppers, featuring complimentary protein casseroles, which over three days feature a small amount of meat. Diversity, attractiveness of food on the plate--including garnish, color contrast, texture contrast, plus the use of spices-enhance any meal. In the second week the breakfast menus are part of the experience of the contextual collegium and reflect the common foods of each UR.

PERSONNEL CONTEXT

Short courses to the preparation team allow contexting local people on the use of the five food-groups, and the image of a sustaining breakfast and light dinner. Samples of the weekly menu plan for three weeks in the latest school are attached as a guideline. Menus will be made available as required.

FOOD COORDINATION

A food service coordinator is required. Wonder team enablement provide the manpower. The coordinator is responsible for supervi wonder teams, planning menus, purchasing food and purchasing food service items. The wonder teams cook, wash dishes, and keep the kitchen clean. Teams rotated through morning and afternoon snack service as well as through table set, food serve and table clear. It is recommended that the community hire a cook to do the major cooking tasks.

PROCUREMENT IMAGE AND SYSTEM

A full inkind campaign for food a month before the school is critical to low cost. The image is in-kind the total food needs. Regular inkind pickups set with vending services, produce venders, bakers and so forth ease the cost of perishable items. A weekly inventory should be taken on Wednesday and food for the next week ordered on Thursday. Especially low cost items are eggs, protein extender and beans. Store purchases should concentrate on sale items and damaged goods which are sometimes cheaper than wholesale prices. The image of \$2.00 per meal per participant with over half of that in-kinded is another way to talk about the budget. Inventory control, nurchase or procurement sheets and menu-food requirement checklists are required. With the image of everyone in the community registered for some part of the school we can expect the number of people being served at each meal to be different -- so we do have to plan this in ahead of time.

EQUIPMENT NEEDS

As fully equipped a kitchen as possible eases many of the headaches of food service. Many needed materials can be borrowed or purchased second hand. The following is not a comprehensive list but includes the basic necessities for food service. An army field kitchen is the image. Where a commerical dishwasher is not available recommend using disposable dishes.

Table Service

9 in plates
6 in plates
12 oz bowls
5 oz juice cups
8 oz hot cups
silver ware
napkins
platters (2 for each 5 people)
serving bowls (2 for each 5 people)
ladles
juice pitchers (1 for each 5 people)
coffee servers (1 for each 5 people)
teapots (1 for each 10 people)

Kitchen Equipment

Heavy Duty Mixes, 6 burner stove, 2 large ovens, chest freezer, 2 refrigerators, dish washer, 2 each 90 cup coffee uras,

at least 2 each: 10 gallon mixing bowls
10 gallon cooking not
3 gallon cooking not
1 gallon cooking not
oven trays (at least 6)
baking pans (at least 6)
fry pnas or equivalent

Cleansing items

dish soap, bleach, scrup brush, chore boys, handiwipes, or disposable rags, garbage bags, soaking concentrate, ajax cleanser, rag mops, brooms, dust pans.

December 1979

ICA: Chicago

H.D.T.S. INKIND SAMPLE LIST

SET-UP

Housing:

Tents, cots/mattresses, blankets, sheets, pillow cases, pillows

towels, wash clothes, hand soap, laundry soap

Cleaning Supplies:

Mops, pains, brooms, dust mops, detergent, rags, floow wax, vacuum

cleaner

Decor Items

Hammer, Nails, Staple gun, staples, masking tape, thumb tacks, mount-

ing paper, markers, matt board, colored paper

PRODUCTION

Paper, copy machine, ditto machine, spirit fluid, ditto masters,

rullers, staplers, markers, pens, pencils, white out, correct

tape, typewriters, masking tape

FOOD STUFFS

Meats, hamberger, chicken turkey, beef stew, liver. Produce,

Fruits, lettuce, potatoes, carrots, beans, ondons, ginger, etc Staples, flour, sugar, salt, pepper, rice, oatmeal, cereals, coffee,

tea, cocoa,

Canned goods, vegetables, fuits, soup, spaghetti, fruit juices

Spices

Kitchen Equipment

December 1979

H.D.T.S. SAMPLE PROPOSAL

Curriculum

The Human Development Training School is a three-week in residence program to equip local residents in the foundational methods of effective, comprehensive community development. These methods involve the means to solve problems, create teams and elicit motivity with the involvement of a broad-base of community residents. The focus of the curriculum cycles is on methods that allow a community to implement its cision. This involves both the self-sufficiency within the community and the effective delivery of resources available in the public, private and voluntary sectors of society as a whole. The focus of the curriculum labs is the methods of community teamwork, decision-making and sustain community momentum.

