

I lied when I said last time I talked would be the last time. What I am going to do now is what I think that the symbolic dynamic of the Order, the Panchayat, henceforth at each Council must do. In the future the role of the Panchayat at Council is to inject its symbolism and say the consensus is "XX". Then, in order to make the symbolic dynamic operate for you as well as the total mission, when they speak, that is it.; unless you have heard very clearly that some mistake has been made: this has to do with an operating principle, used by the Taize Community. They operate by consensus. They get together and talk the matter through. If an obvious consensus does not appear, the Prior of the Order makes the decision. But that is a decision in brackets to be re-opened the next time the body is in session. I believe that is a life or death operating principle relative to the symbolic dynamic of the Order. We must be very, very careful that the Panchayat never, never gets in a position where they run the Order. As long as you keep them out of that position, you have a chance to authentically honor them and their symbolism. I believe that we are such a disciplined people that outside of the whole dimension of sinfulness, any group of us could be trusted to bear the weighty burden of the symbolic aspect of the Order.

I want to make a few comments. These are opinions but they are not off the cuff. Still, they must be treated as just opinions. Several times during the Council I have heard references to seven continents. Actually, there are nine geo-social continents. When I asked Sister Oyler where she would like to be assigned next year she had the audacity to say, "Vienna". There is a huge joke our colleagues had in Europe that they needed a vacation so they would go to Vienna. The audacity! I found that request exciting, but I did not know why until I got to thinking about the nine continents.

For a long time we have realized that SEAPAC is—
make one continent. Mainland China is eight, so it is the other half of _____. Originally, we came up with that in Australia. We knew it was an awkward situation, too relative to political circumstances in the world—that pushed apart from the oriental continent or the main body of the continent. Now after Sister Oyler's suggestion I thought by just turning 200 miles we could now have spots in all the continents.

This would mean that you would put Taiwan, Japan, and Korea into the Orient continent. They might be called out as a huge area with various regions, which would leave five areas for mainland China. On Saturday we are going to have a surprise about mainland China anyway and then you would actually have Seapac: South-east Asia Pacifica, in which you would put the

Philippines in and through to the ASEAN (Association of South-Eastern Nations) configuration. It seems just absolutely ideal. With a little bit of readjustment in terms of area in the new SEAPAC, but then we have now on a new continent.

Now the other continent which we call USSR. The Eastern part of Europe is part of the Soviet bloc and that's the way we originally did it. And despite the political and legal issues, the grid has to be this way. I would be willing as any citizen of the U.S. to give up a lot more autonomy than I was a few years ago to keep such a nation happy. Anyway, if we went back to that grid, we would have to redo the present European grid, then Vienna would be a stronghold within the continent USSR. You are aware that we would consider Berlin in the Euroasian continent, too. It has nothing to do with politics. That was grid line. Most of you know that tomorrow we can have a social demonstration in Greece and probably outside of Spain and Portugal. There is no other nation that needs it more. In that way, we would be on our nine continents. I think you ought to think about it and of course nobody is in a hurry.

Now, a few other comments. First, Town Meeting. You have not adequately worked through the master strategizing of Town Meeting globally or in terms of North Americans. You actually have to have two sets of strategies. First, if North America does not come off with dramatic intensification, the other nations of the world do not have a chance of doing it. Now this county thing is absolute genius but that is not all of it. A great deal more thought needs to go there. You shoot anybody who goes around worrying about funding Town Meeting. They have slipped over into the establishment and we are not establishment. We are transestablishment and cannot operate as establishment. What revolutionary body would actually work out of funding each segment of your program? If you do, you have already become establishment and there is not reason for you to exist in history.

That does not mean that inside ourselves we do not seriously hold each other accountable for getting the most out of every community and everybody else we can think of in Town Meeting. If the villages of this nation or Canada or the world were willing to fund the whole Town Meeting, they would not need a Town Meeting. The only problem in the finances which is not a problem at all because you worked like hell that we just need to find a gimmick for funding. My guess is that we are that close to it and it is going to explode. I have already tested out the idea of selling Town Meetings to Corporations, and their eyes stand out like saucers. That little gimmick, or one like it, and this is going to move. The

The thing that irritates me most in development, particularly for our people who call on corporations is when they get panicked, they go out in a week to raise money. They go out to raise money rather than break loose orbits of funding. We never will win that way. They slip one month after another a little more behind each month, a little more behind, until you know what. Then, what are you going to do when old fatty dies? The Old fatty has to come in and redo the whole thing. It comes out of going out to get money. Old Fatty comes in and puts a stop to getting money and gets some kind of

approach and we start all over again. What are you going to do when old Fatty dies? And I mean to sound just as smart-alecky as it does.

