

# THE TIME OF THE NEW REALITY



**WORKBOOK**  
GLOBAL PRIORS COUNCIL  
1978

## **GLOBAL PRIORITIES FOR YEAR 1978-1979**

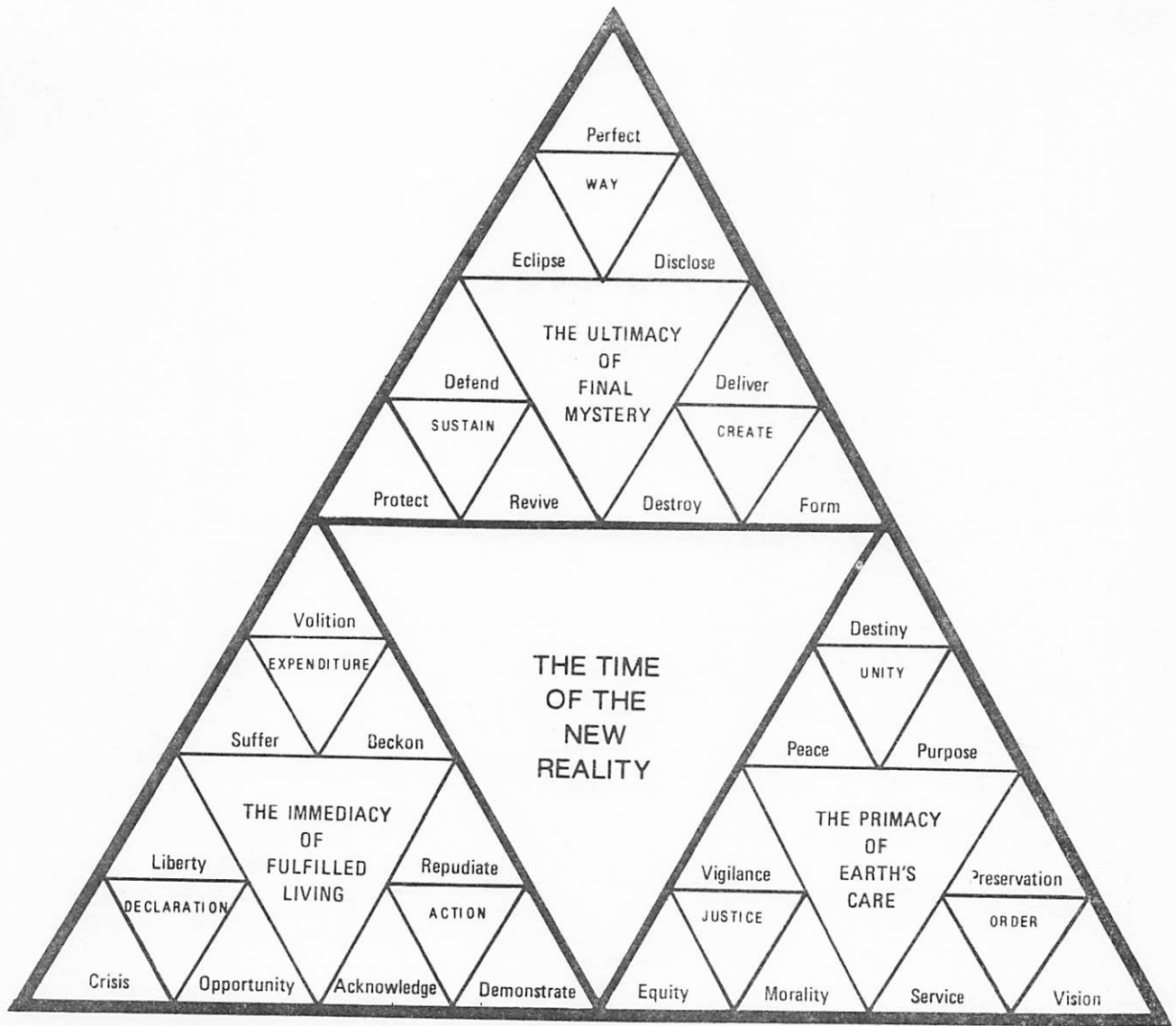
1. Global Community Forum Escalation
2. 250 Village Pearls
3. Seven Nation Saturation
4. Human Development Showpieces
5. Aiming the Impact Arsenal
6. Strategic Project Expansion
7. The Year of Australia
8. Metro Colleague Engagement
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10. Global Operations Spotlight
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13. Profound Human Realm
14. Global Panchayat Presence

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# GLOBAL PRIORS COUNCIL - 19-29 July

July 1978  
Council Planning T/F/M

The Futuric Context					The Historical Beckonings					
The Symbolic Gathering	The Specific Reports		The Historical Mandates		Challenging Issues	The Focusing Memorials		The Specific Maneuvers		The Symbolic Sending
Opening	Areas/Centrum		Learnings/Mandates		Gifts	Years Concensus		Strategic Action		Closing
19 wed.	20 thurs.	21 fri.	22 sat.	23 sun.	24 mon	25 tues	26 wed.	27 thurs	28 fri.	29 sat.
DAILY OFFICE				House Church	DAILY OFFICE					Grand PLENARY
BREAKFAST					BREAKFAST					
COLLEGIUM					COLLEGIUM					
Travel and PREPARATION	AREA/CENTRUM REPORTS		HISTORICAL MANDATES		PANCHAYAT ADDRESS	THE MEMORIALS		AREA/CENTRUM MANEUVERS		
	THE NEW REALITY									
						MEMORIALS BRAIN-STORM				House Church
PRAYERS										
Opening	Global Social Demonstrat'n			Global Community Forum			Outing		Final Celebrat'n	
THE WINNER'S CIRCLE										



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UNIVERSE ADDRESSED	The Depth Meaning of History				The Depth Meaning of Formation			
	TIMES	SOCIETY	TWC	REALITY	MYSTERY	SOCIETY	TWC	CREATION
TRIANGLE EMPHASIS								
TOPIC TITLE	Time of The New Reality	Primacy of Earth's Care	Immediacy of Fulfilled Living	Ultimacy Of Final Mystery	Profound Human Signification	Role of Human Catalysis	Power of Corporate Vocation	Eternal Historic Destiny
HISTORICAL REFERENCE	HRN Toward Journey of Civilization	Stories of Earth's Heroes	Tillich's Eternal Mpw	Historical Religions	Divine Right of Kings	China's Revolution	Gogarten: Christ the Crisis	Kaz: Crimson Line
SOCIOLOGICAL EVENTFULNESS	Cultural Scientific Revolution	Global Inter- Dependence	Family's Shift	The Seven Revolutions	Roots  Holocaust	Grass Roots Resurgence	Corporate Experiments	Collapse of Western Civilization
THEOLOGICAL POETRY	The Kairotic Time	Kingdom In World	Reign Of Christ	Sov'ignity of God	Ever Presentness of Kingdom	Loving This World	Responsible to God for World	The People of Strange Hope
SCRIPTURAL GROUND	The Time Is At Hand	Let My People Go	It Has Been Revealed To You	Behold A New Heaven and New Earth	Wise and Foolish Virgins	Don't Hide Light Under Bushel	Thy Kingdom Come on Earth as It is in Heaven	It is Fulfilled
RATIONAL FRAME	Keys to the Kingdom	Foundation of Social Concern	Sovereign of Plentitude	Maneuvers of Void	Mythology of New	Meaning of Service	Mystery of Community	Sustenance of Creation
EXISTENTIAL ADDRESS	Beginning of New Aeon;	Weight of Moral Issue	Vision Beyond Temporality	Living Historical Urgency	Deciding Human Potential	Risk of Demonstration Signs	Embracing Missional Expenditure	Confidence in Being
DEPTH QUESTION	How Does This Time Come to Be?	What Must We Do To Order the New?	Why Do Some See and Others Do Not?	How Do We Know It's the Mystery's Call?	What Story Do We Tell About What Is Happening?	How Can We Impact the Whole?	Do we embody what is to come?	What is the Epilogue we are Living?
PHENOMO- LOGICAL EDGE	Return From Center	Trusted By Being	Living the Moment	Befriend the Unknown	Endless World View	Surrenduring the Future	Offering your Sentness	Doom of own Creation
MISSIONAL WARNINGS	Refusal to Read Signs of Times	Not Creating Utopia Dream	There will always be only a signal remnant	Former Allegiance to Mystery	Overseeking Linear Accomplishment	Temptations of Routine Mindset	The new is not everyone being like us	Refusing the Temporality of All

# THE TIME OF THE NEW REALITY

<b>THE ACTIVITY OF THE MYSTERY</b> <i>The Depth Journey of History</i>				<i>The Depth Awareness of Humanness</i>	<b>THE RESPONSE OF THOSE WHO CARE</b> <i>The Depth Engagement of Creation</i>			
The Spirit Motif Frame	The Kingdom Come Study	The Primacy of Earth's Care	The Immediacy of Fulfilled Living	<b>The Profound Humanness Module</b>	The Signification of Human Society	The Catalysis of Social Exemplification	The Profundity of Corporate Vocation	The Address of Historic Church
T	F	S	S	M	T	W	T	F
<b>The Historical Grounding</b>				<i>The Corporate Writing</i>	<b>The Contemporary Directions</b>			

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## IN THE TIME OF THE NEW REALITY

There are times in history when Humanity experiences a convergence, a rush, a simultaneous breaking-up and recreating of the primal forms and structures of civilization itself. Such times are mysteriously objective and awesome in their proportions, calling forth new relationships, new inter-change, and new self-awareness. Fundamentally this is experienced as a change in the Mystery's relationship to the creation; which is to say there has occurred a gestalt shift in social self-consciousness itself. In such happenings, individuals and groupings arise who see in these happenings the potential and responsibility for interpreting afresh and demonstrating anew the possibilities which this new reality allows.

These events have been variously described in language, but always they have been in high poetry of cosmic proportions, and in religious mythologies and symbols which describe creation, re-creation, fulfillment, and the ultimate completion of history itself. In the poetry of Christianity it has been described as the "Kingdom of God" -- its dawning, its nowness, its yet-to-be-ness, its hiddenness, its fulfillment.

Those who for no understandable reason find themselves called to continually care for the sustaining, preserving, and spirit deepening in society know this to be the intrusion of the very force of creation itself, necessitating a fresh articulation of human significance, including the archaic past and the not-yet future virtually forced upon it. This will be grounded in new forms more adequate to, and embodying the expanded awareness of, the mystery's design for the creation. There bursts forth from all this a new awareness of justice, unity, and order expanded, broadened and deepened.

Some experience such a time as upheaval and threat; others see in it, though hidden, the very intent of the Mystery and act upon it providing by announcement and deed the many and varied opportunities for society to embrace the times with a corresponding creation.

Those who so act, know and experience themselves to be at-one with the very source of such a kairotic moment in time and seek only to know, be and do in concert with that power. They seek only to respond to the indicative reality which has burst into society and is operative in history. They know such times to be the chance the creation has been "awaiting" and move forcefully to allow society to realize itself, or better put, to leave residues of the creation's intent which will forever be a sign of a still further realization yet to be.

Such a time creates by its very force a new articulation of the human story. It reshapes the corporate destiny and the myths of social meaning.

## THE KEYS OF THE KINGDOM

There is a strange depth in reality which appears to be the ground of all or even beyond the ground, the preface to everything, that all peoples have known. Such awareness has been the basis of personal integrity or self understanding; the foundation of social concern or historical framing; the sovereign of plenitude or being fulfillment. In each culture there were images for each of these three areas of profound humanness that held before consciousness the empirical reality of self consistency, care for others and the fulfillment of being. Now these awarenesses and images are stored up in the symbols of historical religions. The fourth awareness has to do with final reality itself, the Mystery. This completes the "other world" dynamics held in the chart.

THY KINGDOM COME

The Prayer of the Church for God's Kingdom on Earth

We are otherworldly, or we are secular--but in either case this means we no longer believe in God's Kingdom. We are hostile to the earth because we want to be better than the earth, or we are hostile to God because he deprives us of the earth, our mother, we seek refuge from the power of the earth, or we plant ourselves stubbornly and firmly upon it--but in either case we are not the wanderers who love the earth that bears them. Wanderers who love the earth aright do so only because it is on this earth that they make their approach to that alien land which they love above all else, except for which they would not be wandering at all. Only wanderers of this kind, who love both earth and God at the same time, can believe in the kingdom of God.

We are otherworldly--ever since we hit upon the devious trick of being religious, yes even "Christian," at the expense of the earth. Otherworldliness affords a splendid environment in which to live. Whenever life begins to become oppressive and troublesome a person just leaps into the air with a bold kick and soars relieved and unencumbered into so-called eternal fields. He leaps over the present. He disdains the earth; he is better than it. After all, besides the temporal defeats he still has his eternal victories, and they are so easily achieved. Otherworldliness also makes it easy to preach and to speak words of comfort. An otherworldly church can be certain that it will in no time win over all the weaklings, all who are only too glad to be deceived and deluded, all utopianists, all disloyal sons of the earth. When an explosion seems imminent, who would not be so human as to quickly mount the chariot that comes down from the skies with the promise of taking him to a better world beyond? What church would be so merciless, so inhuman, as not to deal compassionately with this weakness of suffering men--and thereby save souls for the kingdom of heaven? Man is weak; he cannot bear having the earth so near, the earth that bears him. He cannot stand it, because the earth is stronger than he and because he wants to be better than the evil earth. So he extricates himself from it; he refuses to take it seriously. Who could blame him for that--who but the have-nots in their envy? Man is weak, that's just the way he is; and this weakling man is open to the religion of otherworldliness. Should it be denied him? Should the weakling remain without help? Would that be in the spirit of Jesus Christ? No, the weak man should receive help. He does in fact receive help, from CHRIST. However, Christ does not will or intend this weakness; instead, he makes man strong. He does not lead man in a religious flight from this world to other worlds beyond; rather, he gives him back to the earth as its loyal son.

Be not otherworldly, but be strong!

Or we are children of the world. Whoever feels that what has been said thus far does not apply to him at all had better watch out that what is now about to be said does not strike painfully home. We have fallen into secularism, and by secularism I mean pious Christian secularism. Not the godlessness of atheism or cultural Bolshevism, but the Christian renunciation of God as the Lord of the earth. In this renunciation it becomes evident that we are indeed bound to the earth. We have to struggle with the earth to come to terms with it. There is no other way. Power stands against power. World stands against

church, worldliness against religion. How could it be otherwise than that religion and church are forced into this controversy, into this struggle? Moreover, faith is compelled to harden into religious habit and into morality, and the church must become an organ for effecting religious and moral reconstruction. So faith spruces up its weapons because the powers of the earth compel it to do so. After all, we are supposed to represent God's cause. We have to build for ourselves a strong fortress in which we dwell safe and secure with God. We will build the kingdom.

This joyous secularism also affords a splendid environment in which to live. Man--even religious man--likes a good fight; he likes to put his strength to the test. Who would begrudge him this gift of nature--who but the have-nots in their envy? This pious secularism also makes it possible to preach and to say nice things. The church may be certain, if only it makes a somewhat more spirited effort in this direction, that it soon will have on its side in this happy war all the brave, the resolute, the well-intentioned, all the overly loyal sons of the earth. What upright man would not gladly represent the cause of God in this wicked world and do as the ancient Egyptians are said to have done? They carried the images of their gods against the enemy--in order to hide behind them! Only now man wants to hide not just from the enemy, the world, but from God himself, from that God who destroys whoever would front for him on earth. It is not God's will that any man, on the sheer strength of his own superabundant power, should take over for God on earth, like the strong take care of the helpless. On the contrary, God manages his own cause; and out of his own free grace he accepts man, or does not accept him. God himself intends to be Lord on earth, and he regards all man's exuberant zeal on His behalf as a real disservice. Herein lies our Christian secularism, that in our very desire to see that God gets everything that is his due in the world we actually evade God himself, and so love the earth for its own sake, for the sake of this struggle. But we do not thereby really elude God. He always brings us back under his own lordship.

Become weak in the world and let God be the Lord!

Now otherworldliness and secularism are only two sides of the same thing, namely, disbelief in God's kingdom. They disbelieve who would flee the world to reach it, seeking it in a place removed from all their troubles; and they also disbelieve who suppose that they are to erect it themselves as a kingdom of this world. Whoever evades the earth does not find God. He finds only another world: his own better, more beautiful, more peaceful world. He finds a world beyond, to be sure, but one that is not God's world, that world which is dawning in this world. Whoever evades the earth in order to find God, finds only himself. Whoever evades God in order to find the earth does not find God's earth; he finds only the jolly battleground of a war which he himself incites, a war between the good people and the bad, the pious and the blasphemers--in short, he finds himself. Whoever loves God, on the other hand, loves him as Lord of the earth as it is; and whoever loves the earth loves it as God's earth. Whoever loves God's kingdom, loves it wholly as God's kingdom, but he also loves it wholly as God's kingdom on earth. And he does so because the King of the kingdom is the Creator and Preserver of the earth, who has blessed the earth, and who created us out of it.

But--God has cursed the blessed earth; we live on the cursed ground that bears thorns and thistles. But--it is to this cursed earth that Christ has come; the flesh Christ bore was taken from this ground; on this ground the Tree of the curse has stood. And it is this second "but" that establishes the kingdom of Christ as God's kingdom here on the cursed ground. Thus the kingdom of Christ is a kingdom that, coming from above, is sunk down into the cursed ground. It is here present, but as the hidden treasure in the cursed ground. We pass it by without even knowing it, but the fact that it goes unseen becomes a judgement upon ourselves: "You have seen only the ground, its thistles and thorns, maybe even its seed and its grain, but you have not found the hidden treasure in the cursed ground." Indeed, it is this hiddenness which really constitutes the curse that weighs upon the ground of the earth: not that it bears thistles and thorns, but that it conceals God's countenance, so that even the deepest furrows of the earth do not unveil for us the hidden God.

If we are to pray for the coming of the kingdom, we can do so only as those who are wholly on earth. No one can pray for the kingdom who tears himself away from his own troubles and the troubles of others, who in the detachment and seclusion of his meditative moments is concerned only for his own salvation. There may be times when the church can endure even that, but this is not one of them. The hour in which the church today prays for the kingdom is one that forces the church, for good or ill, to identify itself completely with the children of the earth and of the world. It binds the church by oaths of fealty to the earth, to misery, to hunger, to death. It makes the church stand in full solidarity with evil and with the guilt of the brother. The hour in which we today pray for God's kingdom is the hour of utmost togetherness with the world, a time of clenched teeth and trembling fist. It is no time for solitary whispering, "O that I may be saved," but for joining in the common silence that cries aloud, "O that this world, which has forged us unto a unity in the crucible of grief and pain, may pass away, and thy kingdom come to us." It is the eternal right of Prometheus to love the earth, the earth which is "the mother of all" (Ecclus. 40:1) it is this right which allows him to draw near the kingdom of God, in a way that the coward fleeing to worlds beyond cannot.

No one can pray for the kingdom either who thinks up a kingdom for himself in terms of boldly conceived Utopias, of dreams and hopes, who lives for his own world-view and knows a thousand programs and prescriptions by which he would like to cure the world. If we just take an honest look at ourselves sometime when we catch ourselves thinking such thoughts, we'll be in for a real surprise. None of us knows what it is he really wants. The question is a very simple one: Just how do you conceive your kingdom of God on earth? What do you really want men to be like? More moral, more pious, more homogeneous? Should they be less emotional? No longer sick and hungry, or subject to death? Should there no longer be the intelligent and the ignorant, the strong and the weak, the poor and the rich? It is actually astonishing that the moment we honestly try to ask and to answer this question we no longer know which way to turn. We want the one all right, but then--for good reasons --we don't want it either. If we think at all seriously and honestly about .., we must realize that it is utterly impossible for us to come up with any kind of a Utopian scheme for a kingdom of God on earth. The possibility of

thinking in universal terms, of achieving a comprehensive view of things, is simply closed to us. All our hopes of turning the cursed ground into the blessed ground, and thus regaining it, are doomed by the fact that it is God himself who cursed the ground, and is alone able to take back what he said and bless the earth again. We must be aroused from the intoxication with which the poison of the cursed earth has drugged us; we must be sobered up. The earth wants us to take it seriously. It will not let us escape, either into the salvation of other-worldly piety or into the Utopia of a this-worldly secularism. Instead, it comes right out and shows us how it is enslaved in finitude. The earth's enslavement though is our enslavement as well; with it we too are subjugated.

Death, loneliness, and desire--these are the three powers that enslave the earth. Better, these are the one power, the adversary or evil one, who will not surrender the rights he has gained over the fallen creation. Better yet, these are the power of the curse that came forth from the mouth of the Creator. And this is why with our Utopias we do not get beyond our own death, loneliness, and desire; they all belong inextricably to the cursed earth. But in fact we are not supposed to get beyond them at all. On the contrary, the kingdom comes to us, comes into our death, into our loneliness, into our desire. It comes precisely there where the church perseveres in solidarity with the world and expects the kingdom solely from God.

"Thy kingdom come"--this is not the prayer of the pious individual who wants to flee from the world, nor is it the prayer of the fanatical utopianist who stubbornly insists on reforming the world. Rather, this prayer is prayed solely by the congregation of the children of the earth, who refuse to separate themselves from the world and who have no special proposals to offer for its improvement. The people of this community also do not consider themselves superior to the world, but persevere together in the midst of the world, in its depths, in its trivialities and bondages. They persevere because in this kind of existence they now demonstrate their loyalty in their own curious way, and they steadfastly keep their eyes on that strange place in this world where they perceive in utter amazement God's breaking through the curse, his unfathomable "Yes!" to the world. Here at the very center of this dying, disrupted, and desirous world something becomes evident to those who can believe--believe in the resurrection of Jesus Christ. Here the absolute miracle has occurred. Here the law of death is shattered. Here the kingdom of God itself comes to us on earth, comes into our world. Here God binds himself to the world and gives the blessing that abolishes the curse. It is just in this occurrence that the old earth is affirmed and that God is hailed as Lord of the earth. Again, it is this occurrence that overcomes, breaks through, and destroys the cursed earth, and promises the new earth. God's kingdom is the kingdom of the resurrection on earth.

We struggle against this kingdom with our two-faced infidelity. We place limits for God by declaring in feigned humility that God cannot come to us because he is too great. His kingdom is not meant for this earth. God and his kingdom are found only in an eternal beyond. But what humility could presume to determine the limits of God's action--the limits of him who died and rose again? This humility is nothing other than the poorly concealed pride of those who themselves pretend to know what God's kingdom is and who now, in just as poorly concealed zeal, want to perform the miracle themselves. They

themselves want to build the kingdom of God, and they perceive the coming of this kingdom in the strengthening of the church, the Christianizing of culture, politics, and education, and a renewing of Christian practices. In this way they simply fall again under the curse of the earth, in which the kingdom of God is hidden like a treasure. Who could so completely deceive themselves that they do not see that it is God himself, and God alone, who effects this breakthrough, this miracle, namely, the kingdom of the resurrection?

It is not a matter of what God could do and what we could do, but rather of what God has done for us, and wants to do again and again, that provides the basis for our prayer for the coming of the kingdom. The kingdom of God is meant for the earth; it comes to this earth that stands under the curse. It breaks through the law of death, of loneliness, and of desire in the world, and it is entirely God's kingdom, his action, his word, his rising from the dead. It really is the miracle, God's miracle of breaking through death to life, and it is this miracle that supports our faith and our prayer for the kingdom. Why should we be ashamed that we have a God who performs miracles, who creates life and conquers death? A "god" who can perform no miracle--that would be a description of ourselves! If God is really God, then he himself, as well as his kingdom, is miraculous--indeed, the absolute miracle! Why are we so anxious, so cautious, so cowardly? God will shame us all when one day he lets us see things that are a thousand times more miraculous than anything till now. We will be ashamed before him, the miraculous God. Thus we look upon his miraculous action and pray, "Thy kingdom come to us."

The petition for the kingdom is not the begging of the anxious soul for its own salvation. It is not Christian trimmings to be used by those who would reform the world. It is rather the petition of the suffering and battling congregation in the world on behalf of the human race, asking that God fully manifest his glory in it. Our question today is not about God and the individual, but God and mankind. Our prayer today is not that God should come to dwell in our souls, but that God should create his kingdom in our midst. But how does God's kingdom come to us? The answer is that it comes in exactly the same way that God himself comes, namely, in breaking through the law of death, in the resurrection, in the miracle; and yet, at the same time, in the "Yes" to the earth, in his entering into its orders, its communities, its history. Both ways belong inextricably together, because only where the earth is fully affirmed can its curse be seriously broken through and destroyed, and only the fact that the earth's curse is broken permits the earth to be taken with real seriousness. In other words, God manages the earth in such a way that he breaks through its law of death. Thus God is always both the one who binds himself to the earth and the one who breaks its curse.

The earth to which God binds himself is the earth he preserves, the earth that is fallen, lost, and cursed. He binds himself to it as he does to his work. But where God is, there also is his kingdom. God always comes with his kingdom. His kingdom must go the same way he goes. It comes with him to the earth, and it is present among us in no other way, than in a two-fold form: first, as the final kingdom of the miraculous resurrection that breaks through, negates, overcomes, and destroys all kingdoms of the earth, all the kingdoms built by man, which are subject to the curse of death; and second, and simultaneously, as the kingdom of order that affirms and preserves

the earth with its laws, communities, and history. Miracle and order--these are the two forms in which the kingdom of God appears on earth. The kingdom is always divided in this way; miracle as breaking through all order, and order as preservation in preparation for the miracle; but also, miracle completely veiled in the world of orders, and order enduring completely by virtue of its being limited by miracle. The form in which the kingdom of God attests itself as miracle we call the church; the form in which it attests itself as order we call the state.

