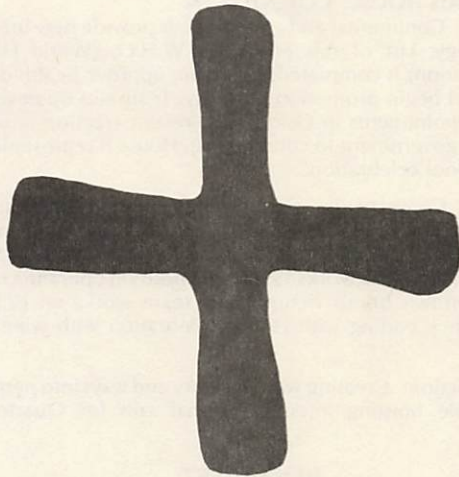


# THE GLOBAL ORDER REPORT

QUARTER II WEEK ONE

September 28-October 4, 1981



## MADRID

### RELIGIOUS HOUSE: MADRID

External: "Iberian Parade" maneuvers created in two-day event include seven arenas — The Blue Ribbon, The World Cup and New Entry floats, The Brass Band and Band Practice, and Parade Marshals and Parade Sponsors. Area Council products on HDZ Lab Initiation are sent to Portugal team members who attended Area Council. Rosamaria Perez will translate "without which" materials into Portuguese and Jose Luis Lobera agrees to be on new all-Spanish Board of Directors as part of sponsoring "enchufe" (clout).

Internal: House sends Stanleys to Brussels after Council introduction to Europe and Frank Soderlind to London for ten-day Continental LENS Marketing trek. House spends an exhaustive, thrilling Week II getting expanded facilities in shape, including a separate room for daily liturgy.

Contradiction: Finding quickly local teams who are willing to be trained for all the quarter's activity. (Wk. 12)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Continental LENS Training and Marketing blitz begins in London on behalf of all of Europe. Six colleagues join the House in the intensive calling. Excellent unsolicited article in the *GRAIL* by volunteer who has been in India surprises and delights staff.

Internal: Resettlement symbolizes start of a year with a new configuration.

Contradiction: Orchestrating teams into one thrust with tasks of many faces. (Wk.)\*

### RELIGIOUS HOUSE: GLASGOW

External: Glasgow Region is well represented in area activities with John Francis as part of LENS Marketing blitz and Ann Marie Murphy attending the Volunteers Orientation Weekend in London. Scottish Bank Holiday allows Michael Shaw to join circuit team which sweeps Manchester Region. Neighbors attend fine first Roundtable.

*And now I am going the way of all mankind. You know in your heart of hearts that nothing that the LORD your God has promised you has failed to come true, every word of it.*

*Joshua 23: 14*

Internal: House continues reorganization while permeation hunt intensifies with 15 individual resumes sent to major companies.

Contradiction: Discerning the one catalytic place to put heavy emphasis in order to release dormant troops and a signal demonstration. (Wk. 13)\*

### RELIGIOUS HOUSE: BRISTOL

External: Regional team members, Steve Evans, Eunice and T. R. Williams, and Sheila Hickey, are joined by Amal Marcos of El Bayad in global film presentation to 17 residents of Porth/Findale after fine Pakistani meal at new colleague's home. Team distributes 36 *Volunteer Service Programme* posters to churches, clubs, universities and colleagues.

Internal: Village neighbor invites five friends to visit with Amal on Sunday afternoon for tea, chat and film showing.

Contradiction: Building and getting inside current ICA story that will entice involvement in Volunteer Service Programme. (Wk. 13)\*

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Lindsays and Kathy Barton visit and make initial LENS call on IBM International. UNESCO call reveals new openness resulting from materials sent from Abidjan.

Internal: House initiates new sparkle with cleaned archives, printshop and new decor. Five guests refresh House with their missional commitment.