I want to say a word about Social Methods School. We came through what we thought we could get by with if we had one mixed school in Maliwada. They are going to have to get so many in there next year. I think that we can do two mobile schools, one in Latin America and one in the Orient. I would like to suggest that two of you get on the next plane to Maliwada and start going to school. In time the school needs to be nonwestern, certainly non-North American. Then they need to work vigorously in replication until the next school starts. Next they stay in that school until they get through the part they missed in this school so that they can do it. Then Mr. Kang Byoung Hoon, of the Continent of the Orient, would have the first mobile Social Methods School in Korea around the first of November. The Occidental team should be intercultural and international.

Now Social Demonstrations. There are forty-seven ~~xxxxxx~~ houses in the U.S. But next year this means we need to do forty-seven. I reiterate, what I said last year, that any religious house prior around the world that is not prepared to turn into a caterpillar tomorrow, to birth life in social demonstration, does not know what it means to be a prior. Now, we do not want some prior to get ants in his pants. We want to do this sensibly. I think twelve would be a decent number. You need to get some hardheaded maneuvers down anyway. You've got a whole year, you know. If next June 30 you pick the last four sites of the twelve, you are all done. You noticed that to the degree that you do not have a set of realistic maneuvers, to that degree you panic down in your guts. Because of the hard headed thinking that they had done in India, we are doing 232. They said because of this and they are right. Without it, you have nothing to do but sit down and hold your guts. For some gathered here that is a lot of holding. Well, I think we need this prayer.

In my opinion we ought to be in Bangladesh now. and in Pakistan now. I am not quite so sure of Sri Lanka--anyway, we would be doing two phases. Those nations are in dire need of social demonstration and we now have the instrument. That means we would be completing Brigadier Paul--I just promoted you, Captain Paul, you would be finishing the subcontinent. I am not suggesting you do it there but boy we ought to pray. The other place here we need to pray is about the location into the Arab nations. Saudi Arabia probably would be the best place. We could very easily get into Iran. But when you pick up these nations you are talking about new troops, not turning a metro house or a regional house over into a social demonstration, and this must give us pause. It is the same thing for Mrs. Cyler; there are no houses in Europe that we could close in order to start Vienna.

Another place we should be praying about is Africa. Africa is just too colossal. We got these three strongholds we started like the four in India. But India is a relatively small nation a

compared to Africa. We could not possibly have a centrum in Africa at this moment the way we are. If we did, you would locate it at Idede; you would have a have ana outpost, and I mean just as strong as the one in Australia or Canberra--In Kenya and in Zamia. Although I am grateful, I believe we struggled in Africa this year. But we barely touched the surface of it when you think of the hugeness of it. The place I believe we should go next is to Tanzania. Then you have got to think over West Africa. It is as if we have two in the west and one in the East and one in the South, which would be in Zambia, hoping that the day would come when if the--what is the new name of Rhodesia? Well, the other think you go in, depending on the possibility of how you would alter the area structures in the

I think, for instance, next year, you have thought of--this is the Walter's Chart. I know George is not bright enough to do this; he stole it from somebody in his area. What is needed next year is a scheme of where you would have a regional house and then a social demonstration rationally spread across the geography. But the thing that is intriguing about this proposed North American scheme is that it could be done in Timbuktu just as well. For instance, we have had too many houses as such in Japan. There is a social demonstration up north. In the south let's turn Fukuoka as soon as we can into a social demonstration ~~in the south~~. even if it has to go to Okinawa; tho I would hope not go there. Then, the regional house for the north would be Tokyo and the regional house for the south would be Osaka. This is a possibility toward which we could move all around the world. As soon as possible.

