

GLOBAL VOIGE

13 July The mark of the saint is that he always lives at the limit of his powers.

—The Saint

THE GLOBAL COUNCIL OF JULY 1981: CHICAGO

THE WAY OF THE EARTH

IRELAND: 6th
hunger striker dies.
ENGLAND: More violendin 11 British
cities, Leicester
hit hardest

TEXAS: Arco Oil
president shot by
in family feud

CALIFORNIA: Santa Clara Valley will be evacuated to spray for fruit flies EASTERN U.S. Conscious sedation experiments may eliminate depression after and fear before dental procedures.

At the final summer prep plenary, Leah Early set this context for miracle makers. "I believe and live in the perpetually miraculous so I have no reason to believe this morning requires more than the miraculous.

CONTEXTS FOR TRANSFORMING

The secret of success that motivates task forces to choose to imitate riding a 12-speed bicycle downhill and pedaling furiously rather than coasting, Leah says is understanding the Five Great Principles of Transformation:

- 1) All hands on deck.
- 2) Re-Maneuva
- 3) Your assignment is not an effort to get everybody's name on the list. Your uniqueness is unrepeatedly needed.
- 4) This is the time we have. It is a
- c chairotic moment, not a time to burrow into a long journey of perfection.
- 5) However, our best is not too good for our colleagues on the way.

The context worked. The Kemper building was transformed for the Global Council. This may well be a reduplicable model. Try it!

THIS IS A DAILY PAPER contributions welcome

THE OPENING FEAST

Dignity, simplicty and depth collegiality marked the opening of The Global .Council, July 12, in Chicago. Over 500 . colleagues took part in a dramatic honoring of the gathering of the global movement.

The opening feast was preceded by a punch reception in the Grand Place, the procession of the Global Priory, the commissioning of the Panchayat and Deputies; singing of songs steeped in movement heritage; a pluriform Council rite; an elegant plate servant feast; a trio sonata interlude; a welcoming by David Wood for the Board of Directors; an opening address by Dick Alton and conversation and dancing in the Grand Place.

The Commissioning

Doris Hahn, on behalf of the retiring Panchayat, led the commissioning ritual for the Panchayat and deputies for 1981-1982. Commissioned were members Venasithamby Dharmalingam, Maureen Jenkins, Justin Morrill, John Patterson and Carol Pierce and deputies: Deirdre Dowsett, Cyprian D'Souza, David McClesky, Eunice Shankland, and Martha Talbott.

The Council Rite

The entire Council rose to rehearse the Council Rite which was rewritten this year to hold our pluriformity. The ritual response is now "For new life abounds forever."

After the rite, Don Bushman, meal host, led the evening meal ritual which is secular and will be used during the council: L. The Human Drama reveals the wonder. C. Let us manifest life's abundance. L. That is life.

C. Be it so.

Excellence describes the interlude sonata, a trio sonata, from the Baroque period, written by Heinrich Graum in 1659 and rendered by Marilyn O'Boyle, violin; Bob O'Boyle, oboe; and Sue Wegman, cello.

(reports of addresses by David Wood and Richard Alton on next page.)

WHEN YOU GET INTO IT

"I have chosen to advise you" began David Wood, President of the Board of the Institute of Cultural Affairs, in his opening remarks to the council.

Mr Wood compared the role of the Board of Directors to the US Senate: "To advise and consent." His advise took the form of the following parable:

'A Russian peasent trudged through the S Steppes in a raging blizzard. He came upon a small bird freezing to death. Looking around he noticed a pile of manure, and placed the little bird in, trying to warm it up. Indeed, the bird thawed and began to chirp. A Russian wolf heard the chirping, found the little bird and ate it. The moral of this story is in three parts. Not everyone who gets you into it is your enemy. Not everyone who gets you out is your friend. When you get into it up to your neck keep your mouth shut."

David rehearsed that the movement had weathered the storms of the winter, even at the equator.

"This was the year," Wood said, "We decided to take our eyes off the globe and look at special places, we did consults in 73 regions across the globe. 30,000 colleagues are waiting to see what we will do in the next three weeks. In fact, all the world waits."

SINGER LENS

Singer Sewing Machine Company's
Asian headquarters in Hong Kong,
held a LENS last week at the Lee
Gorden's Hotel. Sixteen participants
including eight top company executives,
Gail West on loan from Indonesia and
four faculty trainees ended each
day with a three hour Chinese banquet.
As a result, the Chinese management
want to help us do the next round of
LENS in Hong Kong. Oh yes, the men
decided they wanted to sing and sent
Robert Yallop for his guitar.

Four LENS are scheduled in Seoul in September all to be taught in Korean.

THE SEVENTY-3

Seventy-three regions had regional consults in 1980-81 according to the latest count. One more, in Brisbane, is scheduled in August. The official list is available from Interchange.

IT'S OUR TURN

Dick Alton, area prior: Area Nairobi, addressed the Council on "The Wild and Destinal Decade".

Three vivid images illustrated the situation that we as a Movement find ourselves in: A Kenyan bus; the last person on the bench; and real missional paradoxes.

Describing the need for an ethical posture coupled with discerning what is happening, Alton likened our situation to catching a bus in Nairobi. Three to five hundred people wait for the bus. The bus pulls in, and everybody gets on. However, they can't read so they get on every bus. In fact a riot occurs each time. When everybody is on the bus, the conductor announces where the bus is going and everybody not going there, gets off.

The question for us is how to deal with the pressure that build up around who gets on and who gets off.

Alton, who was a fine baseball player in his youth, used the image of getting off the bench as our future direction. Alton said that it's late in the game.

"There are not many of us left," he said. "The old folks took a shower and we don't know what to do. But history needs someone who's at the end of the bench to come up and hit the ball. I do think it's our turn.

Alton also talked about the missional paradoxes we face: Institute/Order, secular/religious, fragile/yet ready. "The question," he said, "is how we hold the tensions in being that , allows us to be about our task."









打到自身各身身是是是是有人的

Structural permeation is ageless.

Just ask the day camp one and a half year olds. Sunday they permeated the justice system.

The mini's and preschoolers took a special trip to Grant Park to experience systems, the police system in particular. They met a policeman and a policewoman on horses. The officers even let them pet the horse's nose.

In addition the Chicago Police were impressed by "the loop" system. The loop system involves teachers stationed at the beginning and end of a long string which has loops attached which each preschooler grasps while the strollers flank both sides.

The policemen directing traffic at a busy intersection almost stopped directing as the preschoolers crossed the street towards Grant Park. When they returned the policemen yelled, "Wait." They then stopped traffic in both directions (unheard of!) holding up one hand, and waving to the chain of toddlers with the other until all had crossed the street.

POSTAGE STAINPE AEROGRAMS

AMMINISTE IN THE

Global Voice Office

Znd Floor

NEAR THE Bar

18 & domestic:

12 & posternal

19 & Foriegn P.C.

30 & Aerograms

40 c Foriegn & OZ

ON SALE DURING

BREAKS

SHOWING

EXCALIBUR

Courtesy of WARNER BROTHERS

at the

TOWN THEATER

MONDAY



for the Council is finished. It has been a magnificent effort by teams made up of people all over the world what are some scenes that you remember?



i know weve got to get this airconditioning fixed but what should be straight has become bent...

i know we have to weave together all the data of the 73 regional consults but do you think we will get it finished using just this one terminal?



i know that we must research into cheaper transportation to the council from europe but this is ridiculous.

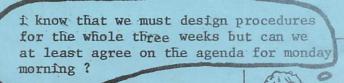


i know we all carry the responsibility on our shoulders... but who's in charge here?

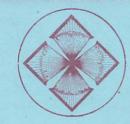


i know that we have 600 people to feed but this automatic mixer is a great help

fjeisndj dkde ;rvw
!#)(*!! FLOOR WASHING TEAM
dgytebswkl jud lahwmnnbve
dgeys eesjnw decor!



The right road is like a high road. It is very easy to recognize. Man's only fault is that he does not look for it.



-The General

JULY 1981: CHICAGO THE GLOBAL COUNCIL OF

WARSAW: Polish dockworkers threaten strike unless government

agrees to wage hikes.

WASHINGTON: U.S. government issues first warning that even small amounts of alcohol are dangerous to the unborn.

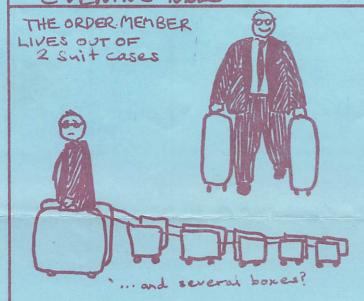
PEKING: The Yangtze River in SW China floods up to 10 feet

after 16 inches of rain. Military rescue from roof tops.

U.S.:

Justice Department threatened to bring criminal charges against any postal workers who go on strike when contracts end next Monday.

NEUS ENING



On behalf of the Assignments Task Force, Rob Duffy laid the context for the experimentation with the assignments process this Summer at noon on Wednesday.

He traced the process history. In 1965-66, 56 names were on the sheet, in 66-67 —122 names, in 70-71--18 houses. And in 80-81 nearly 1000 names showed up assignable to 109 locations across the globe.

Mr. Duffy stressed Covenant as the basis for Order assignments with such insights as the following:

"Assignments are a symbol of radical obedience...our foundational decision is to be the assignable ones--to be where the mystery needs my being...we are a people of covenant...under the gaze of missional community...everyone shows up participating in this covenant."

The assignment process, he continued, demonstrates our care for and honouring of each individual and each other's decisions:

"The process cares for the profound uniqueness of individuals...stands present to the disruption and pain...are a symbol of care."

HEER DECISION

Venasithamby Dharmalingam, on behalf of the Global Panchayat, made the traditional Panchayat Declaration to the Council Thursday morning.

Transcripts of the Declaration, which was deeply appreciated by the assembled Council, are in process.

But we would like to share one image from the Declaration which has

struck the imagination of the participants.
Mr. Dharmalingam related an image given by a guardian from Vaviharsh, Mr. Herbert Godbole:

"The ICA is like Gold. The thing about gold is if you put it into a furnace and melt it, it stays gold. If you hammer it into a thin leaf, it remains gold. If you put other metals with it to ake an alloy, you can reclaim the gold.'

What he was talking about, Mr. Dharmalingam explained, "is if you have decided to be the order..you all get heated up and melted, but are still sustained as the order. Hammered thin like a leaf, you are still strong, and mixed like an alloy, you are still the same as you were. It is sheer decision to be gold."

SEND ME!

We are not assigned to geography, Mr.

Duffy emphasized:

"Assignments are made for the sake of the mission and in tension with the individual journey ... this is a time when we consense on our missional thrust...we create the arena of our missional expenditure on behalf of history and then trust our lives to our colleagues...we are all participants in the total task... and able to assign ourselves..there are no promotions, only assignments to roles and functions...no firing of anyone, individually we are part of the structure and weakness of this body...ours is a journey of service...no resumes are needed.

Continued P. 2

(next column)



Who are you?
what are you marching for?
these and other questions were unsatis—
factorally answered yesterday as the whole
Council marched out with Camelot banners
to the lake side, to joust for the privilege of championing the Queen. (How could
the onlookers know that these were the
very questions that we were struggling
with ourselves?)

However we completed our quest to the lakeside park, (though we found not the lady of the lakeside) and set up a Round Stadium. There followed three tournaments of such fury and skill that not one escaped without bruises, abrasions and wounded pride



FIRST there was the race to choose the champion of each team. Abreathtaking race especially for the riders who landed under neath their horses.

SECOND there was the quest for the Grail, which was gloriously won by the Support Forces Team, and was a bit of a washout for the other teams. especially for the riders who...

THIRD there was an allin Joust with pill-OWS! to select the Queens Champion which was ignominiously lost by the Support Forces Team (I think Team won 1) Worthy of mention by name is Sir Kay Kay Tupe, Knight of Maharashtra who was a brave and gallant runner up and only lost the title because of his refusal to hit a woman. Chivalry is alive and well and lives in Maharashtra. Following the fighting was the Knighting of the winners and a ferry fine feast of fried fowl for everyone

(cont from p.1)

To further emphasize the missional focus of assignment, Mr. Duffy read this description from the Polity Document to the Council.

"The paramount function of the Assignment Commission is to ensure that all a assignable persons are accounted for in the configurations that fulfill the missional demand."

This July, the assignments process is building on work which began last March with global assignment PSU's held in Chicago which built a construct for the process. In April, houses received a series of collegiums, 10 in all, designed to get the depth brooding of the total order into the global assignments. The PSU and collegiums filled a real need in the Order.

(mext col)

Assignments this July follow this progression: building Council consensus on configurations and assignments by teams in extended lunch conversations and by Council plenaries, symbolizing the consensus by the Panchayat who holds the comprehensive picture, working through the actual model by the Global Priory, and presenting of the model to the global Order assembled for consensus.

The Assignments Task Force gathered data until July 4, and created the procedures that will allow assignments consensus by July 28. The intent is to phase the process throughout the Council. The first point of consensus would be July 21 on the missional configurations.

The Assignments Task Force does not make assignments decisions, Mr. Duffy stressed. It does coordinate recommendations, keeps access to the process open, guards the care structures, forges the methods and maintains global communications.

(2)

i know that brainstorming
past wisdom and future directions
simultaneously is not a very
good idea but thats no excuse
for ripping up her notes



The right road is like a high road. It is very easy to recognize. Man's only fault is that he does not look for it.

-The General



BAL

THE GLOBAL COUNCIL JULY 1981: CHICAGO OF

WARSAW: Polish dockworkers threaten strike unless government agrees to wage hikes.

WASHINGTON: U.S. government issues first warning that even

small amounts of alcohol are dangerous to the unborn.

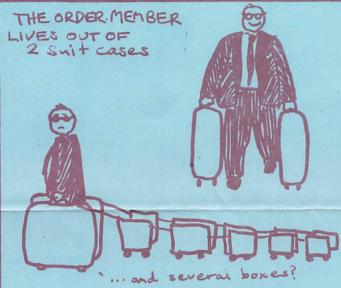
PEKING: The Yangtze River in SW China floods up to 10 feet after 16 inches of rain. Military rescue from roof

tops.

U.S.:

Justice Department threatened to bring criminal charges against any postal workers who go on strike when contracts end next Monday.

NEWS



On behalf of the Assignments Task Force, Rob Duffy laid the context for the experimentation with the assignments process this Summer at noon on Wednesday.

He traced the process history. In 1965-66, 56 names were on the sheet, in 66-67 —122 names, in 70-71-18 houses. And in 80-81 nearly 1000 names showed up assignable to 109 locations across the globe.

Mr. Duffy stressed Covenant as the basis for Order assignments with such insights as the following:

"Assignments are a symbol of radical obedience...our foundational decision is to be the assignable ones -- to be where the mystery needs my being...we are a people of covenant...under the gaze of missional community...everyone shows up participating in this covenant."

The assignment process, he continued, demonstrates our care for and honouring of each individual and each other's decisions:

"The process cares for the profound uniqueness of individuals...stands present to the disruption and pain...are a symbol of care."

HEER DECISION

Venasithamby Dharmalingam, on behalf of the Global Panchayat, made the traditional Panchayat Declaration to the Council Thursday morning.

Transcripts of the Declaration, which was deeply appreciated by the assembled Council, are in process.

But we would like to share one image from the Declaration which has struck the imagination of the participants.

Mr. Dharmalingam related an image given by a guardian from Vaviharsh, Mr. Herbert Godbole:

"The ICA is like Gold. The thing about gold is if you put it into a furnace and melt it, it stays gold. If you hammer it into a thin leaf, it remains gold. If you put other metals with it to ake an alloy, you can reclaim the gold."

What he was talking about, Mr. Dharmalingam explained, "is if you have decided to be the order..you all get heated up and melted, but are still sustained as the order. Hammered thin like a leaf, you are still strong, and mixed like an alloy, you are still the same as you were. It is sheer decision to be gold."

SEND ME!

We are not assigned to geography, Mr. Duffy emphasized:

"Assignments are made for the sake of the mission and in tension with the individual journey...this is a time when we consense on our missional thrust...we create the arena of our missional expenditure on behalf of history and then trust our lives to our colleagues...we are all participants in the total task ... and able to assign ourselves..there are no promotions, only assignments to roles and functions...no firing of anyone, individually we are part of the structure and weakness of this body...ours is a journey of service...no resumes are needed.

Continued P. 2

(next column)



Who are you ?

what are you marching for ?

these and other questions were unsatisfactorally answered yesterday as the whole Council marched out with Camelot banners to the lake side, to joust for the privilege of championing the Queen. (How could the onlookers know that these were the very questions that we were struggling with ourselves ?)

However we completed our quest to the lakeside park, (though we found not the lady of the lakeside) and set up a Round Stadium. There followed three tournaments of such fury and skill that not one escaped without bruises, abrasions

and wounded pride.



FIRST there was the race to choose the champion of each team. Abreathtaking race especially for the riders who landed under neath their horses.

SECOND there was the quest for the Grail, which was gloriously won by the Support Forces Team, and was a bit of a washout for the other teams. especially for the riders who ...

THIRD there was an allin Joust with pill-OWS ! to select the Queens Champion which was ignominiously lost by the Support Forces Team (I think Team won 1) Worky of mention by name is Sir Kay Kay Tupe, Knight of Maharashtra who was a brave and gallant runner up and only lost the title because of his refusal to hit a woman. Chivalry is alive and well and lives in Maharashtra. Following the fighting was the Knighting of the winners and a ferry fine feast of fried fowl for everyone

(cont from p.1)

To further emphasize the missional focus of assignment, Mr. Duffy read this description from the Polity Document to the Council.

"The paramount function of the Assignment Commission is to ensure that all a assignable persons are accounted for in the configurations that fulfill the missional demand."

This July, the assignments process is building on work which began last March with global assignment PSU's held in Chicago which built a construct for the process. In April, houses received a series of collegiums, 10 in all, designed to get the depth brooding of the total order into the global assignments. The PSU and collegiums filled a real need in the Order.

(mext col)

(2)

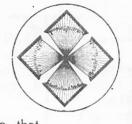
Assignments this July follow this progression: building Council consensus on configurations and assignments by teams in extended lunch conversations and by Council plenaries, symbolizing the consensus by the Panchayat who holds the comprehensive picture, working through the actual model by the Global Priory, and presenting of the model to the global Order assembled for consensus.

The Assignments Task Force gathered data until July 4, and created the procedures that will allow assignments consensus by July 28. The intent is to phase the process throughout the Council. The first point of consensus would be July 21 on the missional configurations.

The Assignments Task Force does not make assignments decisions, Mr. Duffy stressed. It does coordinate recommendations, keeps access to the process open, guards the care structures, forges the methods and maintains global communications.

> know that brainstorming past wisdom and future directions good idea but thats no excuse for ripping up her notes

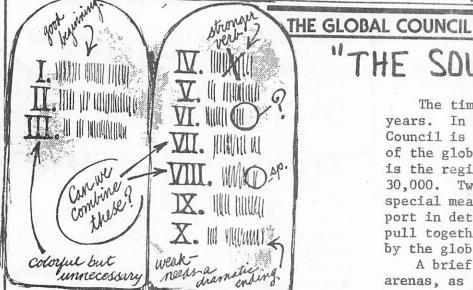




THE GLOBAL VOICE

18 July Logic cannot penetrate that loneliness of the human soul.

-The Saint



The shift from listening to dialogue and writing marked the opening of the second section of the council Friday. The change from plenary to teams also came as a welcome shift.

The first day of the 5-day drive toward a Global Grand Strategy occasioned passionate dialogue and a dawning awareness that there are no easy answers in the assigned arenas. A three-way tug of war seemed to emerge between fascination with the past, dealing with the present, and yearning to look at the future.

The teams seemed to experience a dilemma at the point of deciding what actually to write, and a need to grapple thoroughly with the issues before writing. This council, it appears, will allow the depth push at issues to spiral deeper as the Council progresses.

One team leader reflectied: "The Council is like a sounding board, allowing us to risk to do what we have intuited is right."

The intent of the first part of Section II A is to write first drafts of practical and common images on six arenas of concern: regionalis; primal community; HDZ; pluriform order; movement training; and the state of the movement.

HE GLOBAL COUNCIL OF JULY 1981: CHICAGO

The time frame for the work is three years. In effect, this section of the Council is the intensive configuration of the global research net. The audience is the regional team, the movement, the 30,000. Twelve hours, interspersed with special meal constructs which we will report in detail tomorrow, will be spent to pull together the swirling stew created by the global reports and reflections.

A brief look at the tasks in the eight arenas, as contexted by the Regulatory, follows:

REGIONALIS will focus on the dynamics of the regional , the process of bridging the gap from local to global, its current state and the movemental response. Included is a close look at regional consults.

PRIMAL COMMUNITY will look at multihuman settlement as well as simple villages and focus on the local. Cluster experience will also be looked at.

HUMAN DEVELOPMENT ZONE will dialogue with the current wisdom available and look for the empirical building blocks of the zone, not as a program but a program edge.

PLURIFORM ORDER will concentrate on the question of how a pluriform order rides history on its back, our current state, and how we got here. Included is a look at both the religious house and the regional team.

MOVEMENT TRAINING will seek to concretize the surging consensus for movemental training, and look at the how, why and tools. The STATE OF THE MOVEMENT will pull together the work done on the nodal points, (points of common concern and activity) in order to begin to describe the state of the movement, and in effect, begin to put meat from the last year on the skeleton of the master strategies.

COMMON THREADS -

As 16 TEAMS the Council reflected Thursday morning on eight common threads which ran through the reports. They pulled insights on the arenas into written first drafts of our present state which included The Common Intent, Global Contradiction Addressed, Strategic Questions, and Recommendations. A plenary session allowed the Council to hear the reflections and push to another level of brooding. The arenas of reflection included the 7 Revolutions, Structural Permeation Labs and Probes, LENS, framing and four-sector linkages, cluster modes and strategies, urban strategies, training and formation, and the Religious House Dynamic.

"Standing in the tension...bridging the gap...creating the myth...
suprisingly competent...revolutionary
intent... new profundity... channel
of flow...ushowed up as key phrases
which illustrate the dynamical emphasis
of the reflections.

A people of reflection are we! And of course, we reflected on the reflections on the reflections of the data.

"We are standing in profound victory and profound temptation... what is beyond success? We are not content with being used by the world..."

And an indication of the new openness in this Council.... "What if we were meeting for the first time?"

A Note from home....

(a note from Melbourne)
Greetings to all!

It has been a glorious weekend of creative thinking thru and planning as a solitary. Writing a poem on Solitude and Marriage became a means of doing a witness for the House Church of one, and writing the GOR report for the same. The coming week is full of indicative battleplanning, work, Lens visits and further work with the Housing Commission.

Grace and Peace, Janis Dunn



Visit the SELF-SUPPORT FAIR! West End--Lawrence Side 2nd floor Come one, come all to see THE RESUME HALL OF FAME

have a resume written in minutes. select the job of your dreams (\$25,000'

and up) at the global SELF-SUPPORT DART BOARD

and have the details revealed to you as you OPERATE THE COMPUTER TERMINAL. 'that reveals all

Hear the WIzaRD explain the intricacies of MARKETING, MANANEMENT AND COMPANY STRUCTURE as he juggles the dynamics before your eyes.
play the MANAGEMENT GAME
TONIGHT!! TONIGHT!!

Ancient Rites of Passage

The sixth graders just completed their 3-day Ordeal which is the high point marking the rite of passage. They spent an overnight in the National Forest of Mexico and, the next day, went to the Pyramids to experience celebration according to an ancient rite of passage. We have no details on the ancient rite but do know that all 22 6th graders are still on the trip, as well as both Averys and Both Mathews. They are moving on on Saturday to Juahaca.

ANNOUNCEMENT

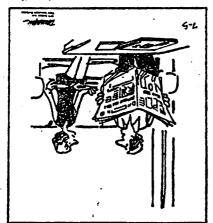
There is a typographical error on the cover of the Permeation Probe Back-Up Manual which was passed out Thursday a.m. The title: Global Union Experiment is in fact a description of nine Global University Experiments

Those are:

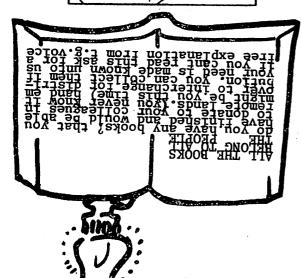
- 1) Work with a small black college in Jackson, Mississippi
- 2) Work with 4 universities in Indonesia
- 3) Multi-faceted work with universities in the Indianapolis region
- 4) Ongoing work in the Boston region
- 5) A residence hall LENS at the University of Wisconsin, Oshkosh
- 6) The Apia region district demonstration
- 7) The University Colloquy
- 8) The Chicago Region Third World Weekend format.
- Developing linkages with Lusaka University.

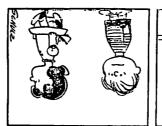


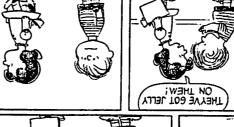
same people who got us into this mess to get us out." "Our mistake was expecting the

















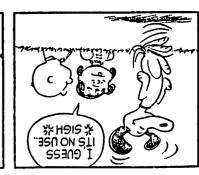


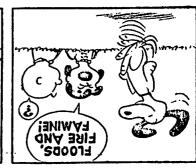


THESE ARE HANDS WHICH MAY GOMEDAY CHANGE THE COURSE OF DESTINY!









I'LL MEET YOU ON THE ROAD TO ST TROPEZ We'll be millionaires That day...

The 2nd floor is quieter this year (the summer has just begun). At one end you have the sober click clunk of the pool table punctuated by the puk pak smak GAH! of the pingpong table. Around the pub are tables where intense groups huddle together and crack a contemplative tube or two of cold beer. You get the occasional rowdy hoy poloi singing and such like. At the other end there can be found wall to wall lounges and in the lounges individual and family lounging providing a perfect backdrop to some very fine sculpture.

O, the 2nd floor, this is where the Council really happens. Here the pain is shared (refer to the Journal quote); here the joy recalled, here the hope resolutely claimed.

List night saw the first of a series of evenings celebrating the cultural diversity of the council to the accompaniment of imported Guinness, some singers ranging from the sublime to the ridiculous. We heard from Fiona Berrresforrrd frrrom Scotland, Dominique and Monique de France, Berthold (Stomp) Schwaiger and Hannerl (Golden) Golda from Germany, Alan (aweinspiring) Berresford, and a few other obscure mendicant musicians.

PRIORSHIP TEST!
Submitted on behalf of the assignments commission by the LIMA house.

ANSWER THIS QUESTION !

This question was raised after a collegium on Order principles: by one of the Interns:

"I only have one suitcase; does that mean that the Order will buy me another one ?"

first prize: one week for two in
Riskville Washington
second prize: two weeks for two in
Riskville Washington

THE MOB

The Student Mobilization Force (fondly called the Student Mob) tripled their blueberry harvesting activity this week and set a one-day record of 61 lugs of blueberries (61 x 16 quarts).

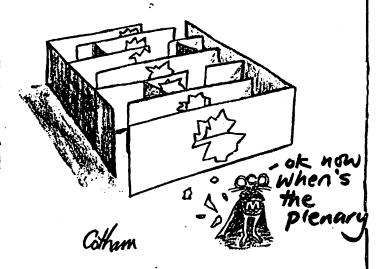
Saturday the ninth graders who normally live on the 3rd floor and do Metro Marketing went up to the farm to give the 7th graders a hand.

From the farm also comes the news that Warren Dunes is a great place for a celebration. Also, the 7th graders have decided to attend local church services

every Sunday.

The Student Mobilization is a laboratory for management techniques—managing themselves, menu planning, cooking, laundry and financial records.

The 9th graders continue to work on cluster recommendations for the next year.



i know this team looks like theyre engaged in heated discussion but she fell asleep 10 minutes ago





GLOBALS SECTIONS OF SURE VOICE.

The butterfly counts not months but moments and has time enough.

-The Poet

THE GLOBAL COUNCIL

OF

JULY 1981: CHICAGO

inia Fest

Harry Belafonte was born in Harlem, New York, on March 1, 1927. When he was a child he visited the West Indies, his mother's home. This visit was to inform the gift he brought to music across the world.

Belafonte began singing in Greenwich Village in a coffee house he and a few friends owned. When the "Temporary Retreat" was closed, he got together with two guitarists. They gathered a repertoire of folk material to use in his newfound art of folk music. The guitarists used to to give him the freedom of movement to dramatically express the meaning of the age-old songs and to give folk art a new dimension, never seen or experienced before. This desire to interpret, to understand, and make all who hear him understand, was the first thing that set him apart from anyone else.

Since these early mays Belafonte has viewed music as a bridge of many gaps. In a world of differing ideologies, conflict and change, one man has held fast and sang of all the things the people know, revolution or not...he has reached them in their anguish as well as their splendour and during moments when they were united, when they were divided and alone ...

Belafonte is the musical pioneer who first made it popular to sing about the things that were bas (bad) as well as those that were good. He opened new vistas for songs that were to be known as protest and wedded them with the awesome word that is art. He discovered that 'a world of meaning in music that related to a people's history and living, instead of merely words without identification and relevance in an aimless society. His songs of seething

(cont p. 2)



YOU ARE INVITED TO HEAR A PIONEER IN FOLK MUSIC IN CONCERT BUSES LEAVE AT 5:30 TUESDAY NIGHT JULY 21, 1981

CELEBRATE WITH A PICNIC ON THE LAWN WINE AND SOFT DRINKS BRING A SWEATER OR JACKET TO WEAR, BRING A BLANKET TO RELAX ON

AND ENJOY A NIGHT OUT

Belafonte -

questions about the state of the world reached the young and his so songs of strength and beauty calmed the old and frail. The first waves on the shores of new expression were his personal forays into what had been untried before in a world of popular music.

Belafont is an artist on the move, both around the world and across the times. His honest style has pleased audiences across the globe. but Belafonte is more than a singer and actor. From the early days, Belafonte used his music to provide motivational strength within the balck community, especially during the civil rights struggle against hate, ignorance and discrimination in the U.S. and around the world.

In 1966 Belafonte performed in Paris and Stockholm for the first European-sponsored event to support Dr. martin Luther King's work. Over a quarter million dollars was raised in these two cities for the Southern Christian Leadership Conference (SCLC) Since the assasination of Dr. King, Belafonte, who was a confident of the late civil rights leader, has been named to the board of the SCLC and is chairman of the Martin Luther King Jr. Memorial Fund.

Other humanitarian efforts on the part of Belafonte are numerous but we'll list only a few to demonstrate his practical application of the message of his music.

first member of the entertainment industry to serve on the Advisory Committee of the Peace Corp

-coached corps members in the U.S. and abroad -African nations work on cultural centers

--Belafonte Foundation for aid to African Students seeking education in the U.S.

-cultural advisor to the nation of Guinea



i know its discontinuity
and you can get cheap tickets for
an all night disco
but i really dont think that she's
interested







Ask and it will be given you; seek and you will find; knock and it will be opened to you.

For everyone who asks receives, and he who knocks, it will be opened.

-The Anointed



THE GLOBAL WOLGE

THE GLOBAL COUNCIL OF JULY 1981: CHICAGO



As the World
Turns

WASHINGTON

Reagan's tax reform opponent, Chicagoan Rostankosky chairman of The Ways and Means committee says he could support a 3-year tax cut given certain conditions.

OTTAWA Talks begin in Canada at the Ottawa Summit sunday nite with 8 of the wealthiest nations' chief executives present, including Wilhelm Schmidt, Trudeaux and Reagan.

ROME: Trial begins tomorrow for Turkish terrorist who shot. Pope John Pul II and two American women.

KANSAS CITY Dead now total 113 in Hyatt-Regency Hotel tragedy. Five separate groups are investigating the accident.

MOSCOW Leonid Breshney sends congratulatory telegram to re-elected leader of the Polish Communist Party. Traditional expression of confidence was noticeably absent from the wording. Also elected to the 15-person elite board of the party was the first woman and the first member of the Solidarity Union.

JERUSALEM: Israeli continue to pound Palestinian air installations as Palestinians lob rockets into northern Israel.



WHAT IS THE REVOLUTIONARY RESPONSE?

"Around the World" Strategic Configurations is the focus of a five-day series of team lunches, guild plenaries and council plenaries this week.

On Tuesday, July 21, a special 12-person configurations task force will present to the Council for consensus the "Emerging Mandate for the Configuration Design for 1981-82." This mandate will be drafted in the context of the four years of the "Regional Religious House Team Experiment." The mandate will be given to the assignments task force to inform their recommendations for assignments for 1981-82.

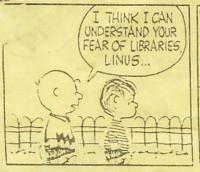
This entire process is an experiment in gathering the collected wisdom of our body and Broadening responsibility for our global configurations. Lunches in the next section of the council will be an attempt to integrate the assignment process with council strategizing.

The extended lunch formats began Friday with a prophetic conversation on the nine continents. Questions asked included:

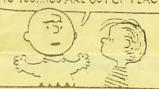
- 1) What is going on in the continent?
- 2) Where is the continent struggling to define its task? 3) What is the task of the continent for the next 20 years?
- 4) What would you prophesy are the place s to watch in the next 5-20 years and why? What would be three revolutionary responses that the movement could make on each continent?

Background materials were passed out for further reflection: the 3 master strategies out of Book I 80-81; Global Operations 5 Components of Strategy Screen (Jan 81), the Art of Strategy drawing; 1980 Areal Coverage Charts and a Configurations Components screen.

Saturday the 16 teams took on the challenging and complex task of naming the portents of the future the crystal ball of the global situation. Using a grid as a guide, the teams brainstormed concerns bumped into everyday in the economic. political and cultural arenas. Other questions in the conversation include: W What is going on in the world that might inform our regional house experiment? Wa What are the contradictions in the world that the religious house experiment begins to address and what is happening in the world today that informs our regional religious house experiment in the arenas of study, symbol, time, discipline, space, declaration and action?



