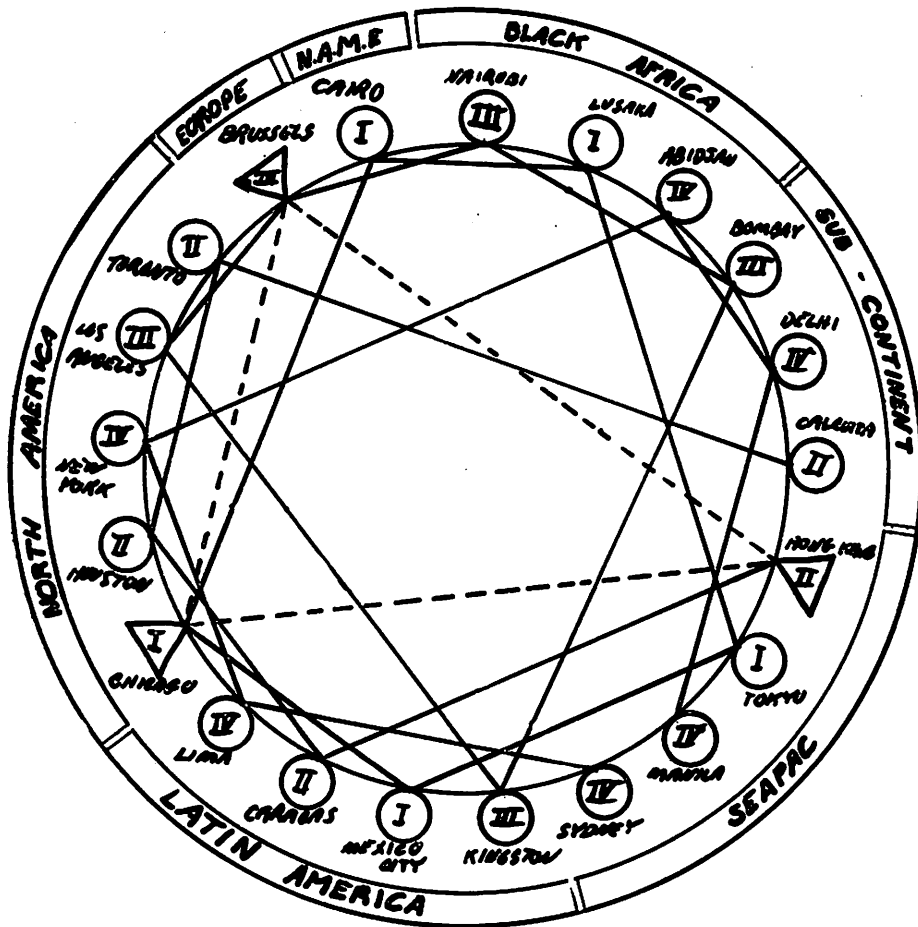


GLOBAL ORDER COUNCIL
Research & Interchange Report

RESEARCH & INTERCHANGE NETWORK



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1. Continue weekly reporting with a revamped Global Order Report.
 Mechanisms include: a) New format; b) Each Anchor House and Programme-House reporting weekly; c) Distribution through Chicago Service Centre.
2. Enable more depth and imaginal reporting among Primary Units in the form of a quarterly Global Order Exchange.
 Mechanisms include: a) common guidelines for the report; b) rotational schedule for report writing; c) quarterly planetary update retreats for global exchange report digestion.
3. Implement a two-year phased plan for all Primary Units to be internationally linked through a computer network.
 Mechanisms include: a) establish initial link through Service Centres; b) cost comparisons of mail, telex, telephone with recommendations.
4. Purchase of further computer network equipment to be IBM PC compatible.
 Mechanisms include: a) guidelines for purchasing equipment.
5. Develop common data base formats building on the Chicago database.
 Mechanisms include: a) sample guidelines; b) operations manual.
6. Each Primary Unit will be clustered with other Primary Units assigned to the same research focus with one Primary Unit assigned to coordinate that cluster's research.
 Mechanisms include: a) guidelines for cluster research operation; b) screens on topics, products, and approaches to help build research plan; c) research topic descriptions; d) regular evaluations of research approaches and products.
7. The foci of the Order's research for the next four years will be: 1.) New Paradigm Research; 2.) Consciousness Process Research; 3.) Multi-community Development; and 4.) Pluriform Community Prototype.
 Mechanisms include: a) chart of the topics; b) context.
8. Within the structure of the Research and Interchange Band, each Service Centre will have a special function: Chicago - Global Interchange; Brussels - IERD; and Hong Kong - Futures Research and guiding the entire research effort.
 Mechanisms include: a) Chart on the Research Band system; b) numbers of people needed in the Service Centres; c) description of the network dynamic.

9. Commission Futures Research and Analysis Mechanism as a part of the Research and Interchange Band with the specific task of serving the sixteen year research effort of the Order.

Mechanisms include: a) task description; b) number of people involved; c) operational rhythm; d) relationship with the Research Band and the entire Order.

10. It is the role of planetary conciliar gatherings to assign research topics to each cluster. The continental conciliar gatherings will review research efforts and exchange results.

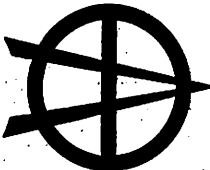
Mechanisms include: a) focused rationale of who does what; b) global deliberative rhythms.

11. The Primary Units are the locus of our research efforts, and every member participates fully in its implementation.

GLOBAL ORDER REPORT

The Global Order Report is a global symbol of unity. The power of weekly communication in summary briefs from every Order location is a dynamic of care. The report includes the turn symbol, date and unit, Ur quote, report on one or more global priorities, the major challenge, and Order news.

Sample report:



GLOBAL ORDER REPORT

_____ Primary Unit
_____ date

UR QUOTE

PRIORITIES REPORT
From the list of the Global Priorities, select the one or two that have lit up for your Unit in the last week. Write a brief summary report of what has happened.

MAJOR CHALLENGE
What is it that has to be dealt with in order to win in the coming week?

ORDER NEWS
Write a sentence report of birthdays, marriages, deaths, visitors, special celebrations, etc.

The Mechanisms: This is a brief weekly report compiled by each Anchor House and Programme House. Continental Programme House reports would be included in the anchor House Summary. The reports would be sent Monday to the Chicago Service Center for collating, printing and mailing to each Anchor House and Programme House. Further, copying and distribution to colleagues and Programme Houses would be the responsibility of the Anchor Houses and Programme Houses. The Service Center/Chicago would include production expenses in its operating budget.

GLOBAL ORDER EXCHANGE

DESCRIPTION:

The Global Order Exchange is a two page newsletter sent out by every Primary Unit once a quarter to every other Primary Unit location. The symbol will be the planet in space. One day each quarter will be spent in a "Planetary Update Retreat" when the Primary Unit will reflect on the exchange and discuss implications for our work around the globe. The following is a writing schedule that would allow the exchange reports to arrive on a staggered basis.

For example, following this Council, all Sphere East units would write and send their report in October; all Sphere South units would write and send their reports in November; all Sphere West units would write and send their reports in September.



SPHERE EAST	Delhi	July	October	January	April
	Bombay				
	Calcutta				
	Manila				
	Tokyo				
	Hong Kong				
	Sydney				
SPHERE SOUTH	Mexico City	August	November	February	May
	Caracas				
	Kingston				
	Lima				
	Cairo				
	Nairobi				
	Abidjan				
SPHERE WEST	Chicago	September	December	March	June
	New York				
	Houston				
	Los Angeles				
	Toronto				
	Brussels				
	Frankfurt				

PREPARATION AND USE:

Two sessions would be built around the preparation and use of the Global Order Exchange. One day each quarter would be used to prepare the report thru a reflective workshop involving as many Unit members and colleagues as possible. In some locations, reports may have to be gathered by phone or by other means. The Anchor House in each Primary Unit would be responsible for the preparation of the report. The workshop is a tool for building our story and for formation of the Order. Therefore, this workshop/formation event is strongly recommended whenever feasible. The following format could be used in preparing the report:

1. Group reporting
2. Dialogue and feedback
3. Building the story
4. Implications for the next three months.

One day each quarter would be used as a "Planetary Update Retreat". This would also be a time to gather as many House members and colleagues as possible to review the 21 reports received and to reflect on the learnings and implications. This retreat might also include a conversation on news events and their relation to our work around the globe. It would help us expand our planetary consciousness and could close on a celebrative note.

Either of these events could be combined with quarter planning. It would be possible to do them both in one weekend or to hold them at separate times during the quarter as appropriate.

CONTENT GUIDELINES:

SHARING APPROACHES THAT WORK

- programmatic activities
- collaborative network efforts
- learnings from other projects/organizations

KEY CURRENT EVENTS FROM THIS GEOGRAPHY

- recent and upcoming conferences/events about development and emerging global consciousness
- visits by significant people esp. world leaders

REFLECTIONS ON OUR EXPERIENCE OF:

- being the Order
- spirit life experiment, time and space designs, wellness, breakthroughs through courses, collegial events, movemental leaps
- serving the world

CHALLENGES WE FACE

- arenas of haze, unclarity
- likely vulnerabilities, traps to be avoided

ECONOMIC SITUATION

- Venture update
- development status
- self support insights

RESEARCH REPORT

- models built
- blocks encountered
- creative insights

Other Optional Arenas to report under:

PEOPLE STORIES/EVENTS

- special celebrations
- rites of passage/family journey
- leadership development advances

GLOBAL NETWORKING CONTACTS

- framing and authorization
- NSC and GAB notes

RESOURCE LIST/INDEX UPDATE

MODELS TO SHARE

- overviews, timelines
- news of manuals on the way

RESEARCH BRIEFS

- 'edge' articles summary
- talking paper synopsis

IMAGINAL PIECES

- tall tales, poetry, songs, jokes
- cartoons, drawings, photos

5th SECTOR NEWS

- stories of the activities and engagement of Those Who Care, groups and individuals we work with on program marketing, training events, etc.

PRODUCTION AND DISTRIBUTION:

Each Anchor House is responsible for producing its Primary Unit's report in English and sending it to the other 20 Anchor Houses. Translation will be done by the local units as needed. Simple, clear English is preferable to enable translation. Although this is an "internal newsletter", it needs to be well written and the sources of possible publishable material (accurate) and not limited to two pages.

ELECTRONIC INTERCHANGE SYSTEMS

DESCRIPTION:

In the next two years, each Primary Unit will be linked through a computer based communications system (i.e., through an international network accessible by local telephone lines). Within the next four years, every Primary Unit will have a computer system for its own data processing and storage. Each Primary Unit could, therefore, communicate with every other Primary Unit much faster and more economically than by telephone or telex. A trade study needs to be made to set guidelines for cost versus time. This system would require that by the end of two years, each Primary Unit have access to a computer system consisting of a computer, printer, modem, and a telephone. By the end of four years each Primary Unit would own all this equipment (or easy access through a company or a colleague).