The kingdom of God exists in our world exclusively in the duality of church and state. Each is necessarily related to the other; neither exists for itself. Every attempt of one to take control of the other disregards this relationship of the kingdom of God on earth. Every prayer for the coming of the kingdom to us that does not have in mind both church and state is either otherworldliness or secularism. It is, in any case, disbelief in the kingdom of God.

The kingdom of God assumes form in the church insofar as the church bears witness to the miracle of God. The function of the church is to witness to the resurrection of Christ from the dead, to the end of the law of death of this world that stands under the curse, and to the power of God in the new creation. The kingdom of God assumes form in the state insofar as the state acknowledges and maintains the order of the preservation of life, and insofar as it holds itself responsible for protecting this world from flying to pieces and for exercising its authority here in preventing the destruction of life. Its function is not to create new life, but to preserve the life that is given.

Therefore, the power of death, of which we spoke, is destroyed in the church by the authoritative witness to the miracle of the resurrection, whereas in the state it is restrained by the order of the preservation of life. With its complete authority, with which it knows itself solely responsible for the order of life, the state points to the church's witness to the breaking up of the law of death in the world of the resurrection; and with its witness to the resurrection, the church points to the preserving, ordering action of the state in the preserved world of the curse. Thus they both witness to the kingdom of God, which is entirely God's kingdom and wholly a kingdom for us.

The kingdom of God assumes form in the church insofar as here the loneliness of man is overcome through the miracle of confession and forgiveness. This is because in the church, which is the communion of saints created by the resurrection, one person can and should bear the guilt of another, and for this reason the last shackle of loneliness, hatred of others, is removed, and community is established and created anew. It is through the miracle of confession, which is beyond all our understanding, that all hitherto existing community is shown to have been an illusion and is abolished, destroyed, and broken asunder, and that here and now the new congregation of the resurrection world is created.

The kingdom of God assumes form in the state insofar as here the orders of existing communities are maintained with authority and responsibility. Lest mankind fall apart through the desires of individuals who want simply to go their own way, the state takes the responsibility in a world under the curse for the preservation of the orders of communities, such as marriage, family, and nation. Not the creation of new communities, but the preservation of communities as given is the function of the state.

In the church the power of loneliness is destroyed in the confession-occurrence; in the state it is restrained through the preservation of community order. And, again, in its limited action the state points to the final miracle of God in the resurrection, just as in its authoritative witness to God's breaking through to the world, the church points to the maintenance of order in the world under the curse.

The kingdom of God assumes form in the church insofar as the power of desire is transfigured through the testimony of God's miracle. The desire of man, who is wholly turned in upon himself, is condemned, nullified, and destroyed in the proclamation of the cross and the resurrection of Jesus Christ. At the crucified body of Christ our desire is judged. Yet, at the same time, it is transfigured and created anew in the resurrection world, where it becomes the desire of one person for another, the desire for God and the brother, and thus for love, for peace, joy, and blessedness.

The kingdom of God assumes form in the state insofar as here man's desire is held in check with authority and responsibility and is kept within the order; that is, insofar as each man is protected and saved from the desire of another. Yet the desire is not obliterated but merely restrained, so that it may prove its value and bear fruit in the service of the community of the fallen world. Love is also present here--but always marked by the possibility of hate; joy, too, is to be found here--but never without the bitter consciousness of its transiency; and even blessedness--but always on the edge of despair.

In the church the power of desire is overcome and transfigured, whereas in the state it is regulated and held in check. Here also the limited action of the state points to the authoritative testimony of the church, just as the church points to the order of the state, which in this world under the curse carries out its function.

The church limits the state, just as the state limits the church, and each must remain conscious of this mutual limitation. Furthermore, each must bear the tension of co-existence, which in this world must never be a coalescence. Only thus do both together, and never one alone, point to the kingdom of God, which here is attested in such a wonderful twofold form.

This consideration does not remain **theoretical**, but really gets serious at the point where we who are between church and state speak of the people. Because the people are called to the kingdom of God, they have a place in both state and church. As a result, the people, indeed we ourselves, now provide the setting for the encounter between church and state. We ourselves become those who are called, on the one hand, to take the limits seriously,

and, on the other, where the limits really clash and produce sparks, to perceive the living heart of the kingdom of God itself. When we pray, "Thy kingdom come," then we pray for the church, that it may bear witness to the miracle of God's resurrection, and for the state, that with its authority it may defend the orders of the preserved world of the curse. That the church will execute its function solely in relation to the miracle, and the state solely in relation to the order, and that between church and state the people of God, Christendom, will live obediently--this is the prayer for the kingdom of God on earth, for the kingdom of Christ.

The kingdom of Christ is God's kingdom, but God's kingdom in the form appointed for us. It does not appear as one, visible, powerful empire, nor yet as the "new" kingdom of the world; on the contrary, it manifests itself as the kingdom of the other world that has entered completely into the discord and contradiction of this world. It appears as the powerless, defenseless gospel of the resurrection, of the miracle; and, at the very same time, as the state that possesses authority and power and maintains order. The kingdom of Christ becomes a reality only when these two are genuinely related to each other and yet mutually limit one another.

What has been said so far may sound sober, and it is supposed to; only in this way are we called to obedience, namely, when it is understood as obedience to God in the church and in the state. The kingdom of God is not to be found in some other world beyond, but in the midst of this world. Our obedience is demanded in terms of its contradictory appearance, and, then, through our obedience, the miracle, like lightning, is allowed to flash up again and again from that perfect, blessed new world of the final promise. God wants us to honor him on earth; he wants us to honor him in our fellow man--and nowhere else. He sinks his kingdom down into the cursed ground. Let us open our eyes, become sober, and obey him here. "Come, O blessed of my Father, inherit the kingdom!" This the Lord will say to no other than the one to whom he says, "I was hungry and you gave me food, I was thirsty and you gave me drink....As you did it to one of the least of these my brethren, you did it to me" (Matt. 25:34, 35, 40).

Because the kingdom of God is to exist eternally, God will create a new heaven and a new earth. But it will really be a new earth. Even then there will be a kingdom of God on earth, on the new earth of the promise, on the old earth of the creation. The promise consists in this: that one day we shall behold the world of the resurrection, that world which is now comprehended in the word of the church and to which the state points. We shall not remain in discord, but God will be all in all. Christ will lay his kingdom at his feet, and the kingdom of the consummation will be at hand. This is the kingdom in which there will be no more tears, no more sorrow, no more crying, no more death; it is the kingdom of life, of fellowship, and of glorification. Then church and state will exist no longer. Rather, they will give back their offices to him from whom they originally received them, and he alone will be the Lord as the Creator, the crucified and resurrected One, and the Spirit who pervades his holy congregation.

"Thy kingdom come." Thus we pray also for that final kingdom out of the certainty that his kingdom has already dawned in our midst. It comes even without our prayer, says Luther, but we ask in this prayer that it may come also to us, that we may not be left outside.

In the Old Testament we are told the strange story of Jacob, who has fled from his homeland, from the promised land of God, and has lived many years in a foreign land in a state of enmity with his brother. Now he can no longer bear to stay; he wants to return home to the land of promise, to go back to his brother. He is on his way; it is the last night before he is to set foot again on the promised land. Only a small river still separates him from his homeland. As he prepares to cross it, he is stopped. A stranger wrestles with him in the dark. It seems that Jacob will not be allowed to return to his homeland, but will be overpowered at the door to the promised land and put to death. But unprecedented powers come upon Jacob, and he stands up to his opponent and clasps his arms around him. He does not let loose until he hears him say, "Let me go, for the day is breaking." Then Jacob summons his utmost strength; he refuses to release him. "I will not let you go, unless you bless me." It seems to him as if the end has come; his strong opponent handles him so roughly. Yet at this moment he hears the blessing, and the stranger is no longer there. Then the sun rises upon Jacob, and he proceeds into the promised land, limping because his thigh has been put out of joint. The way is clear; the dark door to the land of promise has been broken open. The blessing has come from out of the curse, and now the sun shines upon him.

That the way of all of us into the land of promise leads through the night; that we also only enter it as those who are perhaps curiously scarred from the struggle with God, the struggle for his kingdom and his grace; and that we enter the land of God and of our brother as limping warriors--all these things we Christians have in common with Jacob. And we know too that the sun is destined also for us, and this knowledge allows us to bear with patience the time of wandering and waiting and believing that is imposed upon us. But beyond Jacob, we know something else. We know that it is not we who must go; we know that He comes to us. Our consolation on this eve of the final Sunday in the church year is our knowledge that Advent and Christmas follow. That is why we pray, "Thy kingdom come to us."

--- Dietrich Bonhoeffer  
1932

John D. Godsey, trans., Preface to Bonhoeffer, Fortress Press, 1965, pp. 27-47.





KINGDOM OF GOD - BIBLICAL REFERENCES

KINGDOM OF GOD

Exodus 19:6, a K of priests  
1 Samuel 18:8, what can he have more but the K  
1 Chr. 29:11; Matt. 6:13, thine is the K, oh Lord  
Ps. 103:19, K ruleth over all  
    145:13, the glorious majesty of his K  
Daniel 4:3, his K is an everlasting K  
Matt 4:23; 9:35; 24:14, gospel of the K  
    8:12, children of K cast out  
    12:25; Mark 3:24; Luke 11:17, divided against itself  
Matt. 13:38, good seed are children of the K  
    25:34, inherit the K prepared for you  
    26:29, drink it new in Father's K  
Luke 12:32, Father's good pleasure to give you the K  
    22:29, I appoint unto you a K  
John 18:36, my K is not of this world  
Acts 1:6, restore K again to Isreal  
1 Cor. 15:24, when he shall hav e delivered up the K  
Col. 1:13, translated us into a K of his son  
Heb. 12:28, a K that cannot be moved  
Jas 2:5, heirs of the K which he hath promised  
2 Pet. 1:11, entrance into everlasting K  
Rev. 12:10, now is come K of our God

KINGDOM OF GOD

Psalms 22:28  
Psalms 45:6  
Psalms 145:11  
Isaiah 24:23  
Daniel 2:44

KINGDOM OF CHRIST

Isaiah 2  
    4  
    9  
    11  
    32  
    35  
    52  
    61  
    66  
Matthew 16:28  
    26:29  
John 18:36  
2 Peter 1:11

KINGDOM OF HEAVEN

Matthew 3:2  
    8:11  
    11:11  
    13:11

WHO SHALL ENTER

Matthew 5:3  
    7:21  
Luke 9:62  
John 3:3  
Acts 14:22  
Romans 14:17  
1 Cor. 6:9  
    15:50  
2 Thess. 1:5

PARABLES CONCERNING

Matthew 13

# IMAGES OF THE KINGDOM OF OF GOD

SCRIPTURE	TRADITION	SECULAR	ARTS	OTHER
<p><i>Banquet</i> – feasting, Entry Abundance</p> <p><i>Mustard Seed</i> – Miniscule, Protector, Beyond Expectation</p> <p><i>Harvest</i> – Plenty, Beckoning, Result</p> <p><i>Marriage Celebration</i> – Celebration, Prep, Not in Hun</p> <p><i>Narrow Door</i> – Hard, Exclusive</p> <p><i>Right Hand of Father</i> – Mystery, God God Decides</p> <p><i>Pearl</i> – Valuable</p> <p><i>Net</i> – Mixture</p> <p><i>Treasure</i> – Value, Worth, Expenditure</p> <p><i>Day of Judgement</i> – Reckoning</p> <p><i>Armegaddon</i>– Battle/ Purgings</p> <p><i>Last Days</i>–Accomplishment</p> <p><i>At Hand</i> – Now</p> <p><i>Among You</i> – Current Reality</p> <p><i>Kingdom of Heaven</i>–Time</p> <p><i>Sower</i> – Results</p> <p><i>Day of Lord</i>–Reckoning</p> <p><i>Eternal Life</i> – Now</p> <p><i>Many Manses</i>–Mix. Promise</p>	<p><i>Promised Land</i> – Promise</p> <p><i>Beulah Land</i> – Goal</p> <p><i>Balm in Gilead</i> – Healing</p> <p><i>Zion</i> – Holy City, Social</p> <p><i>Rock-Ebenezer</i> – Refuge</p> <p><i>City of God</i> – Social, Righteous, Mix</p> <p><i>Holy City</i> – Fulfillment of History, Structure</p> <p><i>Other Side of Jordan</i> – After Death</p> <p><i>New Jerusalem</i> – In History</p> <p><i>Run the Good Race</i>–</p> <p><i>City of Light</i> –</p> <p><i>Victory Over Satan</i> – Evil Defeated</p> <p><i>Home</i> – Refuge</p> <p><i>Nirvana</i> – Bliss, Fulfillment</p> <p><i>Kingdom of David</i>–</p> <p><i>Heaven</i> –</p> <p><i>Streets of Gold</i> –</p> <p><i>Pearly Gates</i> –</p> <p><i>New Harmony</i> – Social</p> <p><i>Christendom</i> – In History</p>	<p><i>New Castle</i> – Image Structure</p> <p><i>Shangra La</i> – Timeless</p> <p><i>Other World</i> – In Midst</p> <p><i>Camelot</i> – Care In Society</p> <p><i>New Deal, New Frontier, Great Society</i> – Social Care, Goal Possible, Progress</p> <p><i>Utopia</i> – Perfection</p> <p><i>Erehwon</i> –</p> <p><i>Elyssian Fields</i> – Romantic Fulfillment</p> <p><i>Paradise</i> –</p> <p><i>Land of Free and Brave</i> – Place of Hope</p> <p><i>Happy Hunting Ground</i> – Fulfillment</p> <p><i>Valhalla</i> – Warrior Victory</p> <p><i>Happy Face</i> –</p> <p><i>Brave New World</i> – Noble Savage</p>	<p><i>Olympus</i> – Intensified Human Traits Removed</p> <p><i>Second Coming</i> – Threat, Future, Unrecognized</p> <p><i>New Hun/Earth</i> – Fresh Vitality</p> <p><i>New World</i> –Melodic</p> <p><i>Turner Prints</i> – Ethereal</p> <p><i>Arthur Legends</i> – Homer, Corporate Quest, On Behalf Of</p> <p><i>Crimson Line</i> – Movement Residue, Expenditure</p> <p><i>Hagia Sophia</i> – Ascent</p> <p><i>Gothic</i> – Transcend, Aspiring</p> <p><i>League</i> – East, Cypress On Way Mystery Encompass Time</p>	<p><i>New State of Things</i> – Present Social</p> <p><i>Mankind Comes of Age</i> – Maturity</p> <p><i>New Age</i> – Now</p> <p><i>Spaceship Earth</i> – Unity, Threat</p> <p><i>Resurgence</i> – Vitality</p> <p><i>Global Village</i> – Unity</p> <p><i>Earthrise</i> – Global, Unity, Perspective</p> <p><i>Invisible College</i> – New sphere, link conscious</p> <p><i>Have A Dream</i> – Unity, Future, Corporate</p>

GLOBAL PRIORS COUNCIL  
THE REPORTS NOTEBOOK  
JULY 1978 : CHICAGO



## **THE 1977-78 GLOBAL PRIORITIES**

- 1. The Globalizing of Global Community Forum**
- 2. The Mighty 250**
- 3. The Do-ment of the 24**
- 4. The North American Counties Saturation**
- 5. The PAKK Expansion Strategy**
- 6. The Area Singapore Strongholds**
- 7. The Latin American Beachheads**
- 8. The 12 U.S.A. Projects**
- 9. The Impact Tools Intensification**
- 10. The Year of United Kingdom**
- 11. The Global Management Systems**
- 12. The Five Urban Signals**
- 13. The Local Church Engagement**
- 14. The Metro Circuit Formulation**
- 15. The Profound Humanness Research**
- 16. The Global Panchayat Launch**

## THE FIFTY-FOUR AREAS

KARACHI  
DELHI  
DACCA  
CALCUTTA  
MADRAS  
BOMBAY

HABANA  
CARACAS  
RIO DE JANEIRO  
BUENOS AIRES  
LIMA  
MEXICO CITY

EDMONTON  
MONTREAL  
NEW YORK  
HOUSTON  
SAN FRANCISCO  
CHICAGO

TOKYO  
SUVA  
SYDNEY  
SINGAPORE  
BANGKOK  
HONG KONG

ALGIERS  
ISTANBUL  
BEIRUT  
TEHRAN  
ADDIS ABABA  
✓CAIRO

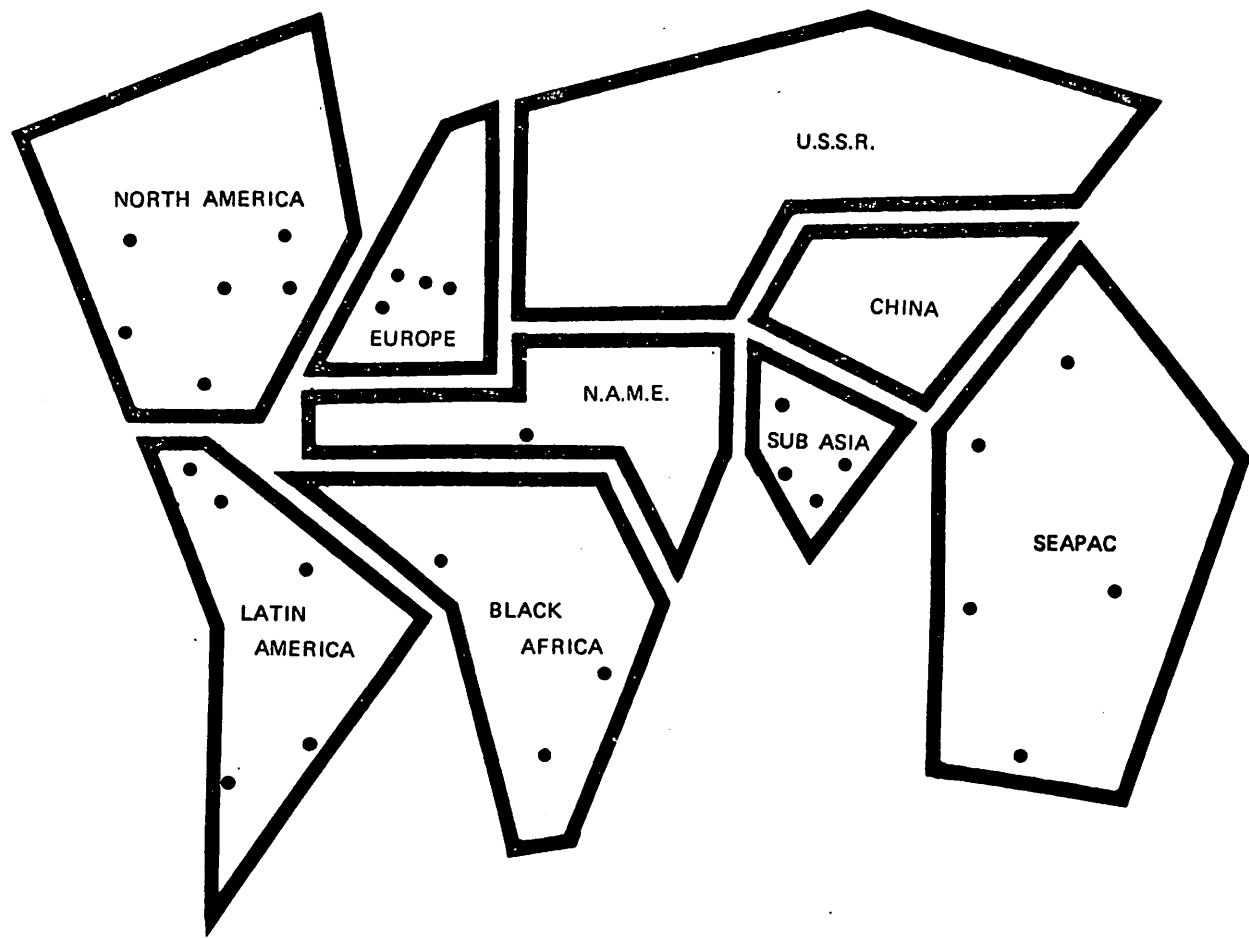
✓LONDON  
STOCKHOLM  
✓FRANKFURT  
✓BRUSSELS  
VIENNA  
✓PARIS

ULAN BATOR  
PEKING  
SHANGHAI  
CANTON  
CHUNGKING  
LHASA

ABIDJAN  
✓LAGOS  
DOUALA  
✓NAIROBI  
JOHANNESBURG  
✓KINSHASA

BUDAPEST  
MOSCOW  
SYKTYVKAR  
IRKUTSK  
TASHKENT  
ODESSA

# THE GLOBAL AREA REPORTS





These paragraphs are the result of the Third Section of The Historical Mandates and represent the writing of thirty-three groups of people, as they stood in the year 1998 and look back over the last twenty years.

## Group A

There was intensification of the global economic crisis centered around energy. A massive cutback in government funding demanded and released development of local economics from which grew new methods of technology transfer to the developing nations.

The present trend toward regional network of nations will be strengthened and broadened by both the economic and political dependency on each other and the realization of a common history. This regional network will enhance better international coordination.

In the midst of this convergence of nations, local man sees his responsibility for his own welfare. Local men deciding together will empower communities and nations when bureaucratic structures fail to respond to the needs of the nation. Thus, local man's rights and liberty is sustained.

There will be a crisis in the area of the function of cultural society and a massive shift from cultural dynamics as entertainment and mollification to cultural dynamics as the trigger to creative reflective and engagement. Urgentethical questions as pointed to by such issues as cloning, the future of the nuclear family etc, as well as the intensification of regional, ur and traditional religious mythologies will force a breakthrough in the creation of a global mythology.

Educational structures will undergo great changes as great sections of society gains the basic tools of reading and writing and asks toward what end do I use these tools. New curriculum for practical skills delivery will be taught to millions as well as new schemes for education aimed at stimulating new creativity in the students. Structures of education will change shape as people of all ages see themselves as part-time students throughout their lives.

## GROUP AA

Intro: In our town we have been through quite a few changes in the last 20 years.

1. Since 1985, the economic impact of the federation of multi-national corporations has been operating out of common economic policies. The federation has moved toward dealing with a comprehensive common monetary policy dealing with all of the resources, production and distribution of the globe. Their policies also check inflation. Every local business in town operates under these policies. The trend toward social responsibility as seen in 1978 has continued. The federation as a group as well as individual companies has continued to provide comprehensive care for the people and geography of the globe. Today every business sets aside a part of its profit to feed back into the local community. We use all of the resources available at the local level. We have long used solar energy and continue to search for alternative models.
2. In our town, highly trained village managers have come into being. They provide the network between the neighborhood groupings and larger units. We used to vote on who went to Congress, but now we and all the other continents as well have a much more varied system of naming officials. We still live in a nation but operate much more as a federation of closely related countries. People in our town are linked by neighborhoods to a national service corps. We take care of our own but also help make decisions about the forms of energy, methods of transportation, delivery of health services and continuity of educational opportunity that will happen in our region. Of course it also means we are involved in implementing these as well. We all join the corps at 17 and serve five years. We are responsible for providing the community with manpower to do services implementation. We live in a neighborhood of about 3000 people which is a standard unit around the world. Within the neighborhood, there are friendly societies which most people belong to, not everybody of course, but most folks. Birthdays, weddings and holidays and such are celebrated by the society meetings. Also, the societies keep up the public spaces between housing blocks and maintain the neighborhood parks. Every society has an ombudsman who works for anyone in the society who is having trouble with the bureaucracy.
3. The most dramatic changes have been in our community's social fabric. People who used to commute have moved back into town and now live in community clusters. The average age of our town is now over 40. This has dramatically altered the demanded social services. Medical care is provided on a community basis. Food service depends on community needs and occurs through the community clusters. What used to take 12 years for students to learn now takes five. Education now includes other training, including skills training, life methods training and global participation training. Communication is instant through Dick Tracy style picture watches. Knowledge access is global and transmitted through instant capsule programs via multi-purpose libraries.

## GROUP BB

BB

Signs of the new society will emerge in the midst of increasing ineffectiveness and unappropriateness of old forms of the reality on our hands. If the world does escape major economic collapse it will nevertheless experience an intensifying shake up in financial institutions and systems. The world is going to experience shortages of food and there will be doomsayers who will predict a major wave of starvation but in the midst of that there will really be a shift to new forms of a plentiful food and major diet shifts. This will be good for the developing nations in that it will improve their nutrition while it will be experienced as an impoverishment of the usual diet of the developed world. A similar kind of situation will pertain to energy. As major current sources decrease in availability there will be shortages and distribution disparities which will in fact serve as the catalyst for development of solar, nuclear, and other sources of energy. As new lands are developed and local village economies expand the need for water resources will force creation of more adequate distribution services. By 1980 a world-wide revolt will create hardship on countries experiencing it. By 1985 creative responses will show it to be one of the most positive trends of the 20th century. Bureaucracy will become more effective through volunteerism and use of employees as catalytic agents. There will be a world wide awareness that local community effectiveness is measured by its ability to articulate clearly the community consensus. This will be exemplified by the first two term U.S. President since Eisenhower -- a consensus maker not a superman. Global adjustments already beginning to take place will provide a creative tension between national and local cultural identities. The city by 1998 will be more compact and made more alive by sculptures, murals and well-designed transportation systems. Slums will be virtually non-existent by the 1980's. New images of being an educated person will emerge fully in the late 1980's. Life-long education will be designed for the individual and involve the use of computers. Church denominations will find themselves in early 1990's focusing their attention on cooperative efforts in community development and new mythological articulations.