"LIBRARY FEVER" IS SIMILAR TO OTHER MENTAL DISTURBANCES... YOU FEAR THE LIBRARY ROOMS BECAUSE THEY ARE STRANGE TO YOU...YOU ARE OUT OF PLACE.







Sunday morning was a look at the emerging indicatives of each continent by the council in guild setlings (4 teams). A council plenary followed the morning's work and guilds reported their work.

The teams reflected on the pleanry at Sunday lunch. The reflection on the pleanry was followed by a look at the implications of the emerging indicatives and the symbolic moves that could be made for next year. Questions include: Where can another continent in the globe aid and assist this continent in bringing off its emerging movemental indicative?

What would be the global implication in 4 to 10 years of increasing our emphasis in this continent? The capstone question that seemed to release wild creativity was: "What would be the highly symbolic moves to make this year, towards that kind of emphasis?

All this data will be used by the configurations task force to come up with three models for the body to look at on Monday. The Area Priory, the Panchayt and the regulatory will be human resources also. Council memos will be used to allow individual response to the models during the plenary. All this will be taken back to the task force which will begin to discern the emerging historical mandate. In a plenary on Tuesday, the configurations task force will present the emerging historical mandate on configurations to the assignments task force.

Inc











by: Marcus Salve

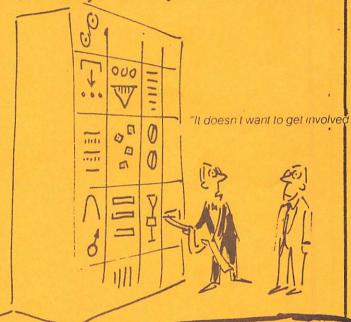
The Fifth City Golden Dinner, Friday night opened with singing the Fifth City Love Song and the Iron Man Song. Thirty people from different projects and nations went to Fifth City that evening.

A warm welcome was given by an iron man and an iron woman, Lela Mosley and Verdell Trice, from Fifth City. At the dinner time, Fifth City activity reports were given by one iron lady. Then, afterward, Jamaican, Indian, African, Spanish, Iceland, Japanese and Taiwanese projects reported the highlights of their year. They demonstrated their cultural activities with song and dance.

Everybody was empacted by Fifth City. Everybody felt like after a long time, they were being hugged by their main mother. At the send-out, everyone was given an iron man symbol.



After yesterday's report on accidents, Houston submitted this picture! Andrew Tomasaki reported a brush stroke accident Saturday, "He saw me coming and I hit him." Eileen Morrill told one on Memphis! Moral of this story: History is no accident!



you may think this is the last time you see us but you'll find us with you on every call in your global brochure.

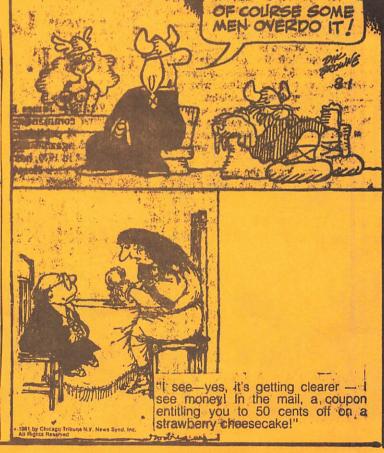


- * Pioneering in religious life is what it means to care for those who care.
- * There is a paradigm already tested: Going back to the desert in order to create a movement, a happening in history.
- * Our journey has been one of focusing on contemplation, teaching and service. The challenge for the Order now is to wrestle with doing all three profoundly and simultaneously.
- * Our imbalance is strategically chosen. Our emphasis has been on service for the last nine to ten years. The contemplative collapsed. Teaching became the ally of service.
- * What's emerging is carving out the symbols, movemental and extended Order, and our next emphasis will be on service/teaching/contemplation, which is an intensifier, not a let up.
- * The three key dynamics to watch and guard are the Religious House, the Regional Team and Temple eventfulness or events designed to grasp profound meaning.
- * The keystones for the next 20 years will be the Pluriform Covenant, the Founding Mythology, Symbology, Rational Structures and Future Polity.
- * We need to study the times we are in, explosion of my universes against the socioreality.
- * We need to study the Cultural Pole, the Social Process and the Historical Religions.
- * We need to study our common memory: only a people already have the memory which supports our understanding of the contentless word of life.
- * By the way, nobody has a problem with God, Christ is a "term" problem.
- * We need to study the declarations and speeches of Joseph and others who showed us what was there.
- * The question is "What is the wisdom the world needs to be on top of?"
- * The Ur images course needs to be worked on on.
- * We need to experiment with the shape and form of the Movemental and Extended Order. There is only the Order in history, only symbolic and extended: those who live in it and those who live in relation to it.
- * We also need to experiment with House models, symbology, especially songs, and how we beckon new members to do the 2 billion villages.
- * We need to ponder on corporate exercises, writing, the watch and fast, on the many exercises on the shape of the House and reflection and our missional learnings and get out of ourselves what we've learned through PSU's and conversations.

- * We need to ponder about priorship acceleration.
- * We need to guard the classes—as a way to rehearse the significance of our life; the elders—how do we honour them; the families how do we get at their gizzards and the drama; the emerging forms.
- * Steve Allen said that the Great Prayer is that all may be one, that each human may grasp their uniqueness; the Great Promise is that greater things shall you do; and the Great Command: Love one another.



- * People who don't have blue on need to think again. I'll survive without blue, but under "loving one another" blue is life and death. Imagine a soccer team without a uniform.
- * We need to listen to one another and not be so sure that we know who is talking.
- * We need to poke fun with one another: we're worth poking fun at!



It is a crisis of workability--all that is

is God coming after your gizzard.

The assault is on individual self-conciousness: I've never been prior; I haven't been trained; I don't understand, give me a context.

It is the mind getting messed around by the mystery. He's after you, not somebody

to be that dynamic in history?"

* Your heart, the essence, responds. When the shuttle was launched, me, my essence was up there.

Hope: hope is a pillow in my arms, stolen in the night somewhere between 12:00 and

3:45.



* Maybe what's happened is the ambiguity of the future. How long will this last? How far are we trying to stretch ourselves across the globe? How will we hold together? Who'll be around anyway?



How we ridin Is you Might aim er a shade t on yer side. sure its safe Rufusi

* That is a decision, the automatic pilot has stopped working, and we have to make a decision.

* Confessing to your fate is saying, "Allah wills it." Giving into possibility, not destruction with open eyes, joyous heart and a passionate relationship to knowing, doing and being.

Our corporateness is divine, not ideal --* The question is, "What are you going to do the rip and tear of spirit is not human. We are choosing self-consciousness, we are inventing.

> People say: Give me the context. context is your life, you have to create anything else, you have to give meaning.

It is an awesome struggle.

We stand with a singularity of purpose, a purposeful integrity.

* We seek the engagement of people in creating the New Religious Mode and the New Social Mode.

* We embody the historical style to bring off society. The master strategies are doing one thing--bringing out the appearance of a demonstration of historical style. We accept responsibility for that.

* The appearance of declaration concerns the fact that the 20th century is producing its own face. We have taken our tragedy on our backs.

* The world has its own images of hope. Our question is what deed is God requiring? It might not have anything to do with what people want.

* You've got to bet on every model you build with your life. It means being passionately engaged where the fat lady lives.

* Yet we must be forever detached. That is crucial to the fat lady's relationship to her life.

* Our public visibility-being in the eyes of the world-brings demands and relationships, yet we are finally accountable to God.

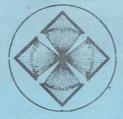
We live in the tension: between changing structures and changing lives; passionate engagement and reflection; symbolic and extended forms; the Order and the ICA and the EI; developing and developed nations.

We are required to stand in these tensions relative to our integrity.

What is the 20th century's turning point?

* A discription might be of a rocket to the moon that got in trouble and couldn't turn around and had to go around to the dark side. of the moon, with hopes of gravity sending it back.

* We are on the dark side of the moon and can see the earth rise coming at us.



GLOBAL VOICE

23 July Learning to be at home in the world is, I believe, the purest way.

-The Saint

THE GLOBAL COUNCIL OF JULY 1981: CHICAGO



BEIRUT: Continued Israeli bombing of fuel refinery and pipeline in South Lebanon has created fuel shortage and oil polution in the Mediteranean Sea.

WASHINGTON: Time-Life Corp. announces that the 128-year old Washington Star is closing because it can't compete for advertising. Washington will become a one-town newspaper, with only the Washington Post serving the nation's capitol.

WARSAW: Top leadership of Solidarity Union is meeting behind closed doors to revamp strategies in light of the new make-up of the Polish Communist Party.

PEKING: China calls the U.S. a "two-timing super power only motiwated by its own interests" because of U.S. continuing relationships with Taiwan.

ROME: Turkish rebel who shot Pope John Paul II is sentenced to

life imprisonment by Italian Courts and says he will not appeal.

CHICAGO: Leading women's magazine follows headline of "MAKING IT" with subtopics of Money, Success, Power and Love in order of priority. Sounds like history repeating

itself doesn't it?

TRIPLE TREAT

Surprises continue to provide a fresh breeze blowing through the Council.

Tuesday's Triple Treat Lunch was no exception. A European singing group, a Kipling reading and the presentation of the 1980 Annual Report showed again the painstaking care given to drama during this council.

Before lunch, Continent Europe taught the Council a beautiful song, "La Chanson de Rossegnies." Dominique Mathiot translated the song "This is the song about the beauty of a village. The song of kids, the smile of elders makes an image more beautiful up to heaven. The chorus means, 'Roseignies, my corner of the earth, I will never leave it.'"

Adam Thomson read a bedtime story from Rudyard Kipling about the Armadillo, Painted Jaguar, Prickly Hedgehog, and Slow and Solid Tortoise, all of whom live on the banks of the Turbid Amazon.

The 1980 Annual Report was set on the plates of the Council.

Ray Spencer said 30,000 of the attractive and sophisticated brown-tone reports

would be available for distribution through house boxes.

The report is described on a fold-out fly-leaf as "a palette of pictures and stories which illustrate what people working together have accomplished." The report holds a simple composite picture of our global financial situation. It is designed to hold a separate letter from national boards and a national financial statement. An insert from the U. S. is available as a proto-type for other nations.

This report is written simply, has spelling which follows the Oxford English style adopted by the United Nations. The illustrations, graphs and simple language make this an appropriate and sophisticated tool to reinforce last year's framing breakloose.

If they are a cluster, we must all be a zone.



GETTING IN SHAPE FOR '81 ...

Laughter, awe and a sense of unity filled the Great Hall Tuesday noon. One 8½ X 11 sheet of paper, "Toward 1981-82 Configurations" was responsible. The little sheet symbolized and contained a consensed direction for the next three years of configuration.

Despite concerns over troop numbers or particular situations, the work of the council -- distilled from team lunches, guild work on global grand models of configuration-and the work of a twelveperson configurations task force wrestling through the alternatives, resulted in a corporate aha! to the emerging configurations design.

The design has been turned over to the Assignments Task Force. On Friday at lunch, the assignments task force will respond to the mandate. Tuesday's design is not a final model but is a proposal which assignments will put flesh on from their work. In the past, this entire process--from configurations to final assignments--has rested heavily on the July assignments task force. The new method, while still rough, promises to be an exciting edge in reforging our polity structures.

Don Clark reminded the Council that one thing we have done in the past is to rank continents in order of emphasis -- to symbolize our decision to "cover the entire earth with care, 9 continents, 54 areas, 324 regions, 2 million villages."

He flashed a sheet from 1973 with the names of the continents in order of points and a verb describing the proposed emphasis for the years:

- 1. N.A.-Monatorium (no more new houses)
- 2. SEAPAC-Complete (every area?)
- 3. India-start developing
- 4. Europe-Breakloose
- 5. Africa-Penetrate
- 6. NAME-Strike at
- 7. Latin America-Feel out
- 8. USSR-Bracket
- 9. China-Bracket

What a long way we have come!

The breakloose that occurred in the 24 hours between the configuration task force's presentation Monday of three models and their Tuesday report was to jump out to the end of a four-year period (1984) and make a projection of where we need to be. This was an attempt to get enough beyond the present to evaluate our - 2 - close."

moves this year in relation to 1984. The 1984 model, Mr. Clark said, "dramatizes the kind of creativity and breakloose we need to do."

"This is one more step," Mr. Clark emphasized, "in the process, full of ambi-

guity and possiblity."
Cyprian D'Souza, Configurations task force leader, reported that three things became clear during their work: that there is an emerging consensus to build on the regional teams; that the whole arena of geographic expansion is a real concern; and that we need to hold the tension between stability and revolutionary breakloose.

Concerns frequently mentioned in council memos included: thinking globally; intensifying priorship training; and house life.

Some of the highlights of the proposed four-year strategic focus included: in SEAPAC -- releasing the gifts of Australia and Japan including management technological and industrial resources; in China a foothold with training center methods; on the Subcontinent, phase III of the village development process; in North America comprehensive curriculum development; in Eurasia, research probes; in Latin America, continental movement building; in Europe, undergirding the Third World; in Black Africa, the Kenya national replication; and in NAME, more footholds and geographic probes.

The one-year focus for each continent was less clear a consensus, but held many of the Council's insights:

SEAPAC: INTENSIFY toward national demonstration

China: RESEARCH probe

Subcontinent: EXTENSIFY sector coalitions, human development associations, Maharashtra showpiece

North America: ENGAGE Movemental en-

gagement and metro core Eurasia: OPEN the gateway

Latin America: EXTEND continental programming for movement formation Black Africa: EMPHASIZE demonstration

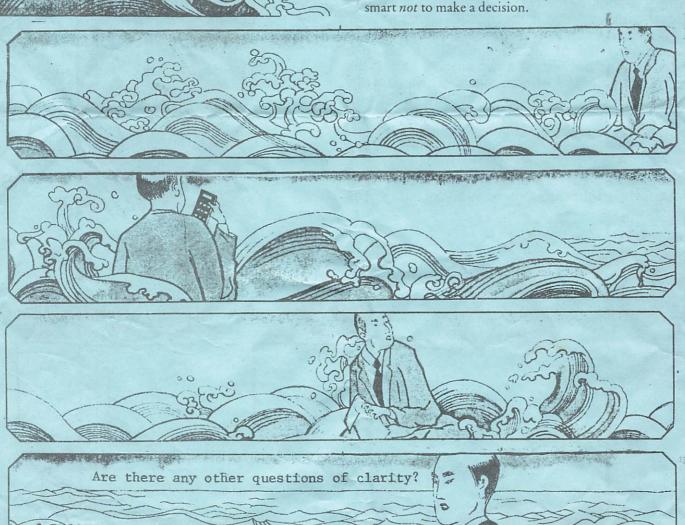
expansion

NAME: DEEPEN national staff formation Perhaps, as was suggested in the council reflection on the work of the task force, "the screen of focal points is the most important product because it allows us to experience the oneness-the ontological one-story--as being very



WINNING THROUGH AMBIGUITY, VAGUENESS AND INDIRECTION

The notion of gradually achieving change runs deep in Eastern culture. For management, it provides a context in which to think about outflanking organizational obstacles and letting them wither away in time. "It is well to persist like water," counsels the Tao. "For back it comes, again and again, wearing down the rigid strength which cannot yield to withstand it." When an obstruction occurs, managers need not watch torrents of frustration and energy build up behind it. Perhaps their best solution is not to dynamite it, however, but simply to trace a way around it with a light touch to get a trickle flowing. Let the flow of events do the rest of the work. The trick is to embrace a concept of decision making that, in circumstances in which we have enough information to proceed but not enough to decide, permits us to seek influence upon the flow without imposing a false sense of mastery over it. In such circumstances, when it is not necessary to make a decision, it is



LETTA MBULU

In the tradition of Miriam Makeba, whom Harry Belafonte first introduced to American audiences, Letta Mbulu from Johannesburgh, South Africa is a product of the ethnic musical origins of that land. A professional singer since the age of thirteen, she became one of her native country's best known artists, resulting in a series of solo appearances with the distinguished "African jazz opera "King Kong".

While appearing in that show, in England, she met Caiphus Semenya, one of Africa's leading song writers, who subsequently became her "musical mentor". The parallel between her career, and that of Miss Makeba, has led to a strong bond between the two singers and it was through Makeba's efforts that she first came to New York for her debut at the Village Gate in that city. She has since appeared to enthusiastic critical acclaim in Los Angeles' Huntington Hartford Theater and now makes her home in California. In Miss Mblulu, Harry Belafonte adds another entry to his already impressive list of new talent introductions to his vast audiences everywhere.



"This is our format: Three minutes to present your case, two minutes each for rebuttal, one minute for summing up, and thirty seconds for claiming victory."

What shall be tomorrow, think not of asking.
Each day that fortune gives you, be it what it may, set down for gain.

THE GLOBAL VOICE

-The Poet



THE GLOBAL COUNCIL OF JULY 1981: CHICAGO

ALABAMA: Supreme Court Justice Powell orders the release of 200 inmates of the overcrowded Alabama prisons. All were serving terms scheduled to end this year.

CAMP DAVID: Ronald Reagan and his aides are on a weekend retreat to work on a televised speech for Monday night to the American public to gain support for his tax reform bill.

KUTNA, POLAND: A food shortage protest march brings to public eye a move towards protesting any food rationing cut-backs in Poland.

IRAN: Prime Minister Muhammad Ali Rajai, the "principal candidate" of the Islamic Republican Party (IRP), is elected President of Iran in a land slide victory. 500,000 voted, he received almost all the votes.

LONDON: The Soviet Union is equipping its infantry with bullets similar to hollow-nosed "dumdums" banned under the Hague

and Geneva Conventions, Jane's Infantry Weapons reports. The bullets fit the new Soviet AK-74 rifle, specimens of which have reached Western intelligence experts. Dumdum bullets, banned in 1899, expand as they hit a body causing worse wounds than solid-nosed bullets. Jane's also says West Germany has produced a revolutionary submachine gun firing caseless bullets. The weapon was withdrawn from recent trials because of problems, but the manufacturers are confident it will be on trial with the West German Army by 1984, Jane's says, adding that if the new design is successful, it will render all others obsolete.

WASHINGTON: House-Senate conferees agreed to end the social security minimum benefit in February, despite an overwhelming but nonbinding House vote against reducing current benefits. About 3 million people are eligible for the minimum benefit--\$122 a month plus inflation adjustments—given those who have not paid enough into the social security system to qualify for regular benefits.

ATLAN, ITALY: Renzo Sandrucci, an Alfa Romeo automobile executive, was freed by his Red Brigades urban guerrilla kidnappers after 49 days in captivity, police said. Mr. Sandrucci was found blindfolded but safe in a car here. One of the Brigades demands for his release was met—500 workers will be brought back from layoff Sept. 1, a month ahead of schedule, although Alfa denies that his fate was a factor in the deal reached with the

SALISBURY, ZIMBABWE: The chief of Britain's general staff, Gen. Sir Edwin Bramall, began a tour of Zimbabwe which informed sources said was to assess the country's needs for future British military assistance. General Bramall is visiting units of a British military training team, which has been here since the colony of Rhodesia became independent 15 months ago, and will meet Prime Minister Robert Mugabe and his military advisers. The general's visit was to see how his men are performing in helping to integrate former guerrillas and Rhodesian security forces, and to hear Zimbabwe's views on future require-



TRAINING POST RECAP

Last fall, a Training Post was set up to respond to the mandate for training across the Movement and Order.

On Wednesday, Jon Jenkins reported to the Council on the work of that post

for the past year.

The question facing the Post, Mr. Jenkins said, was to "determine what are the common skills, contexts and methods everyone needs to have to function across the globe."

In a real sense, the Post discovered, training has been happening across the globe but there are still real contradictions facing us in this arena. The Training Post identified these:

Usurped reflection on missional activity.

Remote application of training tools.

Specialized image of training staff.

4) Fragmented pillars of Order training.

In response to these contradictions, they saw the following efforts as necessary:

 Develop a comprehensive curriculum, deciding the globally common curriculum elements.

2) Forge a new understanding of what the Movement faculty was and enlarge our images to the hundreds.

 Create a delivery system to get tools and methods to where the Movement is operating.

Mr. Jenkins said that in terms of methods, our emphasis has been on the social and we need to look at other arenas.





Passed out to the Council were two large working triangles, Methods of the Spirit Movement and Elements of Spirit Movement Training. These triangles put meat on the wisdom triangle of the social process triangle. In addition, a chart showed the twenty original course constructs we taught ten years ago and a pull-together of the 72 courses or constructs which we are currently offering or are in the process of creating or probably need, but haven't created. Overarching categories for the 72 in-clude group impact, cultural wisdom, corporate prowess, socio-spirit constructs, life methods, ethical process, religious tradition and actuation modules.

The questions facing us in the fall, Mr. Jenkins reported are: What courses are being called for? How do we redesign the basic courses built ten years ago to be relevant and what current back-up materials would be helpful?

The Training Post also worked on faculty development. The push since January was to get North American data into the computer as well as symbolic Order across the globe. There are 525 names on the print out, Mr. Jenkins said. The other 450 or even 30,000 names and data (if you think globally) either were not sent in, were sent in and are not in the computer, or are lost. Work on faculty data will continue.

The next steps to design the training journey for faculty are: To look at the curriculum as it stands over against life screens; to decide where methods go and other training elements belong; to decide the methods and tools that need to be taught commonly around the globe.

An initial move on discerning the methods and tools was to have each council participant list 25 methods/construct tools everybody needs. The data was turned over to a task force for further work.



REVIEW OF WORKING PAPERS ON

One of the most exciting products of the Council so far was a 50-page document called "Working Papers on Common Models" which was written during the first half of Section IIA, Friday and Saturday, July 17 and 18.

John Epps, in a plenary session did what might be called a critical review on the document. We share a paraphrased version of that with you here in order to give you a frame of reference for looking at this work.

Mr. Epps began the review with an enthusiastic "These documents are good! Tremendous! There is a massive amount of data here and it would be helpful to mark what we've done and where we are headed."

The Regionalis Dynamic got something said about what the coalition does, what is and is not appropriate to ask of each sector and what the New Social Ve-hical looks like. That is the start of the screen by which we do permeation and structural probes. There are other lower levels of that triangle, but we're on the way to a clarity the world does not have. They also sorted out what the consults said about the current state of the dynamic in society and pointed out where we are in our impact on it. That document gets something powerful said about what we're doing in history as the catalysts of profound reconciliation. It's a hook thrown out into the future.

The Primal Community got sidetracked but I discovered if you change the name of the document to "The Urban Revitalization," they produced something great. They announced in bold letters, 'We're They announced in bold letters, ready to take the Urban seriously; and that is a decision that has been in process for five years. Now we sense we're ready with the probes, the structural permeation, the LENS and our entrees. That question of whether a workplace is a primal community is a fat furry rabbit. Of course it is not - but that doesn't mean we should not deal with the workplace and humanize it. Of course we should and some of us have been doing it for years. It doesn't have to be primal community to be worth doing and we won't do the urban without dealing with it. That is not an issue worth the time of this council. However, we are ready to look at the urban without reducing emphasis on the rural.

The Human Development Zone did a job for us. They discovered the zone already exists - that we're not imposing something on history but enlivening something that is -- just like we did with the Movement and the Human Development Projects. We're a people that discovers embroyonic Resurgence then nurtures it along, raises up signs of possibility, then sits back in awe at the wonder and creativity of all Those Who Care who never heard of the ICA. That group got bold enough not only to lay out the sociological composition of a zone, but to spell out parameters of an experiment with it and to use bold faced type. No wonder we were addressed by it: it is a 3. serious programmatic proposal the like

of which we haven't seen since the band of 24. They even backed it up with documentation of the 20+ cluster experiments to show us all how much we know how to do. They gave the council a model to chew on that is grand enough to engage us all and address the globe. This is what we do if we are out to do something serious.

The Movement Training group took this huge swirl of cries and models and dared to suggest where our current imbalance is and what is calling us to deal with it. They put a helluva context around our passion for training that will keep it missional. They didn't lay out the comprehensive curriculum nor evaluate various constructs that have been created -- and we didn't ask them to. That is being done in the courses and we can do more in Section IIC when the instruments group indentifies those constructs we need to create. They built a great context for missional and futuric movement training.

Now the Pluriform Order group had an awesome job. Things in that arena have ranged from shape of the ritual life to how long someone's name is held on the "Special Assignment" list. They walked around in that spaghetti bowl and separated the sauce from the noodles. It's always a little embarrassing to look around inside our corporate gizzard, and whenever anyone suggests we're in the kind of vocational malaise that some other orders I know are in and are headed towards the paralytic introspection that has yanked them from service to impotence, I just want to throw up. We've experienced the grandeur, the power and unity of our body this last week and we've got some adjustments to make, some gaps to fill and some arenas to probe. But we ain't got no special problems! These folks pointed out where we need to work and went ahead to declare the regional teams are in being. Finally, the State of the Movement

dared on our behalf not only to gestalt our position and learnings in the three master strategies. They went on to hazard a statement on our spirit edge that throws the vocational question into a profoundly history long context. The question is not just "What do I do with my life?" "Now the decision is to claim time itself and give our lives to a creation which will extend beyond our lifetime - the completion of which we will not see." And it is just in realizing the nobodyhood of our lives in face of that creation that is not just leaning over the horizon, but rushing out like Ling's grizzly bear, that we raise the question again, 'What am I doing here?" It's not the question out of collapse, but the frustration of explosive possibility that is disclosing to 1 us whole new realms of the Spirit Life. Finally you need to read aloud their seven implication statements. That is the start of a fine declaration.

THOSE DOCUMENTS ARE GOOD!

33,000

In the middle of making marvellous menus, Jane Johnson popped out for a couple of days and produced Kristen Elizabeth Johnson. Last night, some of us celebrated this with wine and the claiming of promises for the new born girl.

And for those whose anxiety is located in the gastronomical: Be ye assured that Jane is already back in the kitchen making meticulous menus for mouth watering meals.

And while we are on the subject, what fantastic feast feats are appearing to tempt the most resolute of dieters.

Costarring with Jane Johnson and the Original Johnson's Baby:

Micheal Sure
Judy Precise
Steve the Lean
Kay Smiles Schnitzlyn
Donna McKlenergy
Sharon (the Good-) Turner
Cordon Ber'Louis

Plus a Wonder ful cast of thousands.





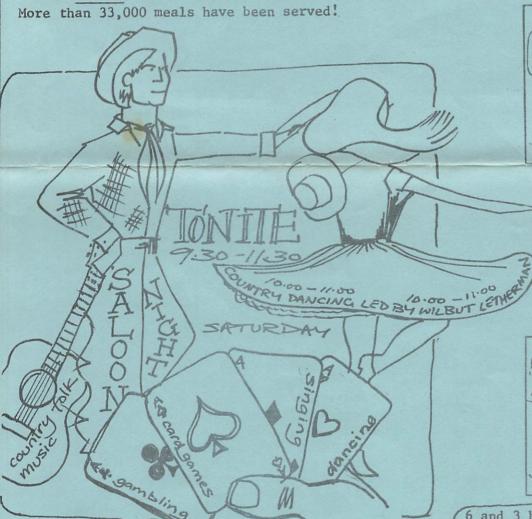


SOMETIMES

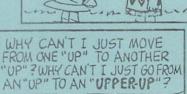


WELL, LUCY, LIFE DOES HAVE ITS UPS AND DOWNS,

YOU KNOW ...



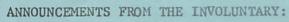
BUT WHY? WHY SKOULD IT?! WHY CAN'T MY LIFE BE ALL "UPS"? IF I WANT ALL "UPS! WHY CAN'T I HAVE THEM?"





6 and 3 heh heh heh
go to "confronted by
human pain"
without passing
"I am Being's trust"
and don't collect
your stipend!

rats



1) Those who have not done so should do so immediately and those who have done so need to do so
again. If there is any doubt whether or not you
have done so, please do not do so now as you will
surely interrupt those doing so who are sure.

2) The context is that what it means in light of what we said the comprehensive from the global-local perspective is is that our intent on a profound level, regardless of what we said it is is not that but that what we meant it is, is.

3) Please ignore this announcement.

4) Disregard the previous announcement.





A tooth for a tooth would leave everyone toothless.

-The Poet



THE GLOBAL COUNCIL OF JULY 1981: CHICAGO



as the world TURNS

LIVERPOOL: England's urban rioting claimed its first life Wednesday, sparking another battle between police and hundreds of black and white youths using gasoline bombs, wooden staves, and bricks in the Toxteth area of Liverpool. ANKARA, TURKEY: A major earthquake rocked southeastern Tran Tuesday night, killing as many as 5,000 people. WASHINGTON: The United States is losing its hold on a rich mixture of silver, oil, copper, zinc, and sulfur operations around the nation as Canadian and French companies take control of Texasgulf Inc.

ANKARA, TURKEY: Turkey is preparing to make its first wheat imports since 1976 to try to regulate prices in the domestic market, which is dominated by private dealers.

MADRID: A Socialist member of parliament has asked the government about the existence of what he called a secret American base south of Madrid.

FLASH!!!

Paul Schrijnen and Christine Mead announce their intention to be married sometime in October.

THE INCREDIBLE "IN-KIND" RESPONSE

This has been an incredible summer for inkind victories, as a very fluid and changing task force has followed up on the tremendous set up work of the post from last year (Alice Wright and Blase Sands).

So far, the total value of goods and services "in-kinded" this month approximates \$30,000, including such things as:

Negatives for the latest image issue The film Excaliber

Dinner rolls, wine and roast beef for last night

Second Floor lounge furniture and carpets Truck loads of fresh produce and yogurt Drapery materials

Spiral note books 10,000 lbs of yellow offset paper Multiple cases of copy paper Sliced liver and ground beef The Ravinia/Belefonte evening Several substantial discounts Loaner equipment: ice machine, IBM typewriters, computer terminals, word

processors, etc. Over 150 different donors have supplied

the above and many other items like sheets and pillows that have enabled sleeping and alarm clocks that have enabled waking. you're in a dorm, your walls were inkinded. Most of the salads, stir fries, beans and rice and pastries you've consumed were inkinded as well.

The most exciting thing for all of us on the task force has been the experience of presenting a significant giving opportunity to so many people. Many actually appreciate being asked and the ratio of "yeses" to no's" is surprisingly high.

The assignment has presented us all with many interesting challenges (like what do you do with 240 pumpkin pies) and surprisingly rewarding results. All the world really is looking for a sign.

3-YEAR RECREATION

"The Three-year North American Experiment" has caught the imagination of the Council. Maybe part of the reason is because the Council birthed the idea of 12 North American regions having a team of two people recreate the pilgrim religious house dynamic.

Don Cramer, on behalf of the special task force assigned to think through the experiment presented a report which was followed by an intense reflection on the design, the manuevers, the images, the longrange implications, the financing, and the extended order/movemental order/regional team relations within the experiment.

Mr. Cramer talked about the journey of the task force as trying to walk right across the dragon's breath, an image from the movie "Excalibur."

"We'd float and then go under," he said. 'That's how it is when you decide to turn fate into destinal possibility."

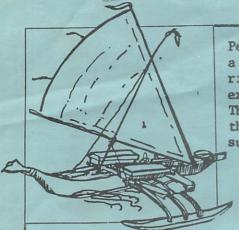
The three-year model is informed by four

- images, Mr. Cramer reported.

 a) At this point in history, there is an incredible new emergence of the extended and movemental order.
- b) How does an army turn into disciplined troops?
 - c) How do we start at ground zero?
- d) How do we draw together the regional team that is already there to make that region happen?

Council reflections varied from responses like, "What they will do to sustain themselves is what every religious house needs to do,' to 'Nonchalance is the word to emphasize in this experiment."

The teams involved will meet following the Council to work through more details.



Perhaps the new image for us communicates maneuverability in a running sea. The catalytic priorship unit may be the "out-rigger maneuver," the structural creation that is designed to extend the effectiveness of the vehicle it is attached to. The "outrigger" may be the temporary structure, but it is that which steadies the vessel, enhances its power and assures its direction.

TRIGGER N.A

DEEP WATERS

duced on Friday the Assignments Task Force's response to the configurations work done by the Council and the Configurations Task Force.

Several things were clear, Mr. Morrill said. 'The Council expressed confidence in our mission and task. We resolved to maintain regional advantages and regional houses. We resolved to deepen the self-conscious spirit of the house and the move-ment. We resolved to intentionalize our relations to the extended and movemental order.

This new process, of struggling through the issue of configurations required tremendous patience, honoring, depth reflection on dangers and possibilities and a willingness to get it done, Mr. Morrill said.

This is a great experiment on how decisions get made.

The configurations task force handed their work over to Assignments, and with the Panchayat and the assignments task force, met to talk through the mind of the Council, the historically necessary directions and the breakthrough needed. The assignments task force troika held a meeting with the North American priory, the regulatory, configurations, and the first among equals The result: across the four centrum bands. The North American Experiment of configurations that honored regional teams and the regions.

RIDING THE WAVE

Bob Vance on behalf of the Assignments task force, provided a context to the Council on the Three-Year North American Experiment leading to regional maturation on Friday, July 24.

"What if we undertook a three-year experiment with new forms of house life in North America?" Mr. Vance asked. The experiment, he explained, would involve three forms which have the potential of "programmatically breaking open the future of who we are becoming."

The three forms and possible operational image of each are paraphrased below.

1) Six Area Houses: Next year, area houses would have nine adults. They would be imaged as primary training locations with courses on a regular basis. They could be our Manifestations strategy in the first world working in the urban, with minorities and having an international presence. Intern Training could happen in the old sense of the word training. Research, especially curriculum research, could be an emphasis.

2) 14 Regional Houses with Six Persons: The focus would be on programmatic formation.

Justin Morrill, for the Panchayat, intro- Teams: This is the radically discontinuous in this experiment -- our short sword. (Editor's note: See report of special task force and Panchayat context this page.)

What has led us to the point of considering such an experiment? Mr. Vance listed many factors of the situation on our hands.