This model includes:

1. Computer system in each Primary Unit - future purchases should be IBM compatible.
2. International Network link-up - this includes network selection and usage manual to be created and distributed after the Council.
3. Disbursed Database with common format - this will be based on the Chicago master file as a starting point.

The results of this model will be an inclusive computer based interchange model for the Order to facilitate economical, rapid interchange of data between locations.

GUIDELINES:

- Centralize all globally useful data (e.g., development and framing information on multi-national corporations/organizations, financial statements Human Resources Database, Master File, etc.
- Storage of local and/or continental data locally.
- Local databases should be structured according to the Chicago Master File format as a starting guideline.
- The Research/Interchange Band at the Chicago Service Centre will centrally index all curriculum manuals, operational manuals, research documents, for global reference.
- Use International network link-up only for urgent data needs and bill

GUIDELINES (Continued):

- international network use locally.
- Mail disks for exchange of non-urgent and high bulk data (e.g., ITI manuals, etc.)
- Start where we are and move forward. Don't try to enter archives.
- New computer purchases should be IBM PC compatible. This does not imply that existing equipment should be disposed of.
- Research/Interchange Band at the Chicago Service Centre will oversee the initial linking-up of the international network with cost-monitoring assistance from the Fiscal/Legal Band.
- Existing equipment should be redistributed to ensure adequate equipping of each Primary Unit as soon as possible.
- Purchase of equipment is each Primary Unit's responsibility.
- Cost of operating the international network should be seen as being covered by reducing the telephone and telex costs.

IMPLEMENTATION PHASES:

PHASE I	PHASE II	PHASE III	PHASE IV
<ul style="list-style-type: none"> • Commonize data-base formats regardless of local technology • Establish initial linkages. Recommend linking Global Service Centres, & N.A. & SEAPAC continually. 	<ul style="list-style-type: none"> • Move toward all Primary Units obtaining access to computer systems. • Expand network to link all Primary Units with computer capacity. 	<ul style="list-style-type: none"> • Evaluate present system performance/costs. 	<ul style="list-style-type: none"> • Complete the system ensuring that all Primary Units computer systems have access to the international net. • All global and continental databases operational.

ADDITIONAL WORK:

- Document international networks costs/ability to offer the widest possible local access to determine most economical and effective system for our use. At present, we have identified Computer Science Corporation (CSC Infonet as the highest prospect.
- Redistribution model for the present equipment/Primary Unit configuration
- Do cost comparison for telephone, telex, and mail and establish guidelines for what data are to be transmitted by which system.
- Publish guidelines for purchasing computer equipment.
- Create a database manual.

CONTINENTAL/LOCAL DECISIONS:

- Will North America and SEAPAC be linked this year?
- Which Primary Units to get computers this year?
- Redistribution model for Primary Units without computers from non-Primary Units that have computer systems.

CURRENT COMPUTER DISTRIBUTION:

NON-PRIMARY UNITS WITH COMPUTER SYSTEMS

1. Atlanta
2. Denver
3. Detroit
4. Frankfurt
5. Indianapolis
6. Kansas City
7. Lorimor
8. Memphis
9. Minneapolis
10. Montreal
11. Osaka
12. Paris
13. Phoenix
14. Seattle

PRIMARY UNITS WITHOUT COMPUTER SYSTEMS

1. Abidjan
2. Cairo
3. Calcutta
4. Caracas
5. Delhi
6. Kingston
7. Lima
8. Nairobi
9. Vienna

MASTER FILE FORMAT:

<u>NUMBER</u>	<u>FIELD NAME</u>	<u>TYPE</u>	<u>SIZE</u>	<u>EXAMPLES</u>
1	NUMBER, *	1	8	4-987651
2	TITLE,	1	13	Mr. Mrs. Ms. Archbishop etc.
3	OTHER_NAME,	1	20	George
4	NAME,	1	50	Kappopolos
5	ORGANIZATION,	1	50	SHELL OIL Company "Extended address information"
6	STREET,	1	30	575 Union Ave.
7	CITY,	1	20	Vancouver
8	STATE,	1	15	B.C.
9	ZIP,	1	10	V2T 8Z4
10	NATION,USA,	1	30	Canada
11	PHONE,	1	18	684 279-1632
12	OFFICE_PHONE,	1	18	684 852-5489 #22
13	CAR, **	2	3	465 "C-continent, A-area, R-region."
14	MET,	2	1	1 "M-metro."
15	MAIL_CODE,	1	9	n (n-'No Mail', a-Alternate, d-Delete, r-Returned, x-Deceased,)
16	CONSTITUENCY,	1	21	co (co-Company, po-Private Organazion, ro-Religious Order, rb-Religious Body, lc-Local Church, ed-Educational Instition, go-Government Agency, in-Individual, oe-Order Ecumenical,)
17	DATE_CREATED,	9	7	02FEB83 "ddMMMy,"
18	LAST_UPDATE,	9	7	12JUN84
19	ORDER,	1	6	n (y-'O:E', x-Former, n-No,)
20	SPOUSE_NUMBER,	1	8	4-989432 "Spouse's Master File Number, For cross reference."

The above is an example of the Master File. It has 20 "fields" or categories of varying lengths from 1 character up to 50. Each "Field" has a precise name which should be entered in capital letters just as it appears above. The "Fields" are specified or "Typed" as ; 1.Character or alpha-numeric fields which can be ordered from A to Z to a to z to 1 to 9999 + 2.Numeric pure numbers which can be sorted or added, subtracted, or totaled and 9.Dates day month year e.g. 01JAN84
 * When a set of "fields" have been filled out for an individual they are called a "record". When a number of "records" have been created they make up a "file".

* Each person Has a Master File Number of 8 characters. The first number is for the continent that person lives in e.g. North America is 4 which is followed by a dash - and a 6 digit number 4-879215.

** The CAR field stands for Continent, Area, and Region. It has been designed on the basis of the present Global Grid e.g. North America=4, Area Montreal=5 and Halifax Region=2. Thus all the records of the Halifax Region would have a CAR number of 452

- WORD ABOUT COMPATABILITY -

There are at least three levels of "IBM capatability". The first level does everything an IBM will do almost without exception. Compaq, Eagle, and Xerox 150 appear to fall into this category. The second level is that the system uses the same disk format but some of the inner workings may not be the same. Most programs will operate on these machines. The ones that don't will probably be the ones you bought. The third level isn't worth talking about. The best test is to create something on an IBM PC and then see if it runs on the machine that you are interested in. Do the same thing in reverse. Another good test is to have the salesperson run the more popular (and maybe some of the less popular) commercial software for the IBM on both machines. If it doesn't work properly, don't buy it.

- HARDWARE RECOMMENDATIONS -

Computer - IBM PC/PC XT, Compaq, Eagle	\$2,500-5,500
Expansion card - STB Super Rio, STB Rio Plus, AST 6 Pak	\$300-800
Monitor	
monochromic - Amdek 300A/G	\$150
color - Amdek Color IV	\$500-700
Modem - Qubie' 300/1200 (internal/external)	\$300
Line backup	
EMI/RFI - Lemon,.....	\$50-100
Battery backup - Qubie'	\$400
Printer	
Dot matrix (good letter quality) - Epson FX80/100	\$400/700
Dot matrix (excellent ltr quality)- Epson LQ1500	\$1350
Letter quality - Diablo 630	\$3,500
Floppy disk drives	
Full height - Tandon TM100-2	\$175
Half-height - Tandon TM55/Shugart	\$185-200
Hard disk -Maynard WS2/WS2A (10M/30M)	\$1500/2500

SOFTWARE RECOMMENDATIONS

Attempting to make software recommendations is like inviting a cat and a bird to sit down to dinner together without one being the dinner. In general, everyone should have a spreadsheet of some sort, a database, and a word processing package with a spelling checker and, for our type of work, a mail merge program. (If this all sounds like greek to you, it will become clear at some point.) Now, to take the bold step and make specific recommendations.

- Operating System - Generally comes with the computer. For IBM systems this should be Version 2.1.
- Word Processing - MicroSoft WordStar (Version 3.3) with SpellStar and MailMerge.
- Spreadsheet - Lotus 1-2-3 (Version 1A*) or VisiCalc. Lotus is an integrated package and well worth the extra cost. Other integrated packages are available but are not well enough established yet to pick one.
- Database - Ashton-Tate's dBase II (Version 2.4) is one of the more popular database systems. They have also just announced dBase III which appears to be more powerful. There are a number of database software packages available which vary in "user friendliness" in cost. Try several at your friendly computer store until you find one that you like. (Chicago has Metafile; Los Angles and Houston use dBase II.)

THE BEGINNERS GUIDE TO COMPUTERESE

WORD	EQUIVILENT	DESCRIPTION
ASCII	MORSE CODE	A standard that defines how letters/characters are represented.
BIT	ON/OFF SW	A small piece of information.
BYTE	8 BITS	Equivilent to one character. Doesn't buy a thing. 8 bits = 1 byte.
CRT	THE BIG EYE	Lets you see what the computer is (is not) doing.
COMPUTER	THE BRAIN BOX	Does most of the work hopefully.
DISK	FILE CABINET	Looks like a square phonograph record. Stores data like a file cabinet for the computer.
FLOPPY		Another term for disk. Sometimes used with other descriptive phrases.
HARDWARE		Causes stifled screams of anguish when dropped on your toes. Generally refers to the computer.
K		Unit of measure usually equal to 1000 in most engineering circles. In computerese, it is equal to 1024 (usually bytes).
MODEM	MOUTHPIECE	Talks to other computers by telephone.
MONITOR		The box that sits on top of the comuter and contains the CRT. Sometimes used interchangeably with CRT.
PROGRAM	DRILL SGT	Gets the work done through a prescribed approach.
PORT	THE HOLE	A way to get into/out of the brains.
PRINTER		Similiar to a typewriter usually without a keyboard. Comes in a variety of sizes, shapes, and costs.
SOFTWARE		A program - usually very expensive if bought and very exasperating if attempting to write it.
RAM	THE BRAINS	Acts as the memory for the computer. Forgetful when power is turned off accidently or intention-ally.
ROM		Similar to RAM except that it never forgets except through a disaster.
PARALLEL		8 bits marching abreast.
SERIAL		8 bits marching one behind the other.

