

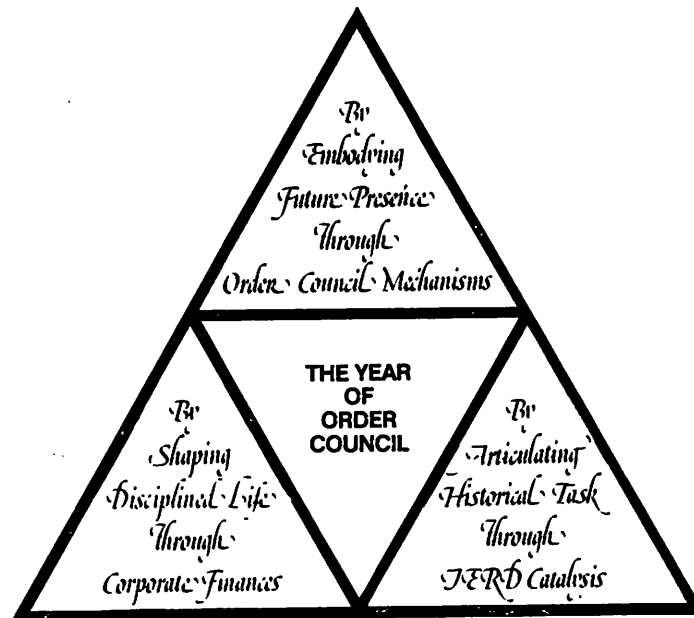
GLOBAL ORDER COUNCIL

The Plenary Report

"We are more than just biological organisms bounded by the skin. We are also unbounded, part of a greater wholeness, united with the rest of the Universe. If we are to fulfill our role, no longer will we perceive ourselves as isolated individuals. We will need to change, in the most radical way, our attitudes toward ourselves, others, and the planet as a whole."

from The Global Brain
by Peter Russell

The Year of Order Council

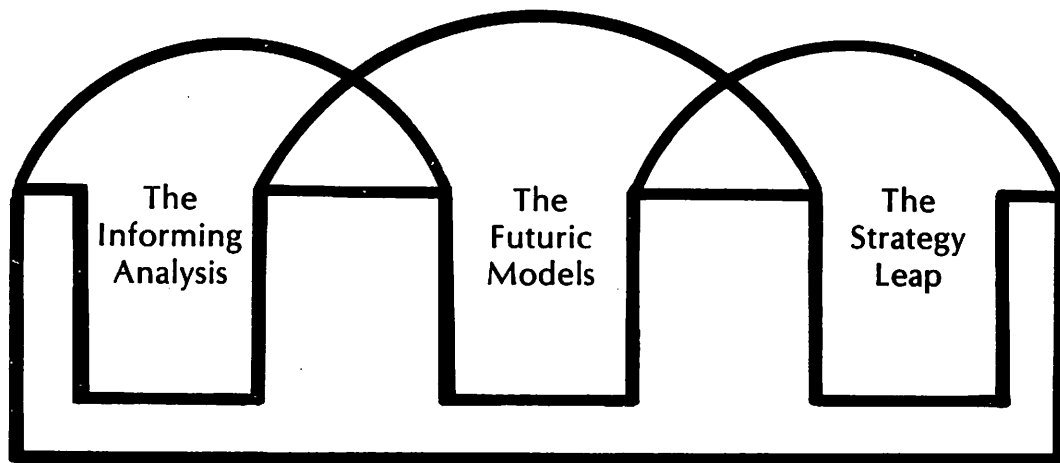


The sixteen months from September of 1983 through December of 1984 are The Year of Order Council. The events and expenditure of these sixteen months are for the sake of the creation and re-creation of the forms, structures and relationships that will enable the Order to move creatively into the year 2000.

The IERD Plenary in New Delhi was a symbol of a new role for the Order in catalyzing human development across the globe. The maturation of the ventures and the experimentation with the A-B-C development system were signs that we can sustain ourselves over the long term future. The Year of Order Council Plenary in Chicago symbolized our body becoming something brand new.

These events dramatize our decision to deal with the integrity of our mission and with our common life in depth. This year has been a journey from who we were to what we are becoming.