Benefits

The Human Development Training School is directly beneficial to accelerating the revitalization of a community's development in two major ways. First it catalyzes the motivation of the community leadership of the host community where the training methods are applied. Secondly, it trains community leaders who are participants in the school as they directly use the methods they are taught to deal with the issues of the host community. This in residence training program gives new motivation and vitality to participants as they reflect on their learnings and see the development of practical skills applicable in their communities.

History

The Human Development Training School was initially created in response to a concern by third world nations for massive village renewal as the foundation for the development of their countries. In 1976 the first school was held in India. Since that time quarterly Echools have been established there. Pilot Schools have been held in Indonesia, Kenya, Republic of Korea, Republic of the Philippines and Venezuela.

North America

The Human Development Training School has been adapted in North America to provide the methods and skills local communities require in the developed world. Three Schools have been held in the urban neighborhood of 5th City on the west side of Chicago. In these Schools participants came from communities across North America. The Human Development Training School in (Gibson) is intended to provide training fo the residents of (Gibson) as well as the other communities across the (Carolinas) and across North America.

ICA

The Institute of Cultural Affairs, who will provide the staff and curriculum in conjunction with the cooperative efforts of the leadership of (Gibson), have been creating training programs to teach methods learned in local communities for the last 25 years. The ICA is a research, training and demonstration organization concerned with the human factor in world development. The ICA seeks to discover and demonstrate effective methods for comprehensive local renewal and for motivating the spirit of responsibility and co-operative action. It is a non-profit organization presently offering programs in 32 nations. Among these programs are one day community forums, community reformulation projects called Human Development Projects and other specialized consultations.

H.D.T.S. PARTICIPANT MATERIALS

STUDENT MANUAL

Student manual for each student will be created. Many pages can be produced by Global Management facilities in Chicago. Others will need to be created on site.

AT HDTS SITE

BY GLOBAL MANAGEMENT

- 2. Project Map
- 9. Daily Time Design
- 14. Participant Services
- 15. Local Facility floor plan
- 16. Multiple buildings being used 6. Organizational Chart
- 17. Team Assignments
- 18. Enablement Structure/Assignmt
- 19. Half-day Wonder Structure

Cover with GRID and in colors

As ignment

of the project

- 1. Table of Contents
- 3. Curriculum Design
- 4. Social Process Triangles (5th)
- 5. Programmatic Chart
- 7. Economic, Social, and Cultural Principles
- 8. Qualities of Profound Humanness Chart
- 10. Daily Ritual
- 11. Readings for the Daily Ritual
- 12. Common Life Rituals
- 13. Breakfast Procedures

STUDENT TOOLS

Each student will receive a songbook, a journal, a Methods Manual, a copy of Kazanski (Saviors of God). These will be provided by Global Management and Global Operations Centrum and will be charged the the School expenses.

PROJECT DOCUMENT Each student will need his own copy of the HDP Summary Document from the host HDP.

STUDENT **MATERIALS**

Each School will supply each student with a notebook and a carrying case for all these materials. It is recommended that these be inkinded in each location. The carrying case needs to be of the variety used in ITIs.

H.D.T.S. CURRICULUM DEWOR/FURNISHINGS

For 90 Students

	(For 60 studentsuse 2 Guilds and 4 Task Forces)									
Plenary (1)	Social Process Triangles (5th Level) With Pressure Points Organizational Chart Programmatic Chart School Time Design Profound Humanness Chart Economic, Social, Cultural Principles Framing Chart Project Grid Turn Symbol Full Wall World Map World Gri 6 Economic Pictures 6 Social Pictures From Project 6 Cultural Pictures 11X17 Kaz Journey Chart Earth Rise	Tables/Chairs for total school Chalk board 4X16 Symbol Table								
Guild (2 for total of 3	•	Table/Chairs for 2/3 of school Chalk boards 4X8 Symbol Table (Use Plenary space as one guild space)								
Task Force (3 for total of 6)	Social Process 5th level World Map World Grid Town Meeting Posters/Quotes Art Form Chart Workshop Chart Turn Symbol	Tables/Chairs for 1/2 of School Chalkboards 4x8 Symbol Table (Use Plemary + Guild spaces for 3 groups)								