-the three campaigns are finished now

-the modes of the three campaigns do not immediately transfer in detail to the three Master Strategies

-the thunderous onslaught of regional consults dramatically revealed networks

-- the 30,000 for the regional teams are on-line

-- the regional teams are strong

--we're on the verge of a phenomenal breakloose in programmatic activity

the extended order broodings on engagement

That's the socio-reality. The spirit reality is that "God--a mysterious power is rippling through our body in the middle of the push and pull, the push on house life and the pull at the point of our being as troops!"

Mr. Vance pointed to the breaklooses happening in the Third World formulation dynamic. In India -- the ashrams, in Nairobithe clusters, in Japan -- the rather incredible m issional force paralleling the symbolic force, in London--the VOW (Volunteers Orientation Weekend).

All this reported activity made you begin to wonder if anything like that could happen in North America and then clues arrived: the Panchayat received a letter from the Detroit region suggesting a residential program to create an effective missional team in the region; a letter arrived from another region saying they would insure the cost of the house and utilities. And then extended order names showed up on the assignments board. The extended order met in an impromptu session. All of which informs the proposed experiment

Paraphrased Comment from the Panchayat:

NONCHALANCE in tension with carefully thought through parameters, implementation steps and support are key to this experiment. We have plenty of time, three years, for this experiment.

2-

dear editor,

I am glad to see that the Global Voice has revealed its true colours. I think this kind of yellow journalism stinks and may I cemind you that silence is golden so keep your global voice down.

signed

Ed. Note: The Global Voice wishes to state that opinions printed in this paper do not necessarily reflect the views of the editors

tomorrow

Winning Through Ambiguity, Vagueness and Indirection

EMPTY BEDS

Have you noticed how many empty beds there are during breakfast these days? Everybody is getting up to listen and refl reflect on the presentation of the Five Great talks.

These talks have been worked on during the year and really seem to be coming together.

Simplified sentence outlines of 2 of 5 talks follow for your information. The others will be in later issues.

THE REVOLUTIONARY VORTEX OF THE 20th CENTURY

- 1. This is a century of great transition, a whirlpool that sucks us into cultural change, social transformation that is causing a resurgence in human life.
- 2. This newly emerging world is seen in new economic experiments, localised decisionmaking, understanding of the human factor and a secular life style.
- 3. This has produced an authentic human dilema of human identity and vocation. Who am I? What am I to do?
- 4. The response to this question can be seen in those who are struggling in their different ways to help to lay the foundations for the changing future.

THE PROFOUND JOURNEY OF PRIMAL COMMUNITY

1. There are many new approaches to the
question of primal community which have
arisen out of the revolutions of youth,
the third world, ethnic minorities, women,
global economics, rural, technological and
education.

- 2. The development principles are clues to the approach that encourages reconstruction through development of local leadership.
- 3. The journey of a community project involves initial excitement followed by inevitable disillusionment that requires more profound tools of authentic motivity.

 4. The key liew in the organisation fo of the community to enable comprehensive grassroots creativity and involves a multisector support network.

These talks have proved to be a kind of healing of ambiguity and a welcome mirror of what we know., in the midst of the ambiguity which we have fet in the past year and this summer.



three

RUSSIAN TRUCK DRIVER EXERCISES

These exercises appeared in a small newspaper (as a reprint of an article in Region Halifax several years are land to be a small newspaper (as a reprint of an article been a source of refreshment in the midst of long planning sessions in many areas since then.

The article suggested that every two hours long distance drivers should use these exercises to prevent fatigue to un-used muscles and mental dulling.

- Get out of your car or truck. three deep breaths.
- Run around the car, flapping your arms like a bird, kicking your heels to buttocks.
- Continue around the car, in goose-step. 3.
- Stop and place your foot on the bumper of the car and attempt to press it down.
- 5. Put your foot under the bumper and try to lift it up. *
- Put your hands on the fender of the car and do 5 push-ups.
- 7. Run around the car once more.
- 8. Take three more deep breaths.

Now you are ready to drive again. The note in the article said that there was no need to be embarrassed because anyone observing your actions would probably think you were only checking your tires.

From an Estonian Worker's Magazina

BUSINESS VENTURES INC.

Over 150 council participants visited the third floor Open House Friday evening. Striking was sign in the Business Ventures Inc. boardroom:

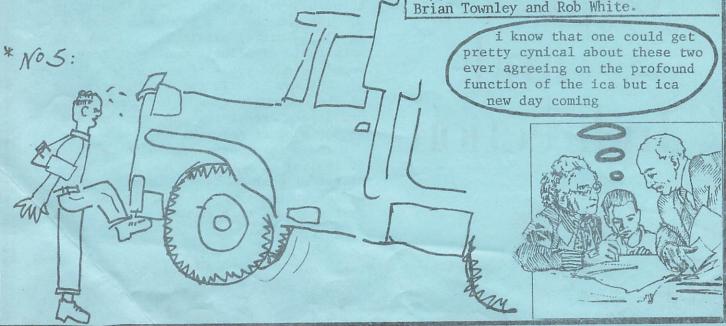
BUSINESS DOESN'T RUN ON FEELINGS, IT RUNS ON FIGURES

BV\$, which employs twelve 10th and 11th grade Order Youth earned \$2100 to date, the board determined Saturday.

BV\$ includes nine businesses: Retail Sales -- Bakery I and Odz & Enz; Mass Marketing--Tribune Sales; Delivery Services -- Telephone Books and Metro flyers; S vice Contracts kitchen service and envelope stuffing: Resource Recycling -- Aluminum cans and paper.

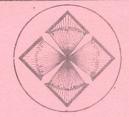
The twelve youth earn points for each block of work which purchases stock. The profits will be distributed among shareholders for their personal use. The business is run by a Board of Directors and a Board of Managers.

Involved in the project are Rob Addington, Kurt Dahlke, Debra Elizondo, Karen Ellsworth, Mary Ennis, Ruth Gibson, Ian Grow, Kendra McClesky, Heidi Sharpe, Denise Stanley, Brian Townley and Rob White.



our

A free man thinks of nothing less than of death, and his wisdom is not a meditation upon death but upon



THE GLOBAL COUNCIL

JULY 1981: CHICAGO

BONN: West Germany will not meet a Western alliance target for a 3 percent real increase in 1982 military spending because of budget cuts, Chancellor Helmut Schmidt announced. POLAND: Worker unrest over shortages of food and other consumer goods continued to spread across Poland as thousands of women and children marched through Lodz, the nation's secondlargest city, chanting, "We want to eat."

NEW DELHI: James Malone, assistant US secretary of state, arrived here for talks on a US agreement to supply nuclear

fuel for India's Tarapur atomic power plant.

WASHINGTON: The Reagan administration is supporting legislation that would permit the Justice Department to drop its antitrust suit against American Telephone & Telegraph Company -- thus allowing AT&T to remain the world's largest company. UNITED NATIONS, N.Y.: The death toll in Tuesday's earthquake in southeastern Iran has risen to 8,000, with 1,000 people still buried in the rubble and 60,000 people injured,

the United Nations Disaster Relief Agency reports.

LISBON: Angola said South African forces based in nearby Namibia invaded the southern part of the ocuntry and occupied seven towns.



KEEPS TURNING

The 'M & M's" (Memorials and Mandates task force) created a swirl of people, paper airplanes, plotting, big models, focus points and manifestations and sixteen One Unifying images with the help of a rather enthusiastic council in plenary on Friday after-

The ten-person M & M group spent two days refining the mandates created by the Section II C task forces. They reported significant refining on three mandates: Intentionalising Priorship Journey and Training, Global Human Development Zone Experiment, and North America Regional Formation Miracle Maneeuvre. The Council responded to the revised mandates which will be printed in final form Saturday.

The common unifying themes or focus statements were generated from the work of continents and centrums on the implications of the mandates. Sixteen ad hoc teams plotted

ninety-five elements gestalled from that work on the bug model dynamics. Statements teams wrote on the focus in each dynamic and three manifestations. They are in rough form:

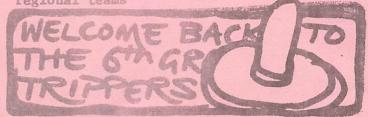
WITNESSING: Eventful proclamation of hope across all regions

JUSTING: Four-sectoral structural engagement toward human development zones. STUDY: Deepening movemental leadership

prowess

WORSHIP: Deepening the self-concious journey of the spirit

DISCIPLINE: Forming and covenanting of the regional teams



"The pedestrian had no idea which way to go so I ran over him"

Global Voice:

One of the 108 sins reported at the New Year's Celebration was: Ruining the One House Car. From our files we have collected the most classical descriptions given by circuiters.

MADRID: Coming home, I drove into the wrong house and collided with a tree I don't have.

LONDON: The other car collided with mine without giving warning of its intentions.

PARIS: I thought my window was down, but found it was up when I put my hand through it.

FRANKFURT: I collided with a stationary truck coming the other way.

ROME: A truck backed through my windshield into my wife's face.

COPENHAGAN: A pedestrian hit me and went under my car.

GIZA: The guy was all over the road. I had to swerve a number of times before I hit him.

ABIDJAN: I pulled away from the side of the road, glanced at my mother-in-law and headed over the embankment.

LAGOS: The gentleman behind me struck me on the backside. He then went to rest in the bush with just his rear end showing.

LUSAKA: In my attempt to kill a fly I drove into a telephone pole.

NAIROBI: I had been shopping for plants all day and was on my way home. As I reached an intersection, a hedge sprang up obscuring my vision. I did not see the other car.

BOMBAY: I had been driving my car for forty years when I fell asleep at the wheel and had the accident.

DELHI An invisible car came out of nowhere, struck my vehicle and vanished.

HYDERABAD: I told the police I was not injured, but upon removing my hat, I found that I had a fractured skull.

<u>CALCUTTA</u>: When I saw I could not avoid a <u>collision</u>, I stepped on the gas and crashed into the other car.

KUALA LUMPUR: The pedestrian had no idea which direction to go, so I ran over him. HONG KONG: The indirect cause of this accident was a little guy in a small car with a big mouth.

TOKYO: I saw the slow moving, sad-faced, old gentleman as he bounced off the hood of my car.

SYDNEY: I was thrown from my car as it left the road. I was later found in a ditch by some stray cows.

ADIA: The accident happened when the right front door of a car came around the corner without giving signal.

SAN FRANCISCO: The telephone pole was approaching fast. I was attempting to swerve out of its path when it struck my front end.

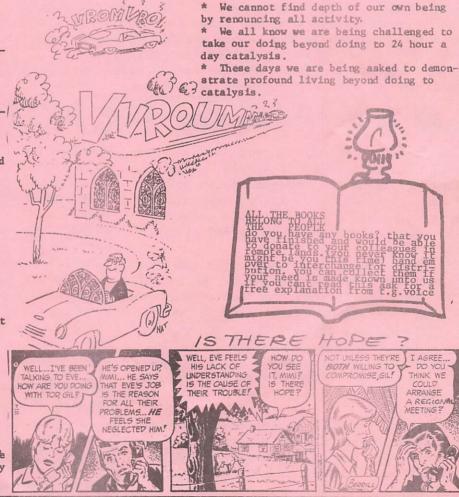
EDMONTON: No one was to blame for the accident but it never would have happened if the other driver had been alert.

HOUSTON: I was unable to stop in time and

my car crashed into the other vehicle. The driver and passengers then left immediately for a vacation with injuries.

TMAGES AND ONE LINERS
From 'The Disorientation of Expenditure'
By Ted Farrar

- * There are no such categories as failure or success.
- * The disorientation in our lives is just our times
- * Your first response is to just keep going--it's the survival mentality, as if nothing had happened.
- * You feel the urge to fill every moment with something, to avoid reflection because you don't want to find out what life is telling you,
- * You suffer a loss of memory or refuse to learn, or pick up the house packet.
- * You might call our responses "transparentized doom."
- * Despair only happens in the midst of success
- * You resort to primary integrity, "if we use this method, we'll all come out" or "I'm withdrawing because I'm unclear."
- * The lure of inertia shows up in regularized sick days.
- * The question is, "Why is doing valid at all?"
- * Doing is laying foundations.
- * Doing is releasing human courage to build the earth and take charge of history.
- * To do is to build the vehicle to maintain courage.
- * The key is covenants.
- * You are a place of revelation where people experience the relatedness of the past and the future, this is transparent doing.



IMAGES AND ONE LINERS
From "The compulsion of Authenticity"
By Kay Hayes

- * My freedom causes the pain of those I work with.
- * We don't give advice because it takes saway their freedom and because if we give an them advice we give them an excuse for that * decision for the rest of their life.
- * No one allows me anything, I write the rules of my order. That is my total and complete freedom.
- * There is nobody else who gives me advice. I make my decisions while listening to my colleagues.
- * I don't really have to go.
- * Joe Pierce says we have always protected the freedom of others. Somebody says they want to be king, that is their decision, but they are not my king.
- * These days the center of being does not come as the dark night, but as sheer free-dom.
- * What pulls you back to the world is the cry. You are pulled back by suffering and the promise of transformation.
- * At the center I see the pain I'm going to cause if I continue to demand people take their freedom.
- * What must I do? It is a vocational decision to return from the center.
- * I can stay in the center—that is insanity. I can live a lie and say there is freedom I never knew and ignore suffering. * But I know this world is going to die unless there is someway for people to take their freedom.
- * The marks of the Religious are on anybody whose eyes have been open and cannot escape the conclousness of their freedom, and are driven to respond!
- * Incarnation is when a new beginning claims our integrity and drives us onward.

- * Jesus set in motion what was needed through his desciples and headed to Jerusalem to show us how to let go of our task and to die.
- * Authenticity comes when I decide not to escape from my conciousness and decide to be driven.
- * I can be committed 24 hours a day in the village. The question is how much of my being do I decide to put in to that committment.
- * When you put passion into something, more passion comes out.
- * A colleague who left because she didn't want to be inefficient returned because inefficiency is the world's contradiction, not the ICA's.
- * The Order used to be small, intentional and cohesive, then we decided to be global and be assaulted by the 20th century. Our cohesiveness is gone.
- * We have no choice, the 20th century world is demanding we open new doors.
- * Being authentic is about doing our homework.
- * I want to know where they put their passion, where they died that new life could come, not their programme victories or failures.
- * Our strategy has to do with the Crimson Line, with giving people a visible sign of what it means to respond to the eternal, to God:
- * The symbol that authenticates me is the community that sent me out to do a task.
- * Authenticity is to maintain symbols as a swirl—keeping interior resources available to you because you stand present to your symbols.

I AM.

MARCIE

AAUGH

YOU LOOK LIKE

YOU'RE SINKING

SIR ..



"Order anything you want. I brought \$4 with me."















"Watch Brother Michael. I fear he may be backsliding."

this may not be a special moment for you but this is the first time that anyone has laughed at any of the jokes that i put in the Global Voice



yah HAH HOO HOO hee hee! have you-hoo hoo seeHee-een this one hoo hoo hoo.... I'M DROWNING IN A SEA OF UNANSWERED QUESTIONS...



REFLECTIONS ON THE

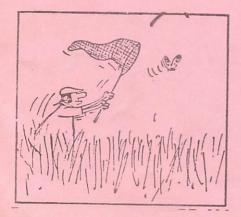
COUNCIL:

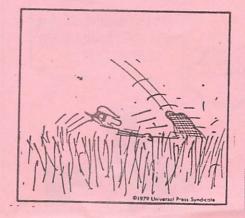
TRIM

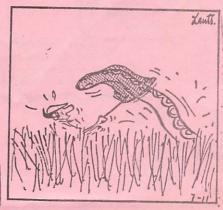
"I'm fine ... what inning is it?"

OVERVIEW

	- 4500 May 2	Me to the book of		
Arena	Task Force	Focus	Mandate Title/Paraphrase	Back-Up Models and Contexts
M GOLVORM AELN T	Formulating the Regional Team	central to our work	PILLARS OF THE REGIONAL TEAM: Ex- perimenting and documenting the operational forms toward the broad- ening self-conscious engagement in the task of human development	
	Transforming the Religious House	subgroup: North American Experiment	TRANSFORMING THE RELIGIOUS HOUSE: Recreating the style, structures and story which becken, sustain and renew depth missional participation	
	Building the Globalized Priorship	training models for the journey	INTENTIONALIZING PRIORSHIP JOURNEY AND TRAINING: Intensifying global- ized priorship	Priorship PSU prose Marks of the journey Priorship training model Refining tools Illuminating dynamics Capability triangles
	Designing the Phase I Extension	not just Student House set models into history	DEEPENING PHASE I PRESENCE: Ef- fective demonstration and extension of Phase I programmes	Youth cluster model Student House extension model Youth cluster recommendations Financial report Journey master notes Phase I journey Globalizing Phase I
	Setting the Self-Support Directions	broad picture principles moves proposals made, need to be reacted to	TOWARD DIVERSIFIED INCOME MODES: Intensifying practical undergirding towards diversified self-support income modes	Modes of S/S chart Centrum functions Area council strategy workshop
C O M M O N A L I T Y	Plotting the LENS Development	pillars intents strategic use of LFNS	ACCELERATING THE STRATEGIC USE OF LENS: Acceleration across the four sectors and the nine continents to follow-up the year of the region	Profound function of LENS Fee schedules/guidelines Key learnings
	Projecting the Training Implementation	curriculum faculty tracking formation strategy	TRAINING EXPANSION: Training the movement by expanding systematic training in every activated region	Rhythm suggestions Facility designs Basic curriculum Seattle methods course overview Marketing prowess Training coordination Methods academy brochure
	Writing the Instruments Catalogue	instruments already available	EQUIPPING OUR INTERCHANGE: Every location of our network needs to have access to the basic informa- tion, learnings and models	Catalogue
			MORTH AMERICA REGIONAL FORMATION MIRACLE MANOEUVRE: Releasing glo- bal servant forces, strengthen movemental metro cores and trans- form the Religious House	Configuration screen phasing An image







AT YOUR SERVICE ... GLOBAL INTERCHANGE

Materials projected to be in the boxes at the close of Council:

Teaching Manuals

RS-1

Imaginal Education Human Development 1 Profound Motivity

LENS

LENS Adaptation for Corporation Use in Translation Situation (Tokyo)

LENS Adaptation for Community Use (Sydney)

Summer Symbol 5 Great Talks

4 x 4's Transcripts

Spirit Talks Transcripts
Vocational Journey Charts
Soliloquy Worksheets and Procedures
Songbooks
Journals
Council Materials

ADDITIONAL CONSTRUCTS BEING PREPARED FOR ALL HOUSE BOXES:

M-832 LENS marketing manual 5 P's

M 859 So journer Covenant-Tokyo

M 922 Formationa Fortnight '81

M 837 HDZ Tactical elements Phasing

M 824 Common Memory Collegiums

M 900 Family P.S.W. San Francisco

M 920 Intern Conversations and Models

M 909 Methods Training Weekend/ Philadelphia Sea ttle/ Los Angeles

YOU MAY REQUEST MATERIALS FROM THE INTERCHANGE (GLOBAL VOICE OFFICE). EACH DOCUMENT REQUEST (MULTIPLE COPIES OF THE SAME DOCUMENT EXCLUDED) MUST BE ACCOMPANIED FILLED OUT ON A SEPARATE ORDER FORM IN ORDER TO ENABLE PROCESSING.

IF AN ITEM IS NOT LISTED IN THE CATALOGUE PLEASE SEE ONE OF THE INTERCHANGE PEOPLE PERSONALLY.

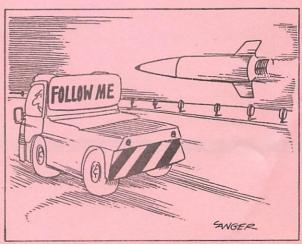
--GLOBAL INTERCHANGE











Sanger/Süddeutsche Zeitung/Munich

OVERVIEW

Editor's note: The following is a listing of the task force arenas for Section II C and the clues to their focus.

SE SELECT					
Arena	Task Force	Focus Clues	Mandate Title/Paraphrase	Back-Up Models and Contexts	
P L UR I F O R M I T Y	Launching, the Cultural Research	the cultural triangle engaging corporate research windows to the future: create dimensions of research task	LOCALLY RESEARCHING GLOBAL MYTH: intensify local involvement in cul- tural research	instruments chart regional myth lab design	
	Guiding the Symbology Experiment	on a journey relative to our fundamental symbology look beyond this year to where our whole journey is taking us thinking beyond down the road	EXPANDING AND DEEPENING THE SYMBO- LOGY EXPERIMENT: Order symbolic life experimentation	symbology experiment design ritual rotation experiment strategies journey	
	Defining the Academy Transposition	profound effect underused undervalued undeveloped	SYMBOLIZING ACADEMY TRANSPOSITION: Symbolize intent to create Academy as the one common training tool for the pluriform movement	curriculum journey chart academy evolution	
			DEVELOPING PROFOUND COMMITMENT COURSE: Develop course based on the contentless word and calling people to a life of service		
	Great Talks	build a standard model 4X4	Marie Calendaria		
S	Developing the HDZ Phasing	get clarity on where we are	GLOBAL HUMAN DEVELOPMENT ZONE EXPER- MENT: Ground globally the HDZ image as a common missional strategic focus and formalize Year 2 of a 4 year experiment	experiment chart phase descriptions characteristics and presupposi- tions implementation phasing 4X4 with prose symbol pilot suggestions	
	Intensifying the Structural Permeation	answering need for guidelines and focus where are we going	STRUCTURAL REVITALIZATION: Systeman	typologies of relationships 1980-81 data chart dynamical chart organisation screen process description statement on relationship between structural revitalisation, institute pro- grammes and self-support revita- lisation journey	
T R F A O T C E U G S	Globalizing the IERR Schemes	push global dimension	THE INTERNATIONAL EXPOSITION OF RURAL RECONSTRUCTION: Establishing a comprehensive global frame and funding base and holding regional events that support the exposition	draft brochure 2 year phasing recommendations	
i c	Initiating the China Strategy	what does it take around the globe to set up lines	COORDINATED RESEARCH ON CHINA: Prepare us in depth for an appropriate response to the new openness of China in the world LOCATING CHINA ENTRY POINTS: Expansion entrees to the Chinese people by intensifying programmatic work with overseas Chinese groups to establish a broader base of experience and contacts	research reading list	
	Researching the Global Rhythm	ponderable social, societal rhythms	EMPOWERING GLOBAL EVENT FHYTHMS: Designing the global rhythms so that they become more broadly available, moving toward more in- clusive participation in globaliz- ing research polity and spirit life at continental, area and regional level while maintaining Global Order Council dynamic	Samplings of events Two Images of Rhythms Financial considerations	



Vol. I, No. 1 December, 1981 The Institute of Cultural Affairs, Chicago, Illinois 60640 USA

Regional Formation Colloquys Make Debut

Europe leads the Globe in implementation of The Global Manoeuvre for 1981-82 with the first Regional Formation Colloquy held in Amsterdam, Nov. 6-15.

Five more European regions followed suit with their Colloquys; Copenhagen Nov. 14-22; Glasgow, Nov. 20-28; Madrid Lamego and Brussels, Nov. 21-29

In North America, Dallas and Ottawa regions began their Colloquys on Nov. 27

The formats of the Colloquys vary but as they become available, we will share the constructs. The courses beginning the event have included LENS pedagogy, Human Development 1, RS-I, Imaginal Education, and a regional team research weekend.

The following scheduled Colloquys have been reported to Global Operations Centrum; Chicago.

DECEMBER Se

JANUARY Mont

Montreal, Vienna, Berlin, Frankfurt,

Rome, Bristol, Paris, London

FEBRUARY Lima APRIL Caracas

MAY Guatemala City, Jamaica

Please let us know the date of your colloquy as soon as possible.

Below is the chart of the Amsterdam Regional Colloquy. A more complete report is available from Global Interchange.

Amsterdam Colloquy Design

TRAINING	RESEARCH					COUNCIL
HUMAN	Plan		Collegium	Team	Youth Unemployment	Neighborhood
DEVELOPMENT COURSE	Interviews and field visits					Tour
	Council Preparation					
The second secon	Research Design	Control of the Contro	THE RESERVE OF THE PARTY OF THE	Urban Research	Roundtable	Celebration

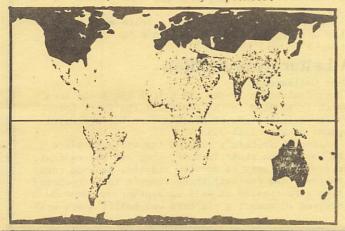
The Year of Global Regional Teams _

If a team centers upon themselves, the smallest risk is too great for them because both success and failure can destroy them.

If they are centered on what must be done, then no risk is too great, because they center on the wholeness of life. THE GLOBAL VOICE is a newsletter edited by Global Operations Centrum: Chicago. The VOICE will screen each contribution with an emphasis on missional eventfulness and humour. This newsletter is to be a demonstration of well-written but enjoyable reading that both delights and informs the new Regional Teams with our history and our current thinking around the globe.

"ICA Plays Critical Role in North-South Dialogue"

"You have two functions in the North-South Dialogue," Dr. Udekwu, chairman of the ICA Board of Directors in Nigeria, told Chicago Nexus staff during a three-day visit in early September.



"You know the rules of the game in the North," Dr. Udekwu said. "And you also know the suffering in the South. You are the go-between in this confrontation which is life and death to us."

"You are assigned to be on the cutting edge of history. You must stay there. You have to hold your place. You belong to the North, but you also belong to the South. You live with us and we trust you. I would not want you to ever leave the villages. Whenever you leave the villages, you will lose your credibility."

125 Nations Join in Effort

The North-South Dialogue, one over-arching image which Dr. Udekwu carried to ICA Staff across the globe during a trip with his wife, is the concept which birthed the Cancun, Mexico, Conference. It refers to the widening gulf between economically depressed nations in the southern half of the globe and the northern economically powerful nations. The South includes those nations below a line between the U.S. and Mexico, includes all of Africa, the Mediteranean, India, "avoids Japan carefully" (Dr. Udekwu's comment), and includes the rest of the South. The socio-economic reality the name points

to, Dr. Udekwu explained, was once called the Group of 77 by Julius Nuyere and has expanded since to include the 125 economically depressed nations who now seek to open the dialogue between the northern nations and themselves.

IMAGES AND ONE LINERS

paraphrased from Dr. Udekwu, Sept. 1981

When the war ended in 1945, the U.S. ran the world. Europe was down and out, Russia recovering and the rest of the world war-torn and powerless. At this time the Western powers wrote the ground rules for world finance. The fact remains that not one member of the countries in the South took part in the discussions leading to the creation of the powerful and great organs which control international credit, like the Bank for Reconstruction and the International Monetary Fund.

*Every day the papers report about the gambling that goes on in the stock market--yet no country in the third world can afford to release its foreign exchange

on the world market.

Buying Power Is One Issue

*It is an unjust situation--exemplified by the person hours needed in the North as compared to those in the South to have equal purchasing power. Think of how much the lowest-paid unskilled worker in the U.S. or Germany pays for the lowest price Chevette from General Motors. How many work hours does it take to pay for the car? And then compare that to how much an auto costs in Latin America-the question comes down to how many person hours it takes to pick a bag of coffee and how many bags of coffee to buy an auto. In Brazil, 105 cruzeiros approximate a U.S. dollar. An average coffee harvester earns 75 cruzeiros a day and fills at the most one bag of coffee a day...Minimum wage in the U.S. per hour is over three dollars and an eight hour work day is worth 24 days of a Latin American worker in wages. You can begin to see the inequity ...and them person hours every year in the North

decrease as wages increase, but in the South, where capital costs rise with inflation in the rest of the world, the number of coffee bags, and subsequently the number of person hours, needed to maintain purchasing power continues to rise also. *No matter how well you do or develop, if you are of the South, you will see that you are running so fast but only going backwards like Alice in Wonderland.

*If you add in facts like no borrowing power to buy in advance and wait for the market to rise (like people do in the commodity market here in Chicago) you can see why the South is saying that we will never get equity in the human expenditure required to purchase the necessities of life, without major change.

We Stand in the Middle

*There are two ways of changing unjust situations: the revolutionary way and the evolutionary way. We are, as the South, standing between these two. We are asking the major economic powers of the world to guarantee the prices of 17 primary products that we produce--sugar, coffee etc. Japan and Germany have already said nothing will come of this. *You have something that cuts across religions, denominations and civilizations and you must guard it, or you will lose your vocation. Don't forget the only thing that gives you authenticity and strength is that spirit that is greater than you. Call it religious, call it anything, but build it and build it for every person.

The North: Conscientization

*In the North, your practical job is conscientization. Get people to know their and others rights and to demand them.

*Have village forums in the North. Capture the culture that is behind these communities.

*Pick a community, make it an example and stay there. You must have something to show. Macro and micro computer printouts show nothing. Limit yourselves but don't lose your visibility.

The South: Replication

*In the third world, the end is not conscientization but replication like in India.

* In a revolutionary situation, keep out of it but demonstrate what can be done.

* I'd like to see you cover more villages in Africa. .. to get the very people themselves to become like VOII -

*Your sign of success will be the number of people you get from the places of the South to be the ICA. The ICA is not American, it is a universal concept. Have them live as we do--one common miracle--for all humankind.

"The secret of your success is your human resources +your man and your woman power."

Spirit Flows thru Info PSU

An Information Systems Guild? Not a vision but a reality, say the 30 plus people who participated in the Information Systems PSU Oct. 30 to Nov. 1 at Chicago Nexus.

The Information Systems PSU was designed to recommend the next steps in computerization and to explore possibilities of self-support as a bonus from installation of a large computer system at Chicago Nexus and regionalization of computer use. At least 10 regions in North America now have computer capability.

Products of the weekend included not only great spirit life and collegiality, but charts on the vision, contradictions, proposals and timelines for implementation of a global information system. Self-support brooding resulted in a chart and three

business proposals: computer literacy training: computers in education consulting; and an EDP(Electronic Data Processing) demonstration enterprise, or service bureau.

For spirit life, the PSU experimented with an initial model for a vocations retreat with their meal conversations. They used a variety of readings from the world of information systems, a short spin on implications and corporate conversation with questions centering around vocation. The retreat, as he called the PSU, said one regional colleague, was the most refreshing week-end I have spent in a long time.

If your appetite is whet to learn more detail, stay on-line for Yurther data in a formal report soon to be published.

A Letter from Abidian

Dear Colleagues,

Just finished a 15-day circuit in the Brobo Area which is located in the center of the Ivory Coast where we initiated the Kovadianikro Village Development Cluster last June.

Although we hadn't visited the villages since the initiation phase in June, they are moving fast. Several Community Farms were started, growing corn, tomatoes, and cassava; three women's labor cooperatives were created as well as another workshop which involved 10 women; a pig farm was built; a new well

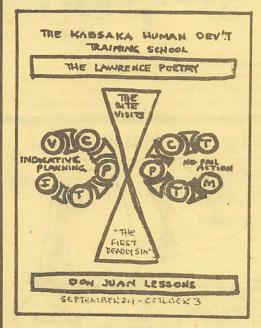
was dug. But, for me, the most important thing is the fact that over 10 young farmers decided to remain in their villages to increase their farming rather than leaving for six months to get some miserable salary working in somebody else's plantation in the South of the country.

The Guilds here are now focusing on animal husbandry, fish farming, bricks making and the marketing of

their agricultural products.

We are also getting ready to initiate three additional Village Development Clusters in the same district, one a month in January through March, plus a buffer in a neighboring district. Steve Hamje and Nelson Njenga did a circuit in Ghana earlier this month, where we are planning to initiate two additional clusters in December.

BON COURAGE ET A BIENTOT -- Dominique Matthiot



HDTS Gives One Week Push To Villages

"Kabsaka", a Phillipine concept of rain-fed irrigation catalyzed the holding of a one-week training seminar in October at the Sudtonggan Training Centre. The Ministry of Agriculture, through a World Bank grant, has undertaken a massive transformation of the rice cultivation methods of Iloilo towards "kabsaka". A team of five extension workers requested the Kabsaka Human Development Training School as part of their preparation for village development in 25 barangays.

The construct of the HDTS used LENS indicative planning methods. The second half of the school covered practical actuation methods including

manoeuvres, time design, practics, celebration and team assignments. Trips included site visits to Sudtonggan and Mactan 24 and an urban celebration with a movie in Cebu and dinner at the Skyview Hotel.

Spirit life included the reading of D.H.Lawrence poetry at breakfasts, and the Teachings of Don Juan, a distant cousin of Chief Lapu Lapu, at the closing of each day.

The teaching team of four Filipinos and two extranationals adapted materials, according to SEAPAC SOUNDINGS, from the consult methodology, LENS, the Profound Motivity Course, RS-T, and the kitchen sink of six years work in the Mactan and Mountain Clusters.

"The result was a highly intensive rehearsal of our total methodology with the participants posing as villagers in a typical Iloilo barangay," the SEAPAC SOUNDINGS reports. "The great revelation was in seeing the utter necessity of contradictional analysis. The great happening was the creation of the Kabsaka song, story and symbol."

Training Sites to Serve India

Bhoomi Puja launched work on two new Human Development Training Centres in Chikale and Jawale, which with Maharashtra, bring the total to three for the Sub-continent.

The bhoomi puja (boo-me pu-ja) ceremony is the Indian equivalent of a ground-breaking ceremony. Once this lengthy religious rite--it can take up to three hours--and the social event afterwards have been held, there is no turning back.

Chief guests at the bhoomi puja for the Panvel Block Human Development Training Centre on Oct. 19 were Dr. and Mrs. Ram Tarneja. Dr. Tarneja is the managing director of Bennett Coleman and Company, publishers of The Times of India, the leading newspaper chain in India, and other allied publications.

Dr. Tarneja said he was "happy that something substantial was being done for rural development and that a training centre for volunteers for rural development was being set up here."

The centre will also serve as the Chikale Cluster Market and Services Centre for direct distribution of farm produce of the ten villages around Chikale to Bombay and Panvel. The Times article reporting the event said that the scheme will eliminate the middleman who currently manipulates the price the farmer gets and the quantity that they pay him for.

Mr. C.S. Kirlosk, a leading industrialist, was the guest at the bhoomi puja for the Human Development Training Centre in Jawale.

Sir James Lindsay of England participated in both of these ceremonies as part of his efforts to ensure a firm foundation for the IERD to be held in India.