The Year of Order Council



September 1983

December 1984

The three pillars of The Year of Order Council are Informing Analysis, Futuric Models and Strategy Leap. Each pillar has had a life of its own and has been the integrating focus of all our activity. A Continuum of over 30 people has guided the Order through this process.

More than 200 talking papers emerged from our socio-spirit research and from our dialogue with Order forms. Each house functioned as a Model Building Unit as the Order thought through eight arenas of particular concern prior to the Council Plenary.

The last four months of The Year of Order Council are not simply a time of transition. They are the symbolic and practical beginning for a new people to move into a new century. The final act of this year is a Pilgrimage. We will take an outer journey to a hallowed place to give ourselves courage to take the inner journey to meet the future.

MASTER INDEX

Global Order Council

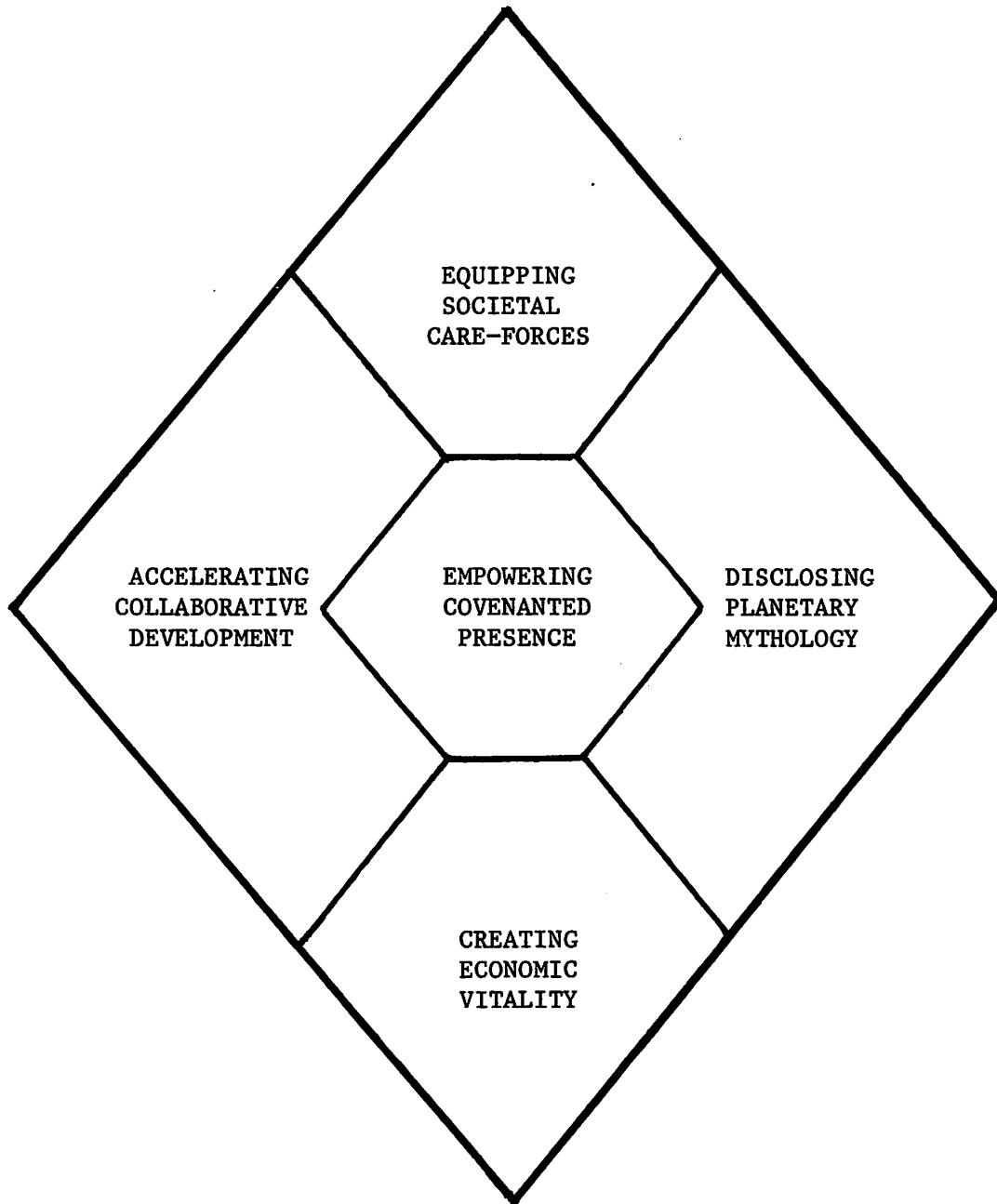
Chicago

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THE FOUR YEAR GLOBAL DIRECTION