GENERAL SPECIFICATIONS

- o IBM COMPATABLE*
 - 256 K RAM
 - MULTIFUNCTION EXPANSION BOARD
 - SERIAL PORT
 - PARALLEL PORT
 - CLOCK/CALENDAR (OPTIONAL)
 - 64 to 320 K RAM
 - 2 x 360 K FLOPPY DISK DRIVES
 - COLOR/GRAPHICS BOARD
 - FLOPPY DISK DRIVER CARD
 - 10/30 MEG HARD DISK DRIVE (OPTIONAL)
- o MONITOR
 - 13" MONOCHRONIC/COLOR
 - 16 to 20 MHz bandwidth
 - 80 charaters x 25 lines (TEXT MODE)
 - 600 x 200 PIXELS (MINIMUM FOR GRAPHICS MODE)
- o MODEM
 - 300/1200 BAUD (INTERNAL OR EXTERNAL OPTIONAL)
- o PRINTER
 - DOT MATRIX WITH GRAPHICS CAPABILITY
 - Provides good letter quality print.
 - or-
 - HIGH QUALITY DOT MATRIX WITH GRAPHICS CAPABILITY
 - Provides excellent letter quality print.
 - or-
 - LETTER QUALITY (Same typeface as typewriter-\$\$\$\$\$\$)
- o POWER BACKUP SYSTEM
 - Suggest an EMI/RFI filter at a minimum. Where power is more unpredictable, a battery back-up system is recommended.
- OTHER QUALITIES -
- o Good local technical/maintenance support
- o Capable of 50/60 Hertz, 115/220 vac operation or export model available.
- o Large commercial/public domain software availability.
- o Wide third party (people who make stuff for the comuter but didn't make the computer) hardware support.
- o System should be expandable to meet future needs (e.g., IBM, Compa

DISCUSSION:

The Research Topic Screen is intended to enable the Order to be comprehensive in its research and to position itself toward its future directions. The screen lays out the four foci of our research for the next four years discerned during the Council. Each focus arena contains four sub-arenas of related topics which stand on their own yet reinforce and undergird the main focus. Back-up paragraphs include statements of global necessity, destinal questions facing the Order, research responses, and first year research focus recommendations.

The topics are:

1. New Paradigm Research Focus: - Includes network technology, planetary education, the new ethics, and inclusive mythology.
2. Consciousness Process Research Focus: - Includes spirit practices, pluriformity documentation, religious-science dialogue, and cultures analysis.
3. Multi-community Development Focus: - Includes the new polity, development education modes, reconciliation methods, and rural/urban planning methods.
4. Pluriform Community Prototype Focus: - Includes economic ventures, Primary Unit energy centre, holistic lifestyle, sexual-phasal dynamics.

BACKUP PARAGRAPHS:

I. NEW PARADIGM PERSPECTIVE

The Global Necessity - We face the fact that today all forms of life on planet earth and the creation itself stand in jeopardy. The balance between the primordial urges toward life and death is tipped in favor of the insatiable desire for the catharsis of self-destruction. Whether it be manifest in Middle-East wars, Irish civil terrorism, in nations bristling with missile batteries, or in parochial consciousness of the average family, our potential and capability for planetary annihilation makes this imbalance uniquely dangerous in our present moment. The simultaneous rise of the local people in national, age, sex, racial, and other groupings challenges the authority of the power brokers in making decisions that affect us all and reveals the necessity for all the earth's people to assume corporate responsibility for our planetary home.

The Destinal Question for our Order: - With the old authoritarian modes no longer effective and all forms of known life style under serious scrutiny, the question is what life style and stance is called for if humanity and this planet are to be preserved.

The Research Response: - We propose to address this challenge and this question by practical and applied research. We propose to make manifest positive options for corporate responsibility through discerning and empowering the inclusive myths and developing effective networks of technology. By articulating and teaching a curriculum for planetary citizenship, we intend to put wisdom and methods at the disposal of the sensitive and responsive people of the world. In defining a planetary rather than a tribal life style and ethic, we intend to set a precedence in context and action for the creative formation of a new age.

First year Research Focus Recommendations:

1. Planetary Citizen Education
2. The New Ethics

II. CONSCIOUSNESS PROCESS RESEARCH

The Global Necessity: - Our times are marked with massive personal and group disillusionment and hopelessness. The self-story of our generation is a chronicle of disappointment and failed ideals. From the "NO TOMORROW" wall signs in prosperous areas of Europe to the tremendous rise in suicides in every age, phase, class, and ethnic groupings, a basic spirit malaise is evident. A "zombie consciousness" which blocks the global sharing of goods, gifts and decisions, serves enchantment with passing values and seeks security in institutionalized illusions reinforced by media and peer pressure. The challenge is to mobilize the small but growing consciousness of optional images of victory and possibility in a complex and ambiguous climate and to find means of making trust and hope viable in our time.

The Destinal Question for our Order: - The key question for the Order is what is the dynamic means of accelerating the emerging consciousness to the critical mass to effect human and social transformation before the inclinations to act out of despair results in a new "Dark Age".

The Research Response: - We propose to research and empower the sustaining spirit practices which are already nascent through the world. This will entail depth analysis of cultures and traditions and the documentation of our own pluriform experience as well as depth dialogue with the new religio-scientific probes. Our research will respond to the "cry" of personal disillusionment by breaking open the glorification mode through practical application of creation theology as well as offering the Order to the world as a sign of fulfillment in its internal life dynamics. This will entail a reconstruction of our common symbolic foundation that would permit us to be a celebration of the gifts of creation and to engage in profound dialogue with all peoples and every faith.

First year Research Focus Recommendations:

1. Sustaining spirit practices
2. Cultural and traditions depth analysis (e.g., Ur images)

III MULTI-COMMUNITY DEVELOPMENT FOCUS

The Global Necessity: - The 15%/85% chasm persists as the reigning form of social alienation as manifested in the gross inequality of the distribution of the world's goods, influence and cultural resources. The fact that this is self-reinforcing and ever increasing presents a challenge to reverse the trend and foster reconciliation not only of minds but of life style. Both in the local villages and in the economic and political bureaucratic structures, there is a dearth of methods for narrowing the gap. We are challenged to give form and power to the declaration that all the earth belongs to all the people.

The Destinal Question for the Order: - The key question for the Order is what are the experiments in human community that will uncover the technology that will make possible planetary social reconciliation.

The Research Response: - We propose to continue the work catalysed by the IERD in an on-going documentation of Phase III and projection of Phase IV. At the same time, we intend to maintain analysis of the emerging trends in economics, comprehensive development and participative polity. We propose to create a model for an International Exposition of Urban Development and in the process, expand the coalitions and networks which will practically serve the global need.

First year Research Focus Recommendations:

1. IERD Documentation
2. Urban/Rural Planning

IV. PLURIFORM COMMUNITY PROTOTYPE FOCUS

The Global Necessity: - The Industrial Revolution has left much of the world in a state of fragmentation. Individuals no longer experience vocational fulfillment in the midst of daily living; communities have lost their sense of destinal election in the ordinary transactions of social affairs. The consequences include the collapse of supportive family and primal community structures, the erosion of basic support mechanisms, the collapse of local skills, and the compartmentalization of life into days of drudgery and nights of insatiable questing for gratification beyond the mundanity of human existence. As a result, individuals and groups are at each others throats in their frantic search for entitlement, recognition and security. The challenge is to demonstrate the unity of all of life and the possibility of fulfilled individual and community existence. The struggle, in a popular phrase, is to make a living but a life.

The Destinal Question for the Order: - What are the forms and shapes needed for sharing the vitality and creative function of the Order's experiment in authentic individual and corporate living.

The Research Response: - This research arena proposes to move the Order beyond its experimental era into a demonstration mode for the sake of the world. In this regard, we have recognized that our most heartfelt strategy in the coming years is to bring off the Order as a source of energy and leverage in changing the life style of the world and in heralding the possibility for self-confident and self-reliant existence. To this end, we intend to see the simple graciousness of our House life, the inclusiveness of our House structures and the engaging power of our intentional formation as, in themselves, a viable mission to the world. We intend to open our Primary Units as refreshment centres, to demonstrate our corporate economic power and to carry our commitment into the world through Vocational Journey Labs and various types of spirit retreats.

First year Research Focus Recommendations:

1. Economic Ventures
2. Holistic Life Style

Research & Interchange Global Order Council		RESEARCH TOPICS SCREEN TOWARD THE THIRD MILLENIUM						August 6, 1984
FOCUS I		FOCUS II		FOCUS III		FOCUS IV		
NEW PARADIGM RESEARCH (Publication)	Historic & Socio-Spirit Analysis	CONSCIOUSNESS PROCESS RESEARCH (New CS-I)	Scientific Concepts	MULTI-COMMUNITY DEVELOPMENT (Papers/Articles on Dynamics of mass development)	MCC Approaches Documentation	PLURIFORM COMMUNITY PROTOTYPE (Talking paper on covenantal rel)	Multi-cultural Community	
	Theoretic Concepts		Operations & Change Process		Social Change and Mass Catalysis		Revolutionary Movements Context	
	Manifestations -- Story/Symbol		Everdyday Manifestations		Mass Movement Dynamics		Document Order's Pluriformity	
	Old/New Paradigm Style		Role of the Prophetic		Fourth World Self-Sufficiency Efforts		Covenantal Foundations	
EFFECTIVE NETWORK TECHNOLOGY (Publication)	Existing Networks Analysis	SUSTAINING SPIRIT PRACTICES (Global Citizen Spirit Guide)	Assess Planetary Spirit Hunger	NEW POLITY FORMS (Talking paper)	Forms of Interchange and Decision Making	ECONOMIC VENTURE FORMS (Manual on Starting a Venture)	Puturic Global Economics	
	Dynamic & Styles of Networking		Spirit Practices Participation & Analysis		New Leadership and Management Styles		Unemployment Analysis	
	Means and Media of Networking		Methods & Approaches -- Ontol.Soc.Phys.Intuitive		Creative Conferencing Meth (Lateral & Results Focus)		Grassroots Employment Schemes	
	Collaborations Documentation		Dialogue & Interchange with PU & Spirit Groups		Strategies for Shaping Policies Re Government & UN		Evaluate/Document Order Ventures	
PLANETARY CITIZEN EDUCATION (Curriculum)	Womb to Tomb Demonstration & Edge Experiments	DOCUMENT EXPERIENCE WITH PLURIFORMITY (ICA document in context of others)	"Integration Models of Diff. Nations/Societies	INTERNATIONAL DEVELOPMENT MODES (University Development Education Course)	International Dev. Policies & Networks Formation	PRIMARY UNIT ENERGY CENTER (Publication on HumanCare Systems)	Sustenance/Synergy Concepts & Examples	
	Planetary Citizenship for Global Care (Peace, Ecology)		Minorities' Experiences in Diff. Nations/Societies		North/South Dialogue thru Global Development Educatn.		Energizing Methodologies Styles/Dynamics	
	Functional Skills Training		Community Experiments as Pluriform Demonstrations		Creative Local Development Education Approaches (Machakoa Game Training)		Decor, Space and Time Designs	
	Education Structures Impact		Document ICA Multicultural Experiences & Impact		Long Range Role of Volunteers vs. Professionals		Unity ↔ Diversity (Body/Mind/Soul)	
THE NEW ETHICS (Course)	Public & Individual Vocational Question	RELIGIONS & SCIENCE DIALOGUE (List of decinal questions & research events)	Religion & Social Action Models	METHODS OF RECONCILIATION (Reconciliation event program)	Analyze Reconciliation Through Social Methods	HOLISTIC LIFE STYLE (Cook Book)	Holistic Health and Whole Earth Movements	
	Medical Ethics (Science) (Genetics, Euthanasia)		Inter-religious Dialogue Today		Methods of Non-Violence and Peace		Medical Research Edges and Psychology	
	Environmental Ethics (Social, Natural & Legal)		Scientific Edges Re: Time, Space, Matter		Concepts of Permanent Revolution		Nutrition, Food Production and Energy	
	Business Ethics		Scientific/Religious Dialogue Today		Conflict Resolution Methods (cf. Labor)		Health for All by the Year 2000	
INCLUSIVE PRACTICAL MYTHOLOGY (TV Show)	Myth Creation Process & Role	CULTURES & TRADITIONS ANALYSIS (New Ur Course)	Nation's Culture, Mores, Religions, Myths	URBAN/RURAL PLANNING (Magazine articles)	Urban HDP & HDZ Experiment Evaluation & Documentation	SEXUAL/PHASAL DYNAMICS (Articles)	Sexual Role Models	
	Public Media Story Communication		Cultural and spiritual relationships		Futures of Cities (Econ, Pol, Cul) (Science&Fiction)		Leadership/Partnership Dynamics	
	21st Century Myths		Individuals/Groups interaction in Difficulties		Regional Developmt Concepts (National, UN, EEC)		Family Models and Styles	
	Social Arts -- Media, Film, Architecture, etc.		Individual and Community Covenants		Urban Approaches & Urban-Rural Experiments		Flow/Functions of Phases	