Portugal Breakopen Lights Up Europe .

"You light up my life" might be the theme song of Barbara Allerding and Lucy Aponte, Madrid, as they work across northern Portugal for two months.

Lamego, Portugal, is the centre of activity. Lucy will be paid a salary by Fr. Ilidio Fernandez to train village leaders and social workers at Fr Ilidio's "Escola Rural". Lamego was the site for a formation event in November and will be the site

of a January HDTS with an anticipated 100 participants from local villages in Portugal and other European countries.

Leading up to the formation event were town meetings, a preparation trek by Jim Campbell and Dick Stanley and a two-week development trek to Lisboa to get support--money and authorization-for work in northeast Portugal.

That drides a man is jump?

is it viving is wrall had re can?

is it is it is he we want to be growing up viving?

it dare is jump me more:

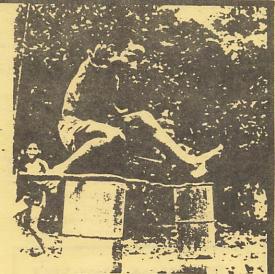
invoing het he viry set in major consciousness sail angument.

Ed begans.

Bananeiras Is Transformed

I recently made a trip to Bananeiras. The village is totally transformed. Light posts of concrete and cement are up all over the village. Manuel, the prefect man, and his crew scrape and sweep streets all around the village. Bananeiras looks neat now and you can barely see any mud houses. Other important services taking place in Bananeiras are the primary school, preschool, health outpost, post office, bus service and the dehtal clinic.

Anyway, although people in Bananeiras have come alive again and are waiting to turn lights on by



December, many of them are still unsure of how to actually install electricity in their homes. The costs are very high, beyond what many can afford. Inkind materials and labour to wire the houses could halve some of that burden. --Alberto Rosario

China Visit Reveals Resurgence

"China is not an under-developed nation," reports Doug Druckenmiller of Billings Region, who spent two weeks in October in China with the North Dakota Agricultural and Cultural Study Tour.

Visits to five cities, Shengang, Shanghai, Guilin, Canton and Peking and five communes near these cities gave the group exposure to the great diversity of China from north to south, urban to rural. The group of 19 were mostly North Dakota farmers, plus Doug, Bob McLaughlin, a planner for the Standing Rock Sioux Reservation, a former governor's wife, and a former North Dakota agriculture commissioner.

"Resurgence," Doug says, describes the mix of small industry and agriculture in the Chinese country-side. Labor has been focused on developing a sound infra-structure which includes irrigation, roads, electricity, small equipment factories, etc. In order to increase production, a new approach is being used called the "Production Responsibility System," which makes 30 per cent of the land available for lease to individuals or families who sell their products on the free market or through independent contracts with the State market.

The future of China, the tour group reflected, will be based on practical and pragmatic programs and not on wild schemes. Visits with people in the economic community in Hong Kong and Tokyo revealed a deep respect for the policies, directions and leadership of the economic sector in China. The traditional conservative, pragmatic Chinese approach seems to be the operating mode.

seems to be the operating mode.

"As for the Institute's approach to China," Doug reflected, "We need to take time to get ourselves educated as to what is actually going on there. This will involve a lot more visits and conversations. China has never been in a hurry and we need not be either."





Vol. I, No. 1 December, 1981 The Institute of Cultural Affairs, Chicago, Illinois 60640 USA

Regional Formation Colloquys Make Debut

Europe leads the Globe in implementation of The Global Manoeuvre for 1981-82 with the first Regional Formation Colloquy held in Amsterdam, Nov. 6-15.

Five more European regions followed suit with their Colloquys; Copenhagen Nov. 14-22; Glasgow, Nov. 20-28; Madrid Lamego and Brussels, Nov. 21-29 In North America, Dallas and Ottawa regions

began their Colloquys on Nov. 27

The formats of the Colloquys vary but as they become available, we will share the constructs. The courses beginning the event have included LENS pedagogy, Human Development 1, RS-I, Imaginal Education, and a regional team research weekend.

The following scheduled Colloquys have been reported to Global Operations Centrum: Chicago. DECEMBER

JANUARY Montreal, Vienna, Berlin, Frankfurt,

Rome, Bristol, Paris, London

FEBRUARY APRIL Caracas

MAY Guatemala City, Jamaica

Please let us know the date of your colloquy as soon as possible.

Below is the chart of the Amsterdam Regional Colloquy. A more complete report is available from Global Interchange.

Amsterdam Colloquy Design

TRAINING		COUNCIL				
HUMAN DEVELOPMENT	Plan	,	Collegium		Youth Unemployment	1102Billioning
COURSE	Data gathering and evaluation Interviews and field visits Council Preparation					Tour Manoeuvres
	Research Design	Course Eval.		Urban Research	Roundtable	Celebration

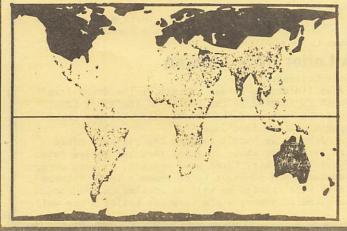
The Year of Global Regional Teams __

If a team centers upon themselves, the smallest risk is too great for them because both success and failure can destroy them.

If they are centered on what must be done, then no risk is too great, because they center on the wholeness of life. THE GLOBAL VOICE is a newsletter edited by Global Operations Centrum: Chicago. The VOICE will screen each contribution with an emphasis on missional eventfulness and humour. This newsletter is to be a demonstration of well-written but enjoyable reading that both delights and informs the new Regional Teams with our history and our current thinking around the globe.

"ICA Plays Critical Role in North-South Dialogue"

"You have two functions in the North-South Dialogue," Dr. Udekwu, chairman of the ICA Board of Directors in Nigeria, told Chicago Nexus staff during a three-day visit in early September.



"You know the rules of the game in the North," Dr. Udekwu said. "And you also know the suffering in the South. You are the go-between in this confrontation which is life and death to us."

"You are assigned to be on the cutting edge of history. You must stay there. You have to hold your place. You belong to the North, but you also belong to the South. You live with us and we trust you. I would not want you to ever leave the villages. Whenever you leave the villages, you will lose your credibility.

125 Nations Join in Effort

The North-South Dialogue, one over-arching image which Dr. Udekwu carried to ICA Staff across the globe during a trip with his wife, is the concept which birthed the Cancun, Mexico, Conference. It refers to the widening gulf between economically depressed nations in the southern half of the globe and the northern economically powerful nations. The South includes those nations below a line between the U.S. and Mexico, includes all of Africa, the Mediteranean, India, "avoids Japan carefully" (Dr. Udekwu's comment), and includes the rest of the South. The socio-economic reality the name points

to, Dr. Udekwu explained, was once called the Group of 77 by Julius Nuyere and has expanded since to include the 125 economically depressed nations who now seek to open the dialogue between the northern nations and themselves.

IMAGES AND ONE LINERS

paraphrased from Dr. Udekwu, Sept. 1981

When the war ended in 1945, the U.S. ran the world. Europe was down and out, Russia recovering and the rest of the world war-torn and powerless. At this time the Western powers wrote the ground rules for world finance. The fact remains that not one member of the countries in the South took part in the discussions leading to the creation of the powerful and great organs which control international credit, like the Bank for Reconstruction and the International Monetary Fund.

*Every day the papers report about the gambling that goes on in the stock market--yet no country in the third world can afford to release its foreign exchange on the world market.

Buying Power Is One Issue

*It is an unjust situation--exemplified by the person hours needed in the North as compared to those in the South to have equal purchasing power. Think of how much the lowest-paid unskilled worker in the U.S. or Germany pays for the lowest price Chevette from General Motors. How many work hours does it take to pay for the car? And then compare that to how much an auto costs in Latin America-the question comes down to how many person hours it takes to pick a bag of coffee and how many bags of coffee to buy an auto. In Brazil, 105 cruzeiros approximate a U.S. dollar. An average coffee harvester earns 75 cruzeiros a day and fills at the most one bag of coffee a day ... Minimum wage in the U.S. per hour is over three dollars and an eight hour work day is worth 24 days of a Latin American worker in wages. You can begin to see the inequity ...and them person hours every year in the North

decrease as wages increase, but in the South, where capital costs rise with inflation in the rest of the world, the number of coffee bags, and subsequently the number of person hours, needed to maintain purchasing power continues to rise also. *No matter how well you do or develop, if you are of the South, you will see that you are running so fast but only going backwards like Alice in Wonderland.

*If you add in facts like no borrowing power to buy in advance and wait for the market to rise (like people do in the commodity market here in Chicago) you can see why the South is saying that we will never get equity in the human expenditure required to purchase the necessities of life, without major change.

We Stand in the Middle

*There are two ways of changing unjust situations: the revolutionary way and the evolutionary way. We are, as the South, standing between these two. We are asking the major economic powers of the world to guarantee the prices of 17 primary products that we produce--sugar, coffee etc. Japan and Germany have already said nothing will come of this.

*You have something that cuts across religions, denominations and civilizations and you must guard it, or you will lose your vocation. Don't forget the only thing that gives you authenticity and strength is that spirit that is greater than you. Call it religious, call it anything, but build it and build it for every person.

The North: Conscientization

*In the North, your practical job is conscientization. Get people to know their and others rights and to demand them.

*Have village forums in the North. Capture the culture that is behind these communities.

*Pick a community, make it an example and stay there. You must have something to show. Macro and micro computer printouts show nothing. Limit yourselves but don't lose your visibility.

The South: Replication

*In the third world, the end is not conscientization but replication like in India.

* In a revolutionary situation, keep out of it but demonstrate what can be done.

* I'd like to see you cover more villages in Africa.
..to get the very people themselves to become like you.

*Your sign of success will be the number of people you get from the places of the South to be the ICA. The ICA is not American, it is a universal concept. Have them live as we do--one common miracle--for all humankind.

"The secret of your success is your human resources + your man and your woman power."

Spirit Flows thru Info PSU

An Information Systems Guild? Not a vision but a reality, say the 30 plus people who participated in the Information Systems PSU Oct. 30 to Nov. 1 at Chicago Nexus.

The Information Systems PSU was designed to recommend the next steps in computerization and to explore possibilities of self-support as a bonus from installation of a large computer system at Chicago Nexus and regionalization of computer use. At least 10 regions in North America now have computer capability.

Products of the weekend included not only great spirit life and collegiality, but charts on the vision, contradictions, proposals and timelines for implementation of a global information system. Self-support brooding resulted in a chart and three

business proposals: computer literacy training; computers in education consulting; and an EDP(Electronic Data Processing) demonstration enterprise, or service bureau.

For spirit life, the PSU experimented with an initial model for a vocations retreat with their meal conversations. They used a variety of readings from the world of information systems, a short spin on implications and corporate conversation with questions centering around vocation. The retreat, as he called the PSU, said one regional colleague, was the most refreshing week-end I have spent in a long time.

If your appetite is whet to learn more detail, stay on-line for further data in a formal report soon to be published.

A Letter from Abidjan

Dear Colleagues,

Just finished a 15-day circuit in the Brobo Area which is located in the center of the Ivory Coast where we initiated the Kovadianikro Village Development Cluster last June.

Although we hadn't visited the villages since the initiation phase in June, they are moving fast. Several Community Farms were started, growing corn, tomatoes, and cassava; three women's labor cooperatives were created as well as another workshop which involved 10 women; a pig farm was built; a new well

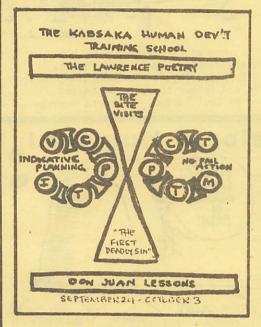
was dug. But, for me, the most important thing is the fact that over 10 young farmers decided to remain in their villages to increase their farming rather than leaving for six months to get some miserable salary working in somebody else's plantation in the South of the country.

The Guilds here are now focusing on animal husbandry, fish farming, bricks making and the marketing of

their agricultural products.

We are also getting ready to initiate three additional Village Development Clusters in the same district, one a month in January through March, plus a buffer in a neighboring district. Steve Hamje and Nelson Njenga did a circuit in Ghana earlier this month, where we are planning to initiate two additional clusters in December.

BON COURAGE ET A BIENTOT -- Dominique Matthiot



HDTS Gives One Week Push To Villages

"Kabsaka", a Phillipine concept of rain-fed irrigation catalyzed the holding of a one-week training seminar in October at the Sudtonggan Training Centre. The Ministry of Agriculture, through a World Bank grant, has undertaken a massive transformation of the rice cultivation methods of Iloilo towards "kabsaka". A team of five extension workers requested the Kabsaka Human Development Training School as part of their preparation for village development in 25 barangays.

The construct of the HDTS used LENS indicative planning methods. The second half of the school covered practical actuation methods including

manoeuvres, time design, practics, celebration and team assignments. Trips included site visits to Sudtonggan and Mactan 24 and an urban celebration with a movie in Cebu and dinner at the Skyview Hotel.

Spirit life included the reading of D.H.Lawrence poetry at breakfasts, and the Teachings of Don Juan, a distant cousin of Chief Lapu Lapu, at the closing of each day.

The teaching team of four Filipinos and two extranationals adapted materials, according to SEAPAC SOUNDINGS, from the consult methodology, LENS, the Profound Motivity Course, RS-T, and the kitchen sink of six years work in the Mactan and Mountain Clusters.

"The result was a highly intensive rehearsal of our total methodology with the participants posing as villagers in a typical Iloilo barangay," the SEAPAC SOUNDINGS reports. "The great revelation was in seeing the utter necessity of contradictional analysis. The great happening was the creation of the Kabsaka song, story and symbol."

Training Sites to Serve India

Bhoomi Puja launched work on two new Human Development Training Centres in Chikale and Jawale, which with Maharashtra, bring the total to three for the Sub-continent.

The bhoomi puja (boo-me pu-ja) ceremony is the Indian equivalent of a ground-breaking ceremony. Once this lengthy religious rite--it can take up to three hours--and the social event afterwards have been held, there is no turning back.

Chief guests at the bhoomi puja for the Panvel Block Human Development Training Centre on Oct. 19 were Dr. and Mrs. Ram Tarneja. Dr. Tarneja is the managing director of Bennett Coleman and Company, publishers of The Times of India, the leading newspaper chain in India, and other allied publications.

Dr. Tarneja said he was "happy that something substantial was being done for rural development and that a training centre for volunteers for rural development was being set up here."

The centre will also serve as the Chikale Cluster Market and Services Centre for direct distribution of farm produce of the ten villages around Chikale to Bombay and Panvel. The Times article reporting the event said that the scheme will eliminate the middleman who currently manipulates the price the farmer gets and the quantity that they pay him for

Mr. C.S. Kirlosk, a leading industrialist, was the guest at the bhoomi puja for the Human Development Training Centre in Jawale.

Sir James Lindsay of England participated in both of these ceremonies as part of his efforts to ensure a firm foundation for the IERD to be held in India.

Portugal Breakopen Lights Up Europe .

"You light up my life" might be the theme song of Barbara Allerding and Lucy Aponte, Madrid, as they work across northern Portugal for two months.

Lamego, Portugal, is the centre of activity. Lucy will be paid a salary by Fr. Ilidio Fernandez to train village leaders and social workers at Fr Ilidio's "Escola Rural". Lamego was the site for a formation event in November and will be the site

of a January HDTS with an anticipated 100 participants from local villages in Portugal and other European countries.

Leading up to the formation event were town meetings, a preparation trek by Jim Campbell and Dick Stanley and a two-week development trek to Lisboa to get support--money and authorization-for work in northeast Portugal.

Test at driver a man is jump?

in it varing is unself hel re can?

is it varing is unself hel re can?

is it in he netwee of he growing up mores?

inverse to jump me more:

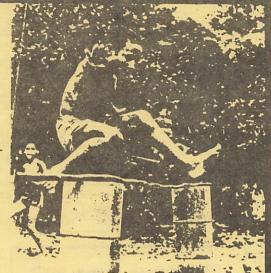
inverse het he very set in analysis consciousness such angujument.

Ed begans

Bananeiras Is Transformed

I recently made a trip to Bananeiras. The village is totally transformed. Light posts of concrete and cement are up all over the village. Manuel, the prefect man, and his crew scrape and sweep streets all around the village. Bananeiras looks neat now and you can barely see any mud houses. Other important services taking place in Bananeiras are the primary school, preschool, health outpost, post office, bus service and the dehtal clinic.

Anyway, although people in Bananeiras have come alive again and are waiting to turn lights on by



December, many of them are still unsure of how to actually install electricity in their homes. The costs are very high, beyond what many can afford. Inkind materials and labour to wire the houses could halve some of that burden. --Alberto Rosario

China Visit Reveals Resurgence

"China is not an under-developed nation," reports Doug Druckenmiller of Billings Region, who spent two weeks in October in China with the North Dakota Agricultural and Cultural Study Tour.

Visits to five cities, Shengang, Shanghai, Guilin, Canton and Peking and five communes near these cities gave the group exposure to the great diversity of China from north to south, urban to rural. The group of 19 were mostly North Dakota farmers, plus Doug, Bob McLaughlin, a planner for the Standing Rock Sioux Reservation, a former governor's wife, and a former North Dakota agriculture commissioner.

"Resurgence," Doug says, describes the mix of small industry and agriculture in the Chinese country-side. Labor has been focused on developing a sound infra-structure which includes irrigation, roads, electricity, small equipment factories, etc. In order to increase production, a new approach is being used called the "Production Responsibility System," which makes 30 per cent of the land available for lease to individuals or families who sell their products on the free market or through independent contracts with the State market.

The future of China, the tour group reflected, will be based on practical and pragmatic programs and not on wild schemes. Visits with people in the economic community in Hong Kong and Tokyo revealed a deep respect for the policies, directions and leadership of the economic sector in China. The traditional conservative, pragmatic Chinese approach seems to be the operating mode.

"As for the Institute's approach to China," Doug reflected, "We need to take time to get ourselves educated as to what is actually going on there. This will involve a lot more visits and conversations. China has never been in a hurry and we need not be either."

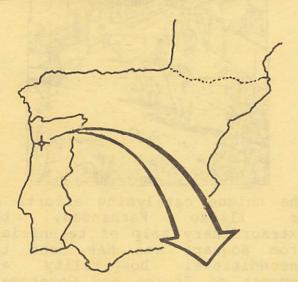




Vol. 1, No. 2 February, 1982

The Institute of Cultural Affairs, Chicago, Illinois 60640 USA

LAMEGO HDTI IS PROFOUND EVENT



"Come and go with me to that land...", - or, as they sing in Portugese, "Vem conmigo aquele pais... " The land is the lovely mountain district of North-East Portugal. The song, in many ways, was the theme of Europe's first Human Development Training Institute, held in Lamego January 17 -February 7, 1982. The singing at opening event inspired Minister, Portugals 2nd Fernando do Amaral, to discard his prepared speech and give impromptu address based on verses: Mystery, Liberty, Love and Glory. (contd on p 2)

THE GLOBAL VOICE is a newsletter edited by Global Operations: Chicago. The VOICE screens contributions with an emphasis on missional eventfulness, insights and humour - and sees itself as an informative newsletter in the service of the Global Regional Teams.

Our New Format Chicago Nexus now has a word processor! Global Operations Centrum is able to use it - in between Development and In-kind letter-writing blitzes - and so we are experimenting with format with this edition of the Global Voice. Your input and insights - as always - will be appreciated and very useful.

We have received in the mail some helpful pieces as follows: Vancouver: "Regional Team Formation" - a description of the journey so far.

Singapore: "Global Language School" - an account of some successes.

Bombay: "Continental Marketing Blitz" - a detailed report.

Mexico City: "La Voz" - the first edition of their newsletter.

Chicago Nexus: "Latin America Today" - a report by a recent returnee.

This list represents "that which caught our eye". It is a fore-taste of what might show up in the House Packet, and is an indication of what is available. Feel free to ask if you need something - postage and printing costs may be added for large quantities.

Lamego - "Come and go with me to that land"

(contd from p 1)
Action-filled Curriculum

Patterned after the Maliwada school, the curriculum took us out across the land with economic surveys in Cambres, Sande and Ferreiros; workdays in Bigorne, Miseo, Aldeias and Monteiras; parish (frequesia) gridding in Fontelo, Valdigem and Samodaes; and village planning in Varzea, Ferreirim, Penude and Mos.

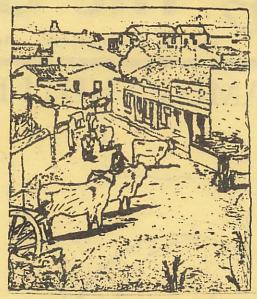
An Interior Journey

A perpetual cabaret of song, dance and drama accompanied the school as it travelled to encounter the ocean at Porto, discover the Lusitanian heritage in Coimbra, and explore a model cooperative in Cachao. The "invitation to that land" was an interior journey as the 100 participants struggled missional corporateness with versus friendly cooperation. The youth were transformed from jovial self-entertainers to actors on a global stage, alert to their own gifts, and ready to engage in regional guilds rather than emigrate to the cities.

New Local Leaders

The nation's Secretary of State attended the graduation, and read the list of new local leaders -Agostino, Candida, like names Carlos, Jeronima, Manuel, Baltazar, Antonio, Fatima, Joao, Hortencio, Jaime. From shepherd to student, these graduates signified Portugal's hope of adventure in Human Development, on behalf of the European community.

A resourceful faculty included representatives from India, Ireland, Peru and the USA, while colleagues from Mozambique and Brazil returned to teach in "the mother country". A gifted core of local pedagogues emerged: Antonio, Irma, Lurdes, Teodolina, Emilia.



The unique catalysing efforts of Dr Ilidio Fernandes, the extraordinary help of technicians from Sogrape and MAP, and the unconditional hospitality and support of Church and Government at every level enabled a self-supporting school, and showed us that we were in the right place and at the right time, and that Portugal was ready.

Glorious Passions

Words alone are insufficient to the quality eventfulness of Lamego - how do you mail everyone a glass of port from the exquisite vinyards of the Douro River valley, or communicate the pathos of a "fado" capturing the rich vein of a culture's struggle to convert meaningful fate into their destiny, or describe a land -"Sunny Portugal" - where the sun shines up from the people to brighten the sky? There is the real story of Lamego; and to understand the resurgence that marks the land of Portugal today is to discover anew the mysterious longings and glorious passions disclosed wherever are profound awakenment occurs, and a sign of hope is demonstrated. Come and go with me to that land ...



THE INSTITUTE OF CULTURAL AFFAIRS

27 Dartmouth Street . Boston, Massachusetts 02116 . Telephone 617 - 262-7890

UPDATE

FEBRUARY 1982

GLOBAL VOICE -At a recent meeting in Chicago we picked up 200 copies of the newsletter The Global Voice, a copy of which is enclosed for you. It's a composite of some recent developments around the world. Not slick PR -- but news and stories you can share with your colleagues.

GLOBAL SERVANTS -Three people, John Hirsch (India), Alex Featherstone (Venezuela), and Robert Graff (Egypt), have been sent from this region during the past 8 weeks to participate in the work of the Institute and village development for periods of 6 months to one year. On the back page here is a letter we received from Niranjan (John). It speaks for itself. Niranjan attended the Academy in Chicago last Spring and lived in the Boston House from June to December while he worked a lot of double shifts to earn needed funds for travel and spending a year in India.

JANUARY TRIPS TO JAMAICA AND PERU -Each January the Chaplain of DePauw University sends teams of students and professionals to Latin America for three week work projects. This January Bob Fishel and Pat Goad accompanied 35 people to the ICA project in Woburn Lawn, Jamaica and John Bengel was the guide for another team of 35 to Azpitia, Peru. Both teams consisted of a medical team and construction team. Working with village residents the Peru team worked to install electric poles and lines and the Jamaica team improved the village road and poured the floor for a new industry shed. The medical teams trained village health caretakers and treated 5,000 persons in 20 different villages. This work was a great help to ongoing efforts in both sites and of course the students received much more than they gave. As soon as the slide shows are assembled we'll schedule an evening for a report on the trips.

STARKS NEWS -Annual Winter Carnival on February 28th...Starks crafters are selling goods in Boston at New England Crafts...Also, quilts sent to Cambridge (Christ Church) bazaar...A new heating system for the Cornshop is in the works... A LENS is scheduled with the University of Maine at Orono in April...and don't forget workdays every Saturday in May!

YOUTH SYMPOSIUM -Five youth and one adult from Massachusetts will attend the Youth Symposium in Kansas City, "Challenge for the 80's". 100 youth from across the country will work from Feb. 12-15 on ways they and their peers can impact educational structures and invest their creative energy in making school structures more effective. We'll be eager to see their plans!

TWO COURSES OFFERED -FEBRUARY 26-27, Portland, Maine: "The Individual and the Family". One session Friday night, 3 on Saturday. Cost is \$15.00 per person. Consists of workshops to design family statements, symbols, a budget, and a timeline. Enabling for the entire family. Child care is provided.

-APRIL 23-25, Framingham, Mass.: "Religious Studies I" (RS-I). Cost is \$35 per person, \$65 for two concurrent registrations. Basic course relating the basics of the Christian faith to individual life experience. Age 13 and up. Many teens have participated in RS-I recently and we'd

BOTTOM LINE -Civilization is not created in a vague and general fashion, it is created bit by bit and drop by drop.

urge you to enable young people to attend.

Dear friends,

Being in India is a terrific and awe-inspiring experience.

The flight to India was great; Here's a brief description. I left California on the 12th of December and flew over alaska, the Pacific Islands, and eventually over the snow-white Mount Fuji, Japan. The plane stopped over for a day in Hong-Kong - I saw only the shopping centers whose message is 'Money is King'. I stayed a night and day in Bangkok with volunteers from the United Kingdom and the U.S. working with Cambodian refugees. While there we heard about Thai children for sale for use in labor at a cost of 1000 baht (\$500.00 U.S.) (Farm families have faced their third straight year of harvest disaster.) The next leg of the journey brought me to Kuala Lumpur, Malaysia -- The YMCA there is great.

On the morning of Dec. 16th I arrived in Madras and the most intensely inspiring and overwhelmingly upsetting experiences of my life began. The depth spirit side really in Calcutta and W. Bengal while visiting the various places associated with the life and work of Sri Rama Krishna and Swami Vivekananda. The Rama Krishrna Order's social activities include running colleges, hospitals, dispensaries, rural development projects, orphanages, vocational training, book publishing and a wide range of spirit activities. My contact with the senior swamis was "life changing".

I phoned Alan and Fiona Berresford, the I.C.A. priors in New Delhi and they asked me to meet them in Bombay for two important meetings there, where, in a sense,

I'd get a quick course on the broad view of I.C.A.'s India strategy.

While staying as a guest at the Rama Krishna Centers, I was some what insulated (happily) from confronting life the way it is for the poor. I've heard people claim that even the impoverished in India are happier than the rich in the West. All such statements are beside the point - While it's true that I've been incredibly moved by the courage and strength of the street people and villagers, I've also seen many who've nearly had their humanity ground out of them by the conditions they're up against.

Once I saw how the I.C.A. staff live (at near to the same(very same) economic level as the people they work with) and I glimpsed the level of their commitment,

I was blown away.

Talking in Bombay with some members of the International Hunger Project, I found there was no indigenous Indian branch organization. It seems to them more important to empower those already working to end hunger and poverty. I was fortunate enough to sit in on a meeting of two hunger project members who are committed to finding a way to empower such people and organizations.

Today is Monday January 11, 1982. I'll leave tonight with Alan and Fiona for New Delhi. Culture shock is not a bad thing. Also, no amount of advance information can adequately prepare one for the highs and lows, the richness of heart, and the courage one sees in those who find a way through the maze of unworkability and

wisdom that I've seen in India.

All my love, Niranjan

P.S. Having a great time.... Wish you were here.

John W. Hirsch My address is:

c/o Institute of Cultural Affairs

5 Jantar Mantar Road New Delhi, 110-001 India

Phone # is: New Delhi

32-19-34

Kansas City hosts Fourth Youth Symposium

fourth North American The Continental Youth Symposium was held in Kansas City, Missouri from 12-15 February 1982. The focus of the Symposium was the interface between the Revolution and the Education Revolution, and the directions that youth today are demanding for their ational future in the context of their life vocation.

96 Participants

Symposium participants engaged in two series of workshop sessions: the first dealing with "Focusing the journey in the present decade", and the second dealing with "Focusing the journey toward the New Century". Ninety-six participants from 18 regions of the North American Continent attended the event.

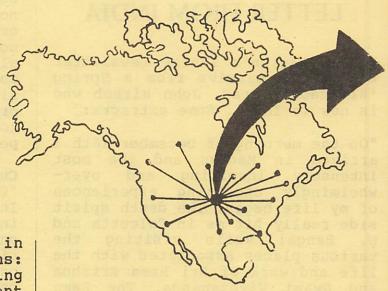
The group included about one-third nonorder youth - 10% of these had had no previous movement contact.

The main product of the symposium was a plan for local and regional action in the coming year, in the context of building the regional team.

Vocational Conversations key

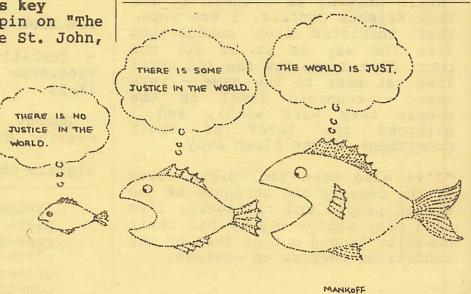
Key events included a spin on "The Journey of Care" by Jane St. John,

the creation of a Wall of Wonder, and a field trip to the city to experience learning through discovery as a supplementary form of education. All of these events were focused through the vocatconversations ional which pushed participants to struggle realistic timeline.



Reflecting on this weekend event, the youth saw the practical interfacing of the youth and education revolutions. A strong push was made toward the regional houses seeing youth formation and regional team formation as being the same thing. A new four-year strategy for Phase 1 was recommended as well as the creation of a new advanced course for youth.

Good News - it was a self-supporting event, with \$2000 CLEAR in development income.



ACADEMY GRADUATE'S LETTER FROM INDIA

Boston Region's latest newsletter contains a missive from a Spring '81 Academy grad, John Hirsch who is now in India. Some extracts:

"On the morning of December 16th I arrived in Madras and the most intensely inspiring and whelmingly upsetting experiences of my life began. The depth spirit side really hit me in Calcutta and W. Bengal while visiting the various places associated with the life and work of Sri Rama Krishna and Swami Vivekananda. The Rama Krishna Order's social activities include running colleges, hospitals, dispensaries, rural development projects, orphanages, vocational training, book publishing and a wide range of spirit activities.

ICA India meetings

"I phoned the ICA priors in New Delhi, and they asked me to meet them in Bombay for two important meetings there, where, in a sense, I'd get a quick course on the broad view of ICA's India strategy.

"While staying as a guest at the Rama Krishna Centers, I was somewhat insulated from confronting life the way as it is for the poor. Once I saw how the ICA staff live (at near to the same - very same - economic level as the people they work with), and I glimpsed the level of their commitment, I was blown away.

"I've also been incredibly moved by the courage and strength of the street people and villagers; I've seen many who've nearly had their humanity ground out of them by the conditions they're up against. "Talking in Bombay with some members of the International Hunger Project, I found there was no indigenous Indian branch organization. It seems to them more important to empower those already working to end hunger and poverty. I was fortunate enough to sit in on a meeting of two hunger project members who are committed to finding a way to empower such people and organizations.

Culture Shock

"Culture shock is not a bad thing. In any case, no amount of advance information can adequately prepare one for the highs and lows, the richness of heart, and the courage one sees in those who find a way through the maze of unworkability and wisdom that I've seen in India."



FOR YOUR INFORMATION

- Tentative dates for the July Programme in Chicago are July 11-24.
- Bombay is hosting an IERD prep meeting March 1-7 1982, followed by 2 days of July Prep signals-checking.

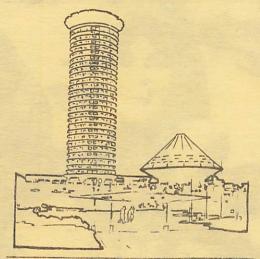
"Teamhood lives in the place where life is tensely lived. It is the place of action, of pilgrimage, of crusade, where concern is never absent."



Vol. 1, No. 3, March, 1982

The Institute of Cultural Affairs, Chicago, Illinois 60640 USA

NAIROBI URBAN TRIP IMPACTS HDT



We have received a great letter from one our colleagues in Kenya, included the following tale:-

"We had a fine urban trip which cost us nothing. Firestone had promised us a bus to transport us from Kamweleni to Nairobi and back, and to take us around for a day and a half. When the time came Firestone's bus had broken down so they hired one for us. Our students toured Firestone's factory and then delivered to Kabiro HDP (Kawangware) where they spent the night in the classrooms of their new primary school. In the evening they visited the Nairobi house for an Evening At The Institute and context on the role of the support forces in the New Village Movement.

"In the morning our students did the Kabus Site visit, and then boarded the bus for the city where they toured the Kenyatta Conferance Centre and Parliament Building before having lunch spread between and hosted by 8 different restaurants - some of Nairobi's best -Chinese, Indian, Kenyan, European and American. After lunch our students collected a free diary cone Woolworth's, boarded the bus for the free cinema, and then were taken home.

newsletter THE GLOBAL VOICE is edited by Global Operations: Chicago. The VOICE screens contributions with missional emphasis on eventfulness, insights and humour and sees itself as an informative newsletter in the service of the Global Regional Teams.

Our format Using our word processing facility, we are still experimenting with format. The major change this month is the use of elite instead of pica (size of type).

This month We have a tale from the HDTI in Kenya which completed in the first part of March. We also have a story about women's programs in Korea, and an extract from the work by the Tokyo Region on leadership training modules, which especially suitable for participants using English as a foreign language. Finally, along with our regular items we have included a bit of poetry from a recent RS1 grad.

Contributions Please continue send in your stories. What appears is largely influenced by what is sent in, and not chosen from any editorial bias other than that of requiring a degree of balance. Also send in your comments, insights and suggestions.