## GROUP C

Within the next 20 years the concern about energy will increase. Serious experimentation with new forms will become a matter of life or death for society. The sun as the most reliable source will hold center stage in this experimentation with the use of storage satellites and mountain relay stations being commonplace. Obviously, one arena of this "long term" problem will be transportation. The higher costing fossil fuels, the small amounts left will be reserved for long mileage international travel and the emphasis will be on local and intra-national modes. The single family automobile will have begun to fade and new systems of small unit, high-speed mass transit will be in operation.

With lowering water tables in many of the temperate zones of the world, new methods of desalinization, recycling of waste water and chemical synthesis of hydrogen and oxygen will come into being. This in part will be enabled by our ability to control weather patterns globally which in turn will open up resource exploitation of hitherto unproductive, hunger belt zones. This breakthrough will also make possible the habitation of sparsely settled regions. Also, health care will be a matter of fact rather than ability to pay which in turn will increase the life expectancy of peoples in underdeveloped nations of the globe over the 85% generally. A global board will be formed to monitor the use of natural resources according to the world needs. As a result there will be a shift from individual freedom, as understood in the developed nations, to a more corporate form. Out of necessity the trend toward negotiated political settlements will increase. In terms of the cultural processes of global society, massive shifts will take place which alter local peoples images of themselves and their relationship to ongoing history. Educational priorities, choices, and models will increasingly relate themselves to the practical and spirit needs of the world and local communities. New forms and sources of energy will shift local transportation patterns and forms. And interchange between peoples will increase, enabling a new tolerance for a pluralistic world. In the midst of all this local people will attain a new mobility. A major key in the next 20 years will be a massive response to rebuilding the urban centers. Moving beyond partial responses, major projects will focus on such centers as New York City in the west and Jakarta in the east.

GLOBAL PRIORS COUNCIL

QUARTER I

1978-98 WHAT HAPPENED?

CHICAGO

JULY 1978

GROUP CC

The economic resources of the world will have been combined in such a way that the natural resources of the 85% will be being developed with the appropriate technology of the 15%. This has led to a more systematic use and development of land--as in Zambia, for example, its great agricultural potential will have been released. There has been a crisis in agriculture as western technology has had to decide to relate to the small farmer and the developing countries. Transportation system will be developed on a regional basis and global transportation will be more available to local man. This will be combined with a more regional delivery system for public services and public works. Regional and local consults will allow local people more say in decision making. At the small community unit public works will be taken over by work days and citizens task forces, delivering care to the local level; more on the line of Chinas model of corporate responsibility for their own space. Education will have become far more practical and related to life--high school age youth will be educated globally and engaged in youth corps and work forces. The entrenchment of Historical Religions will have been intensified and the resulting collapse of the usual form of religion will be being transformed by new secular images of transparency and engagement. Global cultural events will become more common and will be participated in more broadly by local man.

## GROUP D

The symbolic significance of caring for neighbor in 1998 through service has become grasped as base for life values, pluralistic integration of human life-style, clothing and language establishes foundation shift in global-cultural reality. There is a community sharing of breakthroughs in planning and settlement restructuring.

Human settlements across the globe in 1998 will be constructed in 10,000 person settlements; inhabitants will be highly diversified in age and culture; all service will be supplied by this settlement as it will have a full compliment of schools, university and training schools. Each settlement unit would have the urban and rural contained in its midst with all modes of transportation plugged in.

Our accomplishments these twenty years in space use are cheap local travel for every last person and feasible mass transit across the globe, solar energy for very low cost, and one experimental tin-foil settlement in space.

Politics in 1998 will be the same as it is today, save for three critical areas. Political organization will happen around sociology rather than strictly geography such as a League of Villages, of cities or of Island nations. Political decisions will be formed out of contradictional analysis and consensus building. Political identity will be forged out of regional/areal consciousness such as Seapac Passports. Economic factors primarily freed New York City to share with Tokyo, or regional airlines increasing mobility between the Philippines and Malaysia.

In response to overcrowding in urban centers and under-employment of rural areas, experimentation with technological decentralization is providing income and employment for rural residents, and drawing population away from the major urban centers. This is allowing urban centers to deal more adequately with their own geography. It is also contributing to a restoration of equity within the mechanisms of economic distribution. This structural form of the Robin Hood dynamic was evidenced as far back as the 1970's in the economic rise of the OPEC nations and the coffee producing countries, and local demonstration communities tripling their income. The world will increasingly live on a credit-card rather than a cash system.

## Group DD

When it became apparent that local man could not be put down or bought off, a new intentionality was brought to bear in dealing with the social and economic issues of the globe. Local man himself created practical forms of consensus for many levels to restructure the means of distribution of resource and interchange systems. This creation by local man was made manifest in a three-fold form in the three global spheres.

In Sphere West, the trend toward decentralization continued through the use of extensive and complex information transfer made possible by a highly developed technology and strong capital base. Housing neighborhoods continued to spread, people chose where they would live and mobility increased. This allowed the over-emphasized political differences between the U.S.A., Europe and the U.S.S.R to be dropped as irrelevant. The ears of the West systematically and structurally became attuned to the messages being beamed from the rising, dispossessed in Spheres East and South.

In Sphere East during these twenty years the pressure continued to supply food to the cities and basic technological necessities to the villages. Human distress and social catastrophe occurred from time to time, for instance when the monsoons failed for three continuous years. These crises were handled by turning to strengthen the rural. The network of economically self-sufficient and politically stable villages, focused around well-serviced district centers, stopped the drift to the cities. In the great cities, new responses to the challenge of living in high-density with limited capital were created, including economic self-help, poly-cultural celebration, and calling for universal participation.

The twenty-year journey of the South was characterized by the struggle to organize local man into "national" and trans-national groups that were powerful enough in relation to Spheres West and East to allow local control of the economic resources with which they were endowed. N.A.M.E. was the primary focus of this activity during the early years of this period as the petroleum resources of the planet diminished to the point where conversion to alternative energy sources forced radical shifts in lifestyles and social patterns of the more developed nations. A similar pattern of social and economic development happened in Latin America in the middle period with Brazil emerging as the dominant "super-power" with "regional" agglomerations of the other nations. Black Africa, due to its rather small population, and because it was a "battle-field" for the economic super-powers, had a longer period in which to integrate its social-political system. Late in the twenty-year period a well developed social-economic community emerged, based on the earlier European model but pushing further the fullness of cultural development and "ecumenical" cooperation.

## Group E

All regions globally will have been forced to reconsider comprehensive land use with vast local initiatives to intensify agriculture and rehab soil. The convenience buildings of the '70's - 70's - 80's will be falling apart - followed by a new serious creativity in architecture. Financial explosions will have crippled large corporations followed by a move to decentralize interests. Technical innovations toward appropriate health, energy, food production, etc. that can be operated locally will join this trend. New comprehensive energy modes will be the surprise of the late 1990's.

Today's international conferences on energy or the sea are forerunners of the new forms of international decision making bodies which will develop consensed values and priorities effecting the world - perhaps issue oriented at first but by working necessary formulate within the next 20 years. The multi-nationals access to technology, communication vehicles and data servicing will be in tension with the very specific units of human creativity and production. Regional centers will be designed for parid multi-directional data exchange and will service both the very local and the global.

Due to the availability of media exchange in every community, knowledge access will explode the potential of change. Nations will make sweeping changes overnight as they identify their own contradiction and see creative alternatives. A nation facing a contradiction in food production may see that the USSR model of growing 40% of its food in backyards is a necessary move and 3 months later have home gardens emerge across the nation. This is already illustrated in China's decision to have fast food production. Nations will experience a new urgency in discerning how to effectively create national consensus and discern its value systems for its operation. Regional commissions will emerge dealing with discerning human values, identifying positive trends and enabling consensus making.

In 20 years, cultural shifts in local, regional and national levels will have major implications in the future. With regard to the classic primal community there will be a descriptive change in the present terminology applied to the extended family. Each family will become aware of the global family to which it belongs, as is shown through diversity in local community living situations with handicapped people, folks from a variety of ethnic backgrounds, elders, youth, single and extended family sharing, workin and playing together in a delimited setting. All the people there will be involved in interchaning their skills and wisdom in caring for the total life of their community. This will be assisted by the resurgence of local and national celebration which sustain the practical care and interchange within the community. Education will practically equip people for community care through its availability of abundant correspondence coruses and immediate increase of foreign students into newly structured systems which relates to how one lives in a world community. Taking active participation in the celebrative constructive revival of community spirit worldwide will be the amalfamation of churches and religious groups to revitalise the lives of all the people and awaken them to be responsible for the health and care of all and will manifest itself in churches acting together as centers symbolic happenings, a social service and guild activities.

## Group EE

There will be happening a shift in economic power base around the world and notably in SEAPAC, because of the ability to undersell the Western powers. In NAME oil production and distribution will contrive to influence the world's economic decisions and economic well-being of mankind. Continent Europe will operate on a common currency and common economic design, making it a viable power and setting a trend for other continents, such as Latin America.

Nations still building themselves like Brazil and China will be producing and exporting huge quantities of food that the starving parts of the world need.

Banking systems around the globe like the World Bank will be moving towards a mediating distribution system, alongside its assigned profit-making role. New forms of local co-operative will be in being and will bring about a new creative tension between all local and regional structures. The disappearance of the national as the primary operational level of the economic will be a strong trend.

In the next 20 years, the confluence of continued population and delimited food distribution systems will radically impact global economies. The entrenchment of multi-national corporations will be precipitated by the ground swell of local economic units which will have intensified relations across national and continental barriers. New economic alignments will emerge, based upon continental commonness as well as the new networks of regions and nations which regulate resources for specialized complimentary production. The realigned socio-economic power of the globe will be symbolized by the emergence of China, India and Brazil.

In order to respond effectively to increasing demands for the structures of society to care for the local, the emphasis will shift to a regional focus. There will be a springing up of self-contained economic units, brought about by the regional availability coming through rapid and effective delivery systems. A local groundswell will lead to an overall recontexting of bureaucratic structures.

We will see a shift in the acting out of the role of Phase I from futuristic probing to practical preparation for doing their vision. It will be seen in a reduced number of years for basic theoretical learning to the extension of functional learning experiences which are directly related to the reforging of their local communities and regional service systems.

The shift in human resources will be seen dramatically on two

Group EE con't.

fronts--female engagement and youth engagement. The convergence of the women's revolution and the fast transportation systems will remove barriers that have enforced old images such as women staying at home and moving with her husband's work. Both can choose according to need and ability. The "prolonged youth" syndrome, with its accompanying non-engagement problems, will be profoundly effected by reducing the number of educational preparation years (perhaps from 12 years to 6 years) and see the rise of apprentice-type programs by the age of 14 or 15 years of age--hence, a disappearing "youth problem" and a new source of creative input to society.

This shift will be appearing as the embodiment of the story of the value of fulfilled living is made real to local villagers everywhere around the world. Even in India and other Third World nations where the men are listless and have no motivation to work and the elders are set aside, there will be new forms of engagement and new opportunities for mobility and interchange.

The population of the globe will be largely concentrated around metropolitan centers of 100,000 people in satellite communities, urban villages of 2,000 each which will maintain the values of a rural existence while offering urban services and systems of rapid transportation and communications that will maintain a vital link with the larger urban center. These new modes of travel and communication will give all peoples a new global familiarity and will produce corresponding life styles in family mobility, knowledge access, and problem solving.

## GROUP F

Continents like the Sub Continent and Africa will create plans to share resources and develop areas in continents crossing the national lines through which political forms now operate. People around the globe will rebuild their operating political structures. This will arise out of communities and villages as they are forced by external circumstances to solve their own problems. These early very local attempts at solutions will create clusters and assemblies of communities working together to solve more and more complex problems. People around the globe have decided that travelling around the world will be like taking a bus. Terrorism will have to be dealt with as "it could happen to you". All travellers would have to take an undertaking to assume total responsibility for the risk in travel enabling terrorism to be controlled. The world wide food riots precipitated by astronomical inflation plus the shutdown of all industries will bring about the global economic commissions, which will determine and regulate production, consumption and distribution of all products and commodities. Each sector would be given (on the basis of their entire resources--natural and human) what they produce, how much they produce and who will get what they produce. Any sector's quote may shift according to the global need. These years are like the cultural shift which began in India about 1947. When that government gained political freedom, the "dark at the top of the stairs" plethorized by British rule began to turn to early morning light. Local village efforts led by determined exemplars cluster their hope and dreams into destinal action. The happening in this era are a rending of cultural patterns that restrict the unity and intra-global relatedness of local wisdom building. Local community decision-making will be recognized by state politicians and human habitation will adopt a community style of life similar to the kibbutz or the HDP projects with stakes, guilds, and assemblies, including a type of cooperative housing development. Community or villages will be ecologically related to other communities in a cluster or satellite city plan within a regional structure integrating the rural into the urban and the urban into the rural. Religious tolerance will foster universal brotherhood and enhance human values.

1978-98 WHAT HAPPENED?

CHICAGO

JULY 1978

GROUP FF

The next 20 years will be characterized by four, five year phases which include an intercontinental exchange, a practical paradigm shift, new economic horizons and the establishment of future forms. From 78 to 83 an intercontinental exchange of personnel, science, and diplomacy will be heightened, occasioned by the collapse of local and national economics, and depleting energy resources. For instance, NAME will move from guarding its turf to an expanding role of interchange within their geography. Town Meetings throughout key NAME countries such as Egypt and Israel, possibly Saudi Arabia. Increased travel and university interchange will occasion new dialogue on the breakthroughs in training for a global world. And there will still be cockroaches and rats.

During the period of 1983-1988 significant practical breakthrough will occur in crisis arenas and the largest nation in the world will open its doors to the world. In particular, the practical forms of solar energy use will be created and its use will become commonplace. Out of the chaos of previous years new breakthrough will occur in the struggle with formal education in the West and in the possibility for basic education for all peoples. Finally, China will open its doors releasing the gifts of 1/3 of the world's population and become part of the global village.

During the phase of the global forging of new horizons, 1990-1994, the 3rd world begins to stand on equal ground with the rest of the world in the economic and political arenas. The increasing power of continental groups as political entities may result in more effective coordination of global resources. This sharing may occasion literacy across 80% of the world, and decisions by local communities to feed the world. And there will still be cockroaches and rats.

In the 4th phase, 1993-98, the world will see the establishment of necessary future forms. Technology thru the computer, will establish instant communication at all levels of society, and genetic breakthrough will provide a new experience of human empowerment beyond nutritional care. This will provide the networking for the final phase of establishing the regionalis dynamic. This will result in the emergence of Seapac as a unified, cultural fantasia supported by the spread of Japanese technological finesse across the Pacific to the South China Sea. It will also be a time for the reconfiguration of Russia into a new confederation of regional dynamics, providing the final paragraph of a new global story of unified diversity. And there will still be cockroaches and rats.

## Group G

Economic happenings will realize definite shifts in the global production, use and distribution of needed goods and services.

The emphasis of creativity in developing resources will focus primarily on new energy sources, such as solar and nuclear. Also emphasis will be placed on intentionally conserving already present resources such as oil, coal, and natural gas. Events such as major oil spills and depleting supplies of natural gas will force the necessity of this.

Through production creativity societies will move towards push bottom technology which will establish rapid communication and transportation. systems that reach the masses (local men and women), whose voice will be heard round the world.

Distribution creativity will focus on providing basic needs, such as food and pure drinking water to local man everywhere. Global networks of local agricultural guilds will have been instrumental in achieving this aim.

Already can be seen the slow, unavoidable dissemination and disappearance of existing tribal groups whether in South America, Southeast Asia and Africa. Some countries categorized as the 4th world may be forced to reconfigure as large sections of population are wiped out by natural disasters and famines and disease. At the same time the pressure and logic of interrelated development will result in the formation of one Europe, one North American politically and economically. The decision making process of a community will be done through elected officials articulating group consensus through neighborhood block guilds and organizations.

In the next 20 years a methodology will be created to allow appropriate technology to be created that is the use of computers, test-tube babies and food pills, but would also prevent the misuse of these new breakthroughs. A common understanding globally will be created concerning the research and expansion of these types of breakthroughs. The literacy rite across the globe will be 80% of the total population by extension education structures informally and formally in the villages and the cities. Structured care will be globally known by the use of block clubs and other delimited structures.

Introduction: The world of 1998 is coming very fast. In fact, it is really the day after tomorrow. Many public and private entities have already done planning well into the next century. All indications are that the basic trends of the last 30 years such as the ever increasing availability of information and transportation, the basically unchecked increase in world population and the dramatically changing cultural pattern and values will intensify in the next 20 years. We see that this increasing intensity will trigger creative breakthroughs in the following areas.

1. Access and Interchange: 1998 will be marked by increased accessibility to information, experience and geography. Home computer terminals will bring all of the wisdom of the Congressional Library and all the news of every wire service into each living unit. Fast and cheap public transportation will permit everyone to experience first-hand his home--the Globe.
2. Corporate Patterns: Currently we have experienced the inadequacy of national boundaries and policies to control the movements of population around the globe. The flood of refugees and displaced persons will have demanded the creation of new models on a national, regional and global scale to give effective means of population location. Areas presently "written off" by the 15% as uninhabitable will be used and transformed by peoples without any homeland. The situation of youth across the globe with unemployment resulting in delinquency and collapse will have forced the re-imagining of employment amongst youth. The revolution of youth service corps throughout the world will creatively engage youth in disciplined service for their community thereby recreating vocation. Practical education has made it possible for the 85% to intensify their marketable skills. New employable expertise has resulted in our overwhelming tide of corporate decision among the village workforces.
4. Regional Economics: The imbalance of labor and material costs will activate the transfer of corporations and industries into countries where they "can get more for less". Agriculture will continue to struggle with its viability as large land owners, squeezing out the "little men" find themselves in an economically disastrous situation. Both these trends will force the globe and nations to redistribute primary and secondary industries and corporations across the regions where each can best prosper. This will mean a rebalancing of wages and land distribution. Large corporations will be forced to include the whole community in its decision making and actions. This will ensure a self-sustaining but interdependent economy for each region.
4. Global Mythology: By 1998 a more corporate mythology will begin to emerge out of rapidly increasing knowledge from the many archeological and paleontological discoveries. We will begin to see ourselves as a unified global body living out of one corporate story. As we enter into the era of extra-terrestrial space travel, we will see the necessity across the globe to identify ourselves as the "New Earth People". Many countries will continue to work together in putting space stations into orbits and these stations will contain selected representatives from across the globe.

1978-98 WHAT HAPPENED?

CHICAGO

JULY 1978

There have been many economic, political and cultural shifts in the last 20 years:

GROUP HPOLITICAL

Regional political units, created mainly in response to issues of resource distribution, began acting only out of global priorities, decided at yearly councils of the UN by consensus. A major shift of global polity has occurred within Asia. Not only have China and India become major world powers, but also the countries of ASIAN in SE Asia have solidified into a single nation. The image and role of the bureaucrat has shifted from the passive administration of static policies to the active implementing, managing and regulating of proposals consensed through international problem-solving and task force units. These have supplanted purely national interests.

ECONOMIC

With the population of the world nearing 8 billion people, the systems for the distribution of natural developed resources became burdened and ineffective, leaving local communities and many urban centres without sufficient energy sources. This and the severe crises resulting from the shortage of oil, wood and coal, forced a common global effort to develop alternative inexpensive energy sources such as solar energy systems, water systems and bio gas which have provided most local situations with adequate residential and industrial energy. This increasing population, coupled with resource depletion caused massive unemployment in developed nations that brought a major shift from large scale capital intensive farming and industrial production to labor intensive small farm and industrial units. Having to deal with the multiplicity of demands from nations and regions, new economic configurations came into being; Management and unions looked beyond their own wants to society's needs. Nations such as Brazil, China, and India moved toward the centre of economic influence, expanding and rebalancing of disasters, and also new developments in technology brought appropriate distribution of goods.

## GROUP HH

Culturally, as people develop pragmatic working relationships, responsibility, and care will grow beyond tribal, racial, and regional boundaries. This will accelerate as the post World War II generation assumes major roles of responsibility in Asia, Africa, and the sub-continent. Increased availability of practical education and its effect on developing social discipline will lead to access by local man to the tools of multinational economic relations, innovative engineering on the local level, and providing tools for muslim women to engage in social responsibility. The next 20 years in the political unity such as the O.A.U., most likely along continental lines. The continued growth and development of urban centres will be providing a reconfiguration of regions and local units. Such patterns as apartheid and tribalism will have collapsed. This new found power will pressure increased responsibility from multinational enterprises and cultural values will be struggling with a new found role of leadership of economic and political dimensions of society. In the next 20 years, the world will experience the chaos of the final collapse of the old economic order and the emergence of the new. The present struggles of local people with unemployment and inflation will continue to face this crisis and demand new creations. The level of technology will increase, but the resurgence of the local will make itself felt by increased local control over resources, availability of computers and space technology to local people, a cure for cancer, and the re-ordering and production priorities toward more appropriate for local needs. The phenomenon of the "multinational" is a transitional manifestation of the new order and will continue, though the crisis of local participation and control will be upon them by the end of this period. The re-ordering of the economic will exert a greater and more obvious influence on the political ideologies and nations of the world, primarily through the globalizing and commonizing effects of multinationals. Shortages and inflation will force a shift in the image of the responsibility of the individual for his/her community. "unemployment" will begin to lose its meaning as community service becomes a universal experience. The resurgence of local man will be speeded up because of the scarcity of resources will give more economic and therefore political clout to the local dynamic.

## Group I

After the Maharashtra project directors decided in the Fall of 1984, the computer was the vehicle to actualize all the earth belongs to all the people. Computers began to affect all arenas of life. For example, when a new industry was started in a village, with the punching of some computer buttons all the bank schemes of the globe were accessible. Or a farmer was able to find out where to get the specialized hybrid seed he needed.

Local economic vehicles have emerged as the key base of human sustenance for the future. National currencies such as Kenya's schilling that once had limited use outside that country are now usable throughout the globe, which has balanced the economic structure in local situations. Kenyan cooperatives demonstrated the viability of local economic sustenance and therefore, national stability.

A new local-global polity structure was demanded by knowledge access of local man. As local autonomous polity forms became functional in local communities, local communities forced networks of interchnage at broader geographic levels. The technological breakthrough happened in the Philippines in 1981 when the National Water Forum was the demonstration of local-national TV-computer interchange among the 76 provinces by August 10th. The Indicative Think Tank method was used. Leadership at each geographical level was effectively trained beforehand. The next forum on Community Stipends was even more sensationally successful.

In the new global expanded classroom education is an integral part of community life. Using computer, greater amounts of all kinds of useful data are accessible when needed. Youth are trained and do apprenticeships in community arenas like health, agriculture, education, light industry, story creation as young as nine or ten years of age. One ecample would be that young people were able to wipe out schistosomiasis through learning preventative medicine when they were at level 5.

Extensive use of television has cut across tradition, created global consciousness and built new values. As communities developed corporately they found new ways to express and rehearse profundity in daily life and new religious forms emerged out of the total community superceding old religious forms. Identity moved toward being continental as nations united in order to better meet their needs and fulfill their operations.

The local community had no other way to survive so it structured itself into one centrum and converged into cooperatives. It more and more became dependent on symbolic life and more authentic corporate rituals. This happened because of the community guilds and stakes formation all over the world. It no longer has individual talk shows but community event and resource shows.

## Group J

Over the past two decades following the global crisis that occurred when the West began to run out of all oil reserves in 1988 resulted in the installation of solar power, bio-energy clusters across communities and nuclear fission reactors for city power. Cheap rapid transport electric trains across major continents provided local people with access to extensive travel. Computers in every local community have supplied instantaneous computation of community needs and resources and so enabled everyone to be cared for. Human settlement developed new self-supporting units of up to 100,000 people in previously unpopulated areas. Agricultural centres in some desert areas have produced new crops irrigated with sea water. Modular housing units have been built with corporate space for planning and celebration. The major crisis of over population and starvation triggered a massive reallocation of resources and entire people which resulted in new small nation sized agricultural grouping in desert regions which has altered the traditional trade routes and national configurations throughout the globe. The major common diseases, such as malaria, parasites and cancer have been eradicated. The aging process has been controlled so that these days deciding to live for 500 years is an option so medicine as a discipline is now focused on the quality and not the length of a person's life. The focus shift of education from a classroom phenomenon to a more practical mode has now happened. Spirit methods are now a part of common curricula that assist in relating the sciences and technology to human development. Cultural patterns moved markedly away from the parochial due to erosion of nationalist governments, narrow religious viewpoints, reduced racial elitism and false class distinctions, resulting in a breakdown of old religious and political symbology and the emergence of a story of global commonness. The GLOBCON polling group daily records the pulse of the world on all kinds of issues and local wheat farmers from across the world fly to a common meeting place to hold a caucus on crop plans for the next 5 years.

## Group J-2

The major events of the last 20 years have occurred out of a groundswell of participation of local man in countries formerly called the 3rd world. This has happened principally in India, Korea, Indonesia and the Philippines out of bold initiatives in village development programs. India's deciding in the latter 70's to no longer be the poorest nation, and the symbol of Nava Gram Prayas created by villagers gave the 3rd World nations models and courage. Satellite TV to villages led the way for illiteracy to no longer be a global problem and 95% of the world is now literate. India, Indonesia, Korea and the Philippines have seen a growing GNP and an increasing food self-sufficiency. India's first five year development plan to accomplish its goals was initiated in 1981 after 25,000 villages had renewed themselves in the Nava Gram Prayas. Two leaders of the Nava Gram Prayas are now cabinet ministers.

In the economic arena, a shift in energy use occurred in the early 1980's as the U.N. decided to release funds for massive experimentation in cheap solar energy, including a solar energy space station. The provision of simple, cheap power units made it possible to deal with the large masses of unproductive desert. The greening of the deserts was substantially accomplished by the end of the 1980's. With the entry of China into the global market in 1980, it became possible to make comprehensive decisions about resources and their distribution.