Global Order Council

Chicago



THE FOUR YEAR GLOBAL DIRECTION

Global Order Council

Chicago

EMPOWERING COVENANTED PRESENCE

Re-structure and enliven our corporate thinking, organization and action
in Primary Units

to demonstrate the power of pluriform service

- by - embodying participative polity
- forming integrated life-patterns
- dramatizing covenantal forms

CREATING ECONOMIC VITALITY

Corporately create foundational economic vitality

to ensure the capacity for radical service

- by - expanding corporate ventures
- ensuring funds growth
- structuring total-order responsibility

ACCELERATING COLLABORATIVE DEVELOPMENT

Strategically build on emerging collaborative relations

to accelerate multi-community, multi-structure development

- by - actualizing IERD advantages
- forming all-sector care-alliances
- extending self-generating development

EQUIPPING SOCIETAL CARE-FORCES

Deliver the training and support for those who care in all sectors
to release human creativity in societal structures

- by - creating Global Servant Force curricula
- transferring movemental methods
- catalyzing structural demonstrations

DISCLOSING PLANETARY MYTHOLOGY

Discern and manifest the emerging human story

- by - researching socio-cultural understandings
- sharing the wisdom of practical learnings
- designing spirit modes experimentation

GLOBAL PRIORITIES FOR THE YEAR 1984-85

Global Order Council

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1. TWENTY ONE PRIMARY UNITS GLOBALLY COVENANTED
 - Positioning for 54 areas
 - Actualizing covenantal forms
 - Enlistment through engagement
 - Fiscal and development responsibility
2. CORPORATE SELF-SUPPORT MATURATION
 - Ventures expansion
 - New local initiatives
 - Re-structuring of stipends and funds
 - Inclusive participation
3. INTEGRATED IERD PHASE III ACTIVITIES
 - Empowered MCC demonstrations
 - All-sector care alliances
 - Strategic national probes
 - Disseminating successful approaches
4. STRATEGIC COLLABORATIVE TRAINING
 - Practitioners' training schemes
 - Communications training schools
 - Leadership development centres
 - "Sharing Approaches that Work" events
5. STRUCTURED VOCATIONAL CHALLENGES
 - Planetary Guild membership
 - Specific arena prowess
 - Rotational priorship teams
 - Intentionalized Phase I program
6. SOCIO-SPIRIT RESEARCH NETWORK
 - Practical learnings documentation
 - Spirit modes experiment
 - Primary Unit clusters
 - Futures research
7. PILGRIMAGE TOWARDS THE YEAR 2000
 - Four-year continental strategies
 - Four-month transition
 - Individual declarations
 - Symbolic treks

EUROPE/EURASIA

- * EUROPEAN COMMUNITY GROUPS
 - Lamego Project
 - Sharing Approaches That Work
- * GLOBAL DEVELOPMENT COMMUNITY FUNDING & FRAMING
 - European Economic Community
 - United Nation Organizations
 - Government Funding
 - Policy Makers Framing
- * SOCIETAL IMPACT THROUGH VENTURES
 - Service Venture
 - Consultancy
 - Training
- * NEW PARADIGM RESEARCH EVENTS
 - New Academy Research
 - Interviewing Individuals & Groups
- * EUROPEAN VOLUNTEER PROGRAMME
 - ICA Volunteers
 - Volunteer Placement
- * SOUND PLURIFORM COMMUNITY LIFE
 - Time Designs
 - Space
 - Enlistment Through Engagement
- * POSITIONING AS A CONTINENTAL TEAM
 - Nurturing All Relations
 - Empowering Regional Teams
- * DIVERSE TRAINING FORMAT
 - Religious Orders
 - Agricultural Academies
 - Conference Formats

BLACK AFRICA/N.A.M.E.