Contradiction: Discerning priorities that facilitate necessary chasity in the midst of multitudinous current demands. (Wk. 12)\*

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: Representatives return from Madrid and Frankfurt Area Councils. One day's calling on religious orders in Belgium produces \$1000 in hand.

Internal: Week of celebrations — birthday, send out of Sarah, and parent visits — creates lively atmosphere.

\* NOTE: The \* indicates the first printing of a new report.

Contradiction: Getting new decor on walls to reflect new year, while already on the road in all Centurms. (Wk. 12)

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Potential Human Development Zone initiates programme with October 17 Flemish Youth Forum in Zellik (ASSE) in rural-urban, highrise community on the ring of Brussels. Area Council in Paris celebrates with Vanves Fete and Chartes Cathedral Pilgrimage. Regional Council participation includes 12 colleagues plus the House with French, Flemish, Algerian, Zairian and English as well as Moslem, Jew and Christian. Women's pedagogy with eight trainees launches local aspect of permeation probe with ten-week training course.

Internal: Collegiums on "Five Principles of Human Development" create brooding on global transparent unity. Fisher enters 40th year with visits from mother and grandmother from Ottawa.

Contradiction: Locating appropriate new Regional Training Center and House with associated issues of self-support. (Wk. 13)\*

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Area Council produces area calendar with assignments across the area that provide opportunity for everyone to participate in Area Interchange this quarter. House sends John out for a week as Vienna House becomes geographical reality and sends Kathy Barton to London for LENS trek.

Internal: Frankfurt House, all together for first time, studies *Community* paper and puts together Area Council prep. House sends out sojourner Rainer Edelman after month's stay and celebrates birth of new Order member, Mark Alan Williams.

Contradiction: Creating vehicle that will allow sailing over chaos of complicated schedules and unfamiliarity with the turf. (Wk. 12)

#### **RELIGIOUS HOUSE: AMSTERDAM**

External: Evaluation of two-week sojourn event with House, two sojourners and Centrum presence helps to clarify the volunteer training dynamic. House sends out two Dutch sojourners to VOW (Volunteers Orientation Weekend) in London. Williams and Schrijnen join House briefly for quick consultation with Jos Willemse in Hilversum to clarify reports in Zambia.

Internal: House begins new maneuver by sending Novel Maria to Brussels for visa clearance. Friday night socio-spirit exercise works well in symbolizing the Roundtable event.

Contradiction: Having all energy focused toward search for jobs with little time for other missional endeavors. (Wk. 13)\*

#### **RELIGIOUS HOUSE: BERLIN**

External: Regional team spends great day of strategic battle-planning fir the year and the quarter.

Internal: The job hunt goes on with two jobs secured and one more underway.

Contradiction: Remembering the fine art of stunning events. (Wk. 13)\*

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: Visit of Lembo Rosario from Manitese Foundation furthers collaboration on youth work in southern Italy. Sister Corine, Superior General, visits and is pleased with appearance of House. Legal work is set in motion for ICA: Italy authorization.

Internal: Area Council builds comprehensive year's plan and quarter's maneuvers. House celebrates beginning of the year and completion of area council with long bus ride through Rome, with ice-creams and pizzas.

Contradiction: Focusing corporate energy on bringing off SVD Seminar and training centre facility in the midst of numerous demanding tasks. (Wk. 12)\*

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Continental and area councils provide new breadth in strategy. List of references for W.H.O. (World Health Organization) is completed; guardians approve health document and begin promotion publicity. Team sets up development appointments in Oslo where recent election radically changes government to conservative. House is represented at local school celebration.

Internal: Convergence occurs when Terry Fahrenbacher, returning House members and a new washing machine all emerge from German trains in time for first Common Meal together. While Liz works 135 straight hours in operating room on downtown bomb victims, new team works on W.H.O. consultancy ending with House celebration with wine and chips.