The consciousness of global village which emerged in the mid-century and was concretized in the picture of the earthrise evolved into practical form and reconstruction of earth's political reality. Out of the networking of revitalized local villages, workable regional decisionmaking and delivery systems were built. This also began to be symbolized at a broad scale trans-nationally and globally with a comprehensive SeaPac Alliance in 1983, the UN peacekeeping force in the Middle East in the early 80's which allowed the resolution of peaceful settlement, the reempowering of the UN as a global reality with legislative, administrative and judicial powers. The symbolic power of this entity was brought about in part by the emergence of numerous leaders following the examples of Sadat, Carter, Young and Schmidt who began to risk stepping out of their national loyalties to travel globally and plan informally with others for the global future. Another major factor was the massive participation by local villages and communities and of agencies and social groupings in the town meeting dynamic which awakened confidence in effective local political action.

## GROUP K

There is a movement toward global interchange in our time and we will see the increase of that trend. In the next twenty years, in the CULTURAL arena, we envision education revolving around learning and deciding on life vocation with an emphasis on doing in local community. The "professional" image will shift to practical expertise. We will see the emergence of a neighborhood dynamic in cities. Decisions will happen on a neighborhood level out of a global context. Mass media will play a significant role in enabling both decision-making and mass education at the local level by focusing on local accomplishments around the globe. Global values will be established in this process of education and decision-making that will enable the shaping of global guidelines.

The POLITICAL dimension of society will be smaller, less bureaucratic structures. The government will function as a coordinating group, hiring private volunteer organizations such as the ICA, World Hunger, etc., to serve local community needs replacing structures like welfare. These organizations will create activities which motivate and serve people better through developing responsive structures. This smaller form of government will increase accountability to local man, forcing the structure to perform services rather than oiling beauracracic forms. Decision-making will change from hierarchical-handed down-mandate, to an assembly dynamic with local input.

The responsibility in tapping and use of energy and other resources, and the distribution of the resultant goods and services will be increasingly acted upon from a global perspective -- to the extent that the neighborhood store will sell goods manufactured and devised from a variety of locations. Business and industry will be more obviously subservient to the needs and demands of the world as forms of transportation change, as resources are redistributed and as local work groups multiply.

The ECONOMIC community will fulfill its social responsibility by discerning the cultural and political trends as well as product trends. The worker and professional force will decide through collegiums and the consensus process where voluntary services are needed. Assignments will be made to the community service area. Labor unions will truly become guilds cooperating in the management.

## GROUP L

In the economic arena the following events will occur: dwindling natural resources will intensify experimentation in new sources of energy and place a major emphasis upon developing methods of recycling. A limited currency base will result in increased turnover within individual economies and will tend to shift the economic base from currency to credit transactions. These factors plus the demands of the developing nations will cause a decrease in the West's standard of living and an increase in other parts of the world. There will be shift in the spending patterns of individuals with over 50% of income spent on education, art, health including mental health. Increasing senior citizens will be integrated into community life. Children will be raised more corporately. Many families will spend 50% of family budget in education, art and therapies and 25% of the vocations will be in these field. The 15% citizen will be spending time assisting 85% citizen in vast numbers.

Introduction: The year 1998 opens with the world reflecting on a collage of events that have brought its greatness into being.

The media has become responsive to the needs of local people and reports the happening of towns using a screen of successes, what has been learned and existing contradictions. In 1984 Peoria, Illinois hosted a Global Youth Exchange with three representatives from every nation in the world. In 1985 the Nobel Peace Prize was presented to a South American doctor who discovered a cure for cancer. In 1990 Singapore cut the ribbon for total energy dependence on the sun. In 1996 the United Nations started a campaign to educate people on how to care for their neighborhood aerobic sewage system. The year 1997 opened with a totally new United Nations, meeting in a Geodisic Hall in South Africa. These events and others all point toward the new society that emerged out of the struggle of the end of the 20th Century.

1. Cultural: Increasing senior citizens will be integrated into community life. Children will be raised more corporately. Many families will spend 50% of their family budget in education art and therapies. 75% of the vocations will be in these fields. The 15% citizen will be spending time assisting 85% citizens in vast numbers.
2. Economic: In the economic arena the following events will occur: dwindling natural resources will intensify experimentation in new sources of energy and place a major emphasis upon developing methods of recycling. A limited currency base will result in increased turnover within individual economies and will tend to shift the economic base from currency to credit transactions. These factors plus the demands of the developing nations will cause a decrease in the West's standard of living and an increase in other parts of the world.
3. Political: The political structures will have experienced a resurgence from their low of the 70s. The power of local people is expressed through political activities by strict licenses on multinational companies so that their activities support national goals. This was experienced by many companies in the Third World nations. In the industrial nations after a major US company had its charter revoked because of a land use conflict with the local community the political power over the economic was established. Local man's participation in the decision making process will be gradually accelerating to the point that five smaller nations will be structuring their bureaucratic forms into a nexus service dynamic to undergird HDP replication and will be experimenting with a collegium dynamic of consensus in the villages through some form of regular village Congresses, community forums and stake meetings.

Group N

The next 20 years will see the emergence of at least three new superpowers such as Brazil, India, and China. The rapid growth economically, technologically and socially are the major features of these times. Interdependence on global resources and a new self-reliance and self-sufficiency will make these nations grow. In the economic arena there will be an increase in unemployment due to technology. At the grassroots level people will revolt against the tax structures, collapsing the welfare system resulting in accelerated unemployment and social crisis. This will cause a demand for new and appropriate forms for industry, technology and agriculture. In the political arena, there will be an increase in grassroots participation at every level. Examples are the tax revolt movement, the GCF movement and the HDP movement. In the cultural arena, the change of technology and economic structures will cause the crisis of cultural lifestyles across the whole globe. This will be manifested in despair, increased crime and suicide. Local man will respond by pushing for localized care in appropriate health and technology as local man awakens to the possibility of his power.

Group 0

There was a shortage of food for people used lands in building good houses and lead to hunger with family planning followed. In South Africa both national and tribal war broke out that ended in disaster. Global religious war was everywhere that you had to carry with you the leading missions sign to be allowed in.

Regional and global economic structure and data interchange will facilitate the dissemination of technological expertise to all corners of the globe. Such structures might include global universities, multi-national economic networks (evolved from multi-national corporations), a global computer broadcasting system and regional international economic communities.

During the last 20 years the roles of the sexes and phases will undergo upheaval out of which will come new forms of the family and many alternatives for both sexes and all phases to participate in society. As the family became more and more mobil and involved in working in the community, the need for constant child care forced many experiments. One form this took was the new extended family, based in the community rather than on the old nuclear family.

In all areas of the world a new interest and even demand for birth control measures evolved.

In the midst of the emergence of the new family forms, the power of the elders increased. Their vitality and numbers was a valuable resource of wisdom and energy for world development. This brought about a training and use of people where they were needed.

India held a major national celebration for the 2,500 villages in Maharashtra. Local villages everywhere have picked up methods of human development as town boards or councils operate as the secretariat dynamic and a new understanding of rural-global style is present everywhere. The network of those who care has been extended across the earth, with major regional houses in Jerusalem and Peking.

1978-98 WHAT HAPPENED?

CHICAGO

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## GROUP P

Global trends indicate a continuing emphasis on macrosystems as seen in global industrial and monetary systems, macro-technology global polity forums, and the deepening crisis in local delivery systems, decision-making and community identity.

In the economic arena the trends will be: an increased regional self-sufficiency, the creation of whole new cities by multi-national corporations emphasizing the environmental values of emergence of a global trading currency.

In the arena of political life, the trends have been marked by local planning sessions, practically enabled by the new function of political parties. These decisions on global issues and leadership are formulated out of local participation flowing into regionally coordinated councils thus breaking up the old "big Power" national blocks.

In the cultural arena, community festivals will later become a part of a temple dynamic which will be established in local communities. As a result of these shifts, a new demand will be placed on those who build the practical forms of regionalis (which will act as a coordinating center, delivering common regional services and a consensus forum of local communities within the region) which reinforces local initiative and common identity while providing access to the globe.

The political structures will have experienced a resurgence from their low of the 1970's. The power of local people is expressed through political activities by strict licenses on multi-national goals. This was experienced by many companies in the Third World nations. In the industrial nations after a major U.S. company had its charter reworked because of a land-use conflict with the local community the political power over the economic was established. Local man's participation in the decision-making process will be gradually accelerated to the point that five smaller nations will be structuring their bureaucratic forms into a nexus service dynamic to undergird HDP replications and will be experimenting with a "collegium dynamic" of consensus in the villages through some form of regular village congresses, community forums and stake meetings.

## GROUP Q

Over the next 20 years, the trend in consciousness from individual to corporate awareness will provide the dominant theme in every arena of life. In cultural life, educational institutions will continue to collapse over the next 5 years and will establish a 20 year trend toward the use of the world as a classroom. There will be greater participation of students of all ages in determining their educational process. Religious institutions will also experience a continued collapse of established structures which do not freight the corporate consciousness, replaced by new spiritual awareness. In the arts, the increased participation of people in collective activity will produce a flowering of "people's art" whereby people will channel their excited response to experience into new art forms. In the economic arena the new corporate consciousness will emerge as regionalization of production and distribution with more local self sufficiency. These will grow within continental economic blocks: Latin American, Asian and African. The resources available to the average individual will be more equitably distributed, with less visible extremes of wealth or poverty. The completion of the trend toward a cashless society will provide for greater accountability regarding available resources. The corollate is that resources can be commanded by groups only through bureaucratic planning procedures requiring group application. Some of these corporate economic structures will be public/private entities and will have strong corporate identities. Local villages, both rural and urban will resist the dictation of decisions from the top by hierarchical structures. Proposition 13 is the tip of an emerging ice berg of cresting power from big government which will be followed by the realization that new structures must be built to allow decisions which affect the larger community to be started at the village level. "Volunteer" village councils will replace many paid officials and bureaucracy will be in closer contact with the local people they serve. By 1998, the roles of governor and president in many nations will be the symbolic articulation of popular consensus.

## GROUP 00

The next twenty years will be characterised by a vast redistribution in economic, political and social power. Production centers will move out from the urban into the rural areas. As the rise of local man continues, malnutrition and illiteracy statistics will shift radically, as will the role of woman in developing nations. This shift will be occasioned, in part, by local man moving on his own initiative to take hold of the methods and technology he needs, inspired by the sight of other communities that have done so. A cultural leap, to a popular mythology that goes beyond parochial consumerism, will also contribute to this shift.

## Group R

The World Health Organization and "those who care" health professionals will be deployed with technology and supplies across the globe such that blindness by disease; death by malaria, cholera, diphtheria, tetanus and smallpox; and energy loss and anemia from parasites will be eradicated through potable water, sanitary sewage systems, immunizations and adequate food supply in every village across the globe.

The era of the computer will have seen programmed education, language storage, mathematics, and knowledge access carried in the hip pocket of local man, along with the ability to travel cheaply and rapidly, using sources of power and energy, and humanely with a place to sit or stand for each person.

The next twenty years will evidence such diverse advancements as pocket computer translators, the replacement of oil and coal by sun and fusion energy and the creation of new cheap food sources. These technological changes will effect the everyday lives of people all over the globe.

As national governments experience increasing interdependence and interchange, the stage will be set for the emergence of new forms of global polity built and tested in local communities (Human Development Projects) across the globe. Through their effective linkage and interchange of personnel, models and methods, these globalized local villages will challenge old national forms and political ideologies. As genetic engineering becomes possible for every nation, the local unit will provide the ground for the realistic guidelines to emerge that will allow such inventiveness to be human. The local unit will lead the human global decisions.

Education will occur out of globally designed common structures which include cultural interchange, global language training, intensive vocational skills training and global life methods training.

The 15% over the next twenty years will experience a dramatic wrenching from their isolation as they are drawn into applying their skills and resources to the needs of the total earth - occasioning a total reimagining of the words "professional" and "expert" from someone who is set apart from the rest to someone who links the parts of a whole.

## GROUP S

The next twenty years will be marked by a dramatic increase in the productivity of the village and the small entity, coupled with a collapse of the hierarchical systems in the urban, national and large entities, (and economic and political momentum). Hence, wild shifts to the rural and the unsettled areas of the globe will take place in the form of new communities, new economic systems, and new political associations.

The global ECONOMY already in being in 1978 forced, over the next decade, economic decision-making on an increasingly global and pragmatic scale. The inability of nationalism to deal effectively with monetary, energy and food production issues precipitated a series of crises culminating in the irreversible shift from the western industrialized powers to world-wide local village dominance in the world economy; empowered by a four-fold increase in local community productivity. This shift, aided by the construction of local, mass transportation spanning every continent, focuses on SEAPAC, Africa and Asia as the development priority of multi-national corporations, and the emergence of China as a primary consultant to area and regional development, forced revolutions throughout social institutions, including the elimination of apartheid and a global, rational GNP-based monetary system.

In the POLITICAL arena, response to the rise of local man will change the role of the political from the imposer of plans to the deliverer of services and polity will freely lie in the hands of the people. To enable the delivery of demanded services bureaucracy relies on national and local boards of administration and review, i.e., repository for delivery enablement. These boards serve the people by providing the expertise to design and approve projects that meet the corporate need, i.e., regional water systems, mass transit, needed consultants, etc.. Responding to the voice of local man, the political becomes the servant.

In the CULTURAL arena, new economic forms will force the invention of new structures which will begin to provide services at the most local level. In the rural, lights, water, schools and health care will be universal. In the urban areas, transit systems, new sources of energy will enable shifting lifestyles. With the invention of new political and economic forms, education will refocus to serve these forms and capitalize on the energy and creativity of the population under age 30. Asia, Africa and Latin America will realize a new productivity that releases resources for the care of the world -- making the decisions at the local level in concert with the continental and global demands.

## GROUP T

We have been brought to this point in 1998 through rapid developments in economic, political and economic arenas. Economically four developments are key: Appropriate technology, the production of pre-fab materials, simplified construction methods and materials, and training methods which are placed in the hands of local community people, and equipment means to be self-sufficient; transportation and communication systems, especially air and satellite, linked the globe with practical information and supplies. The energy crisis forced development of new local sources, especially solar, which were available to the most remote village. Basic life support needs, such as water and food, were developed and extended life span and human potential.

The major polity shifts across the globe in the twenty years are related to the emergence of autonomous local community structures through a massive strengthening of local decision-making techniques and leadership training. This produced an increasing tension with government and corporation bureaucratic structures which by the middle of the 80's were beginning to emerge in new servant roles. The move toward regional level funding and administration has continued to be keyed by the rise of increasing local input and responsibility for implementing their own plans. Globally, there has been an increasing exchange and interdependence between the developed nations and several former under-developed nations which have made a remarkable leap into self-sufficiency with village development being key.

The cultural will be the first to experience the shift. The technical and biological breakthroughs in genetics will force us to think through the new ethics which will give form to the new mythology. This cultural shift while already going on, will be forged at the local level as the given form to basic roles to elders, male and female. The new basis for educational systems will emerge and the common necessary wisdom in education will get re-established, globally by 1998.

## GROUP U

1. Between 1978 and 1998 the practical utilization of new energy forms will result in everyday use of solar energy and other energy and other energy sources such as oceans. For example, 20,000 people will live on space stations capturing solar energy and focusing it to earth receiving stations which will distribute energy cheaply and safely and equitably around the globe. A high rate of economic consumerism will develop in the Third World. An increase in economic stability and growth due to resource control by the Third World will create a demand for consumer goods. New developments in the field of appropriate technology made it possible for production to take place in areas of resources. For instance, small agricultural machinery useful to small farms in the Third World were manufactured in the villages that used them. Means for transporting the resulting products were developed so that Third World income increased. In the political arena, the economic collapse of the western countries birthed a restructuring of delivery systems. Grassroots involvement in the planning process provided the readiness for regional bureaucratic systems for economic stability, community well-being and an accessible accountability system. The private sector will be participating with national governments in broad social, geographical and economic planning resulting in a global network of corporation able to effectively advise and participate in global decisions such as the ethics of genetic experimentation. Within the Third World a network of demonstration nations will come into being as both laboratories for experimentation in world development and as concrete signs of what is possible at the national level. The networks will create forms for effective continental and sphere unity based on the common task of demonstrating how to live and operate humanly in the 21st Century.
2. In the cultural arena the most dramatic event will be the total loss of a culture. The events that precipitate this eradication will be quick and simple as to shock the globe and illuminate a radical new awareness of the gifts of every man, the value of the human resource and the need to preserve the whole of global diversity on behalf of the future. Radical new forms of education emerging from practical global needs now emphasize methods and practical field experience based on a spiral design through the age groups. New forms of created community will emerge primarily to pursue economic advantage, but will reveal the unlimited possibility of communities working together corporately. For instance, a space community could research and deliver sun energy to the earth. Major arguments and finally regulatory systems will emerge to control the effect of genetic research discoveries and cloning systems developed. These systems will be articulating new values as regards to what is really human over against issues of efficiency and effectivity. Finally leaders of diverse religious communities will have consensed on a set of transparentized liturgies for experimentation by those who care in all lands.

## Group V

The energy crisis has forced the emergence of global economic structures to plan resource consumption for the planet. At the same time that these global structures emerge, there is a growth of local self-reliant economic micro-structures, using intermediate technology, intensified agriculture, preventive medicine, new methods of sea traffic and credit evaluation, etc. Overall, the disparity between the 85% and the 15% is lessening and lessening at an accelerated pace. Nations have ceased to play economic roles and now function primarily as cultural groupings. Therefore, the emphasis shifted to an independent, local-oriented form of polity blending stake and communal concepts. Even in the heavily populated urban centers persons regrouped themselves in village units and incorporated consensus-making methods to run their community's life. Economic and political relationships forced a realignment of national and regional political boundaries, seen by wars in Africa and a growing nationalism in the USSR. In the next 20 years, we will see a dramatic alteration of imaginal structures. This will be seen in the emergence of globally oriented, multiple forms of education, villagers understanding their efforts as "on behalf of", and collapse and rearguard actions of present ideologies - for example, Marxism in the Soviet Union and historical religions everywhere. These new imaginal structures will be conveyed through both highly sophisticated electronic media, such as two-way television, and will be sustained by local face-to-face interaction and celebrations in the live arts. The lifestyle will be a new hybrid coming rural and urban elements.

Group W

A major happening of the past 20 years was the breakthrough in computer technology that virtually automated all business and industry. This coupled with the 20 hour work week, breakthroughs in preventive medicine and disease control strained the developed nations with overabundance of long-longevity elders inadequately prepared economically and culturally to deal with the times and thus is now one of the major issues. The global repository was incorporated in and through the multinational corporations using common resource programming and daily exchange of current needs and available resources made public. Global studies and national cooperation, the sweat and energy of the masses of people and the coordination by the multinational corporations built dams, canals, catchment and irrigation systems that have erased the threat of flood and turned the arid faminelands of continents into blossoming gardens. Simultaneously research and the global village dynamic have allowed solar energy and gober gas systems to have gradually become the source of 75% of the earths power source. The 378 member states of the United Nations meet continually at the International Center in Hiroshima and operate out of 24 offices. Thousands of international sports competitive tournaments are held each year throughout tne world, "world series" world cup events in over 200 individual and team sports. All this will contain the human drive for competition and war. The trend toward more specific forms of education in developed countries continued while in less developed countries the move was toward a more comprehensive compilation of practical skills. Communication systems were refined to the point where major cities are linked and simultaneous translation at local levels are common around the world. History will name this time as a cultural Renaissance with major responsibility for the rebirth of the local through the patronage of multinational corporations whose architecture will be humanizing monuments that care for employees through space, art, drama and music throughout the time and space of the working environment.

In 1988 local communities exploded across the group like wildfire, as seen in 25,000,000 stake meetings weekly attended by 500,000,000 people. One global body politic was formally established in 1993 which officially recreated state boundaries into regions across national lines, according to the actual dynamics of local community and regional relationships. Established media communication systems became 2 way with 2 way feed back as local man became image makers rather than merely image receivers. In 1983 solar and windmill equipment was widely installed. Thermal energy became a reality. Tidal forces came to be a useable source of energy. By 1998 each region has become self-sufficient regarding food and energy production, and only raw materials will be transported inter-regionally. Cultural centres will spring up across the globe as showcases for heritage expression in

story, song, poetry, dance and art.

## GROUP X

Standing in the year 1998, the technological expertise has provided us with systems of communication and information availability that allows basic questions to be answered for us by computers while we have been required to push for the depth responses. The emphasis on new and massive employment schemes has centered in the rural agriculture areas of the world, recovering nutritional food sources and the means of survival for small/cottage industries. The decision and directions in the world economic sector has been primarily influenced by the quantum increases in demand of world resources, both existing natural resources and resources made newly available through technological development. Consensus has emerged as the predominant method for decision-making in communities across the world. Multi-national decision-making has formed and developed an effective continental decision-making process. Economic planning has become participatory with economic advisors and powers playing an upfront role. The family has re-emerged as a primary social unit. A trend toward a global symbol system has grown as evidenced by ecumenical councils and religious schools staffed by all the world religions. Along with this trend there has been growth of many forms of fundamentalism.

## Group Y

By the year 1998 a new mythology will have emerged which will tell the story of the victory of local man over the malaise which has so long held him back. This new mythology will include myths and rituals embodying a model hero dynamic to offer all people. Educational systems will employ more alternative methods, be more community based and vocational skill based offering each child a year abroad in a universal language. Local block clubs will become the local church dynamic. Local elders, youth and women will participate in a global coalition with a common global mission. The year 2000 will see a global celebration of the resurgence of local community.

Over the next 20 years nations will recognize the necessity of intensified co-operative decision-making, both continentally and globally. This will be forced by major economic blocks and will be particularly evident in Africa, Europe and the Sub continent and Latin America. Growing concern over international legal issues and human rights will result in model legal codes being adopted by many countries.

By the year 1998 bureaucratic organizations will have increased and become "tighter" in order to handle the greater complexity of society. Through the broadening of arenas of responsibility and through continual realignment of internal structures to meet demands, fresh life will be breathed into these bureaucracies. These larger globalized organizations will be brought into being by the demand for every increasing numbers of local economic vehicles to offer viable networks for the exchange of goods and resources.

## Group Z

The years 1978 through 1984 will bear witness to the emergence of the current trend that leans more toward limiting the growth of the cities, a clamp down on the urban sprawl. Rural saturation is and will slow down the migration to the cities. This will pave the way for a new bureaucracy.

The years 1985 through 1989 will see a new bureaucracy that is actually the old changing from within to meet the new needs of a changing geographic configuration. Towards the end of this period will be the event of a nation that demonstrates that decision-making from the grassroots up is possible by way of councils, assemblies such as this. A small country such as the Philippines or the Marshalls will be a political and social pioneer.

All along the para-revolutions of the women and the youth in relationship to the whole community will be in more dependable forms that are responsive and responsible to the whole community thus allowing a melding of the whole community healing the rents that these changes have wrought. This nation will give birth to a wholly new creativity mode evident in music, art and poetry but also in the foundational stories that communities live by. This will happen from 1990 through 1994. The last phase of the next 20 years 1995-1998 will use new conceptions of use of resources and needs from energy from gas to the sun and oil.

Group ZZ

In the last 20 years, it became harder for the 15% to support their high technology. Brown outs in large areas became common. People had to reduce travel and the cost of living forced new life styles. This resulted in industry seeking new approaches which included the wisdom of employers and the local community. Products became oriented to real human need. A move toward a simple lifestyle and intermediate technology occurred. The 85% moved in the same direction. To compete with large industry, labor saving devices were used. Multinational corporations became more dominant but with an intense concern for local cries and for marketing locally made products globally. Local workers once more became proud to make useful products and were going to be marketed across the globe.

The political structures there will be an active participation by local man through his local community. The formal structures, such as governments and the UN would still exist, but would be informed by the consensus of local communities. In order to harness all wisdom, an informal network of assemblies on the local, regional, national and international levels would have developed. A global interchange among special interest groups, such as business, education and community planning would inform other communities of breakthroughs and contradictions. Across the globe, education is a new phenomenon. Teachers are struggling with how to elicit creativity while equipping students with practical and authentic knowledge. Landmarks in this arena include the global realization that all speak English and that everyone can read and write. Electronic devices accelerated the ability of man to communicate with man, necessitating access to a common global language. Shared art forms reflected the dramatic global awareness of emerging global values, giving meaning to the last person on earth.

Global Priors Council

Chicago

GIFT OF EUROPE

Quarter I

July 1978

Golden Web

Hexagon Web

Movement Manoeuvre

Turn on the Light

Jewels on Display

Panning for Gold

LAYING THE FOUNDATION

Intensify Local framing

Secure Regional framing

National Board of Advisors

Fill Gaps

MOVE 'EM OUT

Target Groups

Recruitment Strategy

2-year Scheme

Movement Kit

THE WHOLE THING

Next phase of gold  
Target initiation  
Train local leaders  
European symbol

SPOTLIGHT

Belgium  
Berlin  
Saturation experi-  
ment/Area  
Continental coord.