FRAM - THE HISTORICAL BACKGROUND:

FRAM was the name of Fridtjof Nansen's (1861-1930) experimental arctic exploration vessel. Nansen was one of the great men of his day. He explored both the frontiers of the planet and the frontiers of human care. As High Commissioner for famine relief to the League of Nations, his work on behalf of Russian, American, and Greek refugees won him the Nobel Peace Prize. He is remembered around the world still today and the Nansen passport is named for him.

In the remarkable FRAM, it was Nansen's intent to sail to the North Pole. He designed the FRAM to be shaped like a walnut so when the ice closed in around her, she would pop out on top rather than be crushed. He failed to reach the North Pole as did everyone else until a nuclear ice breaker (the Arktika) made it in 1977. He did come within 200 miles of it, the highest latitude ever achieved by humankind at that time.

DISCUSSION:

FRAM is the name of a four year research effort involving the whole Order. A team, within the Research and Interchange Band, will be commissioned to guide the research work of all Primary Units and to conduct independent, long range research. FRAM will create a series of radical scenarios and alternatives for the future directions of the Order, and will engage the whole Order in a lively exchange process. It will continually struggle to articulate what is happening in society today and help formulate the necessary response of the Order to these times. The major arenas of this work are as follows:

- A. Order-wide Futures Dialogue: - Seeding our imagination and sensitising us to the times.
- B. Research Coordination: - Pulling together and monitoring all Primary Unit research.
- C. Spirit Life Experimentation: - Exploring new edges of corporate and solitary spirit life.
- D. Turn of the Century Study Series: - Edge books and artform series.

CONTEXT: - The Order finds itself today standing at a crossroads. In many ways this can be described as a crisis of corporate vocation. The great missional thrusts of the past ten years are undergoing a metamorphosis to a new form. The new is embryonic and struggling to be born. A huge leap in self-conceptualisation, engagement forms, and corporate style is indicated.

At every such period in the Order's past, the dynamic of research has been central to the forging the new - a new which is beyond anything that can be seen from the present perspective. However, the Order is in a precarious position today at the very point of its capacity and somewhat ambivalent about the necessity of making such a leap. The issue here is not programmatic, but is rather related to the long range vision and destinal function of the Order. This has been fed by at least four arenas of contradiction. They are:

1. The task captivity of the research dynamic: - The tendency to dismiss research that is not directly and immediately applicable "in the field", or

in a particular missional campaign.

2. The bracketing of serious corporate study life: - The emphasis necessary in a time of doing has changed, yet the Order is unclear how to recover that which was "put on the back burner" in a way that vitally informs its life and mission today.
3. The ethnocentric relationship to the creative edges and trends in society: - An over-emphasis on the past research and wisdom of the Order leads to cutting off serious dialogue with the world and undermines the capacity to "read the signs of the times" with power.
4. The increasingly stagnating dialogue in relation to the Order's Life and Mission: - An imbalance in initiating and inviting a substantial push from perspectives that are genuinely "the other" has led to mere extension and infinitum of present ways of operating and programmatic thrusts.
5. The undocumented and unreflected-upon learnings from the "field": - The tendency to continually be moving to the next great campaign and missional endeavour has resulted in years of depth practical research lost and/or simply unavailable for use by the total Order and the World.

The Order cannot afford to remain in this position, or allow this to happen again if it is to be the revolutionary dynamic and presence it intends to be. In the Year of the Order Council, tremendous strides toward a futuristic leap have been made. In fact, the life-giving dialogue with the times has begun again. And yet, the Order feels as though the surface has just been scratched; but it has indeed been scratched! The burning issue facing the Order as it launches the next 16 years toward the turn of the Century is how to take the initial breakthroughs of the July-August Council work and push them through to a radically new missional standpoint and visional perspective from which the whole Order can forge its new direction with confidence.

The FRAM is conceived as a four year research effort involving the whole Order. A representational group will be commissioned to interface with the research task of the Primary Units as part of the Global Research Network yet not of the Global Research Network. The Research Net and the FRAM will spend time in corporate planning following the Global Order Council and will then disperse itself to the three Global Service Centre locations to work with the Primary Units for part of the year. The task during this time will be to discern the required research edge from the diverse perspectives of each of the Primary Units around the Globe. An Order-wide research programme will be the focus of this time period.

Later in 1985, the FRAM will gather as a task force to pull together the results of the research the Order wants done, as well as to look through this data to discern crucial underlying arenas and issues that are foundational to the long-range future of both the Order and of civilization itself. The overall objective of the FRAM is to create a series of radical balloons and alternatives related to the future directions of the Order and to engage the whole Order in a lively global Roundtable exchange from which the destined function of this body can be forged. The major arenas of this work are as follows:

1. Seeding the Order's imagination and brooding in relation to the times.
2. Pulling together the research of the Primary Units into the New Paradigm and Consciousness Revolution.

FUTURES RESEARCH AND ANALYSIS MECHANISM

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- 3. Experimenting with new edges of corporate and solitary spirit life.
- 4. Conducting a thorough "Turn of the Century" study and artform series.

It will function as a dynamic which continually struggles to articulate what is happening in society today and propose the necessary response of the Order to these times.

RESEARCH CLUSTERS NETWORK

DISCUSSION:

The basic intent of the Research Network and Cluster Interchange System is to break open the missional directions of the next 16 years. The thrust is to go out into the world through visits, programmes, studies, and media reports to find out what is going on in our times. We will conduct experiments on ourselves. All Primary Units will participate in the spirit methods research. All Primary Units will be involved in one of the four focused topics. Each Primary Unit is organized into one of the four clusters and the basic research takes place at the local level. The model includes basic research organizations system (four research clusters with every Primary Unit involved), the cluster design research dynamics, the research exchange and refinement process, and the local units research probe assignments.

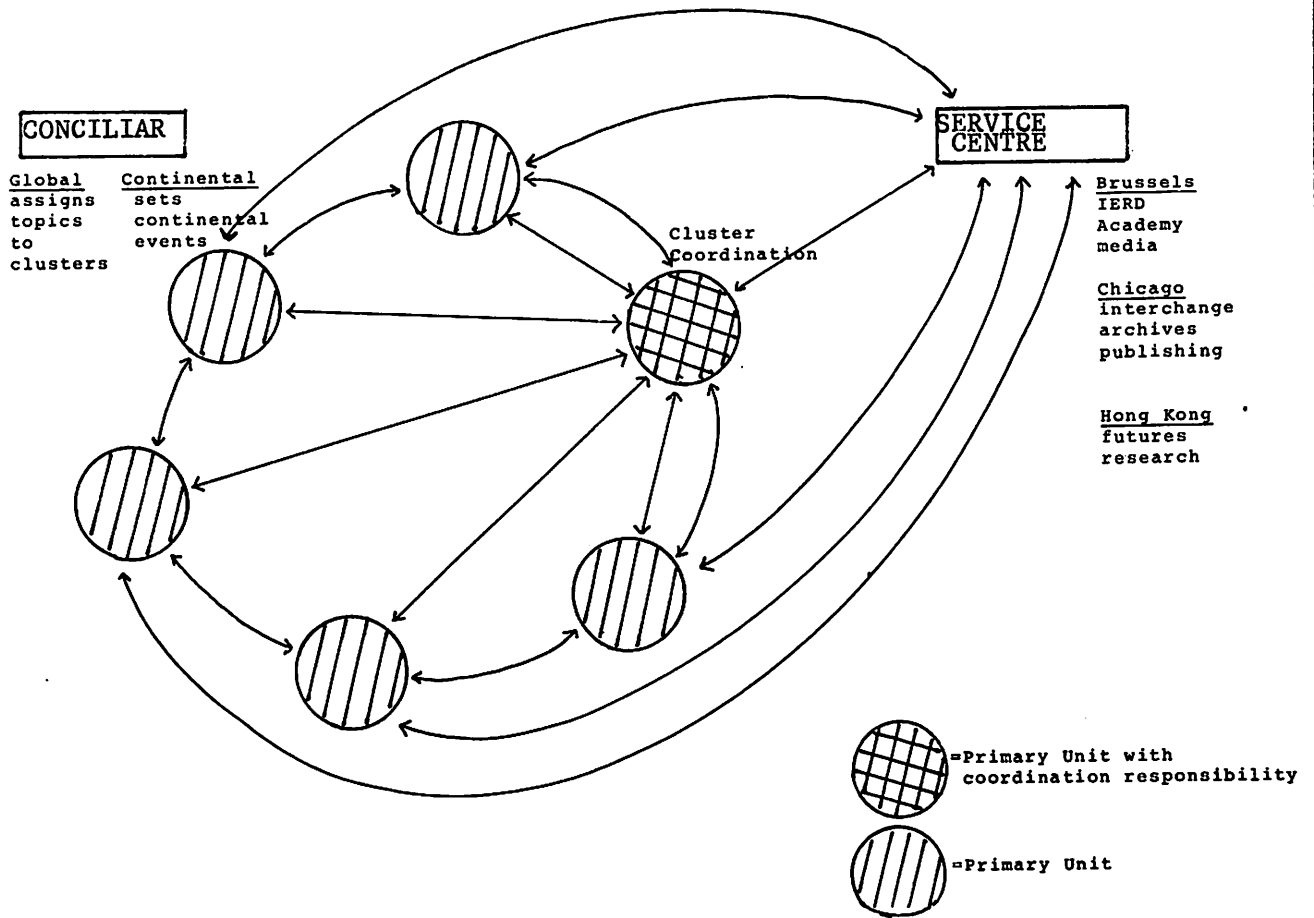
FUNCTIONS OF THE RESEARCH NETWORK:

PRIMARY UNIT	PRIMARY UNIT CLUSTER COORDINATION	GLOBAL SERVICE CENTER	COUNCILAR	
*study and dialogue *interface research with strategic thrusts *programmatic expression of research arena (HDP-Ventures-Academy) *evaluation and feedback between Primary Units in Cluster	*develops and sends out procedures *receives data and refines until ready *summarizes for Quarterly Global Order Exchange *publishes and sends to archives and Clusters (full report) and to Future Research Analysis M.	Chicago- Global Order Interchange	F U T U R E S R E S E A R C H & A N A L Y S I S M E C H.	*Continental Councils *Continental Research Maneuvers *Continental Research Units *Global Council decides: -topics & assignments -cluster coordinatng Primary Unit for each topic -Global Symposium -guidelines
		*research archives and index		
		*Global Order Exchange		
		*Global Data Base Management *media communication enablement		
		Brussels-IERD Phase III Coordination *IERD writing *Intern'tl Coord. of Phase III *IERD data base		
Hong Kong-Futures Research & Analysis *global enabler *watch comprehensive *spirit methods *Future's Research & Analysis Mech.				