"We lost only one team of 10, and they showed up in Kamwelini the next morning at 5am. They had got lost between the restaurant and Woolworth's - half a block away - and missed us there. They had in-kinded their transport from the Akamba Bus Company - Nairobi to Machakos - and then walked the ten kilometres to Kamweleni.

(contd on p. 2)

Nairobi

"When I'm on my journey".

"This tale has now taken on epic proportions, and will surely be one of the highlights of the school. The theme for the week became "When I'm on my journey."

On Wednesday evening we will graduate 56, including the ten lost on the journey."

A PIECE OF POETRY

A recent RS1 event in Area Houston Miami Region produced the poem we quote below, from one of the participants:-

Rainy sounds, cloudy skies,
Quietness abounds.
Images of Pain,
Experiencing Light,
Illusions shattered

Acknowledge and accept God's Grace.

The sound of the turtle cuts through the chaos of twentieth century decay.

A life is lived, time marches on,
My destiny to be discovered.

The cutting edge of history creates the future now;
The solitary choice responsibly given becomes the voice of hope.

Tolerant of doubt and sin
Broken by the burden of seeking the
truth.

Celebrate the journey that was, and is, and will be.
(out of the shadows, up from the cave)

No one denies me permission
I can go through the door Creating structures for those who care
Laid on the line on behalf of despair

Making a difference.

KOREAN GWFS PROVIDE POIGNANT STORIES AND REVEALED POSSIBILITY



From Korea we have the following:-

The villages of Cheong Won cluster have each held women's forums. For two villages this was their first women's meeting.

The women were in a joyful mood. They especially enjoyed talking about "the old days" of grandmother or themselves. They talked about the changes in marriage patterns, of having mates arranged for them quite young, and of working in the home, especially making cloth and clothes.

One women told of wanting to go to school - but her grandmother didn't like it. So she first learnt in a village night school and the next year she tried going to the city school. It was very difficult; she was lonely and her mother wrote that grandmother was abusing her

because of her daughter's absence. She returned home with her books, determined to continue studying. Since the family slept in one room to conserve wood, she tried to study by lamplight while the others slept. Her father complained about the lamp, so she made a small curtained area with her slip. In those days her baby brother was crawling - and as a pastime had picked holes in the mud plastered walls. Her mother, concerned over this, decided to paper the walls on a day when the daughter was out. She used daughter's textbook pages wallpaper! The storyteller plaintively told her response: "I wouldn't eat or talk for three days." She then decided there was no hope of getting education. Her dream, now at 57, is for education. That village scheduled Women's classes twice per month!

Another village, Gui Rae Ri, also decided to have women's classes and scheduled the first one for the following morning. Our staff, Kim Sung Hee and Han Kyung Ae, led the class — on making menus. When they asked, "What did you have for breakfast? For dinner yesterday? For breakfast yesterday?", the answer was

almost always the same, with only one or two foods beside rice and kimshi. They workshopped making menus with foods they had or could afford, thinking of variety and nutrition.

Their concerns

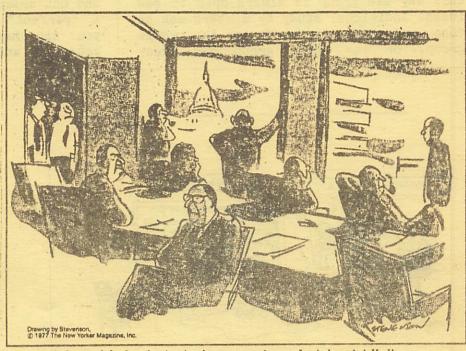
The concerns of the women focus around the main issues of better transportation, increasing their income. educating their children aand improving their health. Our concerns for them to have labor-saving machines does not seem to be within their realm of thoughts of a "better life".

The door is open

The door is open for working with these women. We anticipated their being ready for "development" and invited women from Cheong Ju through the YWCA director who had visited the cluster. She invited women from different churches to go to different villages. 3 women came from U Am Presbyterian church by bus and then walked with us through the fields, crossing the river on stepping stones and on by the rough road to Noon Pak Ri. Two women from First Presbyterian Church also came by bus and then went with us over the mountain, crossing the fields and over the muddy road to Gui Rae Ri. One of their surprises and sympathies was for the villagers and their poor secondary roads! They want to work further with these villages - the women's classes are one possibility.

Things are possible

The Forums allowed the women to enjoy being with women. One women - so remarkably pretty we nicknamed her "Tess" - said: "We're still sleepy, but we're waking up!" They saw that some things require their husbands, some things are far in the future, but some things are possible right now.



'It's a task force of the best brains in the country, but so far it hasn't jelled'

HOW TO MOTIVATE PEOPLE

The Tokyo region has 12 modules for leadership education. The following is part of one of these modules:

I want to talk about four elements of the internal life of a group. These elements assume that the task or mission or purpose of the group is clear. The question then becomes: how do we organize ourselves? How do we keep ourselves going?

1. The first key element is TEAM WORK. Everyone these days wants to participate in what's going on. So it is very important that everyone in the group has a job or a task to do. A group with too much to do is better than a group with too little to do. A sense of pride and accomplishment will occur when the group has does something big and done it quickly. Piddling slow work stretched out over months will "kill" any group. Also, people don't like to work alone. Members need to be divided into work teams so tasks are done together in the sight of others. This way you will build spirit and hold accountability.

2. Every group needs to have some STUDY that will inform its mission. This study can be done formally or informally. In this way the group is always open to new ideas. Individual study by members can be done and then reported to the whole group, or the whole group can study

together a book or an article. Discussing such materials will help the group to form a common mind.

3. Every group needs a strong SYMBOLIC LIFE. Symbols hold the group together and remind it of it's purpose. Does your group have a symbol mark? Does it have a slogan? Does it have ceremonies to begin and end meetings? Do you have celebrations and parties? Do you have a song? Do you take a trip together? Do you have decorations at your meetings? More than most countries Japan has many insights about the power of symbols - perhaps the success of your nation has been due to this.

4. DISCIPLINE lies at the center of the internal life of a group. When your group makes its plan for the year, it is the leader's job to see that it is carried through. The leader is like the general of an army. You help your troops win the battle. You keep your eye on the next problem. You anticipate the future and help the mambers win at every moment. You are always prepared, and have done your "homework" and groundwork. As a leader you know your members and their propensities, and your own propensities. One of the most difficult things is to decide to work with the people you have. and not dream about "perfect" members, or a "perfect" situation. And especially, you can have fun and can laugh at yourself, and bathe in humor.



"What are the guidelines of the Regional Team when confronted with a variety of alternatives? The path of duty gives uncertainty. The path of freedom gives ambiguity, but demands your creativity and your commitment."

Gaceta Ilustrada/Madrid



Vol. 1, No. 4, April, 1982

The Institute of Cultural Affairs

Chicago, Illinois 60640 USA

A TALE OF EMERGING PRIORSHIP



This letter has been received from Area Madras:

"Here is a tale of priorship training that is almost unbelievable - but it is true.

"While the Hamptons, Michael and Sampson were in Bombay, and Jane Salve and Bayapal were away on discontinuity, Tamesh and Taksande attended the opening of the local library in Sikh Village (December 27th).

"At this meeting the president of the local "YUBAJANA SANGAM" (Nonsectarian government-sponsored youth organization) announced that he had been at our November showing of the Global Film, and that he wanted YUBAJANA SANGAM (YS) folk to use our methods. Ramesh and Taksande then set up a Town Meeting in our house for the YS; the president assigned five members from each stake of Sikh Village, and set the date as 1st January 1982. The day before, these two emerging priors went and told A.M. Joseph that they had set up this TM and that all the priors were gone. A.M. said yes, he would help.

"The next night a Town Meeting of 44 people was held in the house with these results:

- 1) One single 50-year-old who wants to intern;
- 2) A request from the YS to show the Global Film to the whole community of Sikh Village, probably at the new local cinema, and at a considerable boon to the ICA;
- 3) A request for a Town Meeting for Sikh Village - 150 people under a tent next to our house;
- 4) A consultant relationship to the YS;
- 5) A link-up with some pretty big fish in Hyderabad with all the financial and programmatic potential that can mean;
- 6) The building of our local consultancy relative to fund-raising in Hyderabad;
- 7) A resurgent emergent priorship.

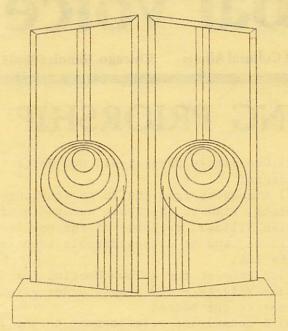
"Not bad for discontinuity, eh?"

THE GLOBAL VOICE is a newsletter edited by Global Operations: Chicago. The VOICE screens contributions with an emphasis on missional eventfulness, insights and humour, and sees itself as an informative newsletter in the service of the Global Regional Teams.

This Month The 35th Global Academy has been in session since the beginning of April, and we have contributions from participants. Also this month we have a further extract from Tokyo's Leadership Training Modules, a piece from a Nairobi circuiter, something on the recent North American Guardians' Meeting, and an exciting letter from Area Madras.

Contributions Please continue to send in your stories, comments, insights and suggestions.

North American Guardians Meet



The Guardians' Meeting Centerpiece

The North American Guardians celebrated the engagement of the past ten years and the challenges of the next decade during the 21st Guardian Consult April 16-18 in Chicago. The opening talk highlighted the last ten years engagement by asking questions including: "How many phone calls have you taken in the last ten years? How many loops of masking tape have you rolled?"

Health, Education, Business Information Systems guilds met Saturday and Sunday mornings, practical task force work structured between those two sessions. This gave a new depth to the strategic directions of the guilds. On Saturday evening a "Wine and Cheese Reception" and an Indian Feast launched the North American guardian involvement with the IERD. Slides from India, Asia, and Latin America shown each evening in the lounge, portrayed the global engagement of guardians during the past several months on patrons treks, panchayet trips and sojourn "underassignment" trips.

This event seems to have been a turning toward a new and fresh direction. The Guild, described in one of the talks as the "Dyptych" of profession and paravocation, promises to afford an exciting opportunity of engaging people who haven't known the ICA previously.

From A Nairobi Circuiter

We had this letter from Nairobi recently:

"Being a circuiter this year, I am always on the road. If I am in one place it means I am conducting a meeting.

"We have completed all consults in Muputi and we have been circuiting 34 villages in Muputi location, 49 villages in Iveti location, about 30 villages in Kilifi Coast, Nguluku in Kwale Coast, and the original seven projects in Machakos District - of which Ulutya, Kilisa, Maiku and Kyuluni have so far been turned into clusters.

"Demonstration farms are bringing in substantial income for the stakes and guilds. Average income is about 1,600 shillings per season. Every stake across the projects has something going on. The project directors have become mature and have appropriated the methods.

"Here in Kenya we are doing fine in projects but I think we need to devise ways of impacting colleagues in the field across the country. We are at the point where ICA alone can't do everything. New ways are needed that will release other organizations working at grassroots to be of service to the local people and to our programs."

Academy Participants' Comments

One participant has written this about her experience in the Academy:

"I became aware of the 35th Global Academy at a background dialogue in March 1982. I was asked "Would you like to attend?"

"I said, "No, I don't have time - and really I am not ready for such a structured life (I had the Academy in 1969) - but I will try and get someone else to go."

"A few days later, I was going about my daily tasks - and it was as though I heard a voice saying "You need to go to the Academy! It will help you greatly in your work in the community." So I called to say I was coming too. The voice on the other end was happy.

Global Academy Runs Into The Future

(Academy contd.)

"I arrived at the Academy two days later. I was struck by how global the group was - participants from sixteen different countries - and each had a way of talking. It appeared that we could sing together. The next morning, early rising with a bell ringing down the hall, some strange person knocking on the door saying "Run into the future run" - my internal response to that was "You go right along and run into the future, but just leave me sleep". About ten minutes later, I heard "Daily Office in five minutes!" - and by that time I was ready to go.

"I have found that the Daily Office sustains me for the day. It gives my life meaning. After Daily Office the day continues with: breakfast collegium, Obediences, lectures, seminars, lunch guild, free time, lecture, seminar, supper, Ecclesiola (twice a week), movie (twice a week), field trip (once a week), missional discontinuity (twice a week). Some of the things that have had an impact on me are the demonstration

LENS, RS1, singing, working in teams, and the daily accountability.

"I can say now "Run into the Future Run; Run into the Rising Sun; Those Who Run Create the World; Be it So!". I have become aware that I am here on behalf of all humankind — and I am appreciative of those who pushed me."

From a Marshall Islands participant

It is no fun in the Academy without understanding English. There is also cold weather. It is a new thing to wear heavy clothes. It is a lot different than warm weather. I was on One Day Wonder. It is exciting to learn new things. It is my first time to operate an elevator.

My neighbors are the faculty and participants. To live in the big city means the weather is cold, populated, traffic, and trains. Strange people are all over. People from many nations. It is my first time to see an Egyptian.

The people in the Academy belong to different religions. We have team and team assignments. We have television and a video player. The first two weeks a few of us visited Sears Tower and went shopping in town. It is a great chance to travel and leave the family at home. But I miss the kids.



"I don't agree. I think this is a great century to be living in. And a good thing, too, since it happens to be the one we are living in."

HOW TO ANALYSE YOUR COMMUNITY

Here's another extract from Tokyo Region's training modules:

This is a method for corporately sharing the factual data of one's community as well as a way, to evaluate the dynamics of the complex relationships and the historical journey of it's people.

Gridding: A method for studying the community's geography, and creating a symbolic picture to represent the reality.

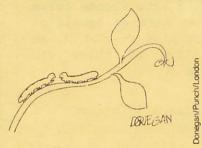
- Study the community maps, review critical vital statistics, and take a drive to become familiar with the landscape.
- 2. Using a heavy black pen draw the outside boundaries of the community. Mark major bridges, population centers, business districts, industrial areas, schools, parks, railroads, community centers, rivers, etc. Mark all the subdistricts and neighborhoods.
- 3. Put a circle around the 4-7 major areas of the community. The circles should cover all the land.
- 4. "Squinting your eyes" look through the data, the circles and the boundaries, and draw a symbolic or artistic grid of the community.

Social Analysis: A method that analyses the social structures of the community.

- l. Study the social process triangle: ECONOMIC resources, product-ion, distribution; POLITICAL order, justice, welfare; CULTURAL symbol, education, social groupings.
- 2. On a long sheet of paper on a wall make 9 columns, and label each with one of these social dynamics.
- 3. Write down all the structures, activities, groups in the community that now exist in each of these dynamics.
- 4. Stand back from all this information, and ask several questions:
 - Where is the community strongest?
 - Where is the community weak?
 - Where is the community unique?
 - Where are the points of contradiction?

Wall of Wonder: A method that looks at the history and development of the community.

- 1. Draw a timeline across a long white wall sheet of paper. Decide the beginning date and put it on the left hand end of the line. On the right hand end put the date ten years into the future. Divide the timeline into workable blocks blocks previous to 1900 might be divided into 100-year sections; after 1900 into ten-year sections.
- 2. Pass out cards to the group, and ask each person to write 10 to 20 cards regarding the past life of the community. Possible trigger questions are: When were famous historical sites built? When did famous people live? What national events touched this community? What tragedies are remembered?
- 3. Read the cards and put them on the timeline. Add new cards of missing events. Looking at the next 10 years have each person write down 2 or 3 events that they anticipate or envision happening in the community. Read these and add to the timeline.
- 4. Divide the whole timeline into 4 to 6 major parts, drawing a line vertically. Give a name to each section of the community's history. Stand back from the timeline, and ask questions: What's the story of our community? How does this inform us about our future?



"You know what worries me? I've never seen an old caterpillar."

"The Regional Team stands at the frontier of two worlds. In the midst of the visible world the Team is witness to the deeps of life in the other world - to something which is present in the lives of all of us, but which the visible world hides in contrary claims and warped perspectives."



Vol. II

SPECIAL

The Global Research Council of July 1982

JULY

THE QUOTE TODAY

WE STAND IN FRONT OF OUR FUTURE WHICH CLOSES AND OPENS AT THE SAME TIME.

The Saint: Mystery



THE WORLD TODAY

- + 6th Ceasefire in Beirut
- + Common Market Talks Begin

THE COUNCIL TODAY

TUESDAY

6:00-9:00 Guild Collegiums

9:30

Lab Work

3:00-6:00 Temple Plenary

8:00

Celebration

4 GLOBAL TREKS

"A Development Scenario"

Four Global Treks are being arranged for 1982-83. Global Development Centrum: Chicago says this is to provide people with firsthand experience of our work, strengthen our frame and broaden our patron base.



In February and March of this year, 15 people visited India, Nepal and Sri Lanka. One staff member from a village that was visited wrote a letter following the trek. She stated, "Your presence in our village was refreshing for everyone. We encourage you to seriously consider treks like this again to our village and to other replication villages."

The following trips are being designed for 1982-83: NORTH ASIA, October 1982, to South Korea, Japan Taiwan, Hong Kong, The Philippines. EAST AFRICA, November 1982, to Egypt, Kenya and Zambia. LATIN AMERICA,

February 1983, to Jamaica, Venezuela and Peru. INDIA/NEPAL, March 1983, to Mt. Everest, the Taj Mahal, Calcutta, Delhi and Bombay.

Each trek will combine sightseeing with visits to local villages. Each is a three-week experience of cultural travel including visits with local people.

If you know someone who would like to travel with us, come to Development Centrum and talk to Joe Crocker, Cathy Marsh or Mary Warren Moffet. For further information, write ICA: GLOBAL TREKS, 4750 North Sheridan Road, Chicago, IL 60640:

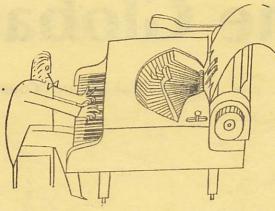
REP REPORT: SEATTLE

The Regional Extension Prototype Experiment has been a key strategy in North America toward regional team formation. The result has been a new style of participation by regional teams, not only in program, but also in financial systems. The Seattle Regional Team has found a facility large enough for program and residence space. In May 1982, the team located a 4-story mansion. The building is financed by renting out conference space, people paying for residence, and through "Method's Associates", a business venture of the Regional Team.

COLLEGIUM BRIEFS

Interchange with other groups of the Council was the mode of the Global Configurations lab collegium yesterday. The collegium was about "strategy". The current analysis from the Multi-Polar Think-Tanks was reviewed. An image called a "unifying schemata for missional strategy toward massive change" showed the current edge of the 3 master strategies. Using this as context they dialoqued with representatives of the other 6 labs about the implications of global configurations from the perspective of their labs.

While other labs were in collegiums, HDZ was on wonder. IERD was led by Ted Farrar. He told how the Toronto Region pulled their work through IERD and the excitement it produced. Basic Skills heard about the Ashram Training Program. The Order Formation and Continuum collegiums were reports of the REP experiment. The collegium for Research Mechanism was about our work with the World Health Organization in Copenhagen and pointed to key dynamics of primary health care in the urban. Self-support had



A TIME OF RECOLLECTION

of a Life of Service of our Destinal History

> A DAY OF APPROPRIATION A NIGHT OF APPRECIATION of Our Life Together

8:00 Wine at your table. 8:30 Dinner

10:00 Dancing on the Mezzanine Seat Reservations For Dinner Will Be Made Today From 12:00 — 2:00 on The Mezzanine. All Seat Selection will Be Done in Advance.















BLOOD BANK

The Kemper Blood Drive was organized to offset medical expenses of blood used by Wesley Salmon, 19 year old son of Bill and Beverly Salmon. Wesley is hospitalized with leukemia at Mayo Clinic in Rochester, Minnesota. The 41 pints donated today will be credited through the Michael Reese Hospital for him. This drive was the Council's way to respond to a particular need of one of our families. Many suggested that we use the opportunity to make this a regular program for Order Care.

A REQUEST FROM INTERCHANGE:

Orders for materials to be packed in your Regional House boxes are due on Wednesday, 14 July. Bring your order form to Interchange, Mezzanine -South by 8:00 P.M.



Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

JULY

THE QUOTE TODAY

- I HAVE SEEN THE MISERY OF MY PEOPLE,
- I HAVE HEARD THEIR OUTCRY AND, THEREFORE,
- I HAVE COME.

EVENT: The Annointed.



THE WORLD TODAY

- BRITAIN LIFTED ITS 200 MILE SEA AND AIR BLOCKADE AROUND THE FALKLAND ISLANDS.
- FRANCE TO DELIVER

 AMERICAN DEVELOPED

 TECHNOLOGY TO THE

 SOVIET UNION FOR THE

 NATURAL GAS PIPELINE.

MODELS CATALOGUE

A TWO-WAY SYSTEM

THE COUNCIL TODAY

SATURDAY

7am DAILY OFFICE
*Baptisms
*Memorial Service
In Temple

9am ORDER DAY

3pm Preparation

7pm Celebration

Last year's "Instruments Catalogue" used for interchanging models was so successful that it is being used again. Although the system is now entitled MODELS CATALOGUE, it is based on the list used in July, 1981, which was entered into the Wang Word Processor ("WONDER WANG MACHINE"). Additional models brought to this Council were added to the Wonder Wang and coded appropriately. There are thirty-one categories, ranging from "Consultative Services" "Clusters" to "Strategy." Many requests for models are coming in. Probably the most popular has been "Effective Supervision," submitted by Minneapolis, followed by "The Computer Paradigm Talking Paper," "Vocational Journey Excercises," and "Global Language School." Orders for models must be placed with Interchange today by filling out a Materials Request for each model name and number. Copies of the Models Catalogue will be placed in the house boxes so that they may be used throughout the year tor interchanging products.

TOWARD THE MEMORIALS

Yesterday, the Council spent the day as a Temple, preparing MEMORIALS, which are the reference point for next year's implementation planning. The plenary began with the reading of the report from the team who had been assigned to listen for the emerging missional consensus during the 7 Lab reports Thursday. Then there was time for input, for editing the wording and the content, and for relating documents to the "prememorials" report. During this part of the process, 14 points of practical activity were named. After lunch, they were read as a "HOLOGRAM OF A RELIGIOUS HOUSE" and are: 1) National Steering Committee Set Up, 2) Regional HDZ Events, 3) GRA Participation, 4) Intern Mobilization Occasions, 5) Quarterly Regional Think Tanks, 6) Academy Recruitment Parties, 7) Self-Support Ventures, 8) Vocational Journey Labs, 9) Order Days, 10) Rural Development Symposia, 11) Regional Program Funding, 12) Transrational Geographic Circuits, 13) Basic Skills Upgrading, 14) House Formation Events. The second reading of the prememorials was heard with a reflection following which named our decision to be a three-fold order, to be what history requires as the body we are. Then there was a poetry session! The question was, "If someone says can't be done in your region, what do you say?" *If it is not broken don't fix it. *If you have time to argue, you have time to do it. *The world is moving so fast these days, the one who says it can't be done is usually interupted by someone who is already doing it. * When Margaret Krauss led us in "This is the Council we have, this is the council we have. We can have this (Cont'd on back)

Scenario From a New world!

A letter arrived yesterday, from Kamweleni, where circuits began last month, to a whole DIVISION of villages (203). "Greetings from Kenya and the Kamweleni House. How is the GRC? I am writing to inform you of the progress after launching the Central Division circuits... The HOUSE INTERNAL STRUC-TURES have demonstrated that where there is hope, there is a way; that has enabled us to accommodate 50, through brotherhood and sisterhood plus corporateness. We have 5 teams, 10 members each. LOCATION PROJECT DIRECTORS LEADERSHIP: We made work easier for the circuiters by training them, visiting the Sub-location chiefs and setting up location meetings and VLIs. We held the Wamunyu and Settled Areas Location Assemblies with the greatest participation ever. It is promising! The DIVISION COORDINATORS: We've set up the Leaders Conference , site for VLI, visited the locations, Division Officer and Technical Assistants. Next week's letters are written and printed. We also trained the location guns, plus the sub-location circuiters. The NGULUKU CIRCUIT: It was a great success with 84 people participating in the meetings. We have 40 teams out on circuit and hope to do the Kitandi Circuit this coming week plus the Leaders' Conference on Saturday ... I have learned that through structures, faith and understanding our aim is to see 203 villages in the Central Division come off, lead the way through and create hope in our circuiters hearts to move and be active... We are hoping to see a great happening after this by putting this Division into action in the villages...Wishing you the best in your hard working time, thinking and planning for the whole globe...Pass my wishes to all. Your Colleague, Aminah Kasingah."

(Toward the Memorials, cont'd)

council or throw it away, so let's pick up this council and live," we knew poetry is no problem. From additional reflection, a scenario will be written about the coming year.

Steamy jungle heat, passionate the dancing feet, life is present here. THE GREAT CARNIVAL



THE FINAL CELEBRATION OF THE GLOBAL RESEARCH COUNCIL WILL BE HELD SATURDAY EVENING, AND WILL BE MARKED WITH PREP-ARATORY EVENTS. DRAWING FROM THE IN-TERNATIONAL THEME OF THE CARNIVAL, COSTUMES AND MASKS WILL BE THE ATTIRE OF THE EVENING. FLOATS, CONSTRUCTED IN LAB GROUPS, WILL PARADE THROUGH THE MEZZANINE AND GREAT HALL, CREATING HUB-BUB AND EXCITEMENT IN THEIR WAKE. THEY WILL BE HERALDED BY A ROYAL COURT WHICH WILL RULE OVER THE EVENT AND THE WORLD-IN-TRANSITION PARADE. DRAMA, DANCE AND SONG WILL KEYNOTE THE EVEN-ING. DEMANDING THE PARTICIPATION OF EVERYONE. A LIVE BAND WILL PERFORM THROUGHOUT THE EVENING AND WILL BE PERFORMING VARIED MUSIC. NO CELE-BRATION WOULD BE COMPLETE WITHOUT A SUMPTUOUS BANQUET OF EXQUISITE FOOD. SEATING WILL BE ARRANGED ON THE MEZZ-ANINE AND EATING WILL CONTINUE THROUGH-OUT THE EVENING AND THE EARLY HOURS OF THE MORNING. TOASTS, CHAMPAGNE AND SPARKLERS WILL MARK THE SECOND TURN AND DRAW THE CURTAIN ON THIS SUMMER'S FINAL CELEBRATION.





The Global Research Council of July 1982

20 JULY

THE QUOTE TODAY

THE WOODS ARE LOVELY,
DARK AND DEEP.
BUT I HAVE PROMISES TO KEEP,
AND MILES TO GO BEFORE I
SLEEP.

PRESENCE: THE POET.



SPECIAL

ISSUE

Vol. II

THE WORLD TODAY

NICARAGUA: Sandinista guerillas celebrate 3rd year in power. LONDON: Locomotive engineers ended 15 day strike against new work schedule.

THE COUNCIL TODAY

TUESDAY

6am BREAKFAST/

8:30 LABS All day

6:30 DINNER
by labs

9pm VIDEO TAPES

TEMPLE GATHERING Great Stories From the HDZ

The Temple Plenary was a stage for "Human Development in Motion", the theme of stories from the pilots targetted as ZONES by the HDZ Laboratory. The stories were in three modes: APPROACH, SWIRL OF ACTIVITY and LINKAGES. Bill Parker from Area Abidjan, told about Brobo Cluster in Ivory Coast. The approach there was cluster actualization with town meetings in the villages combined with structural revitalization. Fiona Berresford told about the Faridabad HDZ in Area Delhi and the relationships established with the public and private sectors. Neil Vance from Area Caracas reported about Barlovento, just named as a pilot zone. He walked through a swirl of cluster activities including training and mobilization as did Rob Work from Area Havana. He told about the Blue Mountain Zone, initiated by the Jamaican Potential Sponsor Board as a demonstration of development for Jamaica. Bill Allerding told the story of the Netherlands Ambassador visitng the Lamego Human Development Zone in Northeast Portugal. The Amabassador was handed a machete to cut the grape vines in order to symbolically break the ground for the agricultural project. And he told about training the regional team very fast. Diane Greenwald reported on the zone in Korea: 35,000 villages...and the special work being done with women this past year. Finally, Rob Jennings-Teats from Medan in Indonesia reported about linkages which have actuated the zone. He stated that the structures are already in position. People are trained and ready to do the modules for the zone. Charlene Powell related the journey of linkages with government officials and

STUDENT HOUSE "Metro Marketing Today"

"Are we running today, Doris?..."
This is the first question of the day on the 3rd floor in "Student Mobilization".

By "running" I mean delivering flyers - advertisements for various pizza-places and grocery stores. Each week, we deliver about 40,000 papers. We spend about 18-20 hours a week out on metro "runs".

It's a tedious job, especially in the summer when it's hot, but if you add a little creativity and love, you can have a good time!

Jill Sheldon

local villages in Beni Suef. Efrem Estrogio told about the Mactan Zone in the Philippines and the village associations which have been formed.

In a reflection period after the story-telling, people commented about zone representatives passion and excitement about care. Larry Ward suggested that the spirit category for the HDZ is RECONCILIATION.

During the morning, the labs met as three guild plenaries to report their progress in their implementation plans and then went back to their labs to work some more.

KAGEMUSHA

"Wind. Forest. fire. Mountain."
These are the symbols of Shingen who led the strongest army in
Japan in the 1500s.

"The Mountain never moves." Shingen's forces are as waves in battle. The cavalry moves first, swift as the wind. The lancers move behind, silent as the forest. The armoured swordsmen sweep, decimate like fire. Behind them all, Shingen sits beneath his banner, immovable as the mountain.

Ine movie "kauemusha" is not only a film about a classic deception, with a thief taking the role of the dead warlord. "Kagemusha" is about the dynamics of the confrontation with the enemy.

The movie begins in a war camp.
Shingen, the mighty lord, leads his army on a campaign to capture Kyoto. Before the battle begins, Shingen dies and the generals select a double, Kagemusha. Kagemusha is a convicted thief and an exact double of Shingen. The movie leads us through Kagemusha's experience of trying to appropriate the symbols and role of the warlord. The retainers, heirs and rivals of Shingen and the Takeda Clan maneuvre for position. When Kagemusha's dec ption is discovered, the most ambitious of Shingen's sons takes the reins of

power.

The drama of this movie climaxes in the new heir's attempt to prove himself by striking one of Shingen's enemies. As the attack proceeds, we watch the dispossed Kagemusha beholding the slaughter.

As a meditation on the characteristics of the enemy, "Kagemusha" grounds a key image.

See it. See it two or three times.



Shingen, a powerful warlord, has become legendary. "Swift as the wind, silent as the forest, fierce as the fire, immovable





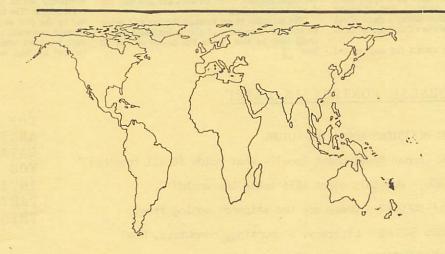
Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

JULY

Declaration The Wise One

DON'T BE
LIKE THE
ROOSTER WHO
THINKS THE
SUN RISES
TO HEAR HIS
CROW.



NEWS

BRAZIL KNOCKED OUT OF WORLD CUP. ITALY BEAT THEM 3-2.

(Bring news events into Interchange Daily). Or could we borrow radio?

TUESDAY

COUNCIL CONTENT

- ·Collegium: Panchayat Report
- Thinktank: Movemental Response
- •Plenary: Spins/ Strategies
- •Continental Meetings

1982 COUNCIL OPENS "Walking Into New Paradigm"

At 6:30 p.m. the great hall filled with Order Blue following a 5:30-6:30 mezzanine reception. The Global Priory was presented and the new Pahchayat commissioned. David Wood spoke for the I.C.A. Board of Directors, U.S.A.

The menu was gourmet Italian. As a musical interlude, Hur Myung Hee and Jill Eglund played a medley of flute duets.

Joel Wright, who had been a participant in the Council Preparation Task force addressed the Assembly, walking us into a new pardigm which begins with taking the time to decide what we are going to do. The Council will be working in 7 Labs. Resolves will be made in the Labs and then we need to question if it is time to implement those resolves. If not, they'll be there next year. But Joel repeated that these are the times and we are the people.

The symbol this summer is about spinning to the new religious mode. It's about style.

The ground rules of the Council: we're not deciding for someone else. We're not deciding for somewhere else. It's not a time to lobby for our model. We have to be sure of what we're saying yes and no to. No presuppositions about what people are saying, ask! Rely on intuitions Create the corporate mind. Trust the common memory. Be extremely detached. Each lab decides

its own time/space fram.

Joel stated that the future is about method - intentional method and recollection. We need to get clarity on the New Social Vehicle, we need to reconfigure to win and we need to articulate the practics of the New Religious Mode.

Finally, he claimed for us all the profound honour of being in this Global Order.

The Council opening was followed by fruit and wine and dancing in the mezzanine.

SELF SUPPORT THROUGH BUSINESSES

Computer Paracigm the demonstration business venture in the Washington D. C. Region has been realizing self-support through its Service Bureau since January. Last week Computer Paradigm received its first commission check for \$659.00 from the sale of a computer. Global Services of Orlando, Inc., the cleaning and restoration business operated by the Miami Regional Team has completed four jobs and paid two salaries. There are currently four members of the Team on the Board of Directors.

'A small problem—all 4 engines are dead

LONDON (AP)-"Ladies and gentlemen, this is your captain speaking. We have a small problem.
"All four engines have stopped.

"We are doing our damnedest to get them going again and we trust you will not be given too much

Capt. Eric Moody was describing the dramatic June 24 incident in which his British Airways jumbo jet, with 224 passengers on a flight from Kuala Lumpur to Perth, Australia, lost all power and plunged 25,000 feet after hitting a cloud of ash from the eruption of Indonesia's Galunggung volcano.]
The crew managed to restart the engines and

make a tricky emergency landing at Jakarta with no injuries.

In an interview Friday with Press Association, Britain's domestic news agency Moody said that after the storm cloud hit "there was a great light shining forward from the engines just as if they had been lit by magnesium.