CROWN JEWELS

Real Visibility

Local Leadership

Stakes/Guilds

HDP Interchange

OVER THE TOP

Opening Public Agencies

Broadening Grass-roots Base

Focusing Private Institutions

Corporation Focus

SPINNING THE WEB

Strategic Framing

4-year Expansion Framing Plan

Local Entrees

Global Authorization Net

MOVE 'EM ON

Assigned Globally

Engage in GCF

Guardian HDP Involvement

Continental meetings

OPEN DOOR

Hit networks  
Urban impact: London  
Around HDP's  
Train continental faculty

HEART OF EUROPE

Framing

Site Selection

Funding Strategy

Scheduling

BLACK IS BEAUTIFUL

Permeator Model

Volunteer Agency Support

International School

Area/Cont. Budgeting

1. MOVE 'EM OUT MANOEUVRE

The intent of the Move 'Em Out manoeuvre is to give movemental form to the volunteer interest in the work of the ICA in Europe. This involves targeting key groups and actively seeking the interest of volunteers through a well-developed recruitment strategy. A 2-year volunteer program and curriculum with extensive back-up materials will also be created.

2. LAYING THE FOUNDATIONS MANOEUVRE

The intent of the Laying the Foundations manoeuvre is to strengthen and deepen the authorization of the ICA across the already activated Areas in Europe. The major moves in this manoeuvre will be the fleshing out of the authorization frameworks at the local, regional and national levels through coordinated visitation. A particular emphasis will be the filling of serious gaps in the authorization frame in various nations.

3. SPINNING THE WEB MANOEUVRE

The intent of the Spinning the Web manoeuvre is to frame and complete the authorization webbing of the "untouched" nations of Europe. The steps of this manoeuvre will include the building of an expansion/framing plan for all of Europe, the building of a frame for various nations built around local entrees, and the use of our global authorization networks to secure framing visits.

4. THE WHOLE THING MANOEUVRE

The intent of The Whole Thing manoeuvre is to launch the systematic coverage of the geography of previously unpenetrated nations of Europe through the GCF campaign, while intensifying that campaign in the rest of Europe. This will involve the creation of a symbol to hold the thrust of this year, the building of a strategy to move one level deeper in GCF coverage in last year's "golden" nations, and the phasing and targeting of new nations to be penetrated. A crucial part of this manoeuvre will be the training and equipping of local people to participate as circuiters and leaders in every nation.

5. SPOTLIGHT MANOEUVRE

The intent of the Spotlight manoeuvre is to dramatically saturate target locations with the GCF campaign. This will involve the saturation of Belgium according to the three-year model of the GRA, and the beginning of saturation in West Berlin. We will select saturation targets in every area and coordinate all events through continental planning.

6. OPEN DOOR MANOEUVRE

The intent of the Open Door manoeuvre is to take advantage of "open door" network situations for impact across Europe. Impact tools such as GWF, CYF and LENS will be focused on networks around London, with a strong emphasis on the business community. In addition, impact courses will be done around the HDP's and a system set up for ongoing European faculty training.

7. EUROPEAN DIAMONDS MANOEUVRE

The intent of the European Diamonds manoeuvre is to make the four Human Development Projects great showpieces for everyone to recognize as such. This involves having highly visible signs in the Project Site. Local people will be established as project leaders. Stakes and guilds will be established structures. An interchange of community residents among the Human Development Projects will take place.

8. HEART OF EUROPE MANOEUVRE

The intent of the Heart of Europe manoeuvre is to prepare the groundwork for future Human Development Projects that will be located in the centre of Europe. This involves doing the framing, selecting the site, building the funding strategy and designing the timeline.

9. BLACK IS BEAUTIFUL MANOEUVRE

The intent of the Black is Beautiful manoeuvre is to raise the stipend level and still stay in the black. This involves building a permeation model, finding government and volunteer agencies that may pay staff salary. International schools will also be penetrated as employment possibilities.

10. "OVER THE TOP" MANOEUVRE

The intent of the "Over the Top" manoeuvre is to secure \$1,000,000 developed money for European programmes. Public agencies will be the target of this development drive. A broad base of grassroots donors will be secured. Other development targets will be private institutions and corporations.

11. "MOVE 'EM IN" MANOEUVRE

The intent of the "Move 'em in" Manoeuvre is to activate the guardians in Europe. This will be done by securing engagement in the awakening campaign and more intense involvement in the Human Development Projects. At Continental Guardians Meetings the guardians will be given the opportunity to assign themselves to Global programmes.

EQUIPPING THE CAMPAIGN

SIGNALLING THE WIN

CLAIMING THE  
TERRITORY

MARSHALLING  
THE FORCES

BLOWING  
THE TRUMPETS

WAGING  
THE BATTLE

CREATING  
THE VICTORIOUS

FLYING  
THE BANNERS

I

THE  
GREAT  
ENLISTMENT  
MANEUVER

II

ANCHOR THE  
THE FLAGSHIPS  
MANEUVER

III

EXPANDING  
THE FLEET  
MANEUVER

IV

LIGHTING THE  
SIGNAL FIRES  
MANEUVER

V

FOCUSING THE  
BARRAGE  
MANEUVER

VI

GLOBALIZED  
FOX HOLE  
MANEUVER

VII

INSTANT  
GENERALS  
MANEUVER

VIII

ARTILLARY  
INTERCHANGE  
MANEUVER

IX

THE  
POWER  
HOUSE  
MANEUVER

MANEUVER SONG

SONG FOR NORTH AMERICA MANEUVERS  
Tune: Green Grow the Rushes-o

I will sing you inennine - o  
For turning the continent to globe  
What is your nine - o?

- 9 9 for the nine maneuvers
- 8 8 for the new possibilities
- 7 7 for the seven revolutions
- 6 6 for the continent's areas
- 5 5 for 5th City which set the stage
- 4 4 for the missional arenas
- 3 3 for the glue components
- 2 2 for the solid frame works
- 1 1 is for foundations, engaging the force with symbolic power!

I

ENLISTING THE TROOPS

In 1978-79 forces will be engaged to release North America troops to serve the globe. The victory will be a variety of troops engaged effectively in all 3 campaigns building off the previous year's advantages of established ICA credibility, the momentum of golding and the USA 12. In the arena of Movemental Events, we will have regional blitzes to maximize areal and continental participation, hold training pedagogy sessions for impact events, recruit 2 people to each academy out of each House and hold periodic local celebrative events. Comprehensive communication will be accomplished through publicizing movemental events, scheduling film presentations, sending regional newsletters, using local media and mailing to all Houses. Campaign involvement will be accomplished by engaging the new movement and old colleagues in local HDP workdays, metro circuits, global consults and treks, especially emphasizing clergy participation. In the arena of Guardian Formulation, we will raise up 100 new guardians across N.A. by having at least 2 local guardian events and by each house sending 2 new guardians to each of the global guardians meetings.

ANCHOR THE FLAGSHIP MANEUVER

II

The flagship maneuver will anchor 6 signs of profound human communities on the North American Continent through enduring substantial signs, leadership experience and training, program self-support, and dealing with mass visibility. Creating signs of enduring substantial change in the arenas of local industry, housing, education, and community care structures will continually remind the community of their increasing self-sufficiency and future possibility. Leadership will be characterized by moving the project care toward Global responsibility for the campaigns then other GSD consults, Community Forums and impact courses. Program self-support will prepare the project to stand on its own by developing on-going funding for the local community corporation and for the Globe. Mass visibility will increase the credibility for funding and require strategic use of the medias and professional pieces. The 6 Flagship will spark the imagination of North America in the self sustained and confident communities.

EXPANDING THE FLEET MANEUVER

III

The intent of the expanding the fleet maneuver is to establish each of the strategically located expansion projects in North America as dramatic signs of do-ment, utilizing the advantages produced by the six anchors. The victory involves a visible acceleration of the five phases of do-ment. We will insure the intensification of the US 12 Human Development Projects through common phasing using various events to signal specific phases. We will globalize the local HDP leaders through enabling their leadership participation in the awakenment campaign and their global assignment to other HDP auxiliaries. We will coordinate national funding and framing in the USA and Canada. This will involve sharing through development centrum, current framing wisdom among all North America projects; determining common funding and framing approaches through national and area maneuvers; continually recording results in a process which reveals access routes and needed additional framing; and sharing funding victories. We will launch HDPs across North America and do preliminary research on further expansion in both the urban and rural.

LIGHTING THE SIGNAL FIRES

IV

The intent of the lighting the signal fires maneuver is to ride on the advantage of awakenment by county coverage and move to cover our geography by dramatic awakenment in focused geographic area across North America. In order to focus in geography with saturation happenings and formulation events we will refine the grid to the micro level, frame the geography to be saturated in relation to the metro and region, and identify and phase the targeted geography, communities, events, forces and break-loose tactics. We will design a saturation package of forums by analyzing the local situation through the screens created at the GRA and Global Order Council. We will hold formulation events in conjunction with each saturation happening, including training events, shadow assignments, rallies and celebrations. We will create winning support systems through strategic framing and building of the maneuver story, a broad securing of local resources and troops, and documentation of the victory.

FOCUSING THE BARRAGE

V

The intent of the focusing the barrage maneuver is to position ourselves to do a large number of impact events and to do mass awakenment with sociological networks. In order to increase the number of trained faculty, for impact events, we will do immediate broad-based recruitment, hold quarterly training events beginning early fall, create an area team assignment rationale, and schedule regular Area-Centrum interchange. In order to set-up impact events with finesse, we will operate out of a marketing image which catalyzes others to do recruitment; hold events in a style appropriate to the location; ensure self-support of programs, and create a continental and immediate interchange mechanism for sharing winning models. In order to implement network framing for impact events we will build authorization and advocacy on our advantages for example, the 'Top 30 Town Meetings' and momentum built on impact events Human Development Projects and the Human Development Training School. We will make strategic contacts with other trans-establishment groups who are concerned with global care. Marketing materials, including manuals, brochures, and authorization letters, will be printed and distributed to each House by operation centrum in time for Quarter I Area Councils. These materials will be used in the impact faculty training sessions. Each House will submit a written request to the publishing house for these materials before leaving the Global Priors Council.

GLOBALIZED FOXHOLES

VI

The intent of the Globalized Foxholes Maneuver is to establish effective interchange of data and models among all houses and between the four centurms and each house. The victory will be to create effective common local systems. We will localize management by hosting the management trek in every house, commonizing office procedures and files where helpful, establishing bookkeeping, auditing, and insurance systems, and continue the interchange of enabling models, such as permeation and inkind. We will localize Research by, interchanging collegium constructs, and the products thereof, on edge arena including the Seven Revolutions, common symbolic life, Global Priorities, and Area Council planning. We will localize Development by writing development maneuvers weekly in each House, assigning one person in each House to insure coordination with Development Centrum, creating an area development strike force to work closely with development centrum, maintaining a global index, holding special fund raising events, and expanding the grassroots pledgebase of each House. We will localize Operations by, using the constructs of the Continental Task Force, including the Town Meeting quick set-up models, workbooks, and local training events, writing and mailing local versions of Campaign News, provide up-to-date lists of HDP Consults, treks and special events to regional colleagues.

VII

INSTANT GENERALS

In order to raise up Human Development Project community leadership, at least one Human Development Training School will be held in North America, thus assuring that local leadership will be in position to assume full project responsibility. This maneuver will be accomplished through the following four actions: 1. Preparatory Logistics, location in an HDP showpiece will be determined by the locations and nature (ie rural, urban U.S., Canadian) of the expansion sites. In kind and development will be the responsibility of the continent coordinated through Operations Centrum. 2. Participants Recruitment will be secured from current auxiliary, community residents of initiated Hdp's, selected volunteers or agency personnel, intern possibilities. 3. Site Readiness will be phased over at least one month prior to the School with faculty on site or in training, community residents contexted and physical facility/community appearance prepared. 4. Spiral Curriculum will be modified for technologically developed nations through PSu's coordinated by Research Centrum and by meetings of North American Project directors.

VIII

ARTILLERY INTERCHANGE

The intent of the HDP interchange is to utilize the advantage of any project to the advantage of all and allow each project to participate in the momentum of the whole so that the projects make a single coordinated impact on the continent. The involves catalytic troop exchange and regular communications. 1. We will create a Repository Interchange in which locally trained people in existing projects, skilled in certain arenas, ie farming, sanitation, etc, would visit & consult with new projects and institute data interchange on edge insights, authorization contacts, publications and photos to be mailed with the weekly newsletter to all continental projects and GSD post. 2. We will orchestrate special Coordinated Events that give collegiality to the task, ie sister project identity, and give commonness to training, ie preschool education. 3. We will ensure Global Exposure by structurally creating ways for local people to experience themselves as global citizens through such things as participation in consults, area councils, Academy, Community Forum Treks, GRA, etc. 4. We will hold Project Leadership meetings by areas and the continent on a regularly scheduled basis.

IX

POWER HOUSE MANEUVER

Through the Power House Maneuver, the North American Areas will empower corporate life within the Religious Houses to vitalize the local missional thrust. Victorious campaign maneuvers, a hub of movement events, a stable self-support base and a significant increase in available troops will be a testimony to the first ten years of Houses and to the continuing power of religious house life. We will begin our year's work on August 1 with collegiums on GRA and Council, then use the rest of August to position ourselves by having all house and backup systems (ie resettlement, space upgrading, transportation, house rhythms and assignments, and management system) done and functioning before Area Council. We will be a demonstration of authentic corporate living in a missional thrust by articulating and using a common public story of the religious house dynamic which will enable any interested folk to participate in house life, by serving as a Wayside Inn for guests, sojourners and colleagues, and by intentional space design and care. We will maintain the Spirit Life of each Religious House by conducting edge collegiums, displaying common decor, experimenting with the retreat and regular celebrational events, including a celebration of the ten years of Religious Houses. We will plan our budget before Area Council; we will insure job upgrading create job resumes to assist rapid

IX (cont.)

employment and strategic job assignments; create comprehensive inkind models; we will have regular evaluation of support systems with the Areal Strike Force; We will investigate "wine press" possibilities for our region. All these as a demonstration in self-reliance.

Latin America

July 28, 1978

QUETZALCOATL'S RETURN

BUILDING THE MOVEMENT	ACTUALIZING THE AREAS	WEBBING THE CONTINENT
<p>1. BOLIVAR'S MARCH</p> <ol style="list-style-type: none"><li>1. Bolding Venezuela</li><li>2. Comprehensive, Strategic Impact</li><li>3. Sprinkling the Continent</li><li>4. Caracas Impact Focus</li></ol>	<p>3. FIVE FIESTAS</p> <ol style="list-style-type: none"><li>1. The Bank</li><li>2. Village Economics</li><li>3. Physical Signs</li><li>4. Acceleration Treks</li></ol>	<p>5. DRAKE'S RAID</p> <ol style="list-style-type: none"><li>1. Continental Sweeps</li><li>2. Latin American E-P-C Frame</li><li>3. Caracas on-be-half-of</li><li>4. International Relations</li></ol>
<p>2. LATIN AMERICAN HARVEST</p> <ol style="list-style-type: none"><li>1. Continental ITI trek</li><li>2. Area Recruitment</li><li>3. Church involvement</li><li>4. Movement Formation</li></ol>	<p>4. INCA PROMISE</p> <ol style="list-style-type: none"><li>1. Public &amp; Private Frame</li><li>2. Village Site Selection</li><li>3. Continental Auxillary Staff</li><li>4. Local Leadership Training</li></ol>	<p>6. PAN AMERICAN PASSAGE</p> <ol style="list-style-type: none"><li>1. Global Management</li><li>2. Continental Council Planning</li><li>3. Local Troop Inter change</li><li>4. Doment Victory Celebration</li></ol>

	QUARTER I	QUARTER II	QUARTER III	QUARTER IV
BOLIVAR'S MARCH	Barlovento saturation	CYF trek. GWF  Venezuela golding begins	GCF begins in all projects  LENS trek	
LATIN AMERICAN HARVEST				ITI Rio de Janeiro then Kingston
FIVE FIESTAS	Bank  Social Acceleration Treks begin			
INCA PROMISE	International framing and research	Funding package  Research probe in Lima	Site selection	10 to trng.
DRAKE'S RAID	Registration  1st monthly internhange	Funding trek	Funding trek	Funding trek
PAN AMERICAN PASSAGE		Management trek  Continental Council 15-20th		(HDTS)  Celebration

July 1978

LATIN AMERICA

### 1. BOLIVAR'S MARCH

The intent of the Bolivar March maneuver is the comprehensive, strategic coverage of Continent Latin America. This maneuver involves the GCF campaign in the five areas where we are presently located; the golding of Venezuela, the saturation of Barlovento areas, and impact courses around the continent. We will create the battleplan and maneuvers in August and initiate the action of Barlovento saturation with villagers in September. We will begin the golding of Venezuela in October with villagers and the Caracas cadre. We will begin quarter III the community forums with villagers in the other projects. We will have CYF and GWF treks in October and November. We will have a LENS trek course during Quarter III.

### 2. LATIN AMERICAN HARVEST

The Latin American continent will actualize the Latin American Harvest maneuver in the coming year. This maneuver will focus our work on the movement formation across the continent. With the existing framework of ITI grads we are in a Position to expand both the geographical coverage and depth of our movement colleagues. The existing authorization within the Church will allow all areas to make significant moves with local church leadership. The primary move will be an ITI trek that will conduct ITI's in January in Brasil and in Jamaica in February. The areas of Buenos Aires and Mexico City will explore the possibility of ITI's and a decision will be made at the December Continental Council.

### 3. THE FIVE FIESTAS

The vantage in the five fiestas maneuver is the introduction to the Inter American Bank loan possibility to fund economic development in four of the projects in Latin America (Jamaica, Brazil, Guatemala and Venezuela). For the project in Chile, exploration into funds from other sources (Miserior, Adveniat, Exxon, American Chamber of Commerce, etc.) will be explored. The emphasis of development will be placed on economic development and visible signs. A trip to the Washington office IADB will be made to make initial application for funds for Jamaica, Venezuela, Brazil and Guatemala. Follow-up on the proposal will be handled in Chicago and from the four project sites. Simultaneously, exploration of funds for industrial development in Chile will be targeted in August and September. To strengthen the social development, while emphasis is being put on the economic, social acceleration (health) treks will be held in each of the five projects during Quarter I and II.

Priors' Council  
July 1978

## CONTINENTAL MANEUVERS

### LATIN AMERICA

#### 4. THE INCA PROMISE

The intent of the INCA Promise maneuver is to complete the Latin American beachheads by putting an HDP project in an indian village in Area Lima. The victory will be the selection of a site for this project utilizing our present continental advantages in authorization, framing and funding and training secured by the previous five projects. To do this maneuver we will begin in August with framing research and then move into framing on the continent utilizing continental and global troops. Particular attention will be paid to utilizing Clancy Mann's contacts and our relationships with the Sons of Mary and their contacts. The international framing used for the expansion projects last year will be updated. In early December (following the November Peruvian elections) presently assigned continental forces will stop in Peru enroute to the continental council in Caracas to do on-site authorization visitation and investigation. During Quarter II a funding package will be presented including IADB and other funding sources. The Order members assigned to Lima will attend the Latin American continental council in Caracas in December and will go from there to do site selection in January. We also image using the present projects to train auxillary who will go the Lima project and consider assigning new Lima auxillaries to do training in Cano Negro. Using HDTs scheduled in other parts of the globe to train Lima auxillary will also be considered as will the possibility of doing a HDTs in Cano Negro.

#### 5. DRAKE'S RAID

It is the intent of the Drake's Raid maneuver to secure the funding and frame to complete this year/s maneuvers and to prepare the way for the next orbit of continental operations. We will complete three continental funding trips in conjunction with development centrum. These trips will be done in the context of the Area development efforts and each House will assign an on-going development team. The first funding trip will be in October, will touch down in each location and will draw troops from each area. It will break open \$60,000 in cash donations and line up the strategies to release the remaining \$190,000. Monthly exchange of funding and framing data will begin the end of August. Registration in each location will be completed by the end of September.

#### 6. PAN AMERICAN PASSAGE

The Pan American Passage is the maneuver of Contineal interchange, highpointed by the continental council in December 15-20 in Area Caracas. There will be Global Management and Development treks throughout the continent on prepresentatives who work with local project auxillary. Management should visiti the houses prior to the December council. Local troop interchange throughout the continent will create a cross fertulization of ideas and a continental movement. The year will be culminated with an anual celebration to symbolize the aniversary of the beginning of the projects in June.

## The Great Campaigns

## Inclusive Support

## Unifying Systems

The New Wunan	The Blue Taipans	The Invincible Armada	The Great Shanghai	There She Blows
Raising the Flag 1. Functional LEV's 2. Village Leadership 3. Visible Newness 4. Village Interchange	Charting The Water 1. Existing Authorization Advantage 2. Futuric Networks 3. Pub/Private Nat'l Frames 4. Funding Orbit Story	Creating The Continental Semifore 1. Continental Interchange 2. Appropriate Councils 3. Common Celebrations 4. Campaign Phasing	Setting The Sails 1. Calling the Interns 2. Employing Regular Forces 3. Interchanging Cont'l Staff 4. Sending out Global Troops	Casting the Net 1. Geographic Coverage 2. Saturation Sweeps 3. Cont'l Troop Use 4. Cont'l Assembly Dynamic
Riding the Waves 1. GCF around HDP's 2. HDTS 3. Satellite Launch 4. Impact Events	Bunkering the Vessels 1. Cont'l Funding Frame 2. Cont'l Nexus, Guardians, Area Consults 3. Cont'l, Regnl Circuits Ratios 4. Common Dev'l Symbols		Running Before The Winds 1. Major Global Grant 2. Nat'l Language Mat'l Interchge 3. Local Resident Interchange 4. Cultivation of Intern'l Commt'y	Catching the School 1. Area Faculty Training 2. Recruitment Networks 3. Staff Interchange 4. Strategic Location

JULY, 1978.

1. The intent of the CONTINENTAL SEMIFORE MANEUVER is to create the symbols and systems that will dramatize Seapac as a Xontinent. This involves the regular interchange of materials and information between areas and houses. To do this, we will include all Seapac houses on mailing lists and make sure that special brochures and manuals are sent to everyone in the Continent. We will also state the time and place of our next Continental Council. In order to symbolize being one continent we will include The "Seapac Journey" in the Area and house celebrations of the "Ten Years of the Religious Houses". We will also use the Seapac grid, the "Great Campaigns" maneuver chart and motifs and decor from the six Areas as part of the collegium room decor. Finally, each house will know "who's going gold" and where other events are happening thru a phasing chart for the six Areas. The Areas and Nexus will work together to create this piece and then distribute this chart to the Houses.
2. The intent of the CHARTING THE WATERS MANEUVER is to pull together to expand the framing dynamic for continent Seapac. This will result in a new awareness across the continent of existing authorization and a basis for major funding proposals to cintinent-wide companies. First an index of existing authorization will be built from data supplied by each House in the Continent. With the help of Guardians in each location, data will also be compiled on public and private networks that span the Continent. This data will provide a calling for new contacts and for up-date contacts with old friends to create linkages of awareness among key people in the targeted networks. It will also provide a new perspective in major funding proposals to Seapac networks when they realize the potential of influencing the development of the entire Continent through the systematic support all the I.C.A. Programs.
3. BUNKERING THE VESSELS MANEUVER. The social and economic world already operates out of a Seapac image in their structures, such as business trips and conferences, so that this maneuver will allow us to tap this common funding frame. The victory will be intensified funding. We will systematically glean references from Guardians and funding sources for all six Areas with a monthly interchange between centurms. There will be built a Continental development rationale. Each house will hold this before themselves through common charts, decor, pictures and their own particular responsibility.
4. SETTING THE SAILS MANEUVER. Be immediately spreading the sails of the two campaigns, the awakenment and engagement of tropps will happen. Interns will be recruited from local situations to be assigned across the Continent. Two people from each of the original 15 HDP's out of the first 48 will be assigned outside their village by the end of Qtr II. An additional two from each project will be assignable by Qtr IV. People will be on G.C.F and other impact courses treks across the Continent. An Elder's trek would pick up additional staff in each region to visit other regions. By the end of the year, every location will have been impacted by the presence of an "extra national" on a trek, circuit or global assignment. The Areas of the world will be enabled to share the multi-cultural gifts of Seapac.

CONTINENTAL MANEUVERS  
SEAPAC

JULY, 1978.

5. The Maneuver of RUNNING BEFORE THE WINDS will symbolize the globality of Seapac. A major grant will be secured by the cultivation of the international communities, both private and public interest groups, residing over various nations. This grant will be available for the GSD campaign. Materials and forces from the Continent will be shared with other parts of Seapac and the world. Appropriate materials in their original local languages will be circulated to the corresponding nationals in Seapac and made available to other parts of the world. A significant number of local residents from Continental projects will be sent outside the Continent for extended sojourn.
6. The intent of the RAISING THE FLAG MANEUVER is to see that all HDP's meet the standards by which the world judges such work i.e. economic growth, visible renewal and the local people able to manage their affairs. Each HDP will have its LEV in place with the Assembly in charge, the stakes, guilds, commissions and secretarial functioning, and the income increased to the goal set. That village leadership is up front, trained through an HDTS. That each HDP has visible newness by having a plan of new construction completed by June 30 and the villages' general appearance is one of a village bursting loose and with a healthy looking environment. That village interchanges go on with at least one member of each HDP sojourning in another HDP and with selected village leadership accompanying Wedge, Centrum and Acceleration Traks and use villagers in GCF treks.
7. The intent of RIDING THE WAVE MANEUVER is to expand the GSD campaign in Continent Seapac. Building on the momentum already created in the GSD and GCF campaigns the Continent will have a new wave of trained leadership, three new HDP showpieces and a viable project satellite model. We will claim the victory by holding GCF's around all existing HDP's, 4 HDTS (2 Australia, 2 Philippines), launching satellite projects in Australia and Philippines and initiating 3 new HDP's (1 Area Sydney, 1 Area Suva, 1 Area Tokyo).
8. The intent of the CASTING THE NET MANEUVER is to cover the Continent with Global Community Forums, which will call forth the servant forces which are needed to carry the resources of Seapac to the world. This involves strategic geographic coverage and saturation sweeps according Areal phasing models created in Qtr I Councils. Special Continental forces will be used to capture border Area geography such as New Zealand. The victory will be claimed through Continental grids and common celebrations in each location which imaginably mark the geography covered.