RESEARCH CLUSTERS NETWORK

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DYNAMICS OF THE GLOBAL RESEARCH NETWORK:

I. THE RESEARCH CLUSTERS AND PRIMARY UNITS

The Research Clusters are each composed of all the Primary Units working on the research foci. The team of research guides in one of the Primary Units will be responsible for making sure that the products of the Cluster are gathered for refinement and quarterly distribution. They will periodically pull-together all the data of the Cluster and push the Primary Units to new levels of research. The coordinators will also search the data of the Cluster for new and suggested products. They will screen all the products for possible income producing materials.

The Primary Unit will assign two people as the Unit Research Guides. The Primary Unit will, in dialogue with their Cluster, create their own research procedures and determine the products for their research arena. They will decide on the form of their products, keeping in mind funding possibilities and marketable products. They will conduct their own research, sharing their work with their Cluster units on a regular basis. Every quarter, each Primary Unit will write, produce and send out to every Primary Unit in its Cluster a quarterly summary report of its research, along with its Global Order Exchange summary

RESEARCH CLUSTERS NETWORK

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sheet. Each unit will refine, polish and publish their products, and send copies to the Global Archives in the Chicago Service Centre and to the Futures Research Analysis Mechanism.

II. THE GLOBAL SERVICE CENTRES

The research and interchange dynamic in the Global Service Centres will consist of functions that relate to and care for all the Order in particular arenas. The operating functions of Global Interchange, Global Archives, the Global Publishing House, and the Global Database Management will operate as a team. They will be responsible for compiling and disseminating the Global Order Report, and the research as sent in by the Research Clusters among the Primary Units. Global Archives will be responsible for filing all research and other documents published. They will create a quarterly index of research topics and disseminated to the Primary Units for any necessary changes. Global Database Management will also compile data for the continuing update of the Order Human Resource Data Bank and will continue the research and data gathering for completing the plans to upgrade the system to electronic transfer of the data globally.

Phase III Coordination, IERD Database Maintenance, the Global Academy staff and the Global Media Team are active components of research and interchange. IERD Coordination will document and disseminate Phase II publications and create Phase III declaration products. IERD Database will continue the recording and updating of IERD files. The Global Academy staff will provide curriculum refinement and testing. The Global Media team will create global maneuvers for networking of media efforts, and provide tools, constructs, and new forms of media for our use. Futures Research Analysis Mechanism will be responsible for experimentation and study of the long range research topics for the Order's study beyond the current four years. This team will be global enablers of keeping our body attuned to future issues.

III. THE CONCILIAR DYNAMIC

Continental conciliar events play a major role in the accountability, evaluation, and redesign of the research system as it is carried out in the Primary Units. They provide the opportunity for the following:

1. Workshops on special aspects of the assigned topics.
2. Evaluating the research products and the interchange practices during the previous period.
3. Any needed redesigning of the system.
4. Workshopping and consensing on proposed topics for the next year which will be presented to the Planetary Council.

The Research Network is included as a part of the agenda during the Continental Councils held twice each year. Continental Councils may decide to hold Research Events (additional LENS curriculum, Supervisor Training) or Continental Research Maneuvers, possibly in conjunction with a continent-wide program.

The Planetary Council decides the research topics to be considered and designates which Primary Units are in each Topic Cluster. A Primary Unit has the

RESEARCH CLUSTERS NETWORK

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option to participate in additional topics if it desires. The Planetary Council names the Cluster Coordinating Primary Unit. The Council decides the guidelines under which the research is carried out.

IV. GLOBAL RESEARCH NETWORK LAUNCH

At the end of the Global Order Council, the Research and Interchange Band will meet through the operation of the Primary Unit Research Clusters. A launching workshop will be created and distributed to each Cluster unit before the end of the Council. This will help focus topics, in choosing the approaches and thinking through possible products. Initial material will be sent to each Cluster by the Service Bands and other members of the Cluster. Through Quarter II, each Primary Unit will talk through their approaches and priorities and mail their plan to each Primary Unit in its cluster and each Service Centre by November 15. A designated Cluster will be in conversation with Research and Interchange Band and each Primary Unit in its Cluster to coordinate points of research and help with resources. The research plans will be celebrated during the Pilgrimage. It is imagined that the first year will be a deep probe into our research topics and funding form more long term research.

EFFECTIVE COMMUNICATIONS ENABLEMENT

A multi-media system will be created to facilitate effective communications enablement of the Order. It will consist of a small global team in co-operation with continental and Primary Unit colleagues and outside experts. Its task will be to:

1. Undertake research for helpful training materials, compatible technologies, and the relevant human, material and financial resources.
2. Design a phased training programme in personnel communication skills to empower every Primary Unit to utilize effectively the most appropriate media in their areas of operation.
3. Produce the strategic audio-visual and print materials, with adaptability for regional versioning.
4. Promote a commonality of images to ensure and effect the integrity of the Order.

COMPONENTS:

1. Research and production of prototypes for trial use leading to cultural versioning and more general production (Canadian initiative).
2. Implementatin of personnel skills training, leading to an awareness of, and action to provide a "Communications Support Component" for every project and programme.
3. Production of relevant audio-visual and print materials to empower the communications support component, including formats and ideas for local productions.
4. Active collaboration with, and care for, mass-media professionals and their associations.

PRIMARY UNIT RESEARCH APPROACHES

*20% of our time is research

*It's not research til you write it up & send it out!

WISDOM	SYNTHESIS	EXPERIMENTS
speakers, books, video	symposiums	design curriculum and test
attend training courses	thinktanks	set up demonstrations and document..... polity, health, education.
long & short term		
interviews	establish guilds	experiment with spirit practices
documentation labs	pull societal research from courses like LENS, Forums, VJI	pilgrimage
use our University Students	Primary Unit research	Pluriform house life

TIME DESIGN (suggestion)

quarterly	10 weeks	2 week	1 week
	2 people	All research & plan	discontinuous
weekly	4 days	2 days	1 day
	2 people	All research & plan	discontinuous

FUNDING

*private foundation & government research grants. Houston's "The Heart of the Matter", application for CIDA funding, the "media products; funding in Africa for village leadership training.
*link with other organization to do research through their networks.

PRODUCT TYPES:

*quarterly report written & sent to each member of cluster & service center...use computers where available.
*develop new curriculum
*write articles for professional/popular magazines.

4-YEAR RESEARCH CLUSTERS DESIGN

(X) = Coordination

focus locatn	I NEW PARADIGM RESEARCH	II CONSCIOUSNESS PROCESS RESEAR	III MULTI-COMMUNITY DEVELOPMENT	IV PLURIFORM COMM PROTOTYPE
BRUSSELS			X	
VIENNA	(X)			
CAIRO	X			
NAIROBI			(X)	
LOS ANGELES	X			
ABIDJAN				X
BOMBAY			X	
DELHI		X		
CALCUTTA				X
MANILA				X
TOKYO	X			
SYDNEY				X
HONG KONG		(X)		
KINGSTON			X	
LIMA				X
CARACAS		X		
MEXICO CITY	X			
CHICAGO	X			
NEW YORK				(X)
HOUSTON		X		
LOS ANGELES			X	
TORONTO		X		
ALL PRIMARY UNITS	Do Conscious Process Research through our 1-year spirit experiment in the Global Order Exchange.			

FINANCIAL IMPLICATIONS: - In the first instance, funding has already been sought for the research and prototype production mentioned above. It is conceivable that additional special funding might be available for the further production and dissemination of these specific materials and products. It is recognized that for the production of the support materials mentioned above, there will be some financial requirements but that in many instances such products will then generate new sources of funding globally, continentally, and at the Primary Unit levels.

GEOGRAPHIC STAFFING: - Working through the proposed Primary Unit Research Cluster Network, there will be people designated around the globe who will work to implement this model, which has been designed to provide skills and tools to enable all other activities.

SERVICE CENTRE STAFFING: - For the first year of implementation, there will need to be a small group of four to six people globally designated to work out of the Chicago Service Centre. Thereafter, in future years, it is anticipated that there may be a similar number of people working out of each of the Service Centres, and one or two designated in a particular Programme House.

SPECIAL PROGRAMME/PROJECT IMPLICATIONS: - This model is to empower each Order member to recognize the need for the relevant communication support component in every programme and project, and to have the necessary skills to use, most effectively, the various products and tools which have been produced. It should create the necessary confidence and competence for effective communications action in support of the development process.

CONSENSUS: - Since communication is the key tool in shaping global images of the future, a multi-media image-change system has to be created to ensure the declaration that calls people to a new responsibility for this planet.

CONTEXT: - Image-changing is a process of affecting consciousness by offering alternative images of possibility, thus broadening the choices of individuals and groups. When we in this Order began our work, we, like others of that time, employed a direct face-to-face approach to teaching and impact. We worked directly with groups of individuals. Our foundational understanding was; "we do not seek publicity!".

We now participate in the Communications Era, when information systems are the acknowledged nervous system of the planet. It has become possible significantly to broaden impact, by employing the mass media. In addition, our programming has brought us increasingly into the public eye (e.g., from a few pilot projects to the Band of 24, to the massive replication projects and now to the IERD). Our co-sponsors and those with whom we work, have insisted that events be adequately publicised to allow for broad participation. In the light of this publicity, we have been forced to shift rapidly from a relationship with the mass media, that was low-profile, reactive, and defensive, to an open, pro-active, and collaborative mode, caring for the people, process and product of the mass-media industry.