"I called two colleagues to show them and then the flight engineer came forward and said that No. 4 engine had failed.

"We managed to get through the fire drill when he said No. 2 engine had also failed and before I could look he said, 'so is No. 3—we've lost all lour."

Moody said the descent from 37,000 feet was held at first to 500 to 2,000 feet a minute but then accelerated.

"At about 13,000 feet we got No. 4 engine going again and 90 seconds later we started No. 2 and then the other two. We turned back to Jakarta. . The crew did a wonderful job. It was only afterwards we realized we had been through something out of the ordinary. Moody said. He added: "The landing lights had been knocked

out by the dust and I could only see the runway through two small strips on either side of the flight deck windows, which looked as if they had been covered by thick sand."

THE COUNCIL CONTENT IN BRIEF

SEVEN LABS - MAKING DECISIONS ABOUT THE FUTURE

- 1. HDZ (Human Development Zone) What holds it all together?
- 2. IERD How this event will serve the world?
- 3. SELF-SUPPORT Where are the stipends coming from?
- 4. BASIC SKILLS Literacy, accounting, computers, how?
- 5. CONFIGURATIONS Where place ourselves?
- 6. RESEARCH MECHANISM How interchange and build the common mind?
- 7. ORDER FORMATION How will we be the order?

THREE THINK TANKS - NEW FORMS OF CONVERSATION AND THINKING

- 1. What's happening in the world? The MULTIPOLAR THINKTANK began Monday in alphabetically assigned teams. They looked at shifts in past 20 years, analyzed world by continents. Common strategy by continents reflected upon at dinner.
- 2. Demonstrations of next two years.
- 3. The order

CELEBRATIONS - JULY 7, 13, 22, 24/ 8-11:30 on the mezzanine.

All experience has been pulled out of local situations. Linda Alton was heard to say that so much has happened since she's been here (for Council Prep task force) that returning in August is to a totally new assignment. All presuppositions are stripped away. Consensus is the important thing. Corporateness and Collegiality is there when over against life and death. This Council will be a chance to die a thousand deaths.

THE GLOBAL VOICE ANTICIPATES A DATA OVERLOAD. YOU ARE CORDIALLY INVITED TO DAILY PARTICIPATE IN THIS POSSIBILITY.



Hello, Emily. This is Gladys Murphy up the street. Fine, thanks. Say, could you go to your window and describe what's in my front yard?'



THE INTERCHANGE STAFF ARE WONDERFUL PEOPLE. THE OFFICE IS ON THE MEZZANINE -SOUTH END.

R ANK & E RNEST



Vol. II SPECIA

The Global Research Council of July 1982

7 JULY

THE QUOTE TODAY

LIFE IS A CONTINUOUS STRUGGLE ON THE PHYSICAL, INTELLECTUAL AND MORAL PLANE, OUT OF WHICH NEW THINGS TAKE SHAPE AND FRESH IDFAS ARE BORN.

The General: Creativity



THE WORLD TODAY

Worst day of bombs:Beirut Miguel de la Madrid, new Mexican president, is conservative on financial § policies.

British rail workers strike strands millions.

THE COUNCIL TODAY

WEDNESDAY

6:00 Breakfast/ Collegium: Assignments

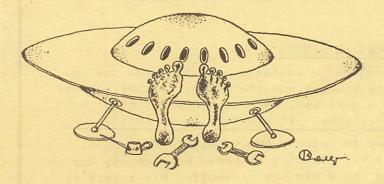
8:30 Continental and Centrum Reports (all day)

3:30 Plenary:
Reflection
on Continental/Centrum
Reports
CELEBRATION!!!

MULTIPOLAR THINKING in Multi Polar Think Tanks

The Multipolar Think Tanks continued today in the task of analyzing the world in which we now live. In between artform reflections, summations of the groups were presented. First was the summation of the times: having raised some issues which are intruding questions, the summation named seven Intruding questions. This report named 2 Overarching Questions: What role will technology play? and How implement a global consensus? Finally, three foundational questions were named as questions of style: How preserve cultural diversity while creating pluriform community?, How do I relate to the world inmy local community? (What is the ethical framework for decision making) and What is the sociological form of the earthrise society?

Following was a summation of an analysis of significant and strategic points of social change. Firstly, 5 HOT SPOTS IN THE WORLD are Japan, N.A.M.E., Central America, Poland and China. Secondly, 9 PRESSURE POINTS IN THE WORLD are: (1) Technological and Methods transfer from developed to developing nations. (2) Local initiative in community development. (3) Youth engagement. (4) Edge development of computer technology. (5) Humanizing the workplace. (6) Women's advancement. (7) Creative possibility of non-aligned nations. (8) Release of locally based global responsibility. (9) Participation among the disenfranchised.



The 7 Burning Questions facing the Order today are named and will be used as a basis in the formation of our strategy.

The plenary ended with a reflective conversation on strategy.

Some of the tools used in this analysis have been many types of maps, including oil, food power, refugees location and those with red dots!

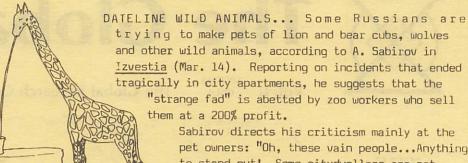
Most agree that this Multi polar Think Tank about the world is long, hard and well worth the time.

COLLEGIUM BRIEFS

If we had any questions about walking into a new paradigm, they were answered in a collegium on RITUALS yesterday morning as the Council was once again taken to the "root" perspective on the recovery of ritual as an historical experiment for which we have taken responsibility as an Order. Noone else in this world is doing this work on ritual who take it seriously except in witchcraft. Nan Grow presented the research she has been doing which will be published in a 40 page dissertation on behalf of the world. It was one of those presentations where every word was a critical image but whichfinally left us with the glorious option of discerning what rituals shall live and what shall not be made global in relation to The Way Life Always Is. The twentieth century holds a new sense of time and space which is relative and the twentieth century holds a new sense of the fact that the time is ripe for a new ritual to hold our understanding that life is sacred and wondrous. LENS, etc. are healing rituals for the external ritual mission and we have yet to create the adequate internal ritual. That we are an experiment is the reality that allows a leap into the future as an Order. That will be the ritual that holds the reality that life is indeed good.

You would have to have been there to have known what is consensus about the roots as articulated yesterday morning. There was a standing ovation which reflected the great yes to being an experiment in the social forms of the paradigm: this life and the tools to assure it in abundance.

THE BEAK SAYS.



That the sun doesn't rise for the rooster may be true, however...

Sabirov directs his criticism mainly at the pet owners: "Oh, these vain people...Anything to stand out! Some citydwellers are not happy without a boa or cobra under glass... or a crocodile in the bathtub.

Steven Shabad

THE COMPUTER SAYS. . . approximately 14

babies have been born of Order families in the past year and that 8 of them were born in the 3rd world. The computer does not have listed Dylan Odari, which makes 15. 6 are girls, 9 boys. 3 were born in Feb.

"A LOAF OF BREAD,

" A BOTTLE OF WINE,

"AND THEE ..."

FROM THE HEAT OF THE DAY

COME ON!

TO THE COOL OF THE TWILIGHT

CELEBRATE TOGETHER

THE 1981-82 "CHARIOTS OF FIRE" BEACH PICNIC

Bring your running togs and your swimming suit.

Listen and watch for further announcements...

ICA ANNUAL REPORT PRESENTED

At the end of collegium yesterday morning, Ray Spencer presented to the Council and the order, the 1981 Annual Report. It is a dark tan, with some hues of blue, and covers the continents. It was totally inkinded.

The Council would like to welcome the Honorable Rosendo R.
Marquez, Deputy Minister, Ministry of Local Government, Quezon
City, Phillipines and thank him for presenting his report of
"The Task of Providing an Adequate Quality of Life in the Barangays



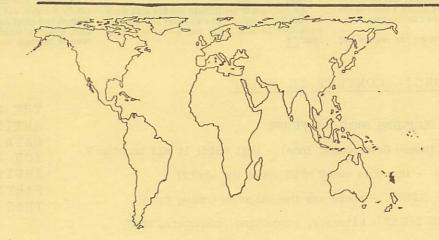
Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

JULY 6

Declaration The Wise One

DON'T BE
LIKE THE
ROOSTER WHO
THINKS THE
SUN RISES
TO HEAR HIS
CROW.



NF WS

BRAZIL KNOCKED OUT OF WORLD CUP. ITALY BEAT THEM 3-2.

(Bring news events into Interchange Daily). Or could we borrow radio?

TUESDAY

COUNCIL CONTENT

- ·Collegium: Panchayat Report
- Thinktank: Movemental Response
- •Plenary: Spins/ Strategies
- •Continental Meetings

1982 COUNCIL OPENS "Walking Into New Paradigm"

At 6:30 p.m. the great hall filled with Order Blue following a 5:30-6:30 mezzanine reception. The Global Priory was presented and the new Pahchayat commissioned. David Wood spoke for the I.C.A. Board of Directors, U.S.A.

The menu was gourmet Italian. As a musical interlude, Hur Myung Hee and Jill Eglund played a medley of flute duets.

Joel Wright, who had been a participant in the Council Preparation Task force addressed the Assembly, walking us into a new pardigm which begins with taking the time to decide what we are going to do. The Council will be working in 7 Labs. Resolves will be made in the Labs and then we need to question if it is time to implement those resolves. If not, they'll be there next year. But Joel repeated that these are the times and we are the people.

The symbol this summer is about spinning to the new religious mode. It's about style.

The ground rules of the Council: we're not deciding for someone else. We're not deciding for somewhere else. It's not a time to lobby for our model. We have to be sure of what we're saying yes and no to. No presuppositions about what people are saying, ask! Rely on intuitions Create the corporate mind. Trust the common memory. Be extremely detached. Each lab decides

its own time/space fram.

SELF SUPPORT THROUGH BUSINESSES

Computer Paracigm the demonstration business venture in the Washington D. C. Region has been realizing self-support through its Service Bureau since January. Last week Computer Paradigm received its first commission check for \$659.00 from the sale of a computer. Global Services of Orlando, Inc., the cleaning and restoration business operated by the Miami Regional Team has completed four jobs and paid two salaries. There are currently four members of the Team on the Board of Directors.

Joel stated that the future is about method - intentional method and recollection. We need to get clarity on the New Social Vehicle, we need to reconfigure to win and we need to articulate the practics of the New Religious Mode.

Finally, he claimed for us all the profound honour of being in this Global Order.

The Council opening was followed by fruit and wine and dancing in the mezzanine.

'A small problem—all 4 engines are dead'

LONDON (AP)—"Ladies and gentlemen, this is your captain speaking. We have a small problem. "All four engines have stopped.

"We are doing our damnedest to get them going again and we trust you will not be given too much distress."

Capt. Eric Moody was describing the dramatic June 24 incident in which his British Airways jumbo jet, with 224 passengers on a flight from Kuala Lumpur to Perth, Australia, lost all power and plunged 25,000 feet after hitting a cloud of ash from the eruption of Indonesia's Galunggung volcano.

The crew managed to restart the engines and

make a tricky emergency landing at Jakarta with no injuries.

In an interview Friday with Press Association, Britain's domestic news agency Moody said that after the storm cloud hit "there was a great light shining forward from the engines just as if they had been lit by magnesium.

"I called two colleagues to show them and then the flight engineer came forward and said that No. 4 engine had failed.

"We managed to get through the fire drill when he said No. 2 engine had also failed and before I could look he said, 'so is No. 3—we've lost all four.' Moody said the descent from 37,000 feet was held at first to 500 to 2,000 feet a minute but then accelerated.

At about 13,000 feet we got No. 4 engine going again and 90 seconds later we started No. 2 and then the other two. We turned back to Jakarta. . . . The crew did a wonderful job. It was only afterwards we realized we had been through something out of the ordinary "Moody end

something out of the ordinary." Moody said.

He added: "The landing lights had been knocked out by the dust and I could only see the runway through two small strips on either side of the flight deck windows, which looked as if they had been covered by thick sand."

THE COUNCIL CONTENT IN BRIEF

SEVEN LABS - MAKING DECISIONS ABOUT THE FUTURE

- 1. HDZ (Human Development Zone) What holds it all together?
- 2. IERD How this event will serve the world?
- 3. SELF-SUPPORT Where are the stipends coming from?
- 4. BASIC SKILLS Literacy, accounting, computers, how?
- 5. CONFIGURATIONS Where place ourselves?
- 6. RESEARCH MECHANISM How interchange and build the common mind?
- 7. ORDER FORMATION How will we be the order?

THREE THINK TANKS - NEW FORMS OF CONVERSATION AND THINKING

- 1. What's happening in the world? The <u>MULTIPOLAR THINKTANK</u> began Monday in alphabetically assigned teams. They looked at shifts in past 20 years, analyzed world by continents. Common strategy by continents reflected upon at dinner.
- 2. Demonstrations of next two years.
- 3. The order

CELEBRATIONS - JULY 7, 13, 22, 24/ 8-11:30 on the mezzanine.

All experience has been pulled out of local situations. Linda Alton was heard to say that so much has happened since she's been here (for Council Prep task force) that returning in August is to a totally new assignment. All presuppositions are stripped away. Consensus is the important thing. Corporateness and Collegiality is there when over against life and death. This Council will be a chance to die a thousand deaths.

THE GLOBAL VOICE
ANTICIPATES A
DATA OVERLOAD.
YOU ARE CORDIALLY
INVITED TO DAILY
PARTICIPATE IN
THIS POSSIBILITY.



"Hello, Emily. This is Gladys Murphy up the street. Fine, thanks. Say, could you go to your window and describe what's in my front yard?"



THE INTERCHANGE STAFF ARE WONDERFUL PEOPLE. THE OFFICE IS ON THE MEZZANINE -SOUTH END.

RANK & ERNEST



Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

8 JULY

THE QUOTE TODAY

NO ONE BECOMES A DOORMAT WITHOUT LYING DOWN.

Presence: The Saint



THE WORLD TODAY

.Four sentenced to death for failed Seychelles coup.

New Polish budget seeks help for the crisisridden.

Walter Stoeseel, Deputy
Secretary of State to
replace Mr. Haig in
interim.

THE COUNCIL TODAY

THURSDAY

6:00 Breakfast/ Collegium:

8:30 Temple Plenary

10:00 7 LABS All day

6:30 Lab Dinner Exercises

YEAR'S REPORTS By Continents and Centrums

The council met by Continents to hear reports from Continents and Centrums for 1981-82. Representatives rotated through the groups. Here are some highlights: BLACK AFRICA: There have been 3 key strategies this past year: (1) Activating local people to move through development to interaction of self-generating clusters, (2) Providing avenues of 3-sector involvement in local development which would lead to chamge in four sectors. (3) Training in back-up for the other 2 strategies - primarily training village leaders, health caretakers and faculties. EUROPE-EURASIA: Activities were based on strategies of positioning for HDZ and training the movement: (1) Volunteers training, (2) Contextual courses, (3) Staging zones of HDZ - Lamego, Portugal (4) Catholic Orders sponsorship, (5) Brussels Training Center (6) I.E.R.D. (7) House as center for dialogue with the new paradigm, (8) Positioning for consultancies with the private and public sectors. LATIN - AMERICA: The leap has been in movement formation and training - 6 training schools, 8 LENS, 24 courses, 15 councils. \$156,000 was raised in funds with 180 donors. NORTH-AMERICA: Through the America's Challenge maneouvre, North America is going for broke; four dynamics of Social Change were named: A- Geography; engaging the human suffering; B- Structures; structuring of social permeation; C- Individual; empowering of vocated service; D- Corporate; building the 4-sector formation structures. These will lead to: turning on the Guild, discerning the HDZ location, intensifying eventfulness, and initiating the forms to stand as revolutionaries. SEAPAC: Key to the continent was personnel interchange especially from Japan and Korea to the other nations. Two training events were key: the Pacific Training School and the Global Language School (8 hours/4 weeks). SUBASIA: the continent continues to position for

GLOBAL CHAMPIONS

The Winners and Global Champions of the great half-mile race: ELISHA ODARI from the great nation of Kenya of the winning continent - Black Africa. 2nd place: RUTH GIBSON running for no less a winner - N.A.M.E. Since those two continents have decided to win together as a working team this past year, it is no wonder they would be the great winners of a great, great race.

18 finalists ran in this amazing competition. They represented two runners from each of the 9 Continents.

HDZ in the rural and urban, women's advancement modules have been key especially in training staff, and the I.E.R.D maneouvre is involving four-sector participation. RESEARCH CENTRUM; Four strategies are reported: (1) Model building (procedures into effective engagement) (2) Training designs, (3) Documentation of implementation (I.E.R.D.) (4) Forging tools to enable future modes. OPERATIONS CENTRUM: The centrum that "listens" reports on a regional focus for services - their function has been:

COLLEGIUM BRIEFS

The Assignments Task Force began the collegium by stating the 14 principles of assignments and illuminating the shift that has evolved in the way assignments are made since the "early days". Cyprian D'Souza stated that assignments is a drama, a symbol of covenant. He reported having studied an assignments commission talking paper and read to the Council, seven new trends in assignments:

- (1) Tables total Order participation and responsibility for global assignments.
- (2) Towards serious consideration of providing varied missional roles for the individual and family.
- (3) Towards increasing financial costs of maintaining the Order.
- (4) Towards restricted mobility of order personnel.
- (5) Towards longer term assignments.
- (6) Towards emerging priorship of diverse Order background, context and training.
- (7) Towards the increased consideration of the total strength of the regional team while deciding Order assignments. The statements of these trends included illustrations, positive and negative aspects and related concerns.

Following this, the Global Memorials for 1981-82 were read and received by the Panchayat. Then the Areas' Reports for 1981-82 were presented to the Panchayat by the Global Priory in a second drama.



Year's Reports (continued)

(1) Regional Support, (2) Futuric Probes, (3) Global Band and (4) Local Engagement. MANAGEMENT CENTRUM: reported 5 highlights: (1) Expansion of computer capacity, (2) Focus on public accountability, (3) upgrading of training centre facilities, (4) extension of global systems, (5) signs of global management. DEVELOPMENT CENTRUM: Five and one tenth million dollars have been raised and the bottom line of 6 million is in sight. The key to development has been the corporateness of the band, the teams, the centrums and the regional teams. THE PLENARY FOLLOWING THIS DAY OF REPORTING included questions such as: How did you dialogue with yesterday? Response: (1) Japanese presence in Indonesia, (2) Youth of Europe declaring their cutoffness from engagement, (3) Women's Advancement Course, (4) our work in Samoa. Where push next? (1) Kenya, (2) Regional Teams, N.A., and (3) Computer business, Wash. D.C.

ANNOUNCEMENTS

Erian Williams walked up to the podium in a new cap (because he's balding and the glare is blinding to be polite about it) (this is a point of humor) only to be radically intruced upon by the Chariots of Fire (Temple Care) announcing the evening's celebration via the jogging (adjective) troupe. (Would you believe Lee Early is on this team?) tiell, the regulatory has requested you bring in or send your most captivating caps (hats) immediately to the attention of the BEAK's EALDING box.



The 1981 Annual Report is intended for global use with an applicable insert re: your continent. It is a 16 page report of our missional focus in the world. It tells about people making a difference, four sector coalitions, releasing the human potential, water systems, family investments to undergird development, leadership training, and teamwork. The printing of the report was inkinded totally. This does not include the paper. Many have noted the power it has in reminding us that we are one body in the globe with a complex task.









Vol. II

The Global Research Council of July 1982

9 JULY

THE QUOTE

TODAY THE FUTURE BELONGS TO THOSE WHO BLEND PASSION, REASON AND COURAGE IN PERSONAL COMMITMENT. Integrity: The Annointed.

THE WORLD TODAY

+European Common Market pledges money to help rebuild Falkland Islands +Oklahoma Bank insolvent. 3rd takeover be Fed. Deposit Ins. Co. in 50 yrs. +Iran prepared to invade Iraq to impose terms for an end to Gulf war.

THE COUNCIL TODAY

6:00 Breakfast/ Collegium in 7 Labs

8:00 Work in 7 Labs

8p.m. - 11.30 Mezzanine

(9p.m. movie in 7th Floor Lounge "Inside Moves")

SEVEN LABS CONTEXT

The Council was introduced to the LAB METHOD in a special plenary yesterday morning. The orientation began with a report on Trans Atoll Service Corporation about the selling of TASC. Majuro is the place and situation in which the method was created. The report was given by Neil Vance, V. Dharmalingham and Frank Hilliard. They reported the situation, the implementation and the results. The Majuro lab took 5 days. The result was a substantial victory. The method is necessary at this time because it means winning when the future depends on winning in a focused arena.

The implementary steps of the Lab Method are: (a) Focusing out the distractions and focusing on the question that needs to be answered. (b) Creating a team which includes those who are working in the arena, outsiders and potential implementers. (c) Getting the data of the actual situation objectively out. (d) Naming the possible options in the form of scenarios of incredible detail. (e) Choosing one direction to move. (f) Creating the 13 week implementation timeline. (g) Making the assignments.

The Council then focused on the 7 Labs by walking through them with Larry Ward. To summarize his context of the labs, he said, "In strategizing for the 80's, the practical labs will be a corporate dialogue that releases courage to pick up the future. The labs

FROM ROCHESTER REGION: A REQUEST.

Many of our projects and offices around the world have worked with local Lions Clubs. Lions Clubs and their members have been a sizeable source of support. We have a unique opportunity to establish a closer working relationship with Lions International. A close colleague from the New York Area, Jim Kent is completing the first year of a two-year term on the International Board of Directors of Lions International. He has asked to provide material for an article to appear in the International Lions maganzine describing the involvement of Lions with the ICA. KEN ROSE requests you inform him this week of Lions projects in coalition with ICA in your region so he can pass it on to Jim Kent.

are the creating of the Human Development Zone overlay." The 7 Labs are:

- (1) International Exposition (IERD)
- (2) Global Configuration
- (3) Common Research Mechanism
- (4) Human Development Zone
- (5) Basic Skills
- (6) Self Support
- (7) Order Formation

Following an artform reflection which included the questions "What is a lab about?" and "How is this a spirit method?", the council moved to their assignments and into their labs to work for a total of 12 days during July.

COLLEGIUM BRIEFS

John Patterson delivered the report of the Global Panchayat for the year 1981-82 yesterday morning. Following is a summary.

During the year the Panchayat visited all 33 Areas in which the ICA works. The overarching question we face is how to utilize the affirmation present in every location. In Africa, Kenya is a sign of local leadershipdoing local development on a massive scale. In North America the strength of the movement is astounding, even at the metro level. Next moves here may be in formation.

The Global Research Council is an important product of 1981-82. Preparation began in the Area visits, continued with Centrum Band meetings and Continental Councils, and a specially gathered group of the Order in Lonvala, near Bombay. A preparation task force then worked for six weeks creating a model for the Council. The working groups of the Council are called laboratories. They are practical preparation for 2 years of research, and the focus of these labs are the product of 30 years of expenditure.

The questions for the labs are:

- 1) How do we implement four-sector Human Development Zones?
- 2) How do we do self-sustenance equitably?
- 3) How do all regions use the International Exposition on Rural Development?
- 4) How do we place the limited number that we are catalytically around the globe?
- 5) What is the research mechanism that allows the total order and movement to participate in the decisions we need to make over the next 2 years?
- 6) How do we assure that the entire body has the tools we need for our task?
- 7) What will the practical form of the Order be?

Interchange between the labs will be critical. Each lab faces critical decisions.

The pain of being the Order today is in the decision to "march on to the end". The decision to be on the long march was made long ago. "You may not agree, but I believe the Order is key to human history. History needs our corporateness, the radical life decisions we represent. We worry when we don't see the blue, or symbols, or when we see deteriorating commonality in collegiums, decor or time design; economic inequities and inflexibility in assignments. We worry because history desperately needs the Order.

Someone said there are very few groups with nothing up their sleeve: We are one with nothing up our sleeve. We are not looking for converts, money or self-fulfillment. We're out to catalyze history's future.

INKIND MIRACLES... Yesterday, the inkinded inkind pick-up truck was spotted with several of the continuum folk unloading a most unusual donation. It included one ton of buritos, 3/4 ton of hot sauce and 1/2 ton of soy sauce. You need to visit the inkind office during a break to begin to fathom the incredible input of inkind they are producing. Check out the charts on the wall.

VIDEO TAPES TODAY

Inside Moves (About the team) Being There (A comedy)











Vol. II SPECIAL

The Global Research Council of July 1982

10 JULY

THE QUOTE TODAY

FOR WHO FLSE BUT AFRICA CAN TEACH RHYTHM TO THE WORLD THAT HAS DIED OF MACHINES AND CANNONS.

Care: The Poet



THE WORLD TODAY

+Israel may winter troops in Lebanon.

+Italy-W. Germany teams to play in World Cup

+A High Lama visits
Tibet, first visit in

20 years.

+Nicaragua arms build up condemned by neighbors.

THE COUNCIL TODAY

6:00 Breakfast/ Collegium in Labs

8:30 Lab Work

1:00 Temple Lunch

6:00 P.M. Lab Celebration MOVIES

8:30 P.M. Lab Celebration in space.

COUNCIL BEGINS 7 LABS "Thru the eye of the needle"

A camel going "thru the eye of the needle" is the image for the task of the 7 labs. It is an image of an impossible transformation. Directly, such a transformation is impossible. It is a matter of spirit, of deci sion. This is the shape of the task over these four years, 1980-1984. The past two years have been documentation, focusing of input and of analysis. This council marks a shift needed in order to get into position to move ahead during the next two years.

The labs are creating their own procedures. They have all, in one form or another, begun to acquaint themselves with the data related to their arenas. SELF-SUPPORT recreated the Guild Hall with pictures of working men and women. Hundreds of jobs and activities were plotted over the years, from 1952-today. HDZ used a 30-year timeline and summed up the journey with 79-82 being years of experimenting with developing structures which move toward human development. ORDER FORMATION named contradictions in each continent. IERD named the 10 foundational questions by looking at an IERD talking paper and building a wall of wonder. GLOBAL CONFIGURATIONS has been doing corporate writing and using the

6th GRADERS ON CANOE TRIP

Seventeen 6th graders are journeying through lakes of Minnesota. The 6th grade trip is a solitary encounter with the wilderness through fear and fascination of canoeing. This group of adventurers are enjoying the boundary waters in Northeast Minnesota. The staff includes Terry and Pam Bergdall, Helen Haug, Barry McGuire and Nathan Otto. They have so far spent five days of training in canoeing skills with Jane and Paul Heimerdinger (Linda Barnes sister) and are on their way to the lakes. They can be reached through "Gunflint" Northwoods Outfitters, Box 100 GT, Grand Marais, MN 55604. Mr. and Mrs. McWilliams (Judy Gillis parents) are also involved in the back-up support for this team.

workshop method to distill data which is held in a 4x4 chart. BASIC SKILLS charted basic skills needed and artic ulated how the issue of skills training affects the Order by continents RESEARCH MECHANISMS created 6 paragraphs that name the "cry" for research today for us.

Continued - back page



"You know what worries me? I've never seen an old caterpillar."

COLLEGIUM BRIEFS

The 7 Labs began Friday morning in their lab spaces, each having planned the collegium needed for its work. HDZ's collegium was about the 7 pilot HDZs of 1981-82. Self-support updated themselves on events leading to the Council like an Info Systems PSU. Basic Skills was assigned to one-day wonder! Global Configurations wrote statements describing the objective situation in their arena. IERD rehearsed the journey of this year and was led by Peggy Lindsay. Research mechanisms answered the question, "Where is the crisis crunch?" Assignments held two collegiums. In one they reviewed with Bill Grow, his material on "Global Computer Service Self-Support Enterprises". In the 2nd, Nancy Lamphear presented the Phase I program.

The Support task force had a reflective conversation on a play they had attended, FAUSTUS.

Faustus is a story of an intelligent and ambituous man and his inability to accept his limitations, a struggle which leads him to failure. The illuminating reflection of the task force was that Faustus depicts everyone's struggle in facing limitations.

(Continued)









However, Faustus had no consciousness that his guilt was approved and he had the freedom to live his life and move into the future. The task force decided that the freedom element was missing from his life which condemned him to his death.

"SEVEN LABS", con't.
The labs will meet as
guilds on Saturday and
again as labs for two
days, and then again as
guilds. They will report
to one another in the
Guild meetings.

VIDEO TAPES OF CURRENT MOVIES ARE USED DURING THE RESEARCH COUNCIL TO BUILD OUR COMMON IMAGES AND ENABLE US TO REFLECT ON THE SPIRIT BREAKTHROUGHS OF THE YEAR.

VIDEO SELECTIONS			
(2.3.PS.	VIDEO I (Seventh Floor Lounge	VIDEO 2 (Second Floor	, Lawrence)
Mon. 5	Atlantic City (personal resolve)		
Tues. 6	.hose Life Is Lt, Anyway? (selfhood)		
Thurs.8	Brenker Morant 3 (resolve)	Enter The Dragon	(the East)
Fri. 9.	Inside Moves (team)	Being There	(comedy)
Sat. 10	KAGEMUSHA	KAGEMUSHA	and the second s
Sun. 11	All That Jazz (crunch)	Heartland	(Western)
Mon. 12	Stunt Man (illusion)	Arthur	(comedy)
Wed. 14	French Lt's, Woman (illusion)	Eye of the Needle	(adventure)
Thurs.15	The Border (crunch)	Blues Brothers	(comedy)
Fri. 16	ON GOLDEN POND	ON GOLDEN POND	
Sat . 17	Absence of Milice (implications)	The Jazz Singer	(musical)
Sun. 18	Dogs of War (implementaries)	Star Wars	(Sci. Fiction)
Son. 19	PRINCE OF THE CITY	PRINCE OF THE CITY	
Tues. 20	Fame (celeb. commun.	Breaking Away	(selfhood)
11 d 21	Ragtino (myth/4ccision)	Stripes	(team)
Thurs22	DINNER THEATER: I AM DANCING		



Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

JULY

THE QUOTE TODAY

Economy of means and simplicity of life - voluntarily chosen - have always been the secret of fulfillment.

The Wise One: Effulgence



THE WORLD TODAY

149 Died in New Orleans crash of a 727.

PLO breaks off talks

Reagan drops hope for early economic recovery

THE COUNCIL TODAY

SUNDAY

7:00 Weekly Ritual Temple

9:00 Lab Work All day

8:00 p.m.
Mezzanine

INTERCHANGE: A STRUCTURE One transposition of "The Five Rings"

Global Interchange is a structure which is located on the 2nd floor south, the mezzanine of the Nexus in Chicago, for the duration of the Global Research Council. This structure is an experiment in an effective communication system. It has been listed regularly in planning sessions as a key arena of contradiction. The depth concern is for a public dialogue that catalyzes a continued globality and commonality in local model building. The Interchange Team has organized the function of interchange into 5 arenas and has related these to the strategic wisdom of "The Five Rings" which is the motif of the evening spirit exercises during this council. The five arenas are:

(1) NEWS SERVICE (The Water - point of concentration). This is the Global Order Report and the Bulletin Board. The News Service is the other side of a keyhole to the globe through which the Council can look at the ongoing movement across the globe. Regional newsletters, local program reports and the Global Order Report are brought together to provide a focal point on which to focus in order to keep in view those regions which we are planning for.

(2) MODELS CATALOGUE (The Fire - what it means to...). This arena's name explains the

E. T. Training That Works

Two labs have had "Extra-special Training" at Training Inc. The curriculum includes introductions to computers, typing, telephone courtesy and accounting. It all takes place in a business office setting with plenty of "hands on" practice time.

Following the intense 4-hour session, each lab has reflected on needed arenas of skill training in their locations and possible applications for modern business equipment to enable the mission.

"I typed words," exclaimed one trainee. "Those typewriters at the nexus are in trouble now!"

"I can use the calculator by touch," from another. "One good day of practice and I would be proficient."

"Each lab has taken good notes on the typing scores of its members in anticipation of document production time!

task to intensify interchange by listing all the models created to date. During the Council, this arena will function as follows:

July 11-13 Models review, listing, summary published in Voice.

July 18 1st edition of Models Catalogue

July 19-25 Orders filled for back-up during the Council

July 20 Final edition Models Catalogue

July 21-25 Orders filled for House Boxes.

(3) MATERIALS DISTRIBUTION (The Earth rhythmn is key). This includes the House Packet and daily new materials. The Packet is sent Tuesday with editions of the Voice. (continued on back)

COLLEGIUM BRIEFS

A survey of the 7 Labs and other task forces yesterday morning revealed that interest is focused on the practical aspects of models. Mary D'Souza reported to Global Formation about the Ashrams in the Sub-Continent and the past year's experience of depth training for the Ashram staff. Doug Allan talked with Self-Support about order funds and the increased demand on them. The HDZ lab participated in the Kenya Replication Scheme (349 villages) through slides presented by Joe Slicker. The IERD lab also had a report on the Kenya Replication Scheme by Larry Philbrook. One comment on this collegium was "we are equipped to release human creativity!" Global Configuration was on wonder assignment. Common Research Mechanisms heard a report from Don Clark about a research trip to Sri Lanka and the impact of the village revitalization movement which has reached 6,000 of 23,000 villages. The collegium for the continuum task f force was by Sharon Turner, reporting on the black engagement strategy in North America. ±

In the Basic Skills lab, Kaye Hayes presented the life triangles in Imaginal Education, using the screens of lanquage fluency, management skills. and women's needs for home management. The life triangles outline 3 dimensions of training or image shifting: practical, theoretical, and spiritual. Kaye also explained how images are changed in training and walked through the role of the life method (art form) conversation in the training process.

INTERCHANGE, CONTINUED

On Friday, the regular packets are sent to the houses. (If you have public material to send it needs to be taken to the regulatory.) The daily "Material for those not directly assigned to the council can be picked up outside the Mezzanine – south Interchange offices.

(4) TELEX/COMPUTER DIALOGUE (The Wind - in other situations...) This is an edge in our research. It involves becoming familiar with rapid communication systems. We'll also be raising the question of effective operations in this arena in locations where there is no electricity. During the Council regular communication will be generated with strategically chosen (soon to be announced) places where we have access to a computer or telex.