JULY, 1978.

9. The intent of the CATCHING THE SCHOOL MANEUVER is to make maximum use of the Human Development Training School and Impact Events to create national leadership. This involves recruiting both faculty and participants for the schools from the 15 existing projects, and the three new projects, as well as the communities of the two satellite experiments, from across the Area. Recruitment networks will be established making strategic Areal use of troops. Following the schools, auxiliary interchange will take place in selected locations across the Continent. Staffing for the various impact events will also include Continental circuits utilizing an Areal exchange of faculty. The location and timing of the particular schools and impact events will be focused in the two nations of the Republic of the Philippines and Japan for saturation experimentation, but will include all Areas of the Continent.

THE NINE RING SERVANT CIRCUS

ORCHESTRATING THE CAMPAIGNS

SUPPORTING THE VICTORIES

TIMING THE EVENTS	DELIVERING THE GOODS	GLOBALIZING THE TASK	RELEASING THE TROOPS	GATHERING THE DATA
<p>THE GRAND PARADE</p> <ul style="list-style-type: none"> <li>-Rational Annual Calendar</li> <li>-Regular Schedule Update</li> </ul>	<p>THE GLOBAL SKYWRITERS</p> <ul style="list-style-type: none"> <li>-Public Accountability Screens</li> <li>-Accessible Retention System</li> <li>-Documentat'n Writing</li> <li>-Strategic Distribution</li> </ul>	<p>THE NEW LIFE TILT-A-WHIRL</p> <ul style="list-style-type: none"> <li>-Urban Breakopens</li> <li>-Saturation Designs</li> <li>-Impact Initiation</li> <li>-Strike Forces</li> </ul>	<p>THE RING MASTER SCHOOL</p> <ul style="list-style-type: none"> <li>-Human Development Training</li> <li>-Impact Training Modules</li> <li>-Forces Orientation</li> <li>-Local Leadership Journey</li> </ul>	<p>THE GRANDE CENTRIFUGE</p> <ul style="list-style-type: none"> <li>-Field Data Gathering</li> <li>-Personnel Pool</li> </ul>
<ul style="list-style-type: none"> <li>-Comprehensive Troop Assignments</li> <li>-Program Leadership Imaging</li> </ul>	<p>THE ORBITING WAREHOUSE</p> <ul style="list-style-type: none"> <li>-Public Pieces</li> <li>-Instructive Manuals</li> <li>-Program Constructs</li> <li>-Project Hardware</li> </ul>	<p>THE LOOP THE LOOP</p> <ul style="list-style-type: none"> <li>-Global Operations Systems</li> <li>-Systematic Band Interchange</li> <li>-Coordinated Framing Designs</li> <li>-Common Celeb. Life</li> </ul>	<p>THE MIDWAY BARKER</p> <ul style="list-style-type: none"> <li>-Movement Forces Exchange</li> <li>-Global Communication System</li> <li>-Troop Tracking</li> <li>-Societal Networks</li> </ul>	<ul style="list-style-type: none"> <li>-Monitoring Procedures</li> <li>-Common data Forms</li> </ul>
		<p>THE NEW WORLD ROLLERCOASTER</p> <ul style="list-style-type: none"> <li>-Project Acceleratio</li> <li>-Strategic Placement</li> <li>-Project Launching</li> <li>-On-site Global Presence</li> </ul>		

July, 1978

THE NINE RING SERVANT CIRCUS  
GLOBAL OPERATIONS CENTRUM MANEUVERS

**TIMING THE EVENTS**

**THE GRAND PARADE**

The intent of the grand parade maneuver is the scheduling of the global program events. A rational annual calendar will be prepared to include project consultations, impact and acceleration events and other quarterly events. A regular schedule update will be prepared at least quarterly holding all events. Comprehensive troop assignments will be made for all events. Tracking information will be maintained for the leadership experience in all scheduled events.

**DELIVERING THE GOODS**

**THE GLOBAL SKY-WRITER**

The global sky-writer maneuver is to generate the campaign documentation needed by the Movement and the world. We will create screens to determine what campaign data is needed by each audience. We will create the documentation required by projects, donors, and authorizers. We will develop a data system that enables us to quickly pull the information we require. We will enable strategic distribution of the finished pieces.

**THE ORBITING WAREHOUSE**

The intent of the orbiting warehouse maneuver is to enable materials to be supplied to all projects. Key public pieces produced by projects and nexus will be delivered to all locations for authorization and development use. Instructive manuals including actuation briefs, program manuals, case journals and appropriate technology summaries will be catalogued into a bibliography and delivered as requested. Program constructs will be made available, such as acceleration event models, course and training constructs. Necessary equipment and supplies needed by projects will be reported to other projects and nexus so that interchange of resources can take place. Key to this maneuver is giving each project access to information and material that is breaking loose across the global band.

**GLOBALIZING THE TASK**

**THE NEW LIFE TILT-A-WHIRL**

The intent of the new life tilt-a-whirl maneuver is to serve the awakening campaign through the strategic use of maneuvers which support the area plans. The centrum will conduct impact initiation treks which provide the regions with the ability to use the impact courses where it is necessary. A breakopen in the urban will occur through the use of a variety of impact courses among particular social groupings. Saturation maneuvers will be intensified through employing the necessary correctives. Areal strike forces will be mobilized to back up areal maneuvers where necessary.

#### THE LOOP THE LOOP

The intent of the loop the loop maneuver is to establish the four major thrusts that will unify the work of the 5 geographically separated Operations Centrum locations across the globe: the global operations systems; the systematic interchange among the Centurms; coordinated framing designs; and a common celebration life. First, we will create a system of operating as a Centrum out of similar procedures. If any one from one Nexus shows up in another Nexus, he will plug into similar daily structures. Second, the Centrum will telex weekly maneuvers each week to the other Nexus along with the latest key developments of that week. Third, we will coordinate authorization and framing with the other Centurms and the Panchayat. Finally, a common schedule and format of celebrations will be implemented across the globe, using a commonly consensed calendar and decor on the walls.

#### THE NEW WORLD ROLLERCOASTER

The intent of the new world rollercoaster maneuver is to signal the victory of both polishing and launching human development projects. This involves primarily the acceleration of project visibility and development of local leadership. First, we will deploy project acceleration strike forces throughout this year to dramatize the shift from actuation to completion. This will include creating a design which holds the new role and function of acceleration events. Secondly, we will facilitate strategic placement of new projects to achieve necessary project density of activated areas and to penetrate unactivated areas. Thirdly, we will ensure project launching forces (consult teams). This will involve assigning experienced plenary and team leadership in order to guard methodological prowess necessary to successfully launch the projects. Fourthly, we will brief and debrief Panchayat, acceleration and launching forces and anticipatory framing staff to update and communicate the state of the projects.

#### RELEASING THE TROOPS

##### THE RING MASTER SCHOOL

The intent of the ring master's school maneuver is to bring the Global Operations Centrum band to bear on backing up the training of HDP auxiliaries, movement forces, local leadership and impact course pedagogues and orchestrators. We will do this by coordinating the scheduling and staffing of the HDTS, creating and disseminating impact training modules, contexting voluntary forces and monitoring the journey of the project's local leadership.

##### THE MIDWAY BARKER

The intent of the midway barker maneuver is to give direction to and assist in raising up new forces to participate in the campaigns of awakening and engagement across the globe. Operations Centrum will assist in the exchange of new forces by determining where they are most strategically placed. A communications system to coordinate the information concerning particular skills and needs will be established which will allow for continual monitoring of the new forces. Societal networks will be tapped to extend opportunities for engagement across the globe.

**GATHERING THE DATA****THE GRANDE CENTRIFUGE**

The intent of the grand centrifuge maneuver is to create a nexus monitoring system procedure. This maneuver is designed so that nexus is able to acquire data of what is the state of the campaigns and how to back-up these campaigns. To do this we will do a field data gathering by creating and sending common data forms and distributing the feed back. We will create a monitoring procedure by having an updated data bank of available troops, skills and resources.

MORE MANAGEMENT MAGIC

INSURING THE FUTURE

DELIVERING THE SYSTEMS

FORMALIZING THE RELATIONSHIPS	CATALYZING THE EXPERTISE	ACCELERATING THE BAND	COMMONIZING THE PROCEDURES	ANTICIPATING THE NEEDS
<p>SERPENTS AND DOVES</p> <p>Appropriate legal entities Government compliance Legal-wise the Order Visas and permits</p>	<p>GO YE FORTH</p> <p>Management treks Spheres blitz HDP visits Brussels Consultation</p>	<p>PAUL'S EPISTLES</p> <p>Instant inter-nexus communications Common global reporting forms Effective distribution systems Global band meetings</p>	<p>THE CANON</p> <p>OE report form &amp; manual Grant manual Media production manual Property relations manual</p>	<p>THE PROPHECY</p> <p>Order TT Funds Statement Order TT Funds data for Int.Life Stipend base review Foreign Job data</p>
	<p>TRAINING GIDEON'S ARMY</p> <p>Accounting procedures Use of funds Public relations Grant administration</p>		<p>DEUTERONOMIC CODE</p> <p>Commonizing Procedures Completing systems Establishing audit procedures Commonizing operating principles</p>	

RESEARCH CENTRUM MANEUVERS

RESEARCH: "HIGHEST HUMAN FUNCTION"

Releasing The Wisdom

Initiating The Band

SOLE CENTRUM

Doing transparency research.  
 Building historical church directions.  
 Creating spirit methods manual, incl.  
 P.H. and New Reality.  
 Compiling R.H. foundations.

BAND ACT

Implementing deadline calendar.  
 Empowering research network-  
 "Everyman a researcher".  
 Designating centrum desk.  
 Establishing operating image and  
 procedures for band.

REMOTE SENSING

Designing collegium constructs and  
 compiling wisdom.  
 Distilling Week II conversations.  
 Carrying "7 Questions/7 Communiques".  
 Sharing edge readings.

SAME TRAIN

Providing basic methods training.  
 Emphasizing imaginal education.  
 Reviewing HDTS construct.  
 Orchestrating ITI/Acad/HDTS applica-  
 tions.

PRO FUNDING

Producing Ecclesiola manuals.  
 Producing Journal.  
 Planning corporate study life.  
 Coordinating Retreat experiment.

<b>GLOBAL CONSOLIDATION</b>		
<b>LOCAL INTENSIFICATION</b>		
<b>THE TRUMPETS of JOSHUA</b>	<b>THE SATURATION RAIN MAKERS</b>	<b>THE DEMONSTRATION SHOTGUN WEDDING</b>
<b>THE CAPTAINS KINGS and CARDINALS</b>		<b>THE VISTAS of NG</b>
<b>THE TWO LONG SWORDS</b>	<b>THE DAILY DONOR DOUBLE</b>	<b>THE ECCLESIASTICAL SPRINGBOARD</b>

**I. THE SATURATION RAIN MAKERS**

The intent of the Saturation Rain Makers maneuver is to maximize local development participation, transrationally cover the geography and coordinate the total global development effort in order to build upon existing advantages growing out of the number of Human Development Projects and impact courses around the world. This will involve coordinated planning at the Area/Continental level during Quarter I councils. At these councils, transrational circuit schedules will be consensed upon as well as periodic development assignments for house and auxillary personnel. This will be enabled by development centrum working on premaneuvers for the areas and a proposed year-long circuit rationale. These pre-maneuvers would be focused around the 600 stronghold concept with emphasis on specific house-by-house objectives in relation to the global fiscal objectives.

## II. THE DAILY DONOR DOUBLE MANEUVER

The intent of the Daily Donor Double Maneuver is to cultivate and expand the donor base across the world with the image of doubling the numbers during 78-79. This will involve naming 100 donors around each house. First, all existing donors will be recorded on card files by Sept. 30 by each house in collaboration with the Nexus. The 100 donors/house target will be fed by the development circuits to that geography and by impact events. According to a time frame established in collaboration with the house at the first area council of the year, a slideshow and special donor evenings will be scheduled for nurture of the 100 in that geography. A donor mailing will be designed and sent out on a bi-monthly basis by each house and will include a common piece provided by the Nexus. A quarterly tabulation of the number of donors by house will be prepared and mailed by each centrum nexus for houses within that geography.

## III. THE TRUMPETS OF JOSHUA MANEUVER.

The intent of the Trumpets of Joshua Maneuver is to build one common unifying story for every nexus and religious house in raising our global fiscal objective for 78-79. With our high visibility in both the public and private sectors and the increased request for authorization and accountability, we are now shaped for a coordinated assault to maximize the potential networks now available. This involves creating a unifying story for the globe through common slideshow, common brochure, presentation book and fiscal objective. Secondly, each house and nexus will incorporate into their year's maneuvers and decor - the one fiscal objective story, with continental objectives. Thirdly, the use of the GRA talk on development will be used in Area Councils to launch the global campaign. The training of developers will ensure the victory. And finally, continuous feedback from houses to the Development Band will increase the momentum and maintain the advantage, including monthly development collegiums to prepare new targets and push at advantage and maneuvers.

## IV. THE CAPTAINS, KINGS AND CARDINALS MANEUVER

The intent of the Captains, Kings, and Cardinals Maneuver is to strengthen the authorization and patron network through accelerating their participation and intensifying and deepening the guardians resolve through collegial events. Our advantage lies in our one global story, many practical means of participation and the present engagement of our guardians and patrons. This maneuver would enable the breakloose of more money, new contacts and expansion of our authorization. We will hold a continental guardians events in each continent as well as create a national advisory board in each nation. In addition, we will intentionally involve patrons and guardians in site visits, consults and special treks.

**V. THE TWO LONG SWORDS MANEUVER**

The intent of the two long swords maneuver is to ensure funding for all projects. Each Nexus assumes responsibility for funding the Human Development Projects throughout the globe. This involves utilizing the particular knowledge of people from Human Development Projects in Latin America, India, Africa and Asia along with Development Centrum troops in regular development calls on target organizations in Europe and North America which have historical ties to that third world geography. The advantages of this maneuver are the practical programs to be funded for each Human Development Project and already existing clout on targeted organizations.

**VI. THE DEMONSTRATION SHOTGUN WEDDING MANEUVER**

The intent of the demonstration shotgun wedding maneuver is to increase major grant potential with both public and private sectors through creating matching grants. This involves gaining support from the top 50 multi-national corporations and from key public agencies. First, each Nexus will frame the public and private sectors for the nations in which we have staff. Second, regular interchange of data will aid in the collaboration of the Nexuses. Third, regular site visits will be scheduled, as well as a major Human Development Project event wedding the public and private sector commitments.

**VII. THE VISTAS OF NG MANEUVER**

The intent of the Vistas of NG maneuver is to secure grants from particular segments of the public sector. This involves primarily broadening the base of the agencies to include the new Human Development Projects and also exploring other agencies with a particular focus. We will secure this funding through proposals to CETA, VISTA and Canadian Embassies for the local projects with their jurisdiction. As 1978-79 is the U.N. "Year of the Child", special contacts will be made with child focused agencies for international project funding.

**VIII. THE ECCLESIASTICAL SPRINGBOARD MANEUVER**

The intent of this maneuver is to build upon our current position of advantage with the Historical Church and intensify its engagement in the three campaigns. Our track record will continue to develop through the village adoption program where a rational system for reporting and interchange of personnel and resources to the villages will be established. Strategic visitation and site visits to Human Development Projects around the world will solidify the advocacy and support of the Church Hierarchy. The work of the framing and authorization task force of the summer will be updated by the Band and will provide the basis for global framing maneuvers built around the World Council of Churches meeting as well as the key progressive Bishops of the Roman Catholic Church. This maneuver will enable strategic strike force victories such as using Fr. Bob Rank, Gene Boivin and Joseph Kameme for a blitzkrieg on the German Church. The same approach will be utilized for Latin America with Fr. Ralph Davila.

Priors Council

Continental Manoeuvres

July 1978

LIGHTING THE FUSE

Africa & NAME

BLAZING THE TRAIL	MOVING THE CAMPAIGNS	SHAPING ONE FUTURE
<p><u>COILING TO STRIKE</u> (Continental Positioning)</p> <ul style="list-style-type: none"><li>- Continental Grid</li><li>- Four-Year Plan</li><li>- Areal Breakopen</li><li>- Strategic Framing</li></ul>	<p><u>THE FIVE-POINT STAR</u> (Showpiece Polishing)</p> <ul style="list-style-type: none"><li>- Economic Viability</li><li>- Dramatic Physical Change</li><li>- Community Self-Reliance</li><li>- Building Support Networks</li></ul>	<p><u>MARCHING IN STEP</u> (Continental Coordination)</p> <ul style="list-style-type: none"><li>- Calendar</li><li>- Councils</li><li>- Communication</li><li>- Repository</li></ul>
<p><u>SPINNING THE WEB</u> (Advocacy Webbing)</p> <ul style="list-style-type: none"><li>- Corporation Webbing</li><li>- Support Systems</li><li>- Guardian Network</li><li>- Legal Framework</li></ul>	<p><u>100 IN BLUE</u> (Movement Building)</p> <ul style="list-style-type: none"><li>- ITI</li><li>- Auxiliary Formation</li><li>- GCF Training</li><li>- Global Participation</li></ul>	<p><u>THE ECHOING DRUM</u> (HDP Expansion)</p> <ul style="list-style-type: none"><li>- HDTS Set-up</li><li>- HDP Funding</li><li>- Expansion Authorization</li><li>- Site Selection</li></ul>
	<p><u>THE GOLD RUSH</u> (Geographic Impact)</p> <ul style="list-style-type: none"><li>- Kenya Saturation</li><li>- Zambia Impact</li><li>- Nigeria Demonstration</li><li>- Egypt Demonstration</li></ul>	

# AFRICA/NAME 1978-'79 CALENDAR

	QUARTER I	QUARTER II	QUARTER III	QUARTER IV
GWF		LUSAKA	NAIROBI	LUSAKA LAGOS
ITI	LAGOS	LUSAKA		
CYF		LAGOS	NAIROBI	LAGOS
LENS		CAIRO NAIROBI	LAGOS LUSAKA	
HDTS		CAIRO	NAIROBI (LAGOS) (LUSAKA)	
NEW PROJECT		NAIROBI	NAIROBI CAIRO	LUSAKA
	AREA COUNCILS			
	CONTINENTAL COUNCIL			
	INTER-CONTINENTAL COUNCIL			
	B.I. CONTINENTAL COUNCIL			

LIGHTING THE FUSE

and a bi-continental council just prior to the Global Priors Council in July. The repository dynamic will be intensified through exchange of project personnel and relevant data. Finally, a system of establishing communication among the areas on a regular basis will be created.

The intent of The Echoing Drum Maneuver is to initiate expansion projects to create a configuration which will further establish our credibility and secure our position in the nations of Egypt, Kenya and Zambia. Sites will be selected, funding secured and authorisation strengthened in order to initiate one additional Human Development Project in Egypt, two additional HDP's in Kenya and one additional HDP in Zambia. Nigeria will obtain the same advantage through extensive national GCF coverage in conjunction with necessary framing in each of the nineteen states. This will involve holding one HDTS in Egypt and another in Kenya in accordance with the global consult circuit schedule. Each of these will be fed from the four areas of Africa and NAME to prepare new auxiliaries for expansion and existing auxiliary members to be project directors.

LIGHTING THE FUSE

Page 2

The "100 in Blue" Maneuver

Moving the campaigns of demonstration and awakenment will be accompanied by a dramatic empowerment and mobilization of the Global Servant Force in Africa. An ITI will be held in Nigeria in Quarter I and an ITI in Zambia in Quarter II to which all parts of Africa will be invited, with emphasis on South and East Africa. The ITI's will give an opportunity to invite grads to participate in the project as well as gain local footholds for Village Meeting forces. Training events for saturation experiments and village meeting treks will consolidate interest already existing in setting up and orchestrating the GCF's. Training in maneuver methodology within the project auxiliaries and Village Meeting teams, as well as a regular interchange of African personnel among the areas will be constantly going on. Two large HDTs will build a core of disciplined troops for project engagement. Finally, the decisions of men and women to spend a year doing the campaigns will be sought out and symbolized by the presence of a large delegation of Africans and Arabs at the 1979 GRA and Priors Council.

The Gold Rush Maneuver is concerned with the next phase of Global Community Forum campaign in Africa and NAME. In Kenya, intensive saturation around the GSD's will take place, combined with systematic geographic coverage of the nation at the division level. In Zambia, GCF will take place at the level of Acceleration, with Village Meetings targeted in conjunction with the HDP expansion project. In the demonstration phase of Town Meeting in the 19 states of Nigeria, all villages in the regions will be covered by using both CTI and ITI graduates for local advantages. In Egypt, Village Meetings will be done as an impact in the 25 divisions of the nation, carried out by the local people both in and around the project as its demonstration phase.

SHAPING ONE FUTURE

The intent of the Marching In Step Maneuver is to co-ordinate the activities and use of resources on the continents of Black Africa and NAME in order to intensify and create a single thrust on this geography. This will include creating a calendar of activities that will encourage the interchange of persons across the continent through attendance at ITI's, HDTs, and GCF Campaign training events. A continental council will be held in December in Nairobi, bringing together the areas of Black Africa; representation of all areas, served by the Brussels Nexus at a Council in March;

Priors Council

1978

THE THREE AMBASSADORS

Subcontinent

July

Project Launching

Direct Authorization

Support Net

The Diplomatic Corps  
Troop Empowerment

The Strike Force

Movement Planning

Colleagues Engagement

HDTI Participation

II

Winning the Frontiers  
Framing and Authorization

Government Authorization

Company Adoption

Financial Model

Expansion Story

I

Invitation to the Feast  
Strategic Impact

LENS

Global Womens Forum

Community Youth Forum

Other Awakenment Tools

IV

Majestic Hosting  
Project Initiation

Site Selection

Local Affirmation

Village Preparation

HDP Consult

III

Ring of Allies  
Guardian Net

Guardians Meetings

Government Inroads

Political Inroads

Actuation Support

V

## I. WINNING THE FRONTIERS

The intent of the maneuver of Framing and Authorization is to construct concrete relationships with the government and multi-nationals where these two will be in charge of authorization and sponsorship for the expansion projects in the Subcontinent. For a project in Delhi area it is recommended that we make the key contacts through the Central Government authorities and friendly political figures such as Mr. Rajkrishna and Mr. Pilloo Mody to introduce us to the interested companies regarding the adoption of the project and thereafter choosing the village.

For Calcutta region we sit with the TISCO which is the company adopting the project, to choose a band of villages and select one. Taking their cooperation to contact the State Government and seek concrete affirmation and engaging them in different arenas for launching the project.

It is also recommended that with the help of VST adoption model, we sit with these two companies and plan out the budget and the terms and conditions in terms of their financial and expertise participation.

In Sri Lanka the framing work will be done particularly with the private sector in terms of adoption scheme whereas presenting the entire scheme to the government which has already invited us to launch the project. The crucial point is to give very clear and productive picture of Nava Gram Prayas in the minds of the political figures, bureaucracy and sponsors.

## II. THE DIPLOMATIC CORP

The intent of this maneuver is to gather and train the troops for the expansion projects in the Subcontinent. This comprises four aspects. Firstly the ground will be prepared in the states or nation considered for the launching of the projects by a strike force. This will be achieved in Sri Lanka by a global team from Chicago plus Parekh who will recontact key authorization and movement figures. In Area Delhi and Calcutta the team will be made up of personnel from the Subcontinent. Secondly these teams will conduct area meetings in Calcutta, Delhi, and Colombo to which old regional colleagues will be invited. Here a context for the expansion projects will be set and specific maneuvers built for the Area concerned. Thirdly the regional colleagues will be trained and engaged in recruitment methods for the HDTI, Gram Sabha methods, and site selection procedures. Fourthly people will be sent from the urban locations in the concerned Areas to the HDTI in Maliwada as well as leaders from the village selected in each Area.

### III. MAJESTIC HOSTING

The intent of this maneuver is to create a swirl of excitement and anticipation in the villages for the launching of each project. It begins with a series of Gram Sabhas in the potential villages. Following the Gram Sabhas a site would be selected in the consensed on manner and method by the same team that leads the Gram Sabha. The adoption company representative would come along with the team or the the three or four villages up for final choice. At the same time local affirmation would be drawn together from the village people, the public officials, and the private sector. Since the auxiliary membership will need locally trained people, ten villagers would go to the HDTI. The village will prepare a house for the auxiliary and begin preparation for the consult. The consult will be held at the time the HDTI graduates return and will consist of three days with a full document printed before the team leaves.

### IV. INVITATION TO THE FEAST

This maneuver will undergird the authorization necessary to undertake these three buffer projects by holding strategic impact courses. These will include LENS, Global Women Forum, and Community Youth Forums for the sponsoring companies, Women's Service clubs, universities and regional colleagues in Shri Lanka, who have been waiting for practical engagement. LENS will be used for the adopted companies of the three projects and in the cities of Delhi, Colombo, and Calcutta. This will allow for colleagues to emerge to become the Areal Guardianship and assist with the practical setting up of the projects. It will also give the companies a comprehensive context for their involvement and preparation of the project. Global Womens Forums will be held involving the service clubs in the cities themselves as an entree for contacts who will be helpful at first for engagement and then for the formation of an areal movement. CYF's will be primarily conducted for the recruitment of students for the HDTI's which can be recruited by former ITI and HDTI candidates and will concentrate on bi-lingual students. Other awakenment tools can be used in the cities nearest the buffer locations such as Imaginal Education courses and Gram Sabhas and finally this maneuver in Sri Landa will be used as a launching pad for the formation of the movement there.