The function of impact in the next 16 years is to change peoples' images of themselves and their environment, and to change the operating mode of the

EFFECTIVE COMMUNICATIONS ENABLEMENT

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social structures which affect their lives. We are out to create a society based on global images that give authenticity to individual self-understanding, regional identities, ethnic heritage, and national perspectives, while illuminating the necessary mode of "one planet, one humanity". The urgency of developing a creative relationship with the communications media and our own communication skills, has placed upon us an imperative to deal deliberately with all opportunities for dialogue and action in this arena. We must create, establish and maintain, therefore, a positive public image that enables our catalytic and collaborative role, in all sectors of society. Furthermore, we must seize the unique opportunity now provided by the utilization of new media modes as direct contextual re-education tools, and to share capability and responsibility in the Order.

COMMUNICATIONS SUPPORT COMPONENT: - Every project and programme has a communications component which requires relevant support materials. For instance, development requires compelling, up-to-date and culturally relevant brochures, short slide shows, or video tapes; training, in all arenas, requires manuals, videos, slides, charts, audio-tapes, and graphic display models; self-support requires positive personal images, appropriate brochures, and other materials to answer the inevitable questions; events and projects require backup materials - both audio-visual and print- to work effectively with the mass-media to achieve positive publicity; "Sharing Approaches that Work" requires personal skills, at the community level, to document by video, slides, drama, song and print, local opinions as to why an approach works and is relevant to another part of the world; the production of certain audio-visual and printed materials could eventually become a small, but profitable, venture. For enlistment, it would be possible to prepare a slide show with an audio cassette, to highlight a number of Order members, where they have come from, and where they have been recently working.

The ideas for products to provide the communications support component in any project or programme are innumerable (and can be varied as the extent of the imagination of Order members!) and they can be produced at all levels - globally, continentally, and at the level of the Primary Unit.

NOTES FOR CLARITY ON THE CANADIAN INITIATIVE:

The following communication support materials are part of a Project Proposal already submitted to the Canadian International Development Agency for funding support to prepare prototypes. These could then be used as samples for international replication of relevant regional versions.

1. HANDBOOK ON PERSONAL COMMUNICATIONS SKILLS - A simple reference manual of helpful hints on a wide number of personal communication skills, which could be introduced at a weekend workshop type of orientation at the Primary Unit level.
2. MULTI-IMAGE SLIDE SHOW/VIDEO TAPE - Using slides from around the world, it is an illustration of the concept of "Sharing Approaches that Work". A set of the slides could also be used, with an audio cassette or a script, for visioning.
3. GLOBAL GUIDEBOOK - A readable easy-reference book of projects relevant to the ordinary citizen of a particular region (in this case, Canada),

EFFECTIVE COMMUNICATIONS ENABLEMENT

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- including the local projects identified during Phases I and III of the IERD, to enhance international networking and encourage the sharing of learnings between countries. This would generate some income.
4. JOURNALISTS FACT FILE/FREELANCE WRITER'S SOURCEBOOK - A cross-referenced fact and feature file about community development projects of specific interest and relevance to a particular country, organized by thematic display, as well as by geographic code. This would also offer cost-coverage.
 5. PHOTO FEATURES OF SHARING APPROACHES THAT WORK - A cross-referenced display file of available photos to illustrate projects or themes in development work.
 6. SPEAKERS NOTES - A slim folder file of 24 reference cards with brief notes, facts and figures which can be easily be updated to provide an instant aide-memoire for Order members and volunteers.
 7. GLOBAL CITIZEN'S CLASSROOM KIT - To meet a demand for development education materials, this simple kit will serve as an introduction to approaches that work, and encourage participation, within existing school curricula, by young people of all ages in a number of imaginal formats.
 8. GLOBAL CORE TV MATERIALS FOR LOCAL CHANNELS - This package will encourage the development education field worker to become an overnight television producer using 0.5" video tape, in order to share approaches that work locally and globally, with the home TV viewer, or a small group who would not be likely to attend a public meeting. It is also of a particular relevance where there is public cable TV.
 9. TIPS ON TALKS AND QUICK QUOTES FOR RADIO - This package suggests ways to approach, and be prepared for, local radio broadcasting, and includes an audio cassette of 'quick quotes' about grassroots initiatives in project development and sharing approaches that work, which are relevant to the local audience.
 10. MEDIA PROFILE - A reference list of relevant mass media contacts, and appropriate print and programme formats in the media of each region, and other potential target audiences.

RESEARCH AS RECONCILIATION

Research is how we live our lives. All we do requires us to see the contradiction the options and the specifics of a situation. Our research constantly replenishes the touchstones of our individual and corporate lives--the values and criteria which test the quality and significance of our endeavors. In every act we are interpreters of life and history. We are a living experiment. As we be our research, we discover within ourselves and within society those values and modes which will bring healing and wholeness to the Earth. In this sense, research is reconciliation.

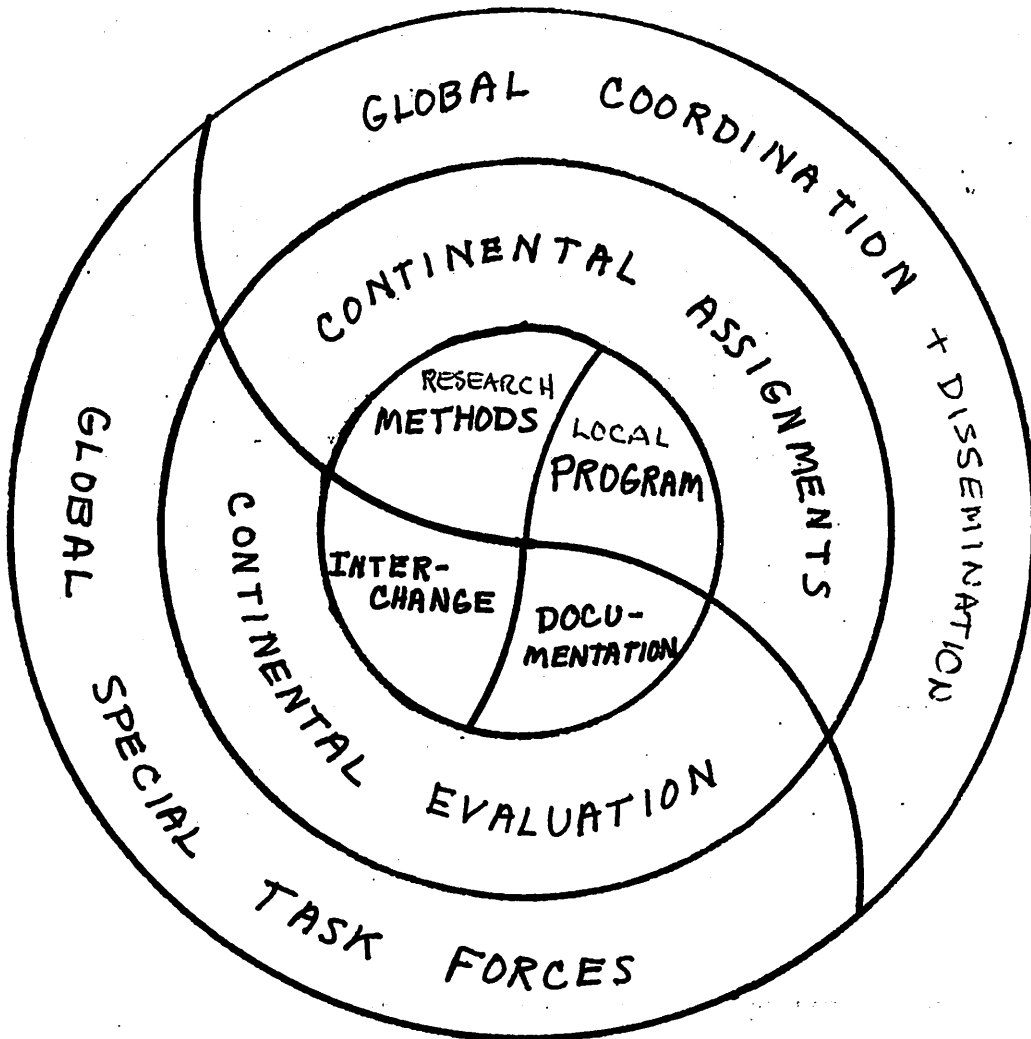
What is blocking us from achieving this potential fully is that we have imaged research as something separate from other missional activities. We have become less aware that all we do is research when we interchange, commonize models and reflect on what has really happened. This has resulted in our sometimes allowing both the quality of our research and our vision of it's potential to be narrowed.

The history of research in our body is a great one. It has been that which has united all that we have done and brought freshness and new perspectives. We have used research to develop program and program to do research. RSI came from and was used for theological research. Fifth City came from and was used for community development research. The IERD revealed interchange as a unification of research and programs. Our research has also held our vision beyond our current programs, it has provided reflective mechanisms to discern the authentically new and significant. Products have come from our research which were of immense value to the world, Imaginal Education is one example. Our research goes beyond data to depth understanding revealing the new for the use of all of society.

The time has come for us to redeclare ourselves as a body profoundly involved in research. We are able to decide that research is a high priority, high quality dimension of our life and mission which is capable of attracting research grants and producing products of high value to society. For several years our research has been running to catch up to our program. Research and program can act as one empowering each other. Research can be seen, not as something extra, but as a strategic tool within the total mission. Let us decide to release our passion for knowledge which will in turn empower our passion for the world.