(5) GLOBAL VOICE (The Void - requires content) This will be published through July 25th. It is a statement of the way life is. During

the Council your input is required. Write an article. Deliver a joke, announcement, etc.

Interchange has experienced a new freedom in seeing through the structures to release decision. This is an element of the task before us as a global order. The team will continue articulating the task of the nerve center" throughout the month as it continues the job of creating it.

VIDEO TAPES TODAY

"ALL THAT JAZZ" - 7th floor "HEARTLAND" -2nd Floor lounge The Book of Five Rings is a guide for those who want to learn strategy. The brooding and writing is a solitary exercise, a fresh articulation of strategic wisdom of your own practical and spirit prowess. The Rings are the Way of the warrior class (heiho). They are water, fire, wind, earth and void. The solitary exercises will be done by three procedures being called annotation, paraphrase and commentary.





Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

12 JULY

THE QUOTE TODAY

Once the principal contradiction is grasped, all problems can be readily solved.

The General: Event



THE WORLD TODAY

Archbishop Joseph Bernardin is named as head of Chicago Archdiocese.

France offers help for Lebanon peace plan. World Cup Championship taken by Italy.

THE COUNCIL TODAY

6:00 Breakfast/ Collegium BY LABS

8 am - 8 pm (approx.)

8:30-11:30 pm Mezzanine

9:00 Video Tapes

MR. VITTACHI ADDRESSES COUNCIL

"Your work is your message"

"Your work is your message." so affirmed Varinda Tarzie Vittachi, Deputy Director of External Affairs, UNICEF, in his address to the Council on 10 July. Mr. Vittachi is a member of the IERD Global Advisory Board. He was introduced by Sir James Lindsay, both as a colleague and journalist who had stood firm in his committment to local community development.

His first statement was that stereotypes prevent people from encountering each other and these stereotypes are difficult to change. Claiming that the population problem is resolved in the mind, Vittachi assailed a prevailing dogma that developed nations only achieved a lower birth rate after industrialization. It has been concluded that every nation must industrialize before the birth rates will drop. Not so, according to our colleague from UNICEF as he cited the two examples of Sri Lanka and Kerala. The latter achieved a lowered birth rate through enlightened policies on free mass education. As women became equipped to enter the job market, the marriage age was delayed from 18 to 25 and subsequently the birth rate dropped. Through education, women were also given tools for making decisions out of a new reality rather than basing them on stereotypes.

Mr. Vittachi looked around the Great Hall and noted that we had the names of the "great planning centres" arrayed at the top. He reminded the Council that planning was a func-

KANSAS CITY or: Here we come

In Kansas City this quarter is an experiment involving 20 high school youth and 4 male staff. The intent is to raise \$5000 for support of the program and the youths' savings. The youth have advertised as 5 businesses which include graphics, computer services and household jobs. Pat Weygant flew in from OKC and trained them in computers and and word processor use. Each youth gets to do a little of everything which has provided them with a way to get training in a variety of employable skills. The report is that the quality of their work has been their best advertisement Doing a job in one house in a neighborhood has resulted in calls from most of the other homes around the same area. This venture includes full corporate structures beginning with a 5:30 wake-up. Participation has been 100% both in numbers and responsibility. Wayne Ellsworth's reflection on the miracle here is that youth really want significant structures.

tion traditionally performed in plush offices in the world's great cities. He recalled all the many conversations and workshops wondering how to get "our message" to the village. But what about going to the village and listening? This was the second point emphasized: Lateral Communication is the only real form of development.

Mr. Vittachi's concluding image was a wave of history 15,000 years in length. Over the millenia, the build up of resources has tended to increase

(continued on back)

Guild Plenaries

Three Guild plenaries were held Saturday. Each Guild included representatives from all 7 labs. The plenaries revealed that the council is moving toward "the eve of the needle". Each lab gave a brief report on its work to date, followed by questions. The dialogue further enabled each lab as it continued working. Each report had 3 parts. First, each reporter described the process which their lab used in wrestling with the issues in question. Then, the written reports were read, followed by a brief discussion for clarity. Finally, the Guild was asked two questions: "What was said in the report that indicated that the lab was moving toward the needed product?" and "What are the traps that the lab will be tempted to fall into as it continues its work? The push by the Guild on each lab to articulate the anticipated product was helpful in ensuring practicality and maintaining a focus on the assigned task of the lab.

(Mr. Vittachi, cont'd.)
the amount of goods available to
each individual. At its height,
civilization's supply of resources
to the individual in the developed
world meant plenty, consumerism
and even wastefulness. Now we
enter a time of rationing, conserving and contracting. Resources are no longer unlimited;
markets no longer infinite.





Observe and judge the given facts weigh up the values decide and act.

CAMELS

Camels only know work. Man is the camel's master. An aggressive kid can even master a camel, because the camel's image of itself is that of a working animal. Now, even though camels traditionally follow orders given to them by the riders, when it comes to going through the eye of a needle, camels may hesitate. They have the propensity to shake their heads, growl and even pull their heads back to avoid going. If it stops it may lock its hind legs (which is a common stance when camel is driven too hard.) making the camel immovable. So to ride the camel through the eye of the needle, it has been suggested that we riders follow these steps:

- 1) Sit loose in the saddle.
- 2) Set the pace early before you reach the eye of the needle.
- 3) Hold the reigns securely. (This communicates to the camel that the rider is in charge.)
- 4) Hum or whistle a tune familiar to the camel to allow the camel to relax during the squeeze through the needle.

(Mr. Vittachi, cont'd.)
The decisions called for by this situation involve finding models in which a much greater sharing must happen among the people working directly in the villages. A lateral interchange must happen so that data and successful models can be exchanged. He stated that the IERD would provide just such an opportunity. END.

VIDEO TAPES TODAY

7th Floor: "Stunt Man"
2nd Floor "Arthur"

Approximately 20 Think Tanks will be held 14-16 July, during regular hours within a 44-hour period. YOUR TOPIC SUGGESTIONS need to be brought to interchange by 5 pm today. Write on pink card. Stick on bulletin board.





Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

12 JULY

THE QUOTE TODAY

Once the principal contradiction is grasped, all problems can be readily solved.

The General: Event



THE WORLD TODAY

Archbishop Joseph
Bernardin is named as
head of Chicago Archdiocese.

France offers help for Lebanon peace plan. World Cup Championship taken by Italy.

THE COUNCIL TODAY

6:00 Breakfast/ Collegium BY LABS

8 am - 8 pm (approx.) LABS

8:30-11:30 pm Mezzanine

9:00 Video Tapes

MR. VITTACHI ADDRESSES COUNCIL

"Your work is your message"

"Your work is your message." so affirmed Varinda Tarzie Vittachi, Deputy Director of External Affairs, UNICEF, in his address to the Council on 10 July. Mr. Vittachi is a member of the IERD Global Advisory Board. He was introduced by Sir James Lindsay, both as a colleague and journalist who had stood firm in his committment to local community development.

His first statement was that stereotypes prevent people from encountering each other and these stereotypes are difficult to change. Claiming that the population problem is resolved in the mind, Vittachi assailed a prevailing dogma that developed nations only achieved a lower birth rate after industrialization. It has been concluded that every nation must industrialize before the birth rates will drop. Not so, according to our colleague from UNICEF as he cited the two examples of Sri Lanka and Kerala. The latter achieved a lowered birth rate through enlightened policies on free mass education. As women became equipped to enter the job market, the marriage age was delayed from 18 to 25 and subsequently the birth rate dropped. Through education, women were also given tools for making decisions out of a new reality rather than basing them on stereotypes.

Mr. Vittachi looked around the Great Hall and noted that we had the names of the "great planning centres" arrayed at the top. He reminded the Council that planning was a func-

KANSAS CITY or: Here we come

In Kansas City this quarter is an experiment involving 20 high school youth and 4 staff. The intent is to raise \$5000 for support of the program and the youths' savings. The youth have advertised as 5 businesses which include graphics, computer services and household jobs. Pat Weygant flew in from OKC and trained them in computers and and word processor use. Each youth gets to do a little of everything which has provided them with a way to get training in a variety of employable skills. The report is that the quality of their work has been their best advertisement Doing a job in one house in a neighborhood has resulted in calls from most of the other homes around the same area. This venture includes full corporate structures beginning with a 5:30 wake-up. Participation has been 100% both in numbers and responsibility. Wayne Ellsworth's reflection on the miracle here is that youth really want significant structures.

tion traditionally performed in plush offices in the world's great cities. He recalled all the many conversations and workshops wondering how to get "our message" to the village. But what about going to the village and listening? This was the second point emphasized: Lateral Communication is the only real form of development.

Mr. Vittachi's concluding image was a wave of history 15,000 years in length. Over the millenia, the build up of resources has tended to increase

(continued on back)

Guild Plenaries

Three Guild plenaries were held Saturday. Each Guild included representatives from all 7 labs. The plenaries revealed that the council is moving toward "the eve of the needle". Each lab gave a brief report on its work to date, followed by questions. The dialogue further enabled each lab as it continued working. Each report had 3 parts. First, each reporter described the process which their lab used in wrestling with the issues in question. Then, the written reports were read, followed by a brief discussion for clarity. Finally, the Guild was asked two questions: "What was said in the report that indicated that the lab was moving toward the needed product?" and "What are the traps that the lab will be tempted to fall into as it continues its work? The push by the Guild on each lab to articulate the anticipated product was helpful in ensuring practicality and maintaining a focus on the assigned task of the lab.

(Mr. Vittachi, cont'd.)
the amount of goods available to
each individual. At its height,
civilization's supply of resources
to the individual in the developed
world meant plenty, consumerism
and even wastefulness. Now we
enter a time of rationing, conserving and contracting. Resources are no longer unlimited;
markets no longer infinite.





Observe and judge the given facts weigh up the values decide and act.

CAMELS

Camels only know work. Man is the camel's master. An aggressive kid can even master a camel, because the camel's image of itself is that of a working animal. Now, even though camels traditionally follow orders given to them by the riders, when it comes to going through the eye of a needle, camels may hesitate. They have the propensity to shake their heads, growl and even pull their heads back to avoid going. If it stops it may lock its hind legs (which is a common stance when camel is driven too hard.) making the camel immovable. So to ride the camel through the eye of the needle, it has been suggested that we riders follow these steps:

- 1) Sit loose in the saddle.
- 2) Set the pace early before you reach the eye of the needle.
- 3) Hold the reigns securely. (This communicates to the camel that the rider is in charge.)
- 4) Hum or whistle a tune familiar to the camel to allow the camel to relax during the squeeze through the needle.

(Mr. Vittachi, cont'd.)
The decisions called for by this situation involve finding models in which a much greater sharing must happen among the people working directly in the villages. A lateral interchange must happen so that data and successful models can be exchanged. He stated that the IERD would provide just such an opportunity. END.

VIDEO TAPES TODAY

7th Floor: "Stunt Man"
2nd Floor "Arthur"

Approximately 20 Think Tanks will be held 14-16 July, during regular hours within a 44-hour period. YOUR TOPIC SUGGESTIONS need to be brought to interchange by 5 pm today. Write on pink card. Stick on bulletin board.





Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

JULY 13

THE QUOTE TODAY

WE STAND IN FRONT OF OUR FUTURE WHICH CLOSES AND OPENS AT THE SAME TIME.

The Saint: Mystery



THE WORLD TODAY

- + 6th Ceasefire in Beirut
- + Common Market Talks Begin

THE COUNCIL TODAY

TUESDAY

6:00-9:00 Guild

Collegiums

9:30

Lab Work

3:00-6:00 Temple Plenary

8:00

Celebration

4 GLOBAL TREKS

"A Development Scenario"

Four Global Treks are being arranged for 1982-83. Global Development Centrum: Chicago says this is to provide people with firsthand experience of our work, strengthen our frame and broaden our patron base.



In February and March of this year, 15 people visited India, Nepal and Sri Lanka. One staff member from a village that was visited wrote a letter following the trek. She stated, "Your presence in our village was refreshing for everyone. We encourage you to seriously consider treks like this again to our village and to other replication villages."

The following trips are being designed for 1982-83: NORTH ASIA, October 1982, to South Korea, Japan Taiwan, Hong Kong, The Philippines. EAST AFRICA, November 1982, to Egypt, Kenya and Zambia. LATIN AMERICA,

February 1983, to Jamaica, Venezuela and Peru. INDIA/NEPAL, March 1983, to Mt. Everest, the Taj Mahal, Calcutta, Delhi and Bombay.

Each trek will combine sightseeing with visits to local villages. Each is a three-week experience of cultural travel including visits with local people.

If you know someone who would like to travel with us, come to Development Centrum and talk to Joe Crocker, Cathy Marsh or Mary Warren Moffet. For further information, write ICA: GLOBAL TREKS, 4750 North Sheridan Road, Chicago, IL 60640:

REP REPORT: SEATTLE

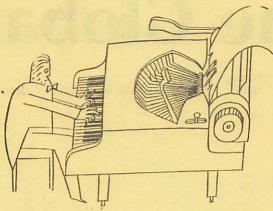
The Regional Extension Prototype Experiment has been a key strategy in North America toward regional team formation. The result has been a new style of participation by regional teams, not only in program, but also in financial systems. The Seattle Regional Team has found a facility large enough for program and residence space. In May 1982, the team located a 4-story mansion. The building is financed by renting out conference space, people paying for residence, and through "Method's Associates", a business venture of the Regional Team.

COLLEGIUM BRIFFS

Interchange with other groups of the Council was the mode of the Global Configurations lab collegium vesterday. The collegium was about "strategy". The current analysis from the Multi-Polar Think-Tanks was reviewed. An image called a "unifying schemata for missional strategy toward massive change" showed the current edge of the 3 master strategies. Using this as context they dialoqued with representatives of the other 6 labs about the implications of global configurations from the perspective of their labs.

While other labs were in collegiums, HDZ was on wonder. IERD was led by Ted Farrar. He told how the Toronto Region pulled their work through IERD and the excitement it produced. Basic Skills heard about the Ashram Training Program. The Order Formation and Continuum collegiums were reports of the REP experiment. The collegium for Research Mechanism was about our work with the World Health Organization in Copenhagen and pointed to key dynamics of primary health care in the urban. Self-support had its collegium

on the IERD.



1952

1962

1972

1982

A TIME OF RECOLLECTION

of a Life of Service of our Destinal History

> A DAY OF APPROPRIATION A NIGHT OF APPRECIATION of Our Life Together

8:00 Wine at your table. 8:30 Dinner

10:00 Dancing on the Mezzanine Seat Reservations For Dinner Will Be Made Today From 12:00 — 2:00 on The Mezzanine. All Seat Selection will Be Done in Advance.











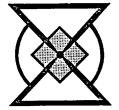


BLOOD BANK

The Kemper Blood Drive was organized to offset medical expenses of blood used by Wesley Salmon, 19 year old son of Bill and Beverly Salmon. Wesley is hospitalized with leukemia at Mayo Clinic in Rochester, Minnesota. The 41 pints donated today will be credited through the Michael Reese Hospital for him. This drive was the Council's way to respond to a particular need of one of our families. Many suggested that we use the opportunity to make this a regular program for Order Care.

A REQUEST FROM INTERCHANGE:

Orders for materials to be packed in your Regional House boxes are due on Wednesday, 14 July. Bring your order form to Interchange, Mezzanine -South by 8:00 P.M.



14 JULY

Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

THE QUOTE TODAY

ONLY ONE WHO CAN SEE THE INVISIBLE CAN DO THE IMPOSSIBLE.

The Saint: Mystery



THE WORLD TODAY

- + France begins
 idelivery of arms
 to Nicaragua
- + 3rd oil crisis likely by 1990.
- + Somalia orders
 its citizens to
 be ready to fight
 Ethiopia.

THE COUNCIL TODAY

WEDNESDAY

7:00 Breakfast

Discontinuity

Video Tapes

6:00 PM Dinner/ Temple

7:30 PM Think Tanks

FROM SCENARIOS TO THE ONE DIRECTION

"the way to the needle's eye"/

A "scenario" according to the dictionary, is "an outline of the plot of a dramatic work giving particulars as to the scenes, characters, situations, etc...an outline of a natural or expected course of events." It is used to describe the 4th step in the lab method, which is to name all the possible options facing the movement in this arena in as many aspects as is possible to consider and do it in as much detail as is imaginable. The function of this step is to provide a context for deciding the direction of the emerging consensus for this arena.

Each lab discerned a number of scenarios which they "played out" (described in great detail): HDZ, Configurations and Research Mechanisms played out 4, IERD and Order Formation played out 3, Basic Skills - 5. Self-support first did 5, then 8, then 3, revealing the variety in procedures possible in these labs.

One example of a set of scenarios is from Research Mechanisms. Scenarios were created around (1) Research as #1 priority, (2) A global research screen, (3) Single focused research using IERO, (4) Futures think tank. They played each one out. From this, they

CAMP NEW PEOPLE

"Where is everybody?", I wondered as I arrived at camp about 11 Sunday morning. They were busy in their groups somewhere. Then I saw them, sun tanned and exuberant. "Did you bring me a letter?" "Tell my Mom to send me money!" "What are you doing here?" It was evident they were at a time of deep happiness in their lives at being who they were and where they were.

After a hearty lunch, the preschoolers hosted me for a great afternoon of quiet time and exploring. I left about 5:30, quite clear that campers and staff were in great shape. They really are the disciplined pioneers, a Camp of New People. Marge Knutsen

were able to experience a breakthrough in thinking through the resolve statement, which was an occasion for additional dialogue in naming the consensus. They named 3 crucial arenas of research during the next 2 years - regional research programs, a global interchange mechanism and a futures think tank.

During 3 Guild plenaries, composed of representatives from each lab, each lab reported the direction of emerging consensus. Questions were raised from the perspective of the other labs, then given back to the labs to continue to work through the articulation of the resolve during the day.

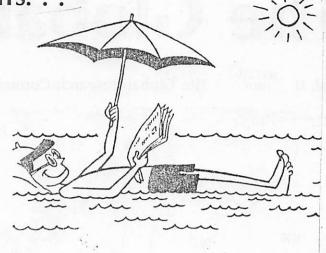
In the afternoon the whole Council met, heard the reports of the directions of emerging consensus and sent them to a special think tank.

FROM ASSIGNMENTS. . .

The Assignments Task Force has been meeting on the 8th floor since the 20th of June. Their task is to make the recommendations for the assignments of the Order in the year 1982-83 based on decisions consensed by the Council on strategies and configurations. The first task was to gather data and review the past year assignments as well as the written recommendations for the coming year. During the first three days they led workshops with the participants from each continent and centrum. and discussed each strategy. Their next task was to interview every area and centrum prior in order to receive recommendations on personnel. Recommendations have been made by Phase I Program.

At this time, the Assignments Task Force is in position to respond to the decisions and recommendations made by the labs. They have currently scheduled the first review of the 82-83 Board by the Global Priory (followed by an open Board for the whole Council on July 15th.)

Coordinators are Jim Campbell, Mary Laura Bushman and Cyprian D'Souza.



TO THE EYE OF THE NEEDLE. . .

Yes, camels can walk backwards thru the eye. Our camel experts agree that the camel is exactly the vehicle needed to get through the eye of the needle. Camels walk softly, but can walk for a long time. Camels are equipped with a great sense of direction. The nose takes up a large portion of the camel's head. Camels can smell the new direction. This is a quality to which most riders give no thought. We came to the conclusion that what will allow the camel and the rider to make it through the eye of the needle backward or forward are spirit tools. We did a survey of favorite spirit tools. The results indicated that reading is the most popular spirit tool. But this also is a matter of concern since camels don't read. Perhaps the real question is something like, "How do you read a camel?"

- INTERCHANGE

The Interchange Team is preparing a Models Catalogue for your review which will list models developed during the past year as well as those requested in past years. Your help is necessary in two arenas:

- (1) What models have been developed in your area/region which we need to include in the catalogue?

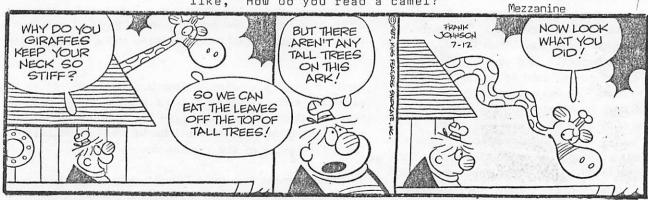
 Check with ROSE WORDEN to see if she has them listed.
- (2) What models did you take home last year which should be made available?

Please take the time to visit Interchange so that we can receive your suggestions for the 1982-83 Models Catalogue (known last year as the Instruments Catalogue).

So far, we have discussed the following categories of model interchange:
CONSULTATIVE SERVICE STRUCTURES
REGIONAL TEAM FORMATION TRAINING
CLUSTERS
TRANSLATIONS INTO MAJOR LANGUAGES

VIDEO TODAY:

"French Lieutenant's Woman" 7th floor "Eye of the Needle" Mezzanine



and the professional and the second was the second and the second and the second and the second and the second



Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

15 JULY

THE QUOTE TODAY

Action rightly renounced brings freedom Action rightly performed brings freedom; Both are better than mere shunning of Action.

The Poet: Action



THE WORLD TODAY

Peking: China exploded a simulated tactical nuclear weapon last

month.

Vatican City: Vatican announces it will call in 3 outside experts to examine finances.

THE COUNCIL TODAY

THURSDAY

7:00 am Breakfast Mezzanine

Think Tank Work

12 Noon Lunch
Mezzanine

Think Tank Work

6:30 pm Dinner

Think Tank Work Video Tapes Bar-Mezzanine

RESEARCH THINK TANKS

Fourteen Think Tanks are meeting today to investigate and then to report their findings in arenas that concern the future of the Order, especially for the next two years. Each of these think tanks, the second set of three to be held during this Council, will create innovative ways to do their thinking through. One of the think tanks, Practical Service, is really one-day wonder, food services, security and cleaning. Everyone selected their lab choice. This think tank was the most popular choice.

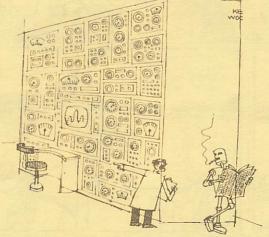
The other think tanks are: (1) Global Hotspots - NAME, Japan, Poland, Central America, China - how they effect our future. (2) Women in Development - present status. (3) Theory of Social Change - triangle building. (4) Emerging Participative Polity - what we have learned. (5) Social Role of Ritual the global form of the ritual experiment. (6) Movies as an Edge Artform - is the revolution in the film industry global? (7) Vocational Formation - What is the call today to the life of service? (8) Phase I Learnings - a report. (9) ICA Finances - projection. (10) HDZ Practicums - learnings. (11) Global Academy on the Road -

where? (12) World
Theoretical Research screen and topics.

The troikas of the 7 labs are also meeting to work through the resolve statements, the product of the labs to date.

FROM AREA SUVA. . .

The Pacific Training School was held in Tonga during February. After a hurricane on February 24th, the participants worked as a team to clean up and rebuild Tonga. The PTS was recruited from a cross-section of Tonga's churches. Six of the leaders of that school have come to Council. They served as faculty-in-training for the last PTS. Their names are Sina Vaipuna, Fetu Fotu, Tevita Ti'o, Ikani Fifita, Setu'u Tupou and Asinate Samate. They-are looking forward to doing the village development circuits in Tonga and being faculty for the PTS to be held in January in Fiji.



VIDEO TAPES TODAY

Look for an announcement at the elevator.

CELEBRATION "A Night Of Appreciation Of Our Life Together"

Tuesday night was the occasion of a Council celebration which marked the end of the first phase of the lab sessions. We celebrated the past 3D years of our life together and we celebrated our boldness through "firsts". The evening was designed around the master strategies of Declaration - Act I: Manifestation - Act II: and Formation - Act III. There was a host team for each act. Some of the "firsts" highlighted in Declaration were: First Covenant, First Town Meeting, First Global Odyssey, First RS-I, Oklahoma 10D, First Preschool teachers. The people participating in these "firsts" were called to the stage to sing a representative song. The group of people who "met the movement" during the years of 52-56 were asked to come forward for their picture to be taken at the backdrop of the summer's symbol. The other group which posed for its "class" picture during this act were from 57-61. . . Act II was about Manifestation . Some of the "firsts" mentioned were the 5th City Festivals, the 1st Human Development Consult - Majuro, the

World's Fair on Jeju Island. Korea, the Cabaret and the 1st HDTI in Maliwada. The classes honoured were from 62-66 and 67-71, the largest group of all. Act III. Formation, celebrated the Grand Ball, the Summer JETS of '67, the Otford Conference, in Australia, the first five religious houses, the Academy and the first ITI. In this Act, the classes photographed were from the years 72-76 and 77-81. In this class, all 6 Urs were present. The celebrations closed with the song, "Courage to Care" using the theme from "Chariots of Fire" and a picture of "the Class of 1982". Dancing and singing followed on the Mezzanine.



"I'm sorry, but we haven't any room. . . . You'll have to sleep in the house."

THERE WILL BE AN EVENING AT THE INSTITUTE, WEDNESDAY, JULY 21, 5-7 PM. INVITATIONS ARE AVAILABLE IN DEVELOPMENT CENTRUM. THIS IS AN OPPORTUNITY TO INVITE FRIENDS FROM THE CHICAGO AREA TO SEE YOU AND OUR WORK. THERE WILL BE REFRESHMENTS AND THE FILM "THE WORLD OF HUMAN DEVELOPMENT". SEE CATHY MARSH OR MARY WARREN MOFFETT IN DEVELOPMENT.

Mrs. Jayasekara, Titus' mother, is visiting her family this summer. She is assigned to the emerging generation on the 3rd floor. Mrs. Jayasekara has been a colleague since 1970. Many have stayed in her home in Malaysia.





Vol. II SPECIAL ISSUE

The Global Research Council of July 1982

16 JULY

THE QUOTE TODAY

THERE ARE NO FIXED AND.
IMMUTABLE LIMITS TO WHAT
IS HISTORICALLY POSSIBLE.

The Wise One: Totality



THE WORLD TODAY

Lebanese
officials closing
ranks, demand
pull out.
Spain's new
center leader
out to unite
his party.

COUNCIL SPIRIT LIFE

"An Ambience of Participation"

The Council includes a wide array of intentional decor and informal spaces, small gatherings and formal celebration, movies and dancing, solitary and corporate time, dialogue and reporting. This ambience has elicited a breakloose of dialogue.

The <u>TIME DESIGN</u> is very definitely a journey which has left most wondering if it's Tuesday or Saturday in a most delightful way. It's rational (and symmetrical on paper) and filled with the "eventfilled discontinuous". Events include the labs and think tanks, family gatherings as well as visits by colleagues such as Mr. Vittachi and Norm Jewison. These events are experienced as refreshing and recreating.

The video has been available and has been used at all hours, day and night, and is even changing some of our well-established patterns. This council is saying "yes" to going to the MOVIES. One colleague said he doesn't go to the movies anymore. He used to spend even his lunch money on movies, but not anymore. But his wife is going to the movies, his children are going to the movies, his colleagues are going to the movies. (He went to see the "Blues Brothers" last night.)

The "Movies as an Edge"
think tank has listed 15 arenas
of questions to ask of a film
(cont'd. on back)

The "Movies as an Edge" NORMAN IEWISON VISITS

"Power of Communication in TV" Norman Jewison, the director of many films which include "Fiddler On the Roof", "Jesus Christ Superstar", "Justice For All", "Roller Ball" and "The Russians Are Coming", spoke to the Council yesterday afternoon. He is a member of the Global Advisory Board for the IERD and has supported human development in 5th City, Maharastra, and most recently, in Jamaica. In his introduction, John Patterson said that the question Norm raises when they meet is, "Why do you do what you do?" This question accompanies a twinkle in his eye because, as Mr. Jewison remarked, "We are driven by the same spirit." In all of his films, Norm Jewison has addressed a burning social issue. He told a story of the many obstacles involved in creating the film, "The Russians are Coming" and reflected that you can do something that will create change even though the odds are (cont'd. on back.

THE COUNCIL TODAY

FRIDAY

7am Breakfast Mezzanine

Think Tanks

11am Plenary Great Hall

12:30 Lunch Mezzanine

Discontinuity

THE FARM A Self-support Project

The "Farm" is a project in Watervliet, Michigan for 16 7th graders and three staff who are living in a converted barn in the middle of an old apple orchard. By working in nearby fields picking berries the youth generate income for their own support. They manage their own income and expenses thus learning these special skills. The Farm Project provides the opportunity for the 7th graders to acquire the new priorship skills which they will need as senior members of the Student House next year. Although a major percentage of the day is spent in berry picking, time is spent in sports, especially swimming and in upgrading the facilities. The evening is spent in a curriculum which develops leadership skills.

COUNCIL APIRII LIFE (cont'd.)

today: (1) Social issue addressed, (2) major breaks, (3) kind of life question raised, (4) interpersonal relations, (5) audience effect, (6) new myth, (7) shifts in life understanding, (8) ethical questions raised, (9) story line, (1) character¹s ages, (11) relation to past films, (12) why the film was made now, (13) why people are watching it now, (14) what makes it work, (15) what claim on life was the creator responding to.

During the lab dinners, the teams alternate types of <u>SPIRIT EXERCISES</u>. One night is the solitary transposition of "Musashi" and the next a corporate "recollection" conversation. The opportunity to use the artform of Musashi to think through a statement of strategy has indirectly catlayzed the implementary decisions required of this Council. At the same time, the recollections have been a way to bring a rich depth to our unity.

The <u>MEZZANINE</u> has become the home of many conversations. One person said, "I went to read a book. I sat inobtrusively in the corner of a couch. I ended up having 6 different conversations and never read a page in the book. I wouldn't have missed it for the world" There is a ping pong table. One youth whisked by a nd declared in passing that he would never be bored again. "Now there is only ping pong!"

Chronice Februes, 1987 Second

"Focus! . . . Focus!"

At night there's always someone dancing. Right now there's a growing display of pictures from the past - pictures of weddings, common meals, research assemblies, 5th City events, India, Africa, Indonesia, etc. People play the piano at any hour, day or night. And the mezanine looks beautiful. Several years of inkinding furnishings has made possible several different nodes to lounge in, with at least 10 style choices.

The Global Research Council Guidebook includes council designs, pillars, contexts, 3 weekly rituals, 4 daily rituals, procedures and songs. All of this can only add up to a spirit-filled council drama.

NORMAN JEWISON VISITS (cont'd.)

against you. He related this not only to his work in films but also to our work in human development.

Following his spin, there were questions. One question was, "How did you get started?" He said he has always had a fascination for television. He recalled a time when Dave Garroway in Chicago (where TV began) was reflecting on the new medium, television. Garroway pushed a button and televised the waves crashing at that very moment in the Pacific and then he pushed another button and showed a wave crashing on the Atlantic. Mr. Jewison remarked, "I was watching America. Wouldn't it be great if TV could be used to benefit all mankind...TV is where the power of communication is. In one night (on TV) one of my films plays to more people at one time than have ever seen it in a cinema." He continued by suggesting we could write a play and get it on TV. He left the Council with the image of Telstar being a crossover into a future of global communication.

ANNOUNCEMENT

HOUSE MATERIALS
SURVEYS NOW OVERDUE!
PLEASE RETURN THEM
TO INTERCHANGE AS
SOON AS POSSIBLE.

ARE YOU LOOKING FOR SOMETHING TO DO DURING DISCONTINUITY? Check the Video Tapes listing on the sign by the elevator. For information about Chicago, read the Chicago Magazine, available at Global Interchange.











SPECIAL

The Global Research Council of July 1982

17 JULY

THE QUOTE TODAY



THE WORLD TODAY

Washington: US officials won't appeal release of 1.800 Haitians.

> Poles say they're slowly relaxing on martial law.

THE COUNCIL TODAY

5:00 Coffee/Temple Plenary

6:30 Breakfast By Continents

9:00 Temple Plenary

WORK IN LABS

6:30 Dinner

9:00 Video Tapes

5th CITY AUTO CENTRE "Community Acquired Loan"

On July 15, word came that Seaway Bank on Chicago's South Side had approved a loan needed to build the 5th City Auto Service Centre. Since 1976, 5th City has been implementing tactics for the Auto Service Centre. During the Human Development Consult in 1976, sixteen programs were decided. The other 15 are established. The Auto Service Centre will include a 10-car service garage, car wash and parts store. In 1978, EDA granted a loan for approximately two thirds of the money needed.

Seaway Bank has approved a loan to a stock holder corporation, the Board of the 5th City Industrial Promotion Corporation who all have put their names on the line and are personally backing the loan. The loan was approved because of the determination, track. record, and personal committment of 5th City residents.

Verdell Trice, at Friday's plenary said he came to thank everyone for their patience. "I decided I was going to do this for the people.... to demonstrate local people are sincere about doing things... you have to stick with it....if I had not made the statement, 'I'm here to stay', I wouldn't be here today. Don't be afraid to make a committment." Mr. Trice has been a local businessman for 25 years. In 1976, he had a new vision and today he's the quiding force in 5th City's economic development. The significance of the Auto Service Centre is its demonstration of community-wide corporate committment.

REGION SANTIAGO

The Human Development Training School held in Santiago, Chile on the 23 of May to the 12th of June ended with a commissioning of a team of 16 people, including a participant from Paraguay, to do extension work in the Area. The HDTS was held in the Sol de Septiembre Community Center with 30 fulltime and 16 parttime participants. The staff came from Peru, Chile, Guatemala, Mexico, Australia, Japan, Phillippines and the USA, all assigned to Latin America and exemplifying the formation of a skilled Latin America faculty. The regional team from Santiago and Sol de Septiembre enabled the HDTS with workdays to prepare the space and also handled the securing and transporting of in-kind donations for the school.