I spoke yesterday about my priorities relative to the Centrum bands. I question anyone who thinks you do this forever and do all four of these centurms in some kind of predetermined concept of perfection. That was never revolutionary. Now management, I think it became clear in everybody's mind in the room, is number one. Rafos is one who is the symbol for this, has a fine tan, and a prestigious person, has done a fantastic job, and his wife wants to go to Brisbane. The last thing she wanted to be was to be assigned to Siberia. So she was trying to persuade Rafos that the crucial issue of all was not management this next year but Operations. But he ground got cut out from under her yesterday when Rafos himself, before he very eyes, wilted under the burden of managerial problems that we would have around the world, and this morning he came in with several suggestions. As he started off, he said, if we could get in one strong right arm, he would consider being assigned for one year to Siberia for the sake of trying to get the managerial band around the world, and I suggest we give a hand to Rafos to do that..

Now a work on assignments. The number one priority for me relative to assignments is replication in India. I want to see four giants in India more than anywhere in the world; including Rafos, to be in charge of those divisions. As a matter of fact, I may be willing to suggest they pull McClain and get him to India in charge of one of these divisions. I am not going

to go over the criteria. Somebody will some day I will give you a talk that will deal with the assignment criteria, but I want to mention a couple of things. I believe that the area priorship needs to be disturbed. I tried like hell to get one of the North American prior, I mean that, yanked out, right out of their area. I thought a long time on Duffy. I thought a long time about Clar, and Morrill, and particularly long on Walters. I think he was the most vulnerable one, but in each case it was my opinion they had to stay another year. I will not mention around the world, but I would like to see as many as six area priors yanked out and put into some other kind of activity. Some of them should be in Centrums. The point is crucial. I do not know yet how in the future you ought to determine your area priors, but I do know that after so long a area prior should be an unarea prior if we are going to move into the future. Once we are consumed as we are now with the mission, then, this is what will become less and less important to anybody. I tell you I owe Joe Slicer a tremendous word of appreciation. And yet, it is really humiliating. He said, Joe come here, I want to say something to you. You know me well enough to know that I am highly honored to have been a part of the first Global Panchay at and really much as I'd like to do this, I'd like to stay in India and do the replication. Kamala is not at all a woman of that kind of virtue at all. She did not even have a chance to come to me, when it leaked out to the people in India; they decided for her: No. Then, Kang Byoung Hoon: I have learned not to look upon myself as being duped by some non Westerner who thinks he has a hold on my western guild. Bullshit on that. I don't operate out of my Western guilt and I am not vulnerable to Captain Paul or to Kang Byoung Hoon. But I have learned to trust Kang Byoung Hoon on his wisdom. As I look back over the timing in Singapore to this hour I have not seen a major mistake that he had made in the maneuvers in running first of all the region and then the area. At this time he needs to continue to work with the church in Korea/ There are other places in assignments that need to be roughed up.

Yesterday from the floor some lady said that the memorial of self-support is not a memorial, because we already decided that. A memorial cannot ever be a restatement of what we already decided. If we are not doing it, then we do not make another memorial. Somebody who has guts enough gets up and beats the shit out of us. You do not make a new memorial. If you do that, you have taken the power out of every memorial. We decided at the beginning that every house is self-supporting. That stands. This includes every religious house. I repeat, an area house is first a religious house and a social demonstration is first a religious house. A social demonstration as a house must support itself just like a regional house or a metro house. You better get clear on that.

There is going to be a few years when our support is going to have to come in different ways. You are going to have to take stipends from the Peace Corps or any other kind of corps you can get. You are going to have to go on salary for grants and pre-schools and so on. This is self support. Do not let any daydreamer tell you that self-support is only when you send me out to the

position as pastor of the Fifth Methodist Church in Paducah, Kentucky. We are out to win a revolution, not to do things properly and befittingly. We have to have rules and they have to be iron rules. But the first things a revolutionary knows is that rules are made to be broken in order to win. Wouldn't you feel like an idiot if you got to heaven keeping all of the principles and not having done a goddamn thing? This means that every religious house and every person in this order is a developer. It is up to every religious house to raise its program money as it is to raise its support money. We have got to understand that.

Now, I want to warn about a little bit about careful exposure. The moment you have a global Town Meeting book you have already started slitting your jugular vein. Matter of fact, the most geogeous thing about India is a book on the Indian people that decided that their nation is going to come off. They are not there trying to make global people out of the people of India, for heaven's sake. I'd like to see more of us in Canada decide Canada is going to come off. I would like to see more of us in the USA decide that the United States is going to come off. We need to come off, or you have not been able to see through history at all. When we get over this romantic nonsense about the poorest of the poor, and the 85% and the 15%, you may discover that it is the twenty fat pastors like myself in the U.S., West Germany or Canada or Australia who are in the direst need of awakenment and significant engagement in history. A revolutionary has to be so much at one with the Tao, but you cannot be utterly global without it showing in this act or in that act. Right now, I would be pleased, if even 1% of the people in India were global enough to care about the breadth of their own country. That is what is happening. These guys have got to be thinking far beyond India, but if they told everything they know, then shoot them.