Contradiction: Creating winning story and ways into permeation while hoisting internal/external sails for Quarter II. (Wk. 12)

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: Framing and development calls continue on key support, colleagues and religious orders. Call on a local parish priest nets place to live for next six weeks as well as facility for Imaginal Education course in Quarter II. Continued loan of Frankfurt car allows intensive research of the city and its intricate network of streets. House finds Vienna a great place to be and the people receptive.

Internal: Arrival of Development Centrum circuiter upon departure of Frankfurt Area prior lends continuity and strengthens House presence.

Contradiction: Developing releasing story that will allow funding sources to continue Third World support while expanding funding base for local programs. (Wk. 13)\*

### **CAIRO**

#### **RELIGIOUS HOUSE: GIZA**

External: Team completes Sheik Ali water system and moves to desert town of Sanour. Abu Salah leadership request water system installation, giving possibility for expansion to another cluster.

Internal: House celebrates completion of Quarter I timeline with a party and commissioning of new teams.

Contradiction: Moving on quarter's contradiction of regional authorization when two of three Minia Region governors are changed as part of new national reforms. (Wk. 13)\*

### **ABIDJAN**

#### **RELIGIOUS HOUSE: ABIDJAN**

External: Team takes major steps in writing up the crucial documents, proposals and instruments necessary for Quarter II and 1981-82 year.

Internal: Second job secures self-support budget for a 12-month year.

Contradiction: Maintaining pace of authorization which falls behind programming needs. (Wk. 12)\*

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: House picks up 40 new chairs for the Ijede Community Centre donated by the Vono Furniture Company. Team mails 50 letters announcing date of the area council. John leaves on week-long circuit to Jos and Kano in northern Nigeria.

Internal: Returning troops from Chicago enable transformation and decorating of both Lagos and Ijede facilities, including total tribal resettlement. House celebrates Tippetts' arrival, their 22nd wedding anniversary and Mike's 44th birthday at Weekly Ritual in Ijede.

Contradiction: Getting on top of activities during summer dispersement of troops to get into position for area council by end of September. (Wk. 11)

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Kapini HDP plunges into a whirlwind of activities as Village Council decides on building the Health Centre, then inkind teams return victorious with 20 bags of cement in hand and cash donation to buy more cement, and workday gets underway with J.J. Lowe Company providing a truck to bring river sand. Chainama Hospital enables "under-five clinic" and treats 70 children. Two site visits give KHDP programmes new vitality. Women's Club gets initiated with great enthusiasm with 40 women present.

Internal: kitchen renovation gives House a face lift as House hosts Board members and guardians to a luncheon to introduce new staff, including Peter Malaba and Andrew Knutsen, and to share the year's plans for the area.

Contradiction: Creating new story which holds new directions. (Wk. 13)\*

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: Relationship with Christian Children's Fund (CCF) begins to take on more form as pictures and personal histories are taken of 350 children. HDTI students go on circuit spending three days in Maputi cluster villages and are impacted by site visits hosted by villagers. Saturation trek to Taita District finalizes site selection process.

Internal: Mind-wrenching collegium on how Africa works as one continent gives context for seven new arrivals — Gautam Goshui, Brian Griffith, Margaret Cunningham, Lise Hansen, John Cock, John Worden, Walter Heiges and 10-week guardian sojourner, Kay Nakowski. Pregnancy replication hits epidemic proportions as Coffman's announce new member of family to arrive in May — when it rains, it pours.

Contradiction: Building models that will empower this Area Council to bring off next quarter and year. (Wk. 11)\*

### RELIGIOUS HOUSE: MOMBASA

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

External: First Women's Institute is held in Maliwada for one week with 35 ICA staff women participating and every woman receives a blue sari and briefcase labeled "Women's Institute, Maliwada, August 1981". Parallel E.G. structures for 17 children under two years of age demonstrate possibility of intentional curriculum and care. A bank opens in the Jawale Project.

Internal: House sends out two people to Kenya with an ice cream celebration and hosts two