THINK TANK PLENARIES

The 44-hour think tanks reported their results in a plenary yesterday morning. Each had created its own procedures and reported its statements on the nature, process, and implications of a think tank for the future. Each had a list of products to recommend to the Council. Models created or recommended will be available in the Model's Catalogue. At the same time the lab troikas were meeting and they will have a recommended consensus to present at the 9 am plenary. During the reflection, one question was "Where were you intrigued by the prospect of doing think tanks in the future?" Responses revealed new images of using computer telecommunication to do formation, to think through and respond world-wide to a needed research arena, to do 500 cities at a time and to present holographic movies.

From The Kitchen. . . on the Road Again

The song of the kitchen team is "On the Road Again" by Willy Nelson which expresses the spirit in the kitchen this year. In a live interview with Bill Slicker, one of seven chefs assigned to the kitchen for this month, the question was asked, "Why do people request to be on wonder?" His response was, "We keep the wonder teams fully engaged". They are involved in creating their own recipes and those of other nations out of donated foods while on "wonder" and there is real interest and enthusiasm about this sort of corporate service. In reflecting on how the kitchen team is sustained, Bill Slicker said, "Our team experiments with menus. The menus for this council have been well-balanced, economical, imaginal, representative of the globe and tasty." The kitchen team is winning with ways to encourage "wonders", spirit filled space and time and effective organization. Well, they are "On the Road Again."

TALE OF THE ILLUSIVE COW

Inkind has received two cows. Bob Wilkinson agreed to bring one cow to Chicago from Bison, South Dakota. He went to ranchers in the Bison area and asked to trade cows. It wasn't round up season and to get the actual inkinded, however illusive, cows would have meant roaming the range. The cow weighs 600 lbs.

Report from the 6th Grade Trip 10-6-82 Dear Colleagues, Tomorrow we enter the Boundary Area and begin our canoe journey. We are prepared (thanks to the Heimer dingers). We know the LAND: only pick strawberries within sight of the main path and never near unds of toilet paper in the bushes. We know the AYTHEM of the SEASONS: it cloesn't rain on Wednesdays. We work in TEAMS: the pancakes are Flipped by the second cook while the first recovers from smoke inhabition. We've mastered the 4-man canoe carry and the 2-man sleeping bog wring out. We know how to take fish howks out of tents, fish, pants and people. We've experienced a bear a moose + several loons (all from a distance). We are strong, fit, skilled + hardly ever ery ourselves to sleep anymore. 61 P. The Voyageurs

It was at the packers in Sioux Falls, South Dakota. In order to save time and money, Bob stopped the truck (is this called rustling in some parts?) carrying it back to Bison after it was quartered. He did this because he was on the way from Sioux Falls to Chicago. By radioing the truck, he was able to transfer the now quartered cow, put it on his truck and bring it to Chicago. The second cow will be delivered by Kansas City youth.





Vol. II SPECIAL

The Global Research Council of July 1982

18 JULY

THE QUOTE TODAY

EACH HUMAN BEING IS UNIQUE, UNPRECEDENTED AND UNREPEATABLE.

Declaration: The Saint



THE WORLD TODAY

PEKING: CHINA CITES

LEGAL BASES

FOR REUNIFI
CATION DRIVE

WASHINGTON: REAGAN
DELAYING
SHIPMENT OF
ARMS ORDERED
BY ISRAEL.

THE COUNCIL TODAY

SUNDAY

7am Weekly Ritual

LAB WORK

6:30 Dinner By Labs

Video Tapes

BOLD MOVES NAMED Implementation Plans Begin

The LABS shifted from maxing the emerging consensus - the resolves that will move us boldly through the next two years - to the IMPLEMENTARIES. If resolves are getting the camel through the eye of the needle, implementation is getting the camel outfitted for the caravan. Although the nature of the decisions has changed, once through the eye of the needle the decisions are still hard and the process is a straight line. The objective will be to produce a practical master scenario which includes 100 maneuvres.

The next LABS will be building this implementation plan for the bold moves as consensed in a 9:30 a.m. plenary yesterday. Here is a very brief summary of the bold moves from each lab:

HDZ: (A) To have 3 labs and 5-9 pilots which are pushing toward the HDZ.

(B) To hold HDZ practicum events in every region, activating research toward HDZ.

IERD: (A) Build 50 national steering committees with every region participating in their creation.

(B) China to be a participant, being clear of the care needed for that to happen.

RESEARCH MECHANISMS: (A) 1000 local think tanks.

(B) 6 GRAs across the globe.

(C) Build a research centrum structure.

SELF-SUPPORT: - Build a trans-rational global model for \$3.5 million for 82-83.

BASIC SKILLS recommends a 4-year manedwre beginning with a 1-year

pilot in India.

ORDER FORMATION: (A) To launch symbolic Order maneuvre toward 100 new interns with a task force of 5-6 people.

(B) Expand the July preparation task force to

more people. (C) A series of Order Dâys built around the vocational decision articulation of being the Order in this time.

(D) A 2-year plan to prepare thinking on Order

Classes toward "final vows".

GLOBAL CONFIGURATIONS: a detailed recommendation for numbers and places that will enable the move in these new directions.

"We're in the midst of a bold experiment," said Theresa Lingafelter, "requiring corporate response to real life-giving situations. We're finding out what it means to have a corporate resolve."

THE DAY CAMP

"Who's Afraid of the Big Bad Wolf...?"

A participative Three Little Pigs drama, complete with costumes, stage, props and songs and animated narration underscored the Wk 3 Kemper Day Camp Theme of Building the Structures. The overall theme of this year's 5-week "camp" on the 3rd floor is The New People. One half of the campers are under 1 year old. The daily schedule includes the 4 pillars of the global emerging generation curriculum: basic, relational, individual and imaginal. Camp staff report observable changes in language skills, health adjust-

(cont'd on back)

COLLEGIUM BRIEFS

Configurations Process

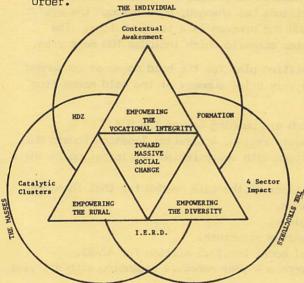
In a 5am collegium yesterday, the GLobal Configuration Laboratory reported its work to the Council. Using a chart of present locations, the lab made specific recommendations for every location around the globe. This initial recommendation was then taken by each continent and all the implications discussed. The experience of those participating in the Council was that every single person had a way to speak back to the initial model - thus all aspects were considered. One of the reflective comments was that the work of this task force, like that of the assignments group, will probably be an essential component to future Global Research Councils.

The key part of the context delivered by the lab at the collegium was the master image of the emerging strategy:

*Positioning for a new paradigm of catalytic action.

*Creating the indicative for leadership to emerge
continentally rather than relying on increasing extra-national presence.

*Requiring of ourselves that we build in-depth priorship for long-term sustenance as an Order.



This model (above) names the strategic objectives for moving toward massive social change.

*Empowering the Rural

*Empowering the Diversity

*Empowering Vocational Integrity.

The modes of moving on these objectives include catalytic clusters, 4-sector impact and contextual awakenment. Where these converge is where action will be most intense: the HDZ, the IERD and Formation.

Special Request

FOR AREA LONDON...Planetary Initiative.

Interested in finding out how other houses are working with this group...What kind of program they are interested in.

...See Ken Gilbert (or write today)

THE DAY CAMP (cont'd)

ments and social responsibility. A favorite song is a new one, "The Models Song" to the tune of "Put another Nickel in the Nickelodeon". A highlight of the week was a special presentation by the Tonga Singers. Watch for the green T-Shirts. Make a site visit to these amazing mentors of the future.

John Gibson











7th Floor "Star War s"

2nd Floor

"Dogs of War"



















"walking into the new paradigm". Interchange walked around to all the labs and reports the

19 IULY

SPECIAL Vol. II

The Global Research Council of July 1982



HIDDEN IN THE HEART OF THINGS THOU ART NOURISHING SEEDS INTO SPROUTS, BUDS INTO BLOSSOMS AND RIPENING FLOWERS INTO FRUITFULNESS.

Creativity: The Annointed

THE WORLD TODAY

NICARAGUA BLOCKS \$5 MILLION IN AID.

SOMALIS CLAIM VICTORY IN THE DESERT.

BRITAIN'S RAILROAD UNION SAYS 8-HOUR DAY IS "SACROSANCT".

IMPLEMENTATION LABS The 7 labs are "on the road again". They ve gone "through the eye of the needle" and are

THE COUNCIL **FODAY**

MONDAY

6am BREAKFAST/ COLLEGIUM by labs 8:30 GUILD PLENARIES 11am LAB REVIEW. REVISION. LUNCH 2:30 TEMPLE GATHERING Som KAGEMUSHA

Movie

Lab Celeb.

9pm DINNER

following observations. The dynamics of these labs appear to be plenary...working group... ple nary...working group...as observed by watching BASIC SKILLS during the day. One of their sub-groups met outside the Interchange office around the ping-pong table, a focus of great intrigue to Interchange. The first voice heard from that direction was, "Now, we've got to figure out what we're going to report to the plenary tomorrow." They went right to work on the Basic Skills School pilot for India. By spelling out the necessary skills, the type of curriculum, etc., their groups began the creation of the implementation timeline toward their objective. In IERD, they were working in small groups. The detail of their planning charts gives anyone who walks into the room a good picture of the IERD. Included is a timeline of the past and next

30 years. RESEARCH MECHANISMS

was working on the mezzanine in the morning and it sounded like there's some research being done on how to do research that is going into building their implementation plan. In SELF-SUPPORT, the front wall is covered with "The Global Situation". Sue Oberg was reporting the potential income in SEAPAC and there were charts of other continents which showed great creativity in thinking through in detail, a realistic global self-support model. Before GRDER FORMATION broke for lunch, they decided 4 arenas to work through in groups during the afternoon. They sent out Judy Lindblad who's been here for 2 weeks. She's returning to Cincinnati to host the development team, do a forum and prepare a proposal for a consultation with a hospital (cont'd on back).

THE DALLAS REGION THINKTANK - 7/82 WHAT UCCASIONS SOCIAL CHANGE?

Dallas Sends Computer Message

THE DIAGRAM WHICH HOLDS THE FULLOWING GESTALT WILL BE SENT THROUGH THE MAIL. THIS WORKSHUP WAS CARRIED ON IN THE DALLAS. OKLAHOMA CITY, AMARILLO, AND TULSA METROS AND CONSULIDATED INTO THE FOLLOWING REPORT+

! EVENT SERIES SUCTAL MILIEU FORMS OF INJUSTICE ! TRAVEL ISHIFTING LOCUS (ECONOMIC CHG!MTG OF CULTUR!NARROWED OPTIONS ! ! INDIVID CREATIVITY ! INEW INVENTAGE ADVERTISING IVIULENT UVERTHWINEW IMAGES ILITANY OF !FRAGMENTATIUN ISTORY DOESN'T FIT GREAT LEADERS 'VISIONARY ! VICTUREIS STATEMENT !MASS PARTICI-! REALITY !DISSATISFACIUM !CREATIVE ANT! PATION !TIMING ISPECIFIC BATTLE! VEHICLE OR ! MOBILITY OF !EFERNAL VALUES PUNDERLYING :DEATH GROUND ! STRUCTURE ! PEUPLE ! INSECURITIES ! UF MASS ISYMBUL - UNE ! PERSUN OF ! CATALYZAIN ! CLEAR ACT UF

WEEKLY RITUAL WITNESS

This witness was delivered during Weekly Ritual yesterday.

I experienced this year as one where I felt as never before that I desperately wanted to make a difference in history. Perhaps it was because I was assigned to stand in the geography where I happerened to be born and where I began my journey in the Order, but whatever it was, I desperately wanted to make a difference. But, if you'd taken a picture of me 2-3 months after I arrived, you'd have seen me feeding a dying old lady and unwinding a hearing aid that was wrapped around a

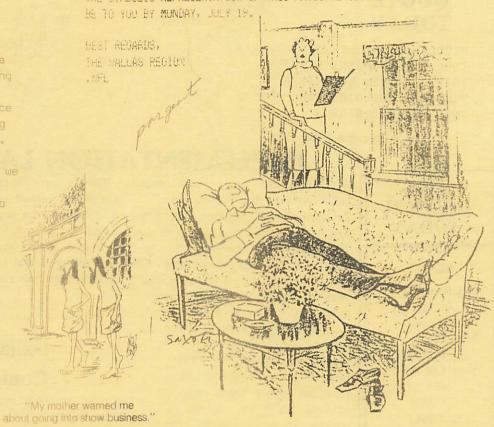
catheter. I began to experience that the Mystery was saying something about my desire to make a difference. I was also shaken and buffeted by events that mark some of the changes we are all experiencing in our common life. The Mystery was saying "no" to my desire to make a difference and shaping something else for me. I know that this year I've been cared for by the Mystery and I know that you've been cared for by it also. When we have the opportunity to take our desire for making a difference and struggle with it in the gaze of our neighbor then we are being cared for.

BULLETIN!

9 p.m. meeting on the Mezzanine: "Networking with Planetary Initiative" IMPLEMENTATION LABS (cont'd.) in Hamilton. GLOBAL CONFIGURATION worked in several groups with the common objective of describing the urgency, determining the implications, considering additional input. ..for each aspect of the necessary global configuration model. In the HDZ lab, you notice a global grid, global map and corporate listing of unifying images, regional events, labs and pilots designations and IERD relationship. The vibrance of the implementaries in these labs is full of deep resolve to move into the fure as a global body with a plan that holds the complexity as well as the commonality that marks our corporate style.

DALLAS MESSAGE (cont'd)

THE SYMBOLIC REPRESENTATION OF THIS RATIONAL CESTALT SHOULD



"If it's all right with you, I thought we'd do some long-range planning tonight."



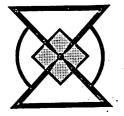












21 JULY

Vol. II

SPECIAL ISSUE

The Global Research Council of July 1982

.

THE QUOTE TODAY

AN EDUCATION IN HUMANITY
BREEDS A ONENESS OF SITUATION IN EACH MIND, IN EACH
LAND - A COMMON EXISTENCE.

Integrity: The Wise One



THE WORLD TODAY

USA: POVERTY ROSE TO 7% - 31.8 MILLION PEOPLE.

NICARAGUA: LEADER CALLS
REAGAN "MAJOR
DESTABILIZER"

MOSCOW: SERGET PETROV
IN 48th DAY OF
HUNGER STRIKE.

MANAGEMENT TODAY

"A Hologram of Tomorrow"

Two new dimensions have been added to Management Centrum. Eleven people in two configurations have cut costs at Chicago Nexus.

During the Global Research Council, the INKIND TEAM has provided \$75,000 worth of supplies for the Council. In five weeks, the team has affected every part of the Council Life. Equipment, including a 10-ton truck, a van and three word-processors has bolstered delivery abilities. Supplies such as 15 cases of fluorescent lights and 40 dozen oil pastel

sets enhance visual images. Three institutional ovens are to be added to the kitchen. Tons of food ensure nutritious and attractive meals.

No less a management miracle is the TRAVEL DESK. A team of three people saved us thousands of dollars while earning a high salary for self-support. Since 1980, the travel desk has cut up to \$300,000 from the Institute's yearly North America travel bill. Last year, the desk earned \$28,000 in commissions for self-support.

As a practical possibility, the travel desk has also led the way in pioneering new CORPORATE SELF-SUPPORT

MECHANISMS. The current thinking of the self-support laboratory makes the travel venture its star model for increasing missional flexibility.



"I'm looking for an uninhabited island with fantastic night life."

THE COUNCIL TODAY

WEDNESDAY

6am BREAKFAST/ COLLEGIUM By Labs

8:30 LABS All Day

6:00 DINNER

8:30 -MEZZANINE

From Continents Black Africa and NAME

The AALD: (AFRICAN ASSEMBLY FOR LOCAL DEVELOPMENT) was held during the first two weeks of June. The Assembly began with a SHOWCASE. Supporters and development agency representatives heard reports on development from Areas Abidjan, Cairo, Lagos, Lusaka and Nairobi and participated in an all-day strategy session. Area Madrid, Brussels Nexus and India were also present.

Part II was FIELD WORK RESEARCH at the Kamweleni Training Centre. The participants met in 3 continental strategy arenas: cluster actualization, sector engagment and training schemes. Options for field work research included VLI (Village Leaders Institute), a village circuit, "Location Impact Week" and 3-sector visits. One group worked on training program commonality. During breakfast/collegium, the representatives created a statement of ICA's task in relationship to the poorest of the poor nations. Twenty of the 30 poorest nations are located on the African Continent, for which Black Africa and NAME are responsible. During the evening meal, solitary exercises, using "The Eight Steps of the Human Journey" proved to be a deeply powerful event. (Cont'd on back)



"We're moving you out of Accounts Receivable, Dickerson.
The computer doesn't like you."

'Sandwich' geology

Old-fashioned wildcat methods of prospecting for minerals are about to undergo a computerized version of a "Big Mac attack." Researchers at the Los Alamos National Laboratory have used computers to prepare complex photographic "sandwiches" of information about the geological attributes of an area. "If we had to look at all of this data, one set at a time, we'd never make it," said Thomas Weaver of Los Alamos. "Information is being thrown at us so rapidly these days that, for every step we take forward, we are falling further behind in data we don't even see. But by using computers to compile these sandwiches, we come up with only one set of information to interpret."

(AALD cont'd.)

Part III was a CONTINENTAL COUNCIL in which directions and implications for next year were commonly consensed.

In reflection on the AALD, the Continent saw this as the first of many such events to come.

Interchange Requests

1. YOUR ORDERS FOR BACK UP MODELS...

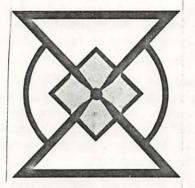
HOW? CIRCLE THE MODEL #s
IN THE MODELS CATALOGUE.
WHICH YOU WANT IN YOUR
HOUSE BOX. THEN FILL OUT
A. MATERIALS REQUEST FORM
FOR EACH MODEL AND LEAVE
IT WITH INTERCHANGE.

DIALOGUE WITH THE WONDER WANG MACHINE.

DO YOU HAVE MODELS TO ADD TO THE CATALOGUE? BRING A COPY AND WANG WILL ADD IT TO THE LIST.

THE SYMBOL OF THE GRC

In July 1982 the Global Spirit Movement is signaling the second turn – a turn in the world.



In 1972 the Movement turned to the world out of the mandate that authentic humanness is mission. This is our service of care for all the people of planet earth, catalyzing a New Social Vehicle. In the last few years, we have begun a Second Turn — a turn in the world, this is the task for putting the practices of the New Religious Mode into place in the world.

By taking the Second Turn, the Movement has found that the center is intensified, this is the style of the secular religious as those who care for those Who Care. It is the Master Strategies of this four years, 1980-84: The Practical Manifestation of the New Society, the vocational Formation of the New People, and the Ethical Declaration of the New Humanness.

THE BLUE PINWHEEL: the style of the secular religious as they are manifest in the regions of the world.

THE BLACK HOURGLASS: the task of mission to all the earth in catalyzing a vehicle for transforming society and a mode of establishing religious anchors for the era to come.











Vol. II

SPECIAL ISSUE

The Global Research Council of July 1982

22 IULY

THE QUOTE TODAY

THE

COUNCIL

TODAY

FRIDAY

6am BREAKFAST/

TEMPI E

PLENARY

CELEBRATIONS

By Labs

9am-4pm

5pm on LAB

COLLEGIUM

OUR FIRST DEMAND OF ANY GOVERNMENT, NO MATTER WHO ORGANIZES IT, IS THAT IT HAVE A PLAN.

Care: The General



THE WORLD TODAY

LONDON: IRA BOMBS EXPLODE IN LONDON PARKS. BLOODIEST TERROR-IST ATTACK IN B YEARS .

> 7 LABOR CAMPS SET UP TO DO PUMP LINE CONSTRUCTION.

THE BANNERS OF THE LABS

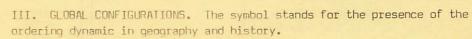
Each of the labs has had a large banner with a symbol of its task hanging in its space.



I. HUMAN DEVELOPMENT ZONE. Representing the four sectors of society, the symbol holds the local sector in the center a. The other 3 arcs represent the public. private and voluntary sectors. It portrays the role of Those Who Care in formulating care for the Local.



II. INTERNATIONAL EXPOSITION ON RURAL DEVELOPMENT. Taken from the logo on the Maliwada Human Development Twaining Centre, the symbol shows the roots of the New Village Movement in the earth, of the local, with the flowers blooming in the public, private and voluntary sectors.





IV. MOMPREHENSIVE RESEARCH MECHANISMS. Between the 4 major squares, representing the rational mode of research, the theoretical and practical tasks define the bottom square.



V. BASIC SKILLS. The computer motif is used to represent the "wiring together" of awakened primal communities and people.



"The Coming Generation" camp in Brussels began on Sunday, July 18 with all participants present (in spite of the train strike in England.)

The camp is divided into 3 age groups: three 3-year olds, 5 between the ages of 5 and 7 and 5 aged 8-10 years. The

represent the resolve to live in an economic covenant. VII. ORDER FORMATION. The symbol

VI. SELF SUPPORT. The symbol for the

principles of economic development of the local village has been used to

represents the bold moves of "those who care" for Those Who Care.



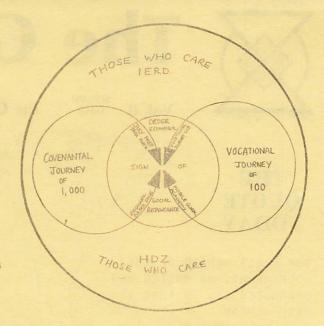
camp uses the whole ground floor of the Brussels Nexus for corporate sessions. Living quarters are on the 3rd floor of the new wing. The morning session is divided into 3 half hour blocks during which campers participate in physical activity, music and crafts on a vocational basis. The music specialist, 65-year old Alice Maquire, provided enough recorders so that each child can keep one. The children were fascinated with the journey of one tiny cell as it developed and grew finally becoming a "me" or "you". (cont'd on back)

COLLEGIUM BRIEFS

ORDER FORMATION

A collegium given by Don Raschke to the Continuum revealed that the Order Formation Lab is building the model which begins to breakthrough an arena of decision for the whole Order. The question of struggle has been, "How do you sustain the depth expenditure which is demanded by the incredible success of human development?" The lab is building practical models for two systems of formation: THE COVEN-ANTAL JOURNEY OF 1000 (Those who are presently in the Symbolic Order) and THE VOCATIONAL JOURNEY of 100 (those who will join the Symbolic Order in the coming year.)

Don remarked that this whole Council has been about the task of Order Formation. He left us with an image which is one of the vehicles to enable the future direction of the Order. (To the right.)



(The Coming Generation, cont'd.)

On the same day, they visited the "Atomium" (huge modern construction of one iron atom). The E.G. experienced a new awareness of intricate relationships and the deep mystery of living particles. The camp staff is made up of 2 German volunteers, 2 English youth, 1 Ugandan volunteer, 2 Spanish women, 1 elderly relative of an ICA staff member and 4 IGA staff.

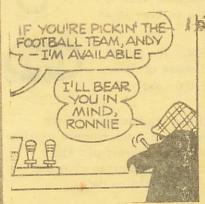
This group has melded into a team, deeply struggling with the question of how to guide children in their depth journey, while affirming and pushing their own adult vocational question and journey.

No support, no friends, self ingloriously torn: Integrity wins.



LABS TO CELEBRATE

TONIGHT THE
7 LABS WILL
EACH HOLD
THEIR FINAL
CELEBRATION
TOGETHER.
THEY WILL
GO OUT,
STAY IN,
OR BOTH.
DONATED
CHICKEN
IS ON THE MENU.











SPECIAL Vol. II ISSUE

The Global Research Council of July 1982

23 JULY

THE **QUOTE** TODAY

EVERYTHING THAT LIVES AIMS AT ITS OWN SPECIFIC PERFECTION.

Effulgence: The Saint



THE WORLD TODAY

SEAPAC: JAPANESE STEEL

EXPORTER GUILTY OF DUMPING.

NAME:

IRAN RAIDED BAGHDAD-1ST TIME IN A YEAR.

N.AMER .: U.S. PROVIDED CLUSTER BOMBS AND SIMILAR SHELL ARTILLERY TO ARAB & OTHER NATIONS.

THE COUNCIL TODAY

BREAKFAST ON THE MEZZANINE

9am MEMORIALS

All Day

5pm LAB PREPARATION

7 LABS — ONE GLOBAL TASK

FOUNDATION FOR 82-83 MEMORIALS

The Council began its day in its labs and ended the day in labs in great celebration. The whole day was spent in a temple plenary. The plenary celebrated the completion of the first step of the implementaion process. All 7 labs reported the results of their work by giving a context, naming the bold moves and reviewing their products. Each lab produced a document of detailed implementation recommendations. Following each report was a reflection on the profound significance relative to the future.

In his context, Larry Ward said that the intent of the plenary was to bleed the meaning out of the work of the labs. The Order has been profoundly altered by the methodology used this month. The process has had the capacity to create the corporate mind. It's been more than a decision-making process. It's been a spirit happening. The responsibility we've placed on our own shoulders is in the tension between the patience to forge the corporate mind and to march out of here as profound symbols.

The following summarizes the consensus in each lab arena naming the lab, number of pages in the document produced, the resolve and its significance:

HDZ, 37 pages, a preparation event in every region - 10 pilots - 3 labs. There is finally one unifying mode.

IERD, 30 pages, 50 national steering committees, every region involved, 80% local sector involvement. The IERD gives direction to the regions.

I.E.R.D.

Lyn Mathews has been invited to an event in New York City, Monday, August 2nd, to meet and talk with women at which the honored guest is Mrs. Indira Gandhi. As Lyn said, "This is an incredible tribute to our work in India."

CRM, 10 pages, 1000 think tanks in the regions, 10 global gatherings. The CRM is married to the other 6 labs.

BASIC SKILLS, 12 pages, train and equip Order to be Global Priorship: pilot school - India.

ORDER FORMATION, 15 pages, Order Day, 1983 GRC prep T/F, 2 Global Academies - 1 in Philippines, Vocational Journey Labs, 100 globally assignable family units. Bottom line is formation of a body with a common mind.

SELF SUPPORT, 31 pages, \$3.5 million through continental models corporate economic vehicles. This moves us toward a globally common covenant.

(Cont'd. on back)



I could worry about our bills better in a new nouse

TODAY YOU WILL RECEIVE THE REVISED EDITION OF THE MODELS CATALOGUE. INTERCHANGE WILL RECEIVE ORDERS FOR MODELS THROUGH SUNDAY.



"Well, off the record, how about for \$65 you fly to Madrid inside a clothes dryer and return in three days in a sack of oregano?

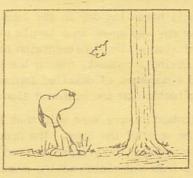
(7 LABS, cont'd)

GLOBAL CONFIGURATIONS, 12 pages, maximum flexibility and effective use of economic and human resources through holding the same numbers on each continent, consoloditating houses in U.S., Europe and SEAPAC. The great drama of decision based on global strategy.

In the final reflection, the Council talked about what was learned this month in the labs. The last reflection was "We're getting a taste of the painful but necessary change that is going to have to happen to each of us in order to follow through on our resolves."

Life goes on

Well, the new version of the old cattle auction probably is easier on the nose, and certainly on the shoes, er, boots, but it has to lack a little of the flavor of the old days. After all, the image of a bunch of cowboys sitting around a hotel room watching color videotapes of cattle herds on a projection TV just isn't the same as envisioning all those cowpokes hanging around a stockyard looking at the real thing on the hoof. But, according to Kenneth Sherrill, president of United Livestock Marketing in McAlester, Okla., the video auction is indeed the way to go these days. The report, in Consumer Electronics Monthly, explains how cameramen go into the fields and lure the cattle back and forth in front of the lens. [A sack of feed provides marvelous motivation for the method actors in the herd. Of course, there aren't any hams, just plenty of beefcake.] They edit out the "dull" partspresumably some shots of steers are more boring than othersand show the tapes to prospective buyers.











IT'S 100° OUTSIDE AND 52° IN THIS OFFICE, WE'RE TOO COLD TO WORK AND WE'RE SICK OF HIDING OUR LOVELY SUMMER OUTFITS UNDER THESE UGLY COATS



EITHER TURN OFF THE AIR-CONDITIONER OR THE WOMEN IN THIS OFFICE ARE GOING TO MARCH OUT INTO THE SUNSHINE AND YOU CAN.







Vol. II SPECIA

The Global Research Council of July 1982

25 JULY

THE QUOTE TODAY

HEAR THE FIRE'S VOICE,
HEAR THE VOICE OF WATER,
IN THE WIND HEAR THE SOBBING
OF THE TREES,
I IS OUR FOREFATHERS
BREATHING.
Mystery: The Poet.

THE WORLD TODAY

*JAPAN: 1st Monsoon in Nagasaki devastating, 2nd approaching, anticipated more serious.

*FRANCE: PLO leader killed by grenade thrown into car.

THE COUNCIL TODAY

SLNDAY

Break ast on the Me zanine

10am COMMISSION-

2pm RESET

4pm DISCON-TINUITY

THE SUMMER OF THE ORDER

"THE WAY OF THE TURN OE:82"

That this has been the sumer of the Order was dramatized yesterday, in a time set aside to talk about and be the Order. "Order Day" began with the Daily Office and a combined Memorial and Baptism service. Larry Ward talked about the Religious Vocation at breakfast by describing its 4 aspects: the destinal moment, the destinal journey, the post-modern invention, and the prophetic imagery of the 2nd turn - the turn in the world. He was talking about the Order:tcumenical and its mission. The Order is willing to deeply struggle with the profound function of getting to two million communities as the one community.

After a break, the "Memorials" were read by George Walters. A poetic scenario was presented by Don Clark which was written from a reflection on the GRC re: our future. Its name was "The Way of the Turn, OE:82" and included images of our chosenness, standing and in the village is a giant that can serve the world with dignity. This was followed by a time for individual thinking on the "Priorities" followed by a group interchange and sending them to the Panchayat. Then each person wrote their own declaration and several read them. At lunch, Kay Lush led a conversation about JWM which was experienced as an internal overwhelming pain that is totally healing and was the creation of our own mythology, a new covenant. After Cyprian D'Souza came in and gave an assignments con-

SEVAGRAM: CONTINENTAL COLLOQUY

"THE GATHERING OF THE REGIONAL TEAM

The Sub-Continent Colloquy was a meeting of Regional Teams. It is the first such meeting to include a prominent number of colleagues outside of projects, and was the first major gathering of our group for almost two years.

There were 142 people present, 10 of whom were regional colleagues. Regions to "take care of" Bombay, Pune, Nagpur, Delhi, Calcutto, Hyderabad and Bangalore were represented.

Lively participation from all present was a feature. The women present brought this demonstration eventfulness to the proceedings which indicated a profoundly deepened committment. a corporate style.

the purpose of the meeting was to glean and celebrate the significance of the past year, and to elicit a new image of the Global Movement in Sub-Asia. It was (cont'd on back)

text, Monu Battacharya led a reflection on the day, which at the same time was a reflection of the summer of the Order. It has been the first time to talk about JWM since he died in 1977. We've discovered anew that "to take care of ourselves" today is to "take care of" (to guard, participate in, struggle with) this demonstration that we are, a corporate style.

The 7 Labs have been an opportunity to state the great res-(cont'd on back) Order Day started with the celebration of the family life journey in the combined Memorial Service for Victor M. Smith and the Sacrament of Baptism for six children during the Daily Office of the Ecumenical Institu . The memorial for Victory M. Smith was commemorated with the reading of the obituary and the special prayers. The Sacrament of Baptism was celebrated for six families and their representatives as follows:

Lloyd Edward, son of Evelyn and Larry Philbrook. David Glenn, son of Catherine and Roger Marsh. Jason Brian, son of Carin and John Boone.

and Fiona Berresford. Kay Pierce, daughter of Dick and Linda Alton.

Liza Kiran, daughter of Alan

Christopher Michael, son of Hilary and Richard Kitney. (Summer of the Order Cont'd) olves for the next two years and reinforce them with implementation tools.

The "Memorials" are symbolizing of the corsensus that is in our being.

The Priorities will be the poetic interpretation of our "marching orders" for next year.

The assignments are where the implementation of this consensus will take place.

THE MEMORIALS

1982-1983

- I. INTENSIFIED HDZ PREPARATION
- II. REGIONALIZING IERD PARTICIPATION
- III. INTEGRATING EDGE RESEARCH
- IV. FOCUSING GLOBAL RESEARCH
- V. ACCELERATING LEADERSHIP SKILLS
- VI. CONSOLIDATING AREAL CONFIGURATIONS
- VII. EXPANDING GLOBAL FORCES
- VIII. ENSURING ORDER SELF-SUFFICIENCY
- IX. STAGING HDZ ACTIVATION
- X. BROADENING ACADEMY PARTICIPATION
- XI. EMPOWERING ORDER FORMATION

(Sevagram cont'd)
seen that the question of
vocation was being raised for
many individuals and families
and needed avenues of exploration and articulation.

This was a Colloquy. That is, it was a time for the Sub-Continent team to talk together about its external task and its internal sustenance. Decisions were made during the time, but the prime purpose of the event was to think through the many arenas of our task and common life, using our learnings and our vision of the next two years.

The event laid the foundation for the story of the next two years. It is our hope that these pages will enable our continued brooding and model-building.

HDZ SONG Fugue and Counterpoint

> THE WORLD PICKS UP THE ZONE Tune: When the Saints Go Marching In

Oh, when the world Picks up the zone On, when the world picks up the zone There'll be a new declaration Oh, when the world picks up the zone

BUILD UP, BUILD UP THE MOVEMENT Tune: Swing Low, Sweet Chariot

Build up,
Build up the movement
Build it for the world to see
Gonna torm
Local people with power,
To shape human destiny.

THIS GROUND IS BOUND FOR GLORY
(counterpoint)
Tune: This Train is Bound for Glory

This ground is bound for glory,
This ground;
This ground is bound for glory,
This ground;
This ground is bound for glory
Gonna manifest a local victory story
This ground is bound for glory,
This ground ground for glory,