Global Order Council

Chicago

I. Staff Training

1. Communication School
2. Primary Unit Training Roles
3. International and National Funding Training
4. Accounting and Management Training

II. Self-support and Funds

1. LENS and Consultancies Intensified as Local Self-support Initiative
2. Establish Ventures
3. Staff assigned to jobs
4. Designated Grants
5. Restructure Stipends and Funds
6. Begin Continental Education Fund
7. 12 Stipends

III. Multi-Community Catalysis

1. Accelerating the Village Leaders Movement
2. Cluster Expansion Systems
3. Human Development Training Schools

IV. I.E.R.D. Phase III

1. Maintain Strong Relationships with IERD Contacts
2. Regular IERD Follow-up
3. Non-residential Nations Impact
4. Development Community Involvement
5. Continental Treks and Meeting
6. National Symposia

V. Collaboration

1. Research on Collaborative Projects
2. Multi-sectoral Guild Development
3. Project Documentation and Evaluation
4. Multi-sectoral Training Events

VI. Research

1. New Paradigm Research/Curriculum
2. Integrate Research with Local Mission
3. Holistic Living Experiment
4. Spirit Modes Experiment

VII. Phase I

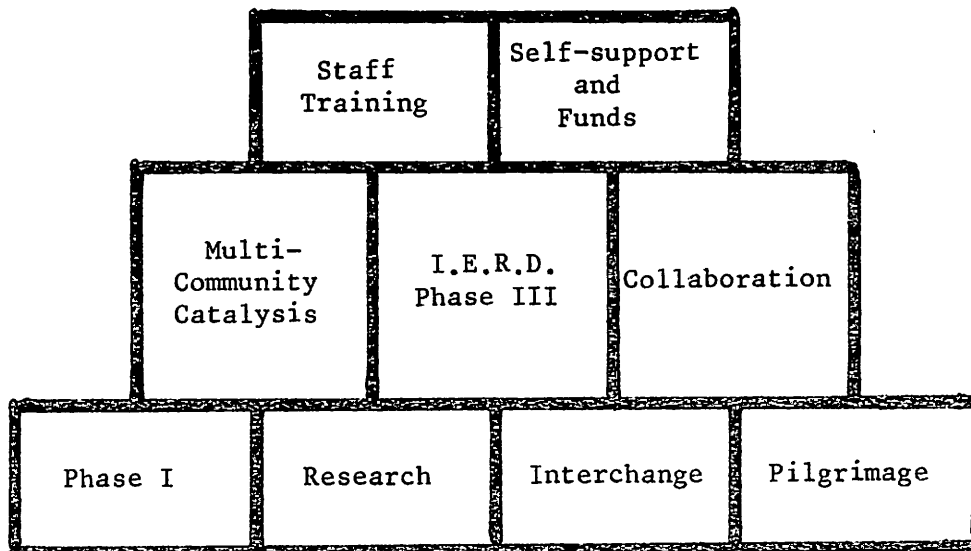
1. Phase I Care Structures and Curriculum
2. Curriculum Interchange

VIII. Interchange

1. Advanced Training Programmes
2. International Organization Framing
3. 4 - year Continental Strategies
4. Health Programme Interchange
5. Learnings Exchange on Village Leaders
6. Staff Interchange

IX. Pilgrimage

- i. Symbolic Trek to Sacred Places



I. Forming the All-Sector Care Networks

A. Localised Network Events

To share approaches that work throughout the sub-continent

B. Collaborative Training Programmes

To channel many resources into equipping trained leaders

C. Decentralized Funding/ Authorization Approach

To ensure permission and resources for bold programmes

D. Empowering Multi-Community Catalysis

To create demonstrations of self-sufficient communities

E. Planetary Guild Participation

To provide continental and global coordination

II. Ensuring a Vital Corporate Presence

F. Fully-implemented Self-support Scheme

To generate 12 stipends and care funds

G. Care-filled Primary Units

To journey all members of the team

H. Self-conscious Order Formation

To symbolize individual and family decisions

I. Continued Spirit Mode Experimentation

To create the new spirit practices

J. Adequate Strategic Facilities

To provide appropriate housing for the Order

SEAPAC

Global Order Council

Chicago

CONTINENTAL ECONOMIC SELF SUFFICIENCY

- Ventures strategy
- Corporate systems
- National plans

EMPOWERING CONTINENTAL DEVELOPMENT

- ABC system
- Primal Unit participation
- Ensure co-ordination

INTERCHANGE NETWORK MECHANISM

- Service Centre co-ordination
- Communication system

PRIMARY UNIT CONFIGURATION

- New paradigm life style
- Corporate leadership pattern
- 4 Month transition model
- Effective Programme Houses