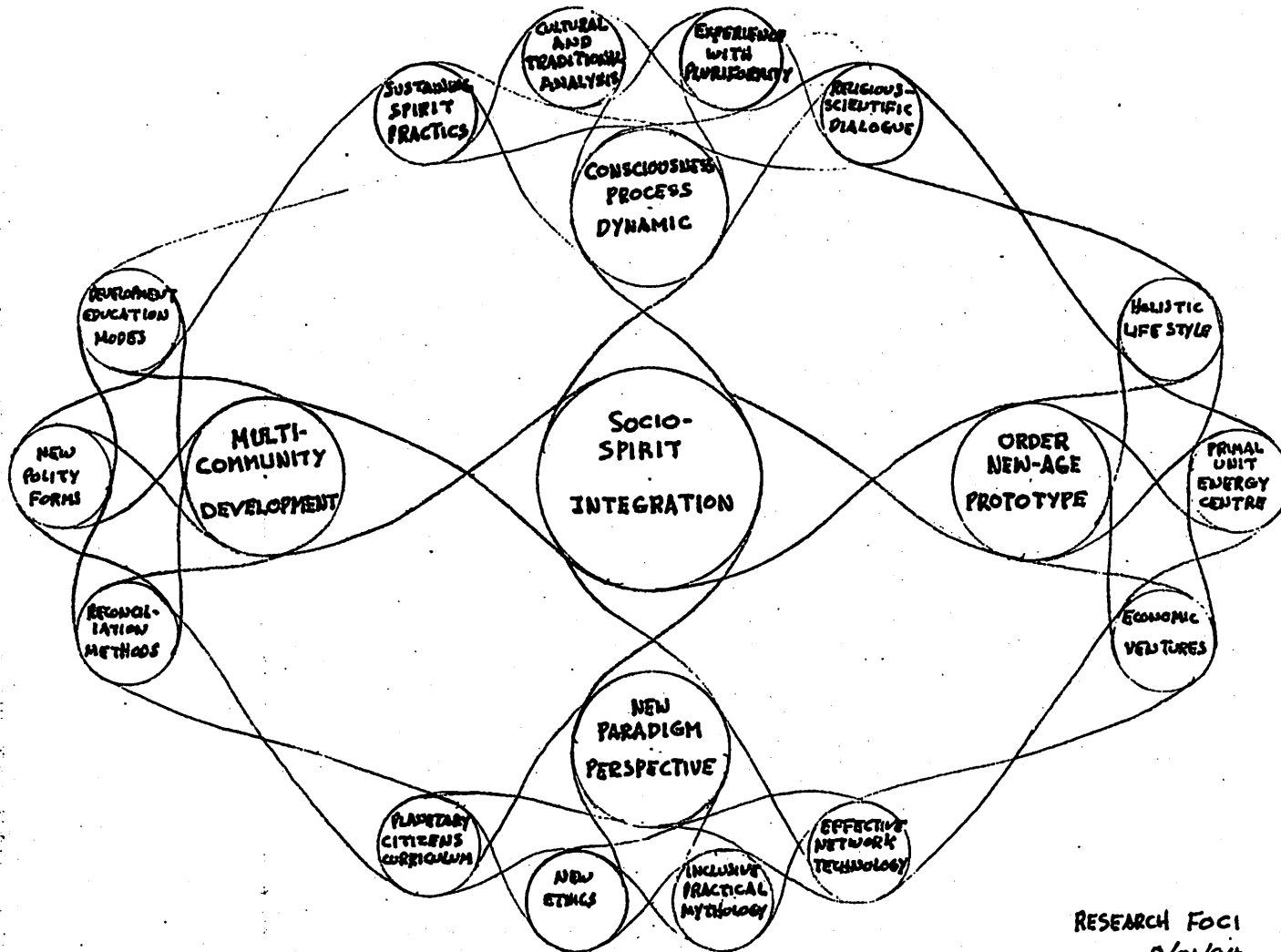
Research Interchange Mechanism

In light of our new global configuration, new forms of research and interchange are needed. This model is out to provide the primary unit with an increased role in practical research. The world needs this model to enable local people to participate effectively in the decisions that affect their lives and the entire planet. The Order needs this model to allow all individuals and missional units to participate in the creation of necessary common models for effective service and to keep ourselves continuously positioned on the edge.



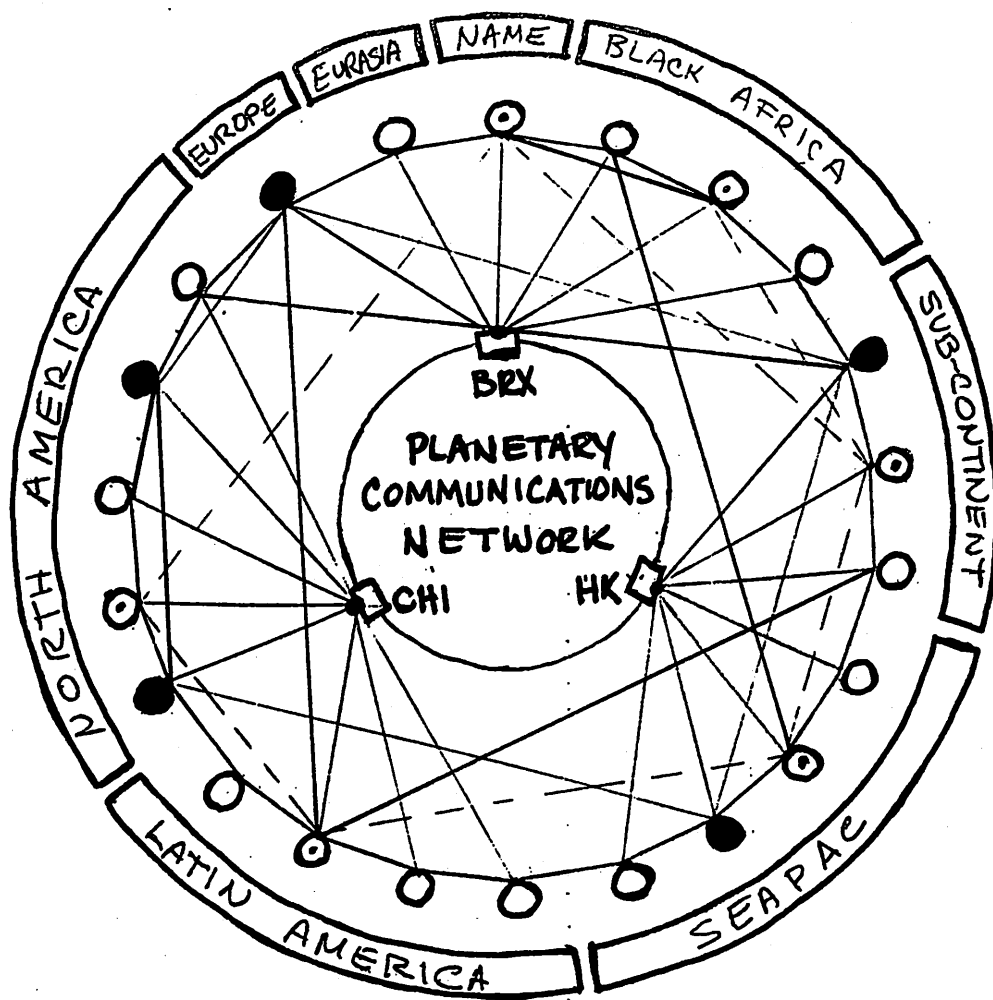
RESEARCH INTERCHANGE MECHANISM: **GUIDELINES**

1. Primary Units will assume major responsibility for implementing Global Research.
2. Primary Units will contribute to four major research foci, focussing on one arena each year.
3. A research cluster will consist of at least 4 primary units and will concentrate on one research foci.
4. Primary units will make one year designs for implementing their research assignment in conjunction with their local missional programs.
5. Primary Units will send quarterly reports to all primary units in their research cluster and to all 3 global service centers.
6. Continental events such as GRA's, Continental Councils, will provide the liveliness of the research network as well as informing the research deadlines.
7. Continents will assign primary units to each of the 4 major research foci; as well as assigning guides and deciding the one and four year research schedules.
8. The Global Service Center will provide common global guidelines for the research. They will also gather, integrate and disseminate research results semi-annually and be responsible for assigning special think tanks or task forces.
9. Continents will conduct annual evaluations of the research efforts to decide about continuation and/or expansion.
10. At the end of 4 years there will be an intensive pull-together at continental and global levels about the interrelationships of the 4 major foci, enabling a new grasp of the interrelated socio-spirit reality and to decide future research directions.



RESEARCH FOCI
8/01/84

Global Order Council		RESEARCH FOCI EDGES NETWORK: RESEARCH/INTERCHANGE		August 1, 1984
	NEW PARADIGM PERSPECTIVE	CONSCIOUSNESS PROCESS DYNAMIC	MULTI-COMMUNITY DEVELOPMENT	ORDER NEW AGE PROTOTYPE
	<u>Creation Itself Is in Jeopardy</u>	<u>Chronic Individual Disillusionment & Hopelessness</u>	<u>Chasms of Social Alienation & Confrontational Operating Modes</u>	<u>Split between Life & Vocational Commitment</u>
THE GLOBAL THE NECESSITY GLOBAL (Key NECESSITY Challenge)	<p>The emergence of the organic planetary paradigm reveals anew the crisis of corporate responsibility for our home.</p> <p>The Standpoint for Planetary Ethical Response</p>	<p>The new grasp of the interrelatedness of all of life has exposed the deep loss of faith of humankind in the possibility of the future.</p> <p>The Acceleration of the New Consciousness toward Critical Mass</p>	<p>As the cold hard facts of global poverty, the surviving style of well over 30 million refugees and the isolating despair of the developed world become more obvious, the possibility of social reconciliation becomes doubtful.</p> <p>The Catalysis & Creation of High Synergy Social Systems</p>	<p>The issues of unemployment and gaps in global distribution and the increase of technology has created a new awareness of the basic dualistic style of one's work and one's fulfillment.</p> <p>The Embodied Declaration of Authentic Community Style</p>
ORDER THE ORDER DESTINY (Key Question)	<p><u>The Standpoint for Planetary Ethical Response</u></p> <p>What is the life stance & mode to which we are calling humanity today?</p>	<p><u>The Acceleration of the New Consciousness toward Critical Mass</u></p> <p>What is the comprehensive picture of the conscious process and the dynamics of human transformation?</p>	<p><u>The Catalysis & Creation of High Synergy Social Systems</u></p> <p>What are new modes and experimental forms of social demonstration that will create a web of social reconciliation?</p>	<p><u>The Embodied Declaration of Authentic Community Style</u></p> <p>What are the form and shape for sharing the vitality and creative function of the Order's experiment as an intentional community?</p>
THE RESEARCH ARENAS	<ol style="list-style-type: none"> Planetary Citizen Curriculum The New Ethics Inclusive Practical Mythology Effective Network Technology 	<ol style="list-style-type: none"> Sustaining Spirit Practices Cultural & Traditions Analysis Experience with Pluriformity Documentation Religious-Scientific Dialogue 	<ol style="list-style-type: none"> Development Education Modes New Polity Forms Reconciliation Methods 	<ol style="list-style-type: none"> Holistic Life Style Primal Unit Energy Center Economic Ventures



MODEL: PLANETARY COMMUNICATION NETWORK

Interchange is the regular exchange of information among the primary units. It is not a research or polity form, but is a networking mechanism for communicating our thinking.

This communication network has to do with:

- a) our decision to operate as a planetary people,
- b) practically creating a global common memory and journey
- c) empowering local unit responsibility for learnings exchange and information digestion.

There are three basic components:

- 1) Networking Primary Units with Like Interests. Units that share common interests (i.e. economic ventures, impacting educational structures, Phase I, multi-community catalysis, etc.) would exchange among themselves at least quarterly, and yearly produce an in depth report on their arena for distribution to all the primary units.
- 2) Global Order Exchange. Create a more imaginal and in depth form of reporting through a quarterly report among the units and a Planetary Update Retreat quarterly to digest and reflect on the order globally.
- 3) Electronic Interchange Systems. An inclusive electronic interchange model in order to facilitate economical, rapid interchange of data between locations.

Planetary Communication Network (cont'd)

Consensus Points

1. Every primary unit be linked with at least one "interest" network.
2. More depth and imaginal reporting among primary units in the form of a quarterly Global Order Exchange. This would replace the weekly Global Order Report.

Additional work

1. How to make the statistical data needed for missional work, available before full computer link-up is realized.
2. What is the most effective and efficient flow of interchange--does everything go through a service center and out--or what interchange can happen unit to unit.
3. Decide the interest arenas, or critical areas for interchange networking.