## V. RING OF ALLIES

This maneuver will consolidate the colleagues in the public and private sector and use the advantageous positions, influence and skills they have to bring off the battle. Meetings will be held with Guardians in Bombay and in Colombo to create plans for winning with authorization. Meetings will also be held with selected guardians in Delhi and Calcutta to get inroads into Central and State authorization and inroads into companies to fund a project. In Sri Lanka, old LENS grads and ITI grads with high positions will be involved. Grads from the LENS and GWF to be held will also be included. The forthcoming Global Guardians meeting will also be used strategically. Colleagues will have to be discovered in the elected political leadership of the country and good relationships established with the key figures in the various powerful political parties to protect ourselves in the event of changes in the nation and state leadership. Various social agencies interested in rural development will also be contacted and their support secured for initiating the project. Looking at the general needs of the area where we plan to start the project and also the village we have in mind consultants will be recruited for the coming consult. Work will be done relative to securing support and aid for the future development of the project, i.e. launching industries, contracts, technical expertise.

Victory: Launching three fully supported expansion projects in the Subcontinent

## THE LOGISTICAL DESIGN

## THE TACTICAL VICTORY

The Supporting Schemes	The Leadership Do-ment	The Village Do-ment	The Back-up Systems
<u>The Invisible Friends</u> (Authorization Network)  National Webbing State Saturation Private Sector International Support  I	<u>Forging the Steel</u> (Training Designs)  Revamping HDTS  Advanced Command School  Internship Plan  Village Leaders Training  IV	<u>The Tiger Claw</u> (Economic Development)  Local Economic Vehicle  Triple Village Income  Industrial Demonstration  Full Banking Support  VI	<u>The Command Post</u> (Coordination & Scheduling)  Inclusive Scheduling Replication Schemes Tactical Operations Centrums Recreation  VIII
<u>Living Off The Land</u> (Funding Designs)  35CCA & PADI Troop Intensification In-Kind Corps Grassroots Network  II	<u>Cutting Through to the Center</u> (Spirit Sustenance)  Journey Structure  Auxiliary Care  Nava Gram Prayas Symbol  Common Life  V	<u>Securing the Forts</u> (Project Do-ment)  Polishing 75  Shadow Development  Polishing Social  Living Environment  VII	<u>The Black Horse</u> (Circuits & Monitors)  Tactical Breakthrus Auxiliary Demonstration Village Leader Saturation Tactics  IX
<u>The Wise Counselors</u> (Guardian Network)  Self-Conscious Role Guardian Assignment Methods Training Global Interchange  III			<u>The Border Raids</u> (Repository)  Delivery Systems Schemes Monitoring Industrial Start-up Resource Disclosure  X

## I

## Authorization

## INVISIBLE FRIENDS

It is the intent of this maneuver to re-establish our good standing with the public and private sectors and to remove the current cloud of suspicion about the ICA that will release funding and support. The major emphasis of this maneuver is to broaden and deepen the national web of support. It will be accomplished by involving our national guardian clout in contacting and visiting key central government officials as well as mustering our international supporters, such as Ambassador Young, Senator Percy, A. Vanisteendal, etc. in key contacts and visits. A second aspect of this maneuver is to rebuild the state level authorization network. This will be achieved from two directions, one of expanding our support and network on the taluka and district level and secondly by approaching the top figures in the state government. A third aspect of this maneuver is to actuate the buffer projects in Delhi and Calcutta. During the Council the timing of their actuation will be decided and the particular maneuvers will be designed. The fourth aspect of this maneuver will involve mobilizing our international public and private sector support through service clubs, extranational government agencies in India, multi-national corporations and banks. It is imperative that specific authorization maneuvers be built by Development Centrum staff in India in conjunction with Global Development Centrum and other critical staff from India.

## II

## Funding

## LIVING OFF THE LAND

The intent of this maneuver is to expand and intensify a full blown development operation in order to provide the ongoing funding for sustenance, program and expansion. This will be accomplished by increasing the number of staff assigned to Development Centrum to 8 and implementing a transnational circuit design for the Divisions, Bombay and other area centers. Work will be continued on cultivating the government relations and corporate support in order to realize the 35 CCA status and to unblock our relations with PADI. A third aspect of this maneuver includes establishing an intentional in-kind operation that pulls together common needs across the state and insures delivery of material and services to the projects. Finally, an intentional effort will be organized to build a broad grass-roots base of supporters within each district. This will have back-up support from the development office, but will primarily be implemented in the field by the circuiters and auxiliary.

## REPLICATION MANEUVERS ARENAS

Chicago

## III. Guardians

## WISE COUNSELORS

The intent of this maneuver is to bring self-consciousness and organization to a large number of guardians now participating in Nava Gram Prayas. This will be the first step in creating a structure of the 15% to participate with the 85% in recreating the future of the nation. The forces will be primarily on economic development help and the guiding sustenance needed to all projects. This will occur fundamentally on two levels; statewide strongholds in Bombay and Pune, and district level strongholds. We will move from our point of advantage by formulating the guardian strongholds in Bombay, Pune and Kolhapur. The Kolhapur circuit will involve the guardians in maneuver planning, circuiting, consult leadership and industry monitoring. This will be rapidly replicated to other district circuits. To broaden the guardian network, the LENS will be held in Bombay and/or Pune, in adopting companies and one for State Bank of India personnel. A select group of guardians will be asked to be the team leaders in Quarter I consults. To net and globalize the guardians of India, a newsletter will be circulated every month. The Global Guardians Meeting will be held in Bombay in November. To insure the steady supply of guardians the service club adoption for each project will be done and development circuit will be used as a point of contact. The Board of Advise and Review will be formalized by October and a brochure enlisting the role of BAR printed.

## IV. Training

## FORGING THE STEEL

The replication scheme is demanding the formation of strong auxiliary leadership in a relatively short period of time. The intent of this maneuver is to enable every project director and assistant to gun a project by strengthening their methodological prowess, deepening their vocational resolve and expanding their reflective capacities. The entire auxiliary force will experience training in the midst of doing by giving form and intentionality to their practical doing. It will occur in designated district projects that are staffed to be "teaching villages" (much like teaching hospitals) in which the learning is accomplished by doing the project. Particular emphasis will be placed on the shadow principle, English language, village organization, work assignments and accountability, corporate planning and on intentional and disciplined corporate life style. A second aspect of this maneuver is strengthening the prowess of the national support forces so that leadership for the back-up implementation and planning falls more heavily on their shoulders. This will be accomplished by increasing the number of nationals in all aspects of circuiting, centrums, acceleration and repository dynamics and intensifying the shadow role played by the extra-nationals. A third aspect of this maneuver is the restructuring and reimaging of the HDTS. The recruitment, training and follow-up to the school will be revised with a greater emphasis on evoking a vocational decision among the students. The fourth aspect of this maneuver will reimage the journey of auxiliaries by creating a two-year leadership development rationale. This will be accomplished by revising a quarterly rhythm to schedule training events such as modules from the HDTS, for new and old auxiliaries, and a two-week advanced command school for project auxiliaries who have been in the field. It will also require the creation and revision of manuals already existing in India or from the globe.

## REPLICATION MANEUVERS ARENAS

Chicago

## V. Spirit Life

## CUTTING THROUGH TO THE CENTER

The incredibly rapid growth of auxiliary staff requires the rehearsal of the self-conscious auxiliary role and their relationship to Nava Gram Prayas and the global movement. The intent of this maneuver is to raise the vocational issue which must be dealt with by allowing them to reflect on their journey and by grounding their experiences in the traditional culture as well as the mythology of the global movement. One aspect of this maneuver will require the translation of much of the material we now use for the auxiliary such as the Daily Ritual, Red book, etc. and by the introduction of common global decor into all of the projects such as the Turn Symbol and Grid. A second aspect of this maneuver is to create an ordered existence and intentional life style. This will be done by having a highly intentional and well decorated collegium space in each of the 25 district projects including tables and chairs in all and by the use of the internal life manual and regular internal structures. A third aspect of this maneuver is the intentionalizing of the tools and occasions for solitary and corporate reflection on their life experiences. This will include using a solitary journal as well as collegiums and evening sessions as times for corporate reflection. The fourth aspect of this maneuver will be to emphasize and demonstrate order and discipline through regular and manageable formats for Project Directors Meetings, Councils and other movement gatherings which are orchestrated and enabled with care and finesse.

## VI. Economic Do-ment

## THE TIGER CLAW

We intend to turn our dream of local man's seizure of economic power into reality. The transformation will begin with our emphasis on the economic life of the total community in small scale operations. We will advance it through concentration on fundamental local economic issues such as the use of water. In order to promote rapid capital generation we will fortify the villages with legally constituted LEV's, with the restoration of credit availability to villagers, and with bank "adoption" schemes for each village. We will make the economic development process ready for demonstration by analyzing and documenting the progress of initial successful ventures such as papaya and cattle, and by documenting village attainment of the triple income objective. To explode local man's vision of economic possibility, we will find the key to rapid replicability of 5 industries, and the methods to build broader networks of business coordination between villages, including a cinema distribution chain. Some of our villages are ready to export know-how at this moment. The geographic route to expansion lies in the taluka with its unique natural and human resources which we will explore during the course of this year.

## REPLICATION MANEUVERS ARENAS

Chicago

## VII. Do-ment

## SECURING THE FORTS

The intent of the Securing the Forts maneuver is to demonstrate the visible concrete signs of 75 renewed villages, to motivate and train the villagers to tell the victory story of Nava Gram Prayas and to train the auxiliary in catalytic action. This intent will be accomplished by commonizing the do-ment throughout the state through creating and monitoring quarterly checklists of do's; conducting district quarterly preschool curriculum building sessions; preparing demonstration streets; creating images of organized space in villages; establishing comprehensive funding corporations; establishing housing societies; and conducting regular Health Caretakers Training. Involvement at the district level will be possible by establishing district cooperation and scheduling quarterly self-conscious intervillage networks and by promoting taluka and district publicity. Do-ment of 75 projects will be polished by creating special demonstrations of designing and building a 300 sq. ft. house with kitchen, latrine and bathroom and by demonstrating on sanitation village. The securing of the forts will also be done by stabilizing the auxiliary by using project continuity as a major assignment principle and intentionalizing auxiliary presence in the villages. Conducting impact events in the village like CYF, GWF will catalyze youth and women in each village. A consensed operational principle of projects finishing their two years will also be articulated to demonstrate the do-ment of the projects.

## VIII. Command &amp; Control

## MOBILE COMMAND POST

The complexity and diversity of the Maharashtra replication demands fluidity and mobility among the personnel resources available. The intent of this maneuver is to bring maneuverability, coordination and comprehensiveness into the operations of the sub-continent. One aspect of this maneuver is the inclusive scheduling of all the events and programs of the sub-continent. This particularly includes the scheduling and implementation of the buffer projects, area operations, global treks and programs, i.e. LENS, GWF, CYF as well as the Maharashtra replication. It will also include regular communication and the introduction of maneuver methods into all phases of operations. A second aspect of this maneuver is the design and maneuverability of the replication schemes which will enable the completion of phase I and the launching of phase II, the 2,500. A saturation phasing design will be created along with a quarterly rhythm for site selection, consults and gram sabhas. A third aspect of this maneuver is to design the tactical operations at councils that facilitate sommon do-ment maneuvers quarterly across the state. It will also require the redesign of the Gram Sabha model. Fourthly, this maneuver consists of recreating the centrum dynamics. We will acquire a new facility in Bombay to replace the existing house and beef-up the centrum dynamic by placing 8 people in Development, 8 people in Research, 8 people in Operations and 4 people in Management. Nationals along with extra-nationals will be assigned to all the centrum dynamics.

## REPLICATION MANEUVERS ARENAS

Chicago

## IX. Circuiting and Monitoring

## BLACK HORSE MANEUVER

In the midst of the rapid growth of the Nava Gram Prayas remaneuvering relative to refining and expanding the circuiting and monitoring dynamics needs to be done. National support forces will be trained in monitoring at the same time that the web of project villages is created which will promote and sustain one movement. The traveling team dynamic will be intensified in order to deliver effective training, maintain a strong chain of command and utilize individual projects to bring one another off. The self-consciousness of all staff and villagers of being part of a network will be practically released through participation in circuit activities and cross project meetings. Finally, passing of circuit development will allow for demonstration of district and taluka saturation to occur by the end of the year. This circuit intensification will be accomplished through the revision, translation and publication of existing manuals like TAB, ACT and MOVE and the creation of new circuit modular training units. Village leadership will be equipped with practical tools and methods allowing for effective circuit participation and project interchange and for acting a Nava Gram Prayas ambassadors throughout the state. Models will be created and used which will allow for effective monitoring such as report formats for tactical breakthroughs, internal life constructs and actuation checklists. The circuits will be designed to reflect quarterly maneuvers so that part of each quarter will allow for strike force configurations to be formed which will facilitate doment of the projects. Circuits will be designed to include training, debriefing and commonization of methods and celebration. In order to enable this maneuver arena the quarter I thrust will be to secure a printing press, 4 jeeps, 25 motor cycles and 50 crash helmets. As the replication will add 4-5 times the number of exisiting projects the quality of circuiting is critical, therefore 25 trained extra-national ICA staff will need to be assigned for circuits (or 1 per district) in the coming year.

## X. Repository

## BORDER RAIDS

The high degree of visibility and the increasing scrutiny of Nava Gram Prays places a radical demand on us to produce in each of the projects. The intent of this maneuver is to intensify the working repository in order to deliver "on site" the necessary goods, schemes and services that will insure the projects do-ment. One aspect of this maneuver will document and catalogue the current resources, personnel, equipment, expertise and organizations, both locally and globally that are available for use. A second aspect of this maneuver is to deliver on the ancillary industry and to establish 4 multi-village industries in the first quarter. A third aspect of this maneuver is to package and deliver government and private sector schemes to the villages. This means an expansion of the "bank" scheme with the State Bank and Grindley's

## REPLICATION MANEUVERS ARENAS

Chicago

## X. Repository

## BORDER RAIDS

(continued)

Bank and an expansion to new industrial houses to provide additional schemes. A fourth aspect of this maneuver is to provide "how to" actuation briefs on schemes and industries available to the villages. This will also include a rationale for major impact of industries and designs on a statewide as well as local basis. Particular emphasis of the repository needs to be on breakthroughs in housing, agriculture and multi-village industry. This maneuver will require four people assigned to it on a full time basis, but will allow for maneuverability and personnel shifts within that framework.

## MEMORIALS

Memorials are clear, concise and focused statements remembering our deep resolves from the past to give form to our future expenditure. Memorials are not intended to repeat “understood” presuppositions and principles of the Order unless restatement is critical for the contexting of the future thrust. Memorials are not “new ideas”, but rather emerge out of the profound learnings of the past year and the global trends. Memorials are not rules, but strategic directions. Memorials are not battleplans, but an articulation of the shape of the grand strategy of the Order and Movement. Memorials are not edification or pedagogy, but a consensus statement of the profound missional intent of the Order for the coming year. The Memorials formulated at the Global Priors Council give comprehensive, global and particular focus to our total engagement.

The task of the working committees of the Council (Monday through Wednesday) is two-fold: 1) to develop the Memorials to be consensed on by the Council for 1977-78; 2) to prepare recommendations on procedures, models, strategies for use of the task forces (Wednesday through Friday).

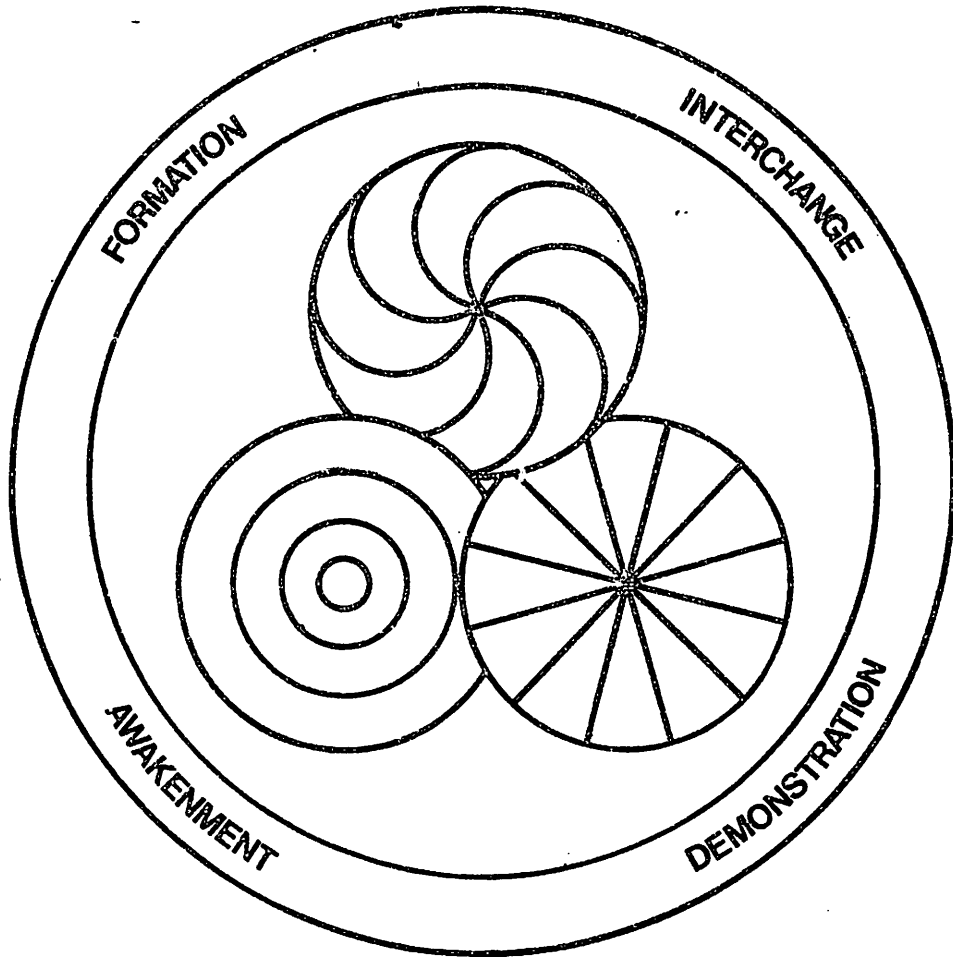
A Memorial is a consensus statement of the profound missional intent of the Order for the coming year. It emerges out of the profound learnings of the past year and the global trends, as seen in the light of the fundamental presuppositions of the Order mission, and the operating principles of the human revolution.

The Memorials as a whole articulate the shape of the grand strategy of the Order and Movement. When stated, and refined, they should be the clear, concise, focused statements that define our unity and our concrete action.

The Memorials are not intended to repeat “understood” presuppositions and principles of the Order unless re-statement is critical for the contexting of the future thrust. Memorials are not “new ideas”, but rather are the indicative distillation of the past and present work from which the future is obvious.

Memorials are not rules, but strategic directions; they are intended to give comprehensive, global and particular focus to our total engagement.

# THE MEMORIALS



Global Priors Council

July 1978

1. Enlisting Movemental Forces
2. Structuring Local Interchange
3. Focusing Spirit Edge
4. Intensifying Awakening Campaign
5. Focusing Network Impact
6. Framing Global Strategy
7. Accelerating Local Development
8. Phasing Project Actuation
9. Completing Maharashtra Initiation
10. Phasing Project Expansion
11. Conducting Training Schools
12. Intensifying Centrum Interchange
13. Empowering Religious Houses
14. Ensuring Order Sustenance

In the arena of engaging the forces, it is the intent of the Order to maximize movemental engagement through expanding and formalizing opportunities for training, short-term and long-term assignments, and participation in reflective constructs.

RECOMMENDATIONS:

1. It is recommended that continued research and experimentation be done, enlisting short-term and long-term troops, through work camps, volunteer agencies, and corporation personnel sabbaticals.
2. It is recommended that Global Operations Centrum coordinate ~~volunteer requests~~ and training contexts. *Harvard?*
3. It is recommended that a Global Guardians event be held outside the North American continent in Quarter III in addition to regional, areal, and continental meetings.
4. It is recommended that appropriate "public" pieces be mailed regularly to campaign participants.
5. It is recommended that Metro Circuits be used as the primary way of engaging forces.

In the arena of the Global Repository, it is the intent of the Order to structure effective interchange among Human Development Projects and between the projects and outside resources, through Global Operations Centrum in each Nexus.

RECOMMENDATIONS:

1. It is recommended that a coordinated exchange of local project leadership be initiated to share expertise and learnings.
2. It is recommended that a weekly Human Development Project interchange packet be sent to all Human Development Projects coordinated by Operations Centrum.
3. It is recommended that a catalogued bibliography of materials be created and maintained by Global Operations Centrum.
4. It is recommended that we utilize the United Nations Year of Technology as an opportunity to contact critical technological centers to deliver personnel and technology, to expose them to the need for comprehensive human development.
5. It is recommended that each Human Development Project establish a self-conscious body of expertise and authorization personnel at the most local level and a bank of local replicable schemes.
6. It is recommended that we enlist 10 multi-national corporations to deliver industry, funding, materials, expertise and markets, working with local auxiliary in actuating schemes with built-in replication possibilities.

In the arena of common spirit edge, it is the intent of the Order to refine and experimentally use a retreat construct for the grounding of Profound Humanness and the New Reality.

RECOMMENDATIONS:

1. It is recommended that Global Research Centrum and the Houses exchange talks, study papers, methods and formats dealing with and helping to ground our common spirit edges, such as Profound Humanness and the New Reality.
2. It is recommended that Global Research Centrum review and refine the available retreat constructs such as the Ignatian, the S '78 Global Research Assembly and various House experiments and to consolidate these into an initial common construct ready by the end of Quarter II.
3. It is recommended that there be selective use and experimentation with the retreat construct throughout Quarter III coordinated by Research Centrum.
4. It is recommended that in next Summer's Global Research Assembly, a Task Force be assigned that consolidates the year's experimentation with the retreat construct and makes recommendations for its future use.

In the arena of geographic coverage, it is the intent of the Order to intensify the Global Community Forum campaign through moving to the next phase in all activated and projected areas and experimenting with saturation maneuvers.

RECOMMENDATIONS:

1. It is recommended that Belgium, Kenya, the United States of America, Canada, Philippines, American and Western Samoa phase awakening based on coverage of .5% of population to be finished in three years.
2. It is recommended that Global Community Forum commonality be held through use of the commonly consensed construct, sharing of training compendium, doing documentation and evaluation designs.
3. It is recommended that urban sites be selected to experiment with saturation configurations.
4. It is recommended that motivating symbology be created for implementing this memorial.

In the arena of impact intensification, it is the intent of the Order to focus strategically on ~~the three primary targets~~ of selected networks, project geography and urban centers through the combined use of all impact tools.

RECOMMENDATIONS:

1. It is recommended that appropriate impact tools be used in such networks as education, rural service, historical church, women's groups, governmental agencies and youth organizations.
2. It is recommended that LENS be held in twenty-five targeted multi-national corporations.
3. It is recommended that the use of Global Women's Forums be accelerated in the Philippines and Japan.
4. It is recommended that impact events be held in India on the *four* division village level.
5. It is recommended that five to fifteen Community Youth Forums and/or Global Women's Forums be held around each Human Development Project.
6. It is recommended that a minimum of three agencies be selected for strategic impact.
7. It is recommended that International Training Institutes be held in Africa and Latin America.
8. It is recommended that staff representing regional and areal personnel be trained on the area level to teach impact forums.

In the arena of global authorization, it is the intent of the Order to intensify our global and local framing through creating framing maneuvers in various councils and through establishing and maintaining a Global Authorization Index system.

RECOMMENDATIONS:

1. It is recommended that information be made available in August to assist Continental and Areal planning in September.
2. It is recommended that professional, social and governmental service organizational relationships be objectified and framing assignments made.
3. It is recommended that a comprehensive list of third world religious leadership be built and strategic relationships be established.
4. It is recommended that local advocates be updated regularly on all dimensions of our program by mailings, personal visits and site visits.
5. It is recommended that continual framing be done by the entire Order through quarterly collegiums to update local framing and to write and interchange the "learnings of framing".

In the arena of global funding, it is the intent of the Order to increase the local funding base, through every house and development centrum designing and actuating coordinated areal maneuvers and transrational circuit schedules.

RECOMMENDATIONS:

1. It is recommended that maneuver and circuit schedules be created at area councils with Development Centrum and the Houses.
2. It is recommended that maneuvers be built to catalyze development in all the constituencies and networks in each territory.
3. It is recommended that local staff and colleagues be trained and engaged in raising global funds.
4. It is recommended that each house have common symbols, warboards, data bank, report forms, basic materials, and weekly maneuvers writing.
5. It is recommended that Development Centrum accelerate its coordination through bi-annual band meetings and regular monthly reports to each nexus and all Houses to include income, sources of income, new advantages, and victory stories.
6. It is recommended that additional experienced development forces be deployed across the nexus to enable this move to the local.

In the arena of public visibility, it is the intent of the Order to transrationalize project actuation through anchoring enduring visible signs in each programmatic arena, establishing community structures, and ensuring strong local leadership all in relationship to the emerging understanding of project phasing.

RECOMMENDATIONS:

1. It is recommended that major steps toward tripling the gross "village" product be undertaken by increasing each product's economic production.
2. It is recommended that acceleration treks, local repository and on-going framing, and the Human Development Training School be used as tools.
3. It is recommended that local community residents be involved in the orchestration of the awakenment campaign and impact events.
4. It is recommended that a specific phasing model for the appropriate legal form be created for each project.
5. It is recommended that a specific phasing model for local leadership involvement and training be created.