ENLISTMENT & FORMATION

- Comprehensive staff training
- Order enlistment programmes

4 YEAR SOCIAL CHANGE STRATEGY

- Networking development efforts across SEAPAC
- Socio-spirit research and interchange

STRATEGIC COVERAGE

- Non-residential nations
- ASEAN strategy

IERD PHASE III IMPLEMENTATION

- ASIAN Assembly
- Impact, demonstration & interchange events
- Alliance catalysation

SUBSTANTIAL PARTICIPATORY FUNDING

We intend to conduct our annual appeal in order to raise \$1.5 million while contextualizing our contributors concerning our new configurations and activities. We will also pursue other funding, such as grants for particular research and demonstration projects. Our first task will be to develop a comprehensive detailed income budget, indicating sources, amounts, necessary steps and costs.

VENTURES PROFITABILITY EXPLOSION

In the arena of ventures profitability explosion, North America intends to expand and mature the existing ventures. Two examples are LENS marketing and Training Inc. We shall also explore new ventures such as renting portions of the Kemper building.

DEMONSTRATION PRIMARY UNIT LIVING DYNAMICS

We intend to organize our primary units to release and demonstrate the vitality of the lifestyle of those who care, through self consciously establishing mechanisms for personal healthcare, youth and adult training and intentional house design. We will initiate our demonstration with open houses and celebrate our new direction with the pilgrimage.

ESTABLISHING AND SYMBOLIZING THE GLOBAL SERVANT FORCE COVENANTS

We intend to enhance our global servant force through symbolizing our order covenants specifying the various forms of affiliate membership. Enlistment of old colleagues and new acquaintances will be highly emphasized to enable our geographic coverage.

CATALYZING PLANETARY VOCATIONAL GUILDS

We intend to give form to guilds working in the four targeted arenas of planetary, economic, education and development concerns. Education and economic guilds will be emphasized. Examples are Training Inc. and Loisaida Employment Task Force.

TAILORED AND TARGETED TRAINING EVENTS

We intend to establish training centers, provide development education and hold leadership training for various groups. We will do this through such vehicles as the Toronto Training Center, the "Heart of the Matter" program in Texas and Native American and rural networks leadership training.

COLLABORATIVE SOCIO-SPIRIT CHANGE PROJECTS

We intend to demonstrate multi-sector community development through focused geographic projects such as Human Development Zones and through collaborative network sponsored projects. This includes expanding initiated efforts and developing new relationships.