H.D.T.S. CURRICULUM DECOR/FURNISHINGS page 2

KITCHEN	5 Food Groups Montagelarge Menus M ontages	Shelves labeded for Dishes/Storage Adequate Pots/Storage containers Stove/Refrigerators/Freezers/ETC					
Bathrooms	Montages Journal Quotes Other Quotes	Shelves/Hooks					
Lounges	Local Hero Photos Project Journey Photos Montages Journey of Community in Photos	TV Bulletin Boards Cards Outdoor Sports Equipment T able Games Coat Racks Ping Pong Wastebaskets					
Halls	Ur Image Posters Town Meeting Quotes Lens Quotes	Tables by phones Pay Phone Waste Baskets					
Rooms	Social Process Triangles 3rd Level World Grid Earth Rise Placemat Quotes Local Pictures	Tables Bureaus or suitcase racks Shelves Clothes Racks Bed/Matresses/Bedding					

Operations Centrum	Week 1,II, 1979-80				
Chicago				January 11, 1980	
	LORIMOR	LORNE	CANNON BALL	VOGAR	
IVY	Confirmed Community Decision	Confirmed	Confirmed Community Decision	Confirmed	
CITY	GIBSON	RICHGROVE	TIOGA-NICETOWN	DELTA PACE	
Confirmed Community Decision	Confirmed Community Decision	Considering	Confirmed Agency Decision	Confirmed	
Weeks 8 - 10	Weeks 11 - 13	Weeks 2 - 4	Weeks 6 - 8	Weeks 10 - 12	
Quarte	r III	Quarter IV			

The state of the s

GOC: CHICAG	0				H.D.T.	S. PREI	PARATIO	V				7-80 AN, 80	
TIMELINE TITLES		THE PREPARATION								THE EVENT			
		PRACTIC PREAMA SCTHRU	ING			PEPRACTI PROCURE ACTIVI	MENT			FOU	POSITING ND ATION AE THOOS	ÀL \	
WEEKS	1	2	3	4	5	6	7	8	0	1	2	3	
COMMUNITY CONSENSUS	To Host H. D.T.S.	TO REGISTER WHOLE COMMUNITY			SPACE USE FOR H.D.T.S.	CONTRA- DICTIONS TO MOVE ON IN CYCLES	AWAKEN- MENT STRATEGY B FRAME	·		REPOR	TING THE	EVENT	
Community RECRUITMENT	CREATE BROCHULE	CREATE Community PLAN	ISSUE Invita- Tions Outside Community	RESIDENTS OF TIME OUTSI RAEASED PARTE		LIST OF OUTSIDE PARTEL- PANTS	REGISTER EVERY ADULT BUILD SUPPORTIVE SYSTEMS		Faculty On Site	TRACKING EVERY RESIDENT'S ATTENDANCE			
CURRICULUM PREPARATION			DISCERN ECON CONTRA.	Discern Social Contra	PISCERN CLUXUER CONTRA.	Focus 3 cycle Arenas	AWAKENMENT SET-UP CYCLES SET-UP		FINAL	CONTINUAL ARCHIVES		HIVES	
Funding Framing	PROPOSAL OPTIONS	CREATE Proposas/ Budgets	inkind transport decor	INKIND INKIND OFFICE/ EQUIPME PRINTING		inkind Food Submit Aqual Bide	inkind inkind Receive funds Mas		COUNT- DOWN	DOLUMENTATION			
Praenes	CREATE PLANY TROOPS/ TIME/ TASK	menus Decor	Housing Hosts Designs		BEGIN Building Decor	SPACE ARRANGE - MENTS TABLES 8 CHAIRS	PRACT PRA	ICS CTICS PACTICS		SUPPORT IVE STRUCTURES		. :	

. .