*Revised Complexity Handbook  
HDP Progress Summary*

In the arena of Maharashtra demonstration, it is the intent of the Order to initiate the next phase of the replication through completing the initiation of the first 232 villages, polishing the 25 district villages, launching the Advance Training School, and experimenting with the form of the 2500.

RECOMMENDATIONS:

1. It is recommended that the continental guardians dynamic be intensified through a global guardians event and increased participation in acceleration events in order to strengthen the national repository and framing support.
2. It is recommended that the polishing of the 25 district villages of Maharashtra be accomplished through the input of massive capital to achieve a high degree of visibility in the villages. *the 75<sup>2</sup>*
3. It is recommended that a flanking maneuver be carried out by initiating two buffer projects, one in Area Delhi and one in Area Calcutta, and doing impact programs and the Gram Sabha across the activated areas of the continent.
4. It is recommended that national leadership be strengthened by the Advanced Training School and the Human Development Training Institute on a quarterly basis in Maliwada.

In the arena of social demonstration, it is the intent of the Order to implement the emerging global and continental strategies by launching additional Human Development Projects around the globe.

RECOMMENDATIONS:

1. It is recommended that the following strategies be considered for expansion  
a) Southern Positioning: Areas Cairo, Lima, Lusaka and Nairobi; b) Regional Pilots: Areas Edmonton, Montreal, Chicago, Houston, New York and San Francisco; c) Strategic Anchors: Areas Brussels, Paris, Sydney and Suva; and d) National Buffers: Areas Calcutta, Delhi, and Madras.
2. It is recommended that Global Operations Centrum, the Global Priorship and the Global Panchayat actively participate in the consensus to initiate all projects.
3. It is recommended that Australia and the Republic of the Philippines experiment with satellite village circuits in preparation for replication in SEAPAC.
4. It is recommended that Uptown intensify its high rise probe on behalf of future urban expansion.
5. It is recommended that residents from current projects fill key roles in all aspects of launching expansion projects in order to journey national leadership for the next phase of human development.

In the arena of training auxiliary staff, it is the intent of the Order to hold commonly designed Human Development Training Schools, located at selected project sites, to serve the needs of replication and expansion strategies.

RECOMMENDATIONS:

1. It is recommended that the Human Development Training Schools be held in India, North America, SEAPAC, and Africa to prepare for projects.
2. It is recommended that Research Centrum: Chicago Nexus would spiral the Human Development Training School curriculum during Quarter II to be appropriate for nations in which they are taught.
3. It is recommended that the faculty for each Human Development Training School include both those with direct project experience from that continent and globally assigned faculty.
4. It is recommended that project auxiliary and directors go to the school along with villagers, especially in new project situations.

In the arena of effective global interchange, it is the intent of the Order to formalize and structure interchange and service to the three campaigns through deploying additional troops to Bombay, Singapore, Hong Kong and Brussels and holding necessary Band meetings.

RECOMMENDATIONS:

1. It is recommended that we make 1978-79 the Year of Global Operations.
2. It is recommended that Band interchange be improved and reviewed through gatherings and special treks with respect to Management, Development, Operations and Research Centurms.
3. It is recommended that futuric projections be done on locations and functions of Nexus.
4. It is recommended that Research Centrum create a model for refining and sharing the wisdom gained from the Maharashtra Replication about the use of non-traditional symbolic forms. (2)
5. It is recommended that the Global Centrum Bands relate to NAME and Africa through Brussels Nexus, and that the Global Centrum Bonds relate to Latin America through the Chicago Nexus.

In the arena of intensifying the local mission, it is the intent of the Order to provide a demonstration of authentic corporate life through turning each Religious House into a visible sign of profound care for geography, through intensifying common life structures, creating nodes of campaign activity, and increasing the number of House members.

RECOMMENDATIONS:

1. It is recommended that a minimum of three family units be present in every Religious House to make manifest an authentic corporate life style.
2. It is recommended that each House mark the second decade of the Religious House during Quarter I with a celebration honoring the ten years of the Religious Houses and display a common decor piece which symbolizes the first decade.
3. It is recommended that each Religious House re-create its living environment as a sign of ordered living appropriate for its situation, utilizing assigned corporate time and the Order's common wisdom concerning space and facility care.
4. It is recommended that regularly scheduled regional, areal and continental councils and special events promoting and coordinating each of the three campaigns be held in order to context and motivate engagement of the emerging movement and the House members.
5. It is recommended that Research Centrum compile our past wisdom regarding common life constructs, common reflective screens and common memory materials in order to allow a new articulation of the foundations of Religious House life in a time of doing.
6. It is recommended that the Research Centrum provide a common format for a collegium each week which includes the writing of the Global Order Report.

In the arena of demonstrating self-sufficiency, it is the intent of the Order to ensure a sustenance base globally through the re-empowerment of the local unit as responsible for its own self-support, the recovery of the profound function of permeation and the implementation of appropriate logistical structures.

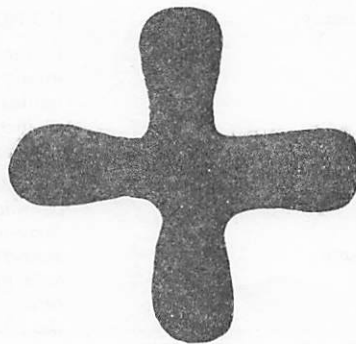
RECOMMENDATIONS:

1. It is recommended that each local unit be self-supporting in conjunction with areal and continental strategies.
2. It is recommended that the House Reserve portion of the Global Mission Funds be covered by developed funds for 1978-79.
3. It is recommended that a Global Strike Force be assigned from the four centrums in Chicago to enable, monitor and ensure global self-support for 1978-79.
4. It is recommended that the Internal Life Commission gather data on stipends and funds in order to continue to think through stipend levels, funds accrual and funds use across the many different situations in the globe.
5. It is recommended that the release point for disbursement of monies for Houses be October 1, 1978 for earning their full budget and that each House would have recovered any August or September deficit by December 1, 1978. This can be adjusted as necessary by the cash flow situation.
6. It is recommended that we continue to designate monies paid to ICA in grants and program income as globally developed monies. Self-support monies can be pursued through such channels as Vista, Peace Corps, CETA, and special consultant fees when paid as salaries to individuals.
7. It is recommended that in August Chicago Nexus mail to all Houses:
  - a) The Council self-support collegium; b) The responses from the collegium on profound function; and c) The three-page report from the self-support committee. Appropriate response forms need to be sent so each House can participate in the research data on "The Profound Function of Permeation and Self-Support."

GLOBAL PRIORS COUNCIL

# MEMORIALS ACCOUNTABILITY

JULY 1978



**Memorial 1  
LAUNCHING THE YEAR OF THE UNITED KINGDOM**

In the arena of Continental Priorities, it is the intent of the Order to intensify the three campaigns in continent Europe through designating 1977-78 as the "Year of the United Kingdom".

*The three campaigns of continent Europe were intensified with the "Year of the United Kingdom". This was done through the initiation of the Tai'rgwaith Human Development Project and holding Community Forums in 25 counties of the United Kingdom. This broadened the leadership in the three other European Human Development Projects, catalyzed the awakenment campaign in Europe and expanded metro colleague participation. This memorial was implemented.*

**Memorial 2  
GLOBALIZING THE GLOBAL COMMUNITY FORUM CAMPAIGN**

In the arena of Mass Awakenment, it is the intent of the Order to systematize, globalize, and intensify the Global Community Forum Campaign through transrational phasing in every nation and guarding common method and form.

*The Global Community Forum Campaign was globalized with the systematic geographic coverage of 13 nations at the regional, polis and micro levels --pushing toward .01 percent of the population-- which included the continents of Europe and North America. At the heart of Global Community Forum intensification was flexibility in the use of the format, coupled with comprehensive geographic coverage. This memorial was implemented.*

**Memorial 3  
AWAKENING THE CONTINENT'S COUNTIES**

In the arena of Mass Awakenment, it is the intent of the Order to systematically saturate the geography of North America with community forums through holding a Global Community Forum in a town in each of the 2,600 remaining counties of the United States and the 370 remaining counties or equivalent thereof in Canada by the end of June, 1978.

*The geography of North America was systematically saturated by holding a Global Community Forum in every county division of the continent. The focus on the rural communities broadened the sociological cross section of the constituency. This memorial was implemented.*

**Memorial 4  
IMPACTING THE WORLD'S WOMEN**

In the arena of Mass Awakenment, it is the intent of the Order to accelerate the awakening and engaging of women through conducting Global Women's Forum in rural and urban settings on seven continents.

*In rural and urban settings 134 Global Women's Forums were held with 5,000 women attending. Forty-two women were trained as leaders of the Forum. This memorial was implemented.*

**Memorial 5  
IMPACTING THE ECONOMIC COMMUNITY**

In the arena of Impact Events, it is the intent of the Order to enable focused social responsibility and direct engagement through strategically marketing LENS to multi-national corporations and public and private agencies.

*Focused social responsibility and direct engagement were enabled through the strategic marketing of LENS. Fourteen LENS courses on the continents of Africa and North America have released corporation and public sector personnel to engage in their jobs and communities with a renewed sense of social responsibility. This memorial was implemented.*

**Memorial 6  
IMPACTING THE STUDENT WORLD**

In the arena of Student Impact, it is the intent of the Order to initiate a new relationship with institutions of higher education through launching at least two programs, the Higher Education Forum and a six-month Human Development Project Internship Program.

*A new relationship with institutions of higher education was initiated through the Harvard Experiment in International Engagement. The formation of relationships with several institutions of higher learning uncovered large numbers of students for future engagement. This memorial was implemented.*

**Memorial 7  
IMPACTING THE YOUTH REVOLUTION**

In the arena of Youth Impact, it is the intent of the Order to initiate a working relationship with the youth revolution through the intentional pilot testing of Venture 21 and the School-in-Community Forum.

*A working relationship with the youth revolution was initiated. Twenty-two Community Youth Forums were held in North America, nine in Europe, and 19 in Asia with a total attendance of 3380 youth. Eighty-seven youth in these three continents participated in CYF leadership training and 15 of these are prepared to assume full CYF leadership. This memorial was implemented.*

**Memorial 8  
HUMAN DEVELOPMENT PROJECTS**

In the arena of Human Development Projects it is the intent of the Order to complete the initial band of 24 projects by July 1978, through establishing, timelining and meeting clear criteria of completion, and celebrating the completion of the band globally as well as locally.

*The initial band of the 24 Human Development Projects was completed and symbolized by local celebrations and project reports. Signaling this completion was the participation of people from the projects in impact courses, in local leadership roles and in other Human Development Projects. This memorial was implemented.*

**Memorial 9  
DOING THE MAHARASHTRA 250**

In the arena of Human Development Projects it is the intent of the Order to continue the global laboratory for replication in Maharashtra through expanding the project to include 232 villages, one per tahsil (county), between October, 1977 and March, 1979.

*The global laboratory for replication in Maharashtra was continued. Sixty-four villages have been initiated, including forty-four activated. Six-hundred eight people were graduated from the four Human Development Training Schools held this year. Thirteen acceleration teams, including agricultural, industrial, economic and social consultants have visited the villages, over the past three quarters. This memorial was implemented.*

**Memorial 10  
LAUNCHING THE NEXT TWENTY-FOUR**

In the arena of Human Development Projects, it is the intent of the Order to prepare for replication and expand the Social Demonstration Campaign through launching 24 additional Human Development Projects during 1977-78.

*Expansion of the Social Demonstration Campaign in preparation for replication was done through launching 24 additional Human Development Projects. This memorial was implemented.*

Memorial 11  
DEPLOYING THE ACCELERATION FORCES

In the arena of Human Development Projects, it is the intent of the Order to support the completion of the twenty-four initial Global Social Demonstration projects through sending one or more acceleration teams this year to each project on a schedule based on the key project contradictions and appropriate timing.

*The completion of the 24 Global Social Demonstration projects was supported with deployed acceleration forces. The projects were visited by acceleration forces who moved on the key contradiction and created models for health, visibility, leadership, retail commerce and industry set-up. The stake curriculum manual and literacy manual were published. This memorial was implemented.*

Memorial 12  
EXPANDING THE GLOBAL REPOSITORY

In the arena of Human Development, it is the intent of the Order to support the initiation, replication, and completion of Human Development Projects through the establishment of the repository dynamic in each Nexus to provide an effective local project delivery system.

*The completion of the Human Development Projects was supported by the Nexus repository dynamic. The projects were connected to a repository network as consultants, acceleration forces and local expertise provided material, information and personnel in response to the particular demands of each project. This memorial was implemented.*

Memorial 13  
In the arena of Global Development, it is the intent of the Order to rapidly accelerate development around the world through systematic maneuvers which achieve the next orbit of funding required by the expansion of the campaigns.

*The global development activities were accelerated. Global Development reached the next orbit of funding signaled by 55% of all funding being developed outside the Chicago Nexus. The Global Development Centrum Band was integrated through the initiation of a global master index system, transnational assignments and a concise annual report. This memorial was implemented.*

Memorial 14  
ENLISTING CHURCH ENGAGEMENT

In the arena of Church Engagement, it is the intent of the Order to enlist the forces of the church in social pioneering through catalyzing human and financial participation in Global Social Demonstration consults and projects, Global Community Forum maneuvers, and ITIs.

*The forces of the Church were enlisted to participate financially and personally in Human Development Projects and Community Forum. Across the globe, congregations attended slide shows, adopted 25 villages, and sent people to be consultants and auxiliaries. Seventy-five religious orders enabled the funding of the campaigns. This memorial was implemented.*

Memorial 15  
INSTITUTING METRO CIRCUITS

In the arena of Movement Formation, it is the intent of the Order to engage and care for all movement colleagues comprehensively and strategically through overlaying campaign activity with regularly scheduled circuits that cover the assigned Metros.

*Movement colleagues were regularly engaged in campaign activity through the overlaying of the Global Community Forum Campaign with the Global Social Demonstration Campaign. Development circuits provided the linking across the assigned metros. This memorial was implemented.*

Memorial 16  
ENABLING YOUTH ENGAGEMENT

In the arena of Youth Engagement, it is the intent of the Order to intentionalize structures of training and engagement for senior high school youth in the Order through an experiment with clustering youth in selected North American houses.

*Structures of training and engagement for senior high school Order youth were intentionalized through the establishment of youth clusters and the engagement of youth in Human Development Project consults, Global Community Forums and the Community Youth Forum. This memorial was implemented.*

Memorial 17  
COMMISSIONING THE GLOBAL PANCHAYAT

In the arena of Order Polity, it is the intent of the Order to commission a full time Global Panchayat through selection of the members in Quarter II of 1977, with these members beginning their assignment on July 3, 1978.

*The Global Panchayat was selected and began its assignment on July 3, 1978. This memorial was implemented.*

Memorial 18  
ESTABLISHING THE GLOBAL COMMISSIONS

In the arena of Order Polity, it is the intent of the Order to commonize the commission dynamic globally through establishing each of the four advisory commissions (assignments, legal, finance, internal life) at each Nexus.

*The Commissions were established at each Nexus location. This memorial was implemented.*

Memorial 19  
ENSURING FINANCIAL CREDIBILITY

In the arena of Financial Accountability, it is the intent of the Order to maintain fiscal credibility through initiating common financial systems, administering grants, and ensuring accurate global accounting.

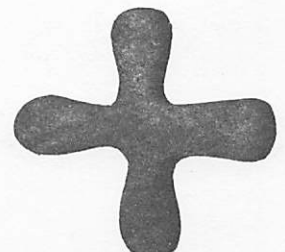
*Fiscal credibility was maintained through the initiation of common financial systems. A nexus financial manual was designed. Grants and other developed funds were monitored and monthly global financial reports were distributed. This memorial was implemented.*

Memorial 20  
ENRICHING SYMBOLIC LIFE

In the arena of Symbolic Life, it is the intent of the Order to move toward a common symbol system that is profound and appropriate to each Religious House through enriching the current symbolic forms, collecting experimental forms and analyzing them for commonness and structuring the Order's brooding on the transparentized symbolic life.

*The common symbolic life of the Order was enriched through the rehearsal of the Daily Office, through common decor in each House, and through the appropriate use of secular experimental forms of symbolic life. This memorial was implemented.*

THE  
ORDER: ECUMENICAL



## THE GLOBAL INDICATIVES

### Summary Statement

What is the global indicative facing all people in these times? It is the subtle, but now established victory of the Cultural Revolution of this century. The question of our times is no longer "What are the times we are living in and what will be the shape of the future?" It is rather, "How do we live in these times in which the new has been revealed? How do we act effectively in the given complexity of our new world?" This complexity is experienced by the 15% as trap and by the 85% as paralysis. And yet, in the very center of this is the awareness of the profound possibility of the NOW. The holding chart provides an inclusive screen of our corporate brooding on the global indicative and the new world. The paragraphs which follow provide the poetic imagery and the contentful insights.

holding chart of the Council's wisdom

PROFOUND INVOLVEMENT IN THE NEW ERA			In the arena of HUMAN MYTHOLOGY the shift is	FOUNDATIONAL ORDERING OF THE NEW SOCIALITY		
In the arena of HUMAN ENGAGEMENT the shift is from	In the arena of EDUCATIONAL APPROACH the shift is from	In the arena of ECONOMIC LIFE the shift is from	INDIVIDUAL IDENTITY to CORPORATE DESTINY and is manifest in.	In the arena of CARE SYSTEMS the shift is from	In the arena of GLOBAL POLITY the shift is from	In the arena of GEOGRAPHIC IDENTITY the shift is from
PASSIVE RECIPIENT to DEMANDING PARTICIPANT and is manifest in. . . .	STATIC ACADEMIA to FUNCTIONAL DEPTITUDE and is manifest in. . .	MIDDLE-CLASS PRESUPPOSITIONS to STYLISTIC RE-EVALUATION manifest in. . .		EXTERNAL DEPENDENCE to LOCAL RELIANCE and is manifest in. . .	WESTERN DOMINATION to 3rd WORLD FORMATION and is manifest in. . .	RURAL/URBAN ISOLATIONISM to REGIONAL INTERDEPENDENCE and is manifest in. . . .
effectively channeling human resolve	emergence of authentic new educational options	impingement of the global cultural mosaic	releasing of meaningful celebrative forms	significating geographic time/space relationships	utilizing Western gifts and know-how	intensifying effective bureaucratic service
	globalized context of social morality	the resolve to risk the new social order	acknowledging the great transition's completion	structuring community consensus building	representational nation-building demonstrations	
ensuring inclusive global justice	ready Phase I hidden army	deepening awareness of 15/85% as the moral issue	the unveiling of the hidden atmosphere of possibility	seeking comprehensive care methods	symbolizing spheric destinal unity	dynamic urban/rural tensional relationships
		re-creation of human life style presuppositions	requiring the re-articulation of history	consciousness of rising grass roots power		

The world today, as experienced from my perspective in a rural village in a developing country in Asia, is a world incredibly full of vibrant possibilities. Every day is seen as moving towards a brighter, more human future. The watchword on everyone's lips is DEVELOPMENT - community, human, local, church-related, business-related---you name it! The world is changing swiftly in my village - 5 years ago we had no road at all, no school, no leadership. Today we have a dirt road, an elementary school and good local leadership. We know that in the next five years, we will have a better road, a water system, electricity - it's a certainty that our life will improve. And we've already seen it happening in our neighbouring villages - so we know what to expect. And we look forward to it. Yet there are drawbacks too - our nation (like many) is divided by cultural strife and prejudices. Refugees without land, skills, or money are flooding into our nearby city - prices are rising, crime is rising, slums are spreading. Recently over a five month period, terrorist bombings of the city's movie theaters, a university, a political rally and the market place killed around 20 or 30 people and wounded many more. Any of us could have been victims. Those who were killed or wounded were people just like us. These incidents raised the question of why our city? Who was behind this and for what purpose? We feel this is a history creating "current" we're caught in - and yet in our day-to-day life we cannot grasp the significance of it nor pin-point how we need to respond as those who care. Our daily life continues to move towards a New Society and yet underneath the marching beat is another sound - the cries of the oppressed, the screams of anger and frustration of the minority groups, the whisperings of those at the top who are orchestrating this March. The March will continue, and a new world will be born through and in spite of our struggles.

The world is like a "wolf boy" who has conscious experience of the jungle around him and a new consciousness that is strangely informed and shaped by ancestral strivings and accomplishments. The wolf boy knows that the jungle he knows is changing more every day and is getting more and more unfamiliar. This requires new relationships and postures. It is harder to be confident about survival. Defensive actions against new enemies are not clear. When threatened, he acts out of immediacy and intuition to stay alive. In moments of reflection which are both more frequent and fleeting, he experiences pain in the temples and becomes increasingly angry. The thoughts are really conversations with beings who are familiar and with ancient friends he never recalls having met. He labors with these fleeting conversations and rises to meet the next attack upon him with more determination and anger.

There is, at this moment in history, taking place a revolution in humanness which involves the empowerment of local man across the face of the earth. This revolution is most visibly manifest in the breaking down which is happening simultaneously. The disparity between the 15 and 85% of the globe is the most dramatic illustration of this event. The new which is emerging is seen in the longing of local man to participate in the creation of his destiny and the destiny of his brothers around the world. Proposition 13 is one illustration of this unprecedented breakloos in human creativity

HISTORICAL MANDATES  
GLOBAL INDICATIVE

Chicago

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which at this point may take the form of tremendous destruction and tragedy or the rebuilding of the structures which will provide for a human globe.

The world today is scrambling to find a way to encompass every human being in practical activity of building the new earth. In Taipei, this means that there are no idle people. Literally, there is no one just standing around. Everyone is in motion, moving on to the next task of his day. It means a government which relates to every facet of the social process of people's daily lives by maintaining the forms of order, control and motivation which keep people awake to their decision to participate in the whole. The resolve of being a demonstration society is evident in the six and seven day work weeks which most people have, crowding themselves onto too few buses during the endless series of rushhours to work. The news media holds the events of the world up with high accuracy, but always from the position of the impact on Taiwan of these events, thus relativizing everything which happens in the world to the destiny of Taiwan. As a reflection of the world's scramble to build itself through its hundreds of independent nations, Taiwan is on the forefront of showing how any developing nation can marshall its interior human resources as the vehicle of its march into the future. This means that nation-building remains the basic source of social cohesion among peoples of the developing world. The resurgence of local man through human development in communities is an activity ahead of its time relative to the final source of strength in local people required to maintain the resolve of building the new earth.

The world today is like a surrealist painting in which all kinds of strange phenomena and shapes are seen. A whirlwind of seemingly unrelated, are caught up in a tornado that is sweeping across the plains of history, tearing down, and lifting up structures and people. And in the middle of this gigantic tornado are all kinds of unseen people who move with this tornado, building and creating a fast moving new world. At the same time, bubblings of new volcanoes are beginning to heave up the materials for building a new world. In this surrealist world, everything is very much inter-related and places that seemed isolated or protected are now opening up (remote villages, China, international travel for local people). The complexity of the fast moving, uprooted world creates a malaise on how to participate in making decisions that are effective. The goods of the earth are being scattered all over the place with no adequate delivery system of distribution or production. The whole value system has been torn apart in the previously past isolated cultural units. How do we gather together all these pieces to build a comprehensive framework for this tornado and new erupting volcanoes?

THE WORLD TODAY IS LIKE . . .

Chicago

Page 3

An avalanche of social change which is irreversible and constantly gaining momentum. Everyone from the largest nation to the most isolated village is aware that his future will be fundamentally different from the past.

The emerging consciousness of the complexity of our interdependence and the intensity of that is on the one side, calling forth a formidable amount of action and on the other side causing a paralysis.

A time ripe for the forgotten and ignored to speak out.

A broad, gradual inevitable swing of history rather than a dramatic explosion of the sixties.

Yearning for effective leadership, yearning for an end to innocent suffering, and yearning for a way to make things work.

A youth experiencing a rite of passage. There is a point of high excitement when the youth sees on the one hand, the awesome excitement of adulthood and, on the other hand, the painful comforts of childhood. What to do?

An islander who is standing on a mountaintop and can see a tidal wave starting to break on the reef below.

The upheaval of a volcano which is fiery, fierce, erotic, unpredictable, which takes the familiar landscape and reshapes it, destroying some and making new opportunity in others.

Four billion people wearing buttons which say, "The buck stops here."

A large family trying to rethink and redirect its future thrust.

The immigrant forced to leave the old way where he will surely die, forced to seek and to forge the new path where he will also die, perhaps unvictoriously.

The inside of a kaleidoscope with different shapes and colors in constant interchange. From the outside you trace forms and patterns in a brilliant mosaic; from the outside it is experienced as dazzling and chaotic.

The Philadelphia Symphony sight reading a newly discovered symphonic score by Beethoven--with some familiar musical techniques called for, but also many new and unexpected responses required.

For the 15%, the world is like one big last gasp for air as someone is drowning; or having that last big fling before you go to war.

A person waking up enchanted at the new possibilities everywhere; having stood so long on the sidelines, the world is now ready, even hungry for action.

THE WORLD TODAY IS LIKE . . .

Chicago

Page 4

A cup of rice that is overflowing its cooking pot . . . at first seen as a cooking disaster . . . on second reflection, awe sets in over the quantity of life contained in just one small cup.

A truck convoy whose mission is to keep moving.

A rock concert with musicians on stage with background filled with electronic equipment that amplifies what each individual does.

A gigantic traffic rotary with an intricate network of cross-connecting arteries, and a massive number of vehicles of all shapes and sizes.