RELEASING CREATIVITY IN LOCAL DEVELOPMENT USING IERD MOMENTUM

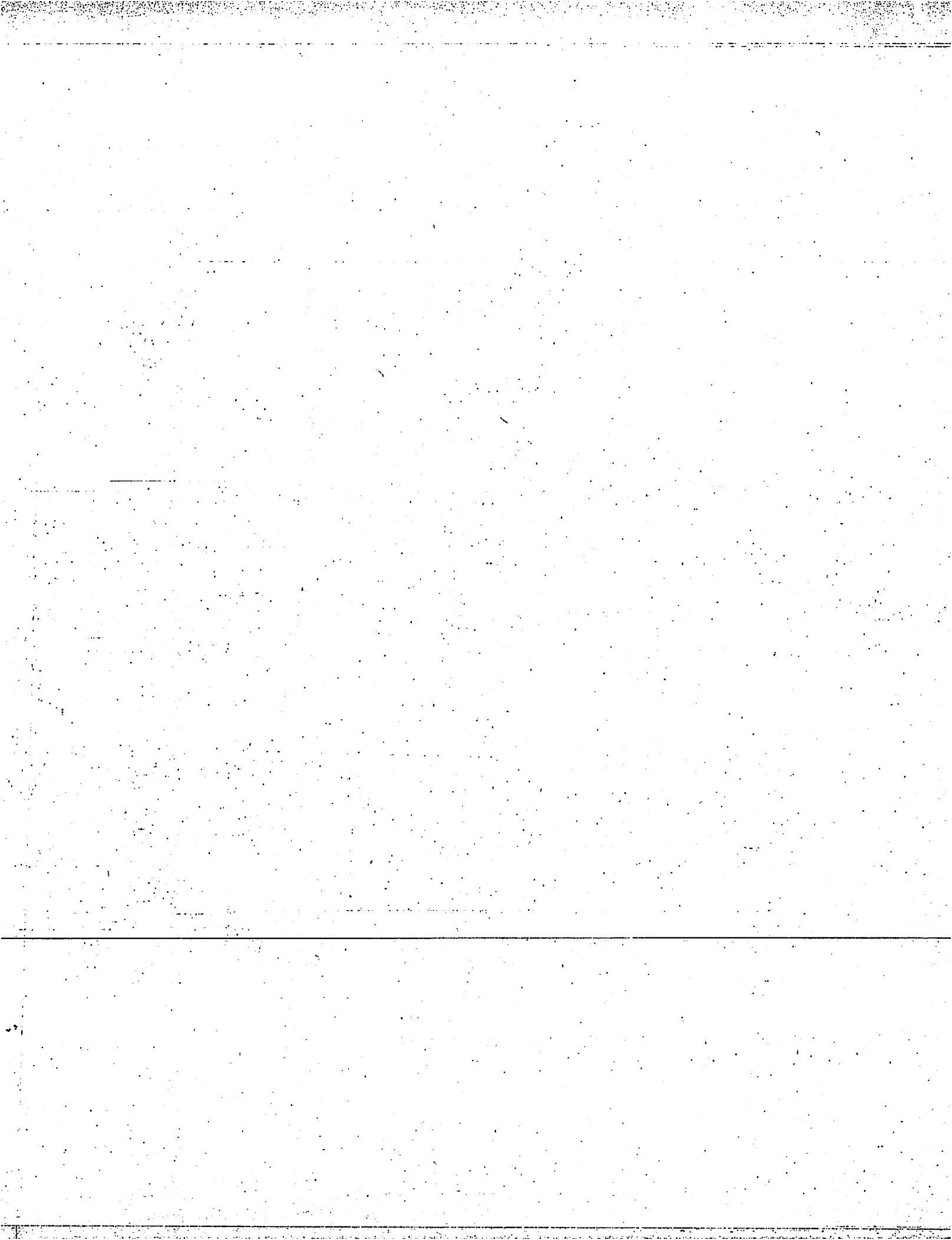
We intend to use the advantage and momentum from the IERD to release creative approaches that work in continental development. We will do this through seminars and expositions, briefings to key networks, and mobilizing a local development movement, e.g. via the REPLICS model.

LATIN AMERICA

Global Order Council

Chicago

1. DIVERSIFIED SELF-SUPPORT PROGRAMMES
 - Consultation contracts
 - Local ventures
 - Methods training
2. CONTINENTAL SELF-SUPPORT MECHANISMS
 - Ventures participation
 - 12 Stipends
 - Self-support grants
3. ONGOING FORMATION PROGRAMMES
 - Training Institutes
 - Order events
 - Training centres
 - Volunteer programmes
4. MOVEMENTAL BASE GROWTH
 - Cluster expansion
 - 1st World engagement programmes
 - Regional supporter structures
5. STRATEGIC PROGRAMMATIC COVERAGE
 - Rio Primary Unit by 1988
 - Phase III forums
 - Non-ICA resident nation circuits
 - 4-Sector symposia, all nations
6. MULTI-MEDIA SYSTEM CATALYSIS
 - Team organization
 - Learnings documentation
 - Project videos
7. CONTINENTAL SERVICE COORDINATION
 - CICC (HDTI) facilitation
 - Primary Unit facilities
 - Communications (computers & translation)
 - Financial & Legal systems
8. SPOTLIGHT ON LENS
 - Regional LENS teams
 - 20 LENS for 1984-85
 - Marketing system
9. ORDER COVENANTS SYMBOLIZATION
 - Continental Council, including weddings
 - Continental Pilgrimage
 - Affiliate Order
10. SOCIO-SPIRIT RESEARCH
 - Cultural rituals
 - Demonstration model
 - Guilds experiment