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↓ The second thing, proliferation: legal spokes and bank accounts is going to kill you in exactly the same way. Every time a bank account is opened you show where your soft underbelly is. A week ago the Executive Committee of our Board was meeting and I decided I would not go. When somebody told me the auditors were there, I ran. And it's a good thing I ran. You think that for the last couple of years I have been trying to scare you into some kind of globality or unity. I hope that you do not learn the hard way that that was not it at all. I'm trying to keep ourselves afloat. When I sat up there and listened to what the auditors had to say about us, I froze for about thirty minutes, and then I was able to get my tongue and talk back a little bit to it. You had better run every single penny of funds through one set of books. That does not mean bank accounts in the nation in which you live or in the continental construct of where you are. One of the most frightening things is the word is out around the world that Arthur Anderson is our auditor. The auditor sat there and stuck down my throat that they had received letters from people saying that funds have been

raised in certain of our North American outposts that were not recorded in the books that they audited. Now, the next time one of your regional priors get greedy you just remember that I will be glad to donate my stipend over the next ten years to your greediness, the amount of money you are trying to pull off the top of something. Put all money into the legitimate bank account. I understand your sweat. You have only a matter of months until relief is going to come, when we do not have to sit around and worry.

I was so angry at the way some of you people in India sat around and fussed about money last year. If I had not been so fat and old I would have picked them all up and put them down the big deep well in Maliwada. Because I am not a poker player, you can read my face, even though I do not say anything at all. *One of the big mistakes they did was to put the area priors on the economic commission. The last person in the world you ought to put on an economic commission is an area prior. You are just asking for vicious fighting. There ought to be one area prior on it just to represent area priors, but the people who sit around most of all wanting the money should never be on the economic commission. You would have been far better if you would have had the little Jenny Wiegel or the Parekh kids. I was going to talk on priorship. But I won't. But I do want to say an area prior should not have the final say so in the use of money. Neither should the first among equal priors in a religious house or in a centrum have the final say so in the dispensing of money.

One other thing. I do not care why somebody outside gave us money. There is no designated money. It is given to the global group. Now, you are talking from inside yourself, not what they are after. Our integrity through the years has been that we have delivered, and then some on every cent of money ever given. When one foundation gave us \$300,000, the first \$150,000 came in the morning, and in the afternoon it was going to keep us afloat. But the foundation got out of the black methods school that which they never dreamed of. When I showed them the blue social demonstration book, and how Fifth City had gone to twenty-four nations of the world, I thought that everyone's false teeth would pop out. I had courage enough to say that you got more out of that first \$150,000 you gave to us than you got out of any grant you ever gave to anyone in all your history.

I would like to talk about how proud I am of our woman, and the increasing importance of the area council, about a new kind of sophistication, and about the morning office, about the solitary office (we are on the road so much we have to do it again in a very simple way). If I were going to talk about the solitary office I would suggest that you take the writings of Tagore that they are putting together for the morning office in Maliwada. One of the causes of many tragedies in Maliwada was that our people were denied the opportunity of morning office, without which you think you

are going to stand tall but you do not have the slightest chance of jdoing so without it.

The day Mary Kurian married Desousa, I, couldn't beleive it. I got o Maliwada on the day that Mary married Desousa. They had fixed ~~in~~ the castle that our people live in, a space like our morning office. Pretty soon, old Slick comes out and he is the first liturgist. We had the morning office. We went through that from beginning to end, and I mean with power. The think that shocked me most was that the charis were filled with Hindus. lThe ones that could not get a chair were peeking in every window and hole in the room. Now, if I had been there we would not have done it. I am glad I was not there, ready to suffer the fright and fear. However, they cannot do that every day. So what they are going to do is take on Tagore and use him in Act I, II, and III of the "office". You liberals dont get in a any big hurry. When you do not have a 45 rifle ~~xxxxxxx~~ to fire when a fellow is coming at you, you use a club. Don't think jfor a moment that a club is a 45, when your life is at stake. Let us not be in any hurry.