Continental Decisions

1. How to interchange on particular programs.
2. what will be the patterns and rhythms of interchange.

Local Decisions

1. How does a primary unit interchange across its assigned geography with movemental colleagues.
2. Decide to participate in the Global Order Exchange system, including translation where needed.

"GLOBAL ORDER" EXCHANGE

(Replacing the Global Order Report)

How it is going to happen

Each primary unit will send a 2-page report and 1 page of "personal tidbits" to the "Interchange Service Center" each quarter. This will happen on the following schedule:

	Qtr. II	Qtr. III	Qtr. IV
Sphere East	Oct	Jan	Apr
Sphere South	Nov	Feb	May
Sphere West	Dec	Mar	June

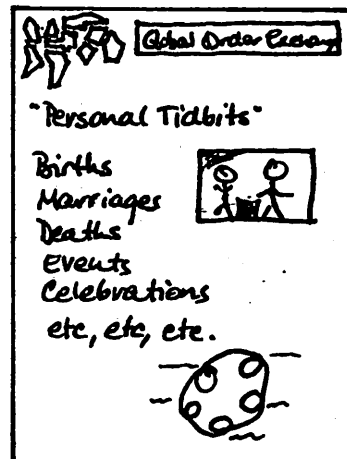
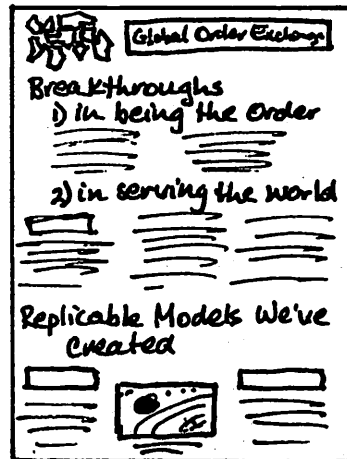
- mailed from PRIMARY UNIT on the 1st of the month.
- mailed from SERVICE CENTRE to all primary units on the 30th.

THIS REQUIRES - 2 one-day sessions in each primary unit per quarter.

1. to prepare the report - through a reflective workshop involving house members and colleagues.
2. A "Planetary Update Retreat" at the end of the quarter, look corporately at the 3 Exchanges received and reflect on learnings and implications.

SUBSCRIPTIONS will be available for Committed and Covenanted People where no house is located.

What it will look Like



2-page Report.

ELECTRONIC INTERCHANGE SYSTEMS

MODEL

An inclusive electronic interchange model for the order in order to facilitate economical, rapid interchange of data between locations.

Components

Telephone, Telex, Computer System, Videotape equipment, Telefax

Vision

Within the next four years, every Primary Unit will have a computer system for its own data processing and storage. Each Primary Unit will be linked to every other Primary Unit through an international network accessible by local telephone lines. Each Primary Unit could therefore communicate with every other Primary Unit much faster than by mail and more economically than by telephone or telex. This system would require that each Primary Unit have a computer, printer, telephone and a modem.

Guidelines

- Centralize all globally useful data (eg. development & framing info on multi-national organizations, financial statements, Human Resources Data Base, Master File, etc.)
- Locally store local and/or continental data
- Centrally index all curriculum manuals, operational manuals, research documents, etc. for global reference
- Use international network link-up only for urgent data needs
- Bill international network use locally
- Mail disks for exchange of non-urgent and high bulk data (eg ITI manuals, etc.)
- Start where we are and move forward -- don't try to enter archives
- Move toward IBM PC compatibility

Implementation Phases

- Year I - Commonize data base format regardless of local technology (card file, etc.)
 - Establish initial linkages (recommendation: link Global Service Centres globally, N.A. & SEAPAC continentally)
 - Do a future systems needs analysis (what software we will need to have a comprehensive interchange system)
- Year II- Move toward all PU's obtaining access to computer systems
 - Expand network to link all PU's with computer capacity
- Year III- Evaluate present system
 - the system if at all possible
 - All planetary and continental data bases operational

POINTS OF CONSENSUS

1. Move toward fuller use of electronic technology for interchange
2. Do a futuristic analysis of our needs re. computer hardware and software
3. Establish a common data format (recommend it be based on Chinex computerized Masterfile)
4. Compatibility is a value. (recommend we move toward IBM compatible computers)
5. Ability to link all computers based on established criteria

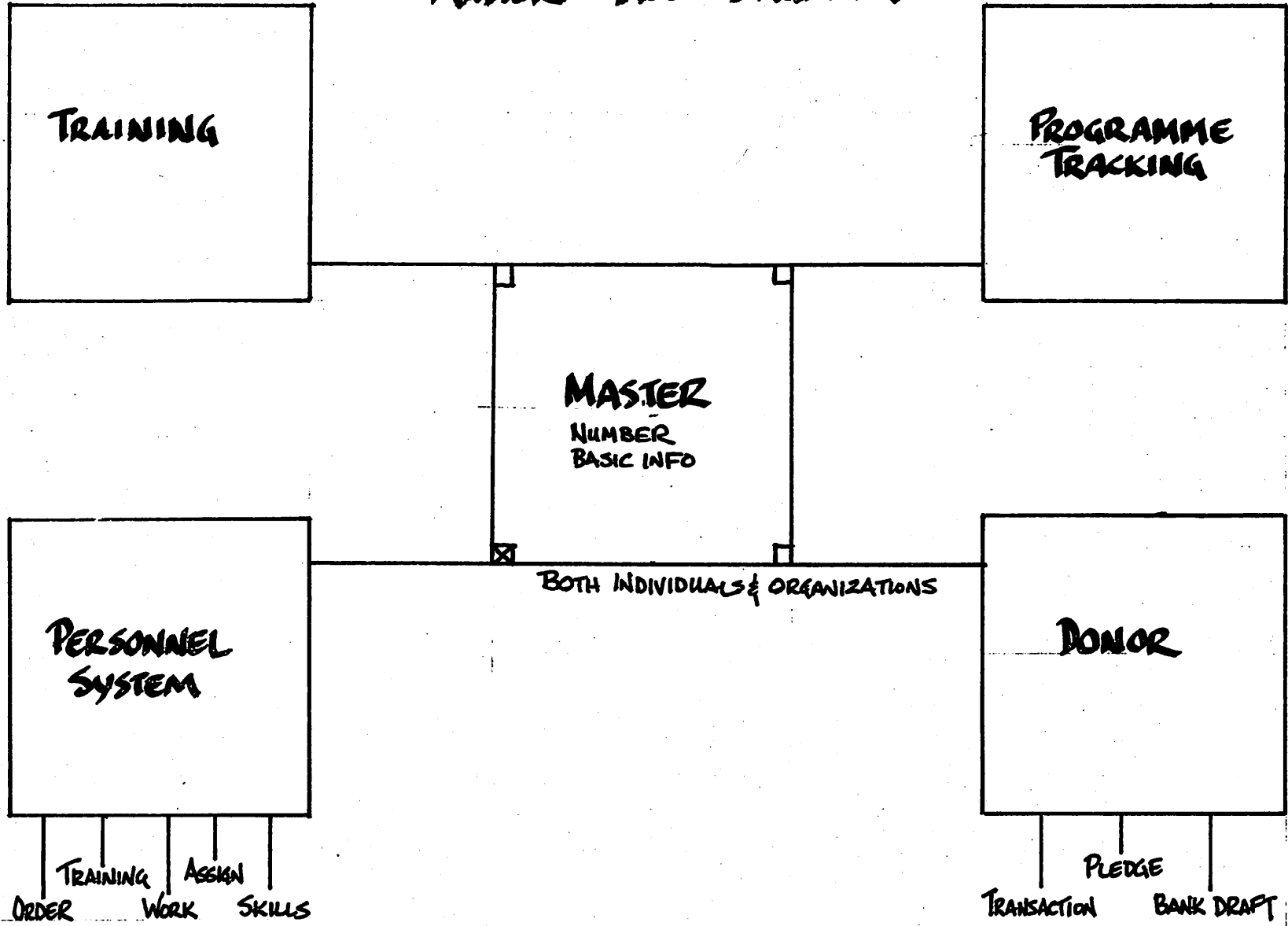
ADDITIONAL WORK

- Research which international network to use based on cost and extensiveness
- Get more clarity on how to use video and telfax
- Decide how systems analysis gets done
- Budgets
- Redistribute present equipment

CONTINENTAL/LOCAL DECISIONS

- Will North America and SEAPAC be linked this year?
- Which PU's will get computers this year?

MASTER FILE DIAGRAM



EXISTING COMMUNICATIONS/DATA EQUIPMENT SUMMARY

TYPES PLACES	COMPUTERS	PRINTERS	MODEMS	HOUSES WITH TELEPHONES	TYPEWRITERS			PHOTOCOPIERS		PRINTING			VIDEO MACHINES	
					ELECTRIC	MANUAL*	ELEC- TRONIC	HAVE	FREE ACCESS	PRINTER	OTHER MACHINES	FREE ACCESS	HAVE	ACCESS
22 ANCHOR HOUSES	11 house 3 pers. 3 access.	10 house 1 pers.	4	17 houses 2 access.	20	16		3	6		4	2	6	7
7 STRATEGIC LOCATIONS	1	0	0	4 houses 1 access.	4 house 1 access	7		2	2		3	1	1	2
3 SERVICE CENTERS	17 house + 1 system with 8 stations	11	2	2 centers 1 with 64 lines	6		1	3		3	1		8	
27 OTHERS	13 house 6 pers. 2 access	15	7	24 houses 3 access	17 house 1 access	12	5	9	7	2	3	2	8 + 12 in Nagpur	4
TOTALS	42 hs 9 pers 1 system 5 access	36 hs 1 pers	13	47 hs 1 system 6 access	47 hs 2 acc	35	6	17	15	5	11	5	23 + 12 Nagpur	13

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NOTES

* Recorded as manual if undesignated.

Television data was incomplete.
 5 locations indicated Telefax availability.
 7 locations had corporate cameras.
 2 film projectors owned.
 9 slide projectors indicated
 Telex availability is quite limited.

COMPUTER TYPES SUMMARY

TYPES	ANCHOR HOUSES	STRATEGIC LOCATIONS	SERVICE CENTERS	OTHERS
TRS-80, Model II	1 house		2	
	1 access	1 personal		
TRS-80, Model 16	1		2	
TRS-80, Model 12			1	
TRS-80, Model 100	1		3	
Kaypro				1 house
				1 personal
Kaypro X				2
Kaypro II	2	1		2
Kaypro IV	1			
Apple II	1			1 house
				1 personal
Apple IIE			2	1 personal
Apple II+				1
Dictaphone WP				1
IBM PC	2		6	2
	1 access			1 personal
IBM 820 I	1			
Novell Hard Disk Network			1 system(8)	
Commodore CBM			1	
Commodore 64				2 personal
Osborne	1 personal			
Sinclair EX-81	1 personal			
Chameleon, 256K, IBM compatible				1
NEC 8001				1
Franklin Ace 1000	1 personal			
Unspecified	1 access			1
				2 access

NOTE: Brussels and Hong Kong equipment were logged under Service Centers.