The Global Continuum

THE EIGHT MODELS

4 April 1984

ARENAS	FOUNDATIONAL UNDERSTAND'G	SPIRIT MODE	STRATEGIC ORGANIZATION	PLURIFORM HOUSE STYLE	LIFE EDUCATION	ECONOMIC FOUNDATIONS	GLOBAL STRATEGY ORBITS	MULTICOMMUNITY CATALYSIS
KEY-STONE MODEL	A Declaration Document	Council Spirit Life	House Configuration Scenario	Houses as Formation Centres	Order Training Model	Order Finance System	Standing Point Model	A Plan for Pushing the Edge
	New World How we stand in it The Order Local/Global 16 year Journey - 1968-84 Talk Backs to Polity Document The Movement today Role of the Religious in 20th C. Our revolutionary principles Central Image of Identity	Total Daily Life Spirit Theme w. subparts Celebrations Spirit Exercises Decor Music Experiments w liturgy Corporate liturgy Corporate Reflection or study In cultures - the ur-images & major religions Kinds of experiments Team pattern Speakers Trips Work days	Centrums Nexus Houses Continents Areas/nexus Chicago nexus Assignments rationale Global/local Contradictions Role of priorship Commissions Viable size in relation to assignmtns	Formation pillars Enlistment mechanism Symbol of new style Criteria: "Voluntary Simplicity" worldwide Bottomlines of healthy sustenance Viable physical aspects - size, # of rooms Honor of culture Winning models of enlarging houses Life style - all dimensions of family life Extended family rel's Information - what now is - property, provide	Perspectives deepening the journey What's going on that makes it a new world Basic skills Priorship development - nonwestern Cyclical roles - spiraling Shadow Principle - old hands, #'s Relation of priorship to task, tran'g New forms of education Futuristic learning Training in holistic mode Rationales for training in Order - diff schemes, assgts rel. to formal education	Accountability Analyze current system Stipend level List of liabilities & assets Funds Rationale Rationale of s/support and devel. inc. The brick wall ICA/OE Income potential @ person Public story Analysis of ventures Where on the journey Revolutnary stance Cost of educ Health-funds Global flexib. Devel/Mgt assignments Family life Style	3 Spheres 54 Areas State moral issue(s) East/West/South analysis Galactic perspective Restate Inno cent sufferg Break loose strategy per Area Objective data Resurgence in world 60's, 70's 80's, 90's Turn of the Century Where it is built	Valencing the advantages IBRD change how impactd Social contradiction we're dealing with Statement of arena Games: understand each other Common pillars from learnings Scenarios of 16 years Locations, methods, intent The Edge Other approaches Social forms we are after

THE EIGHT MODELS

1. ARENA: FOUNDATIONAL UNDERSTANDING

Keystone Model: A Declaration Document

This model will include:

1. a statement on the New World we are in;
2. a statement on how we stand in it;
3. a statement on the Order;
4. a statement on what it means to be both local and global;
5. a review of the journey of the last 16 years 52-1968-84; 52-68-1984
6. talk back statements to the Polity Document;
7. a description of the movement in humanness taking place today;
8. a statement on the role of the religious in the 20th century;
9. a re-statement of our revolutionary principles;
10. a central image of our identity.

2. ARENA: SPIRIT MODE

Keystone Model: Council Spirit Life

This model will include:

1. a recommended total daily life;
2. a spirit theme with sub-parts;
3. a recommendation on celebrations;
4. a recommended set of spirit exercises;
5. a decor model;
6. a music model;
7. a review of the liturgy experiments we have done;
8. a recommendation on what we do in council on a corporate liturgy;
9. a recommendation on our corporate reflection or study;
10. in the various cultures how we will relate to the ur-images and the major world religions;
11. a recommendation on the kinds of experiments we might do; + contextual from work
Contextual from work
12. a pattern for the teams;
13. a recommended use of speakers;
14. a recommended set of trips and workdays.

3. ARENA: STRATEGIC ORGANIZATION

Keystone Model: House Configuration Scenario

This model will include:

1. a recommendation on the Global Centrum Bands and the nexus;
2. a recommendation on where houses will be;
3. a recommendation on what continents and areas we will be resident in; → How will we
Operate w/ context
Context
4. a recommendation on the size and function of Chicago nexus;
5. a rationale and process for global assignments;
6. a statement on how we hold the global-local tension;
7. a statement on the contradictions in this arena;
8. a statement on the role of priorship;
9. a recommendation on the function of commissions;
10. a recommended viable size of each location relative to assignments. and
Positive typology of Houses

4. ARENA: PLURIFORM HOUSE STYLE

Keystone Model: Houses as Formation Centres

This model will include:

1. a statement of the pillars of formation;
2. a recommended enlistment mechanism;
3. a description of how we're a symbol of the new style emerging in the world;
4. a statement of the criteria for "voluntary simplicity" as how it would look worldwide;
5. a recommended set of bottomlines for healthy sustenance;
6. a statement of what the viable physical aspects of our houses are -- size, number of rooms, etc.;
7. a way of honor in each culture where we reside;
8. a presentation of the winning models houses have for enlarging the number of the house members;
9. a description of our life style covering able dimensions of family life;
10. a recommended way of dealing with extended family relations;
11. a collection of information on what is present now in houses--e.g., property owned, people profile, etc.

5. ARENA: LIFE EDUCATION

Keystone Model: An Order Training Model

This model will include:

1. a presentation of perspectives on how we deepen the journey;
2. a statement on what is going on that makes it a new world we are in requiring this training;
3. a recommended set of basic skills;
4. a priorship development scheme especially in the non-western Areas;
5. a way of covering the cyclical roles with a spiral curriculum;
6. a restatement of the shadow principle - old hands, numbers with each, etc.;
7. a statement on how priorship is related to the task at hand and the training being done;
8. a review of the new forms of education going on today;
9. a method of learning from the future;
10. a statement on what training is in the holistic mode;
11. a rationale for how training takes place in the Order with different schemes for different assignments;
12. a statement on how Order training is related to formal education outside the Order.

6. ARENA: ECONOMIC FOUNDATIONS

Keystone Model: Order Finance System

This model will include:

1. a means of accountability among the various missional units--houses, centrums;
2. an analysis of the current way of operating the finance system;
3. a recommended global stipend levels model;
4. a list of our liabilities and assets;
5. a rationale for the Trust/Task funds;
6. a rationale on where and how we get both self-support and developed income;
7. a description of where and how we draw the line on the brick wall between Institute and Order finances;
8. a way of determining the appropriate income potential of each person;

9. a public story of Order finances;
10. an analysis of the current self-support ventures;
11. where the ventures are on the journey toward providing Order self-support;
12. a re-articulation of our revolutionary stance;
13. a determination of what our actual health and education costs are relative to the funds;
14. a recommendation on how we create flexibility with Order moneys globally;
15. a rationale on how Development and Management Centrum assignments rotate throughout the Order;
16. a description of what we consider a viable family life style around the world.

7. ARENA: GLOBAL STRATEGY ORBITS

Keystone Model: A Standing Point Model

This model will include:

1. our strategic thrusts in 3 spheres, 9 continents, and 54 Areas;
2. a statement of the moral issue(s) of our time;
3. a re-examination of our East-West-South analysis;
4. a galactic map-type perspective;
5. a re-statement on innocent suffering;
6. a breakloose strategy for each Area;
7. a pulling together of objective data on what is happening and what is needed in the world that is computerizeable;
8. a description of the various forms of resurgence happening in the world;
9. a description of global trends and corresponding strategies for the 60's, 70's, 80's, and 90's;
10. a "Turn of the Century" story;
11. a recommendation on where and how this model is finally built.

8. ARENA: MULTI-COMMUNITY CATALYSIS APPROACH

Keystone Model: A Plan for Pushing the Edge

This model will include:

1. a valencing screen for our advantages;
2. a description of what change IERD has brought to this arena and how it impacted us;
3. an analysis of what the social contradiction is we are dealing with;
4. a statement on what we mean by this arena;
5. a way of enabling us to understand each other when we talk about it;
6. a statement of the common pillars from our learnings;
7. a projection of several scenarios for the next 16 years including locations, methods, and intents;
8. a statement on what the edge is;
9. a description of the various approaches we are using in this arena;
10. a description of the social forms we ^{are} after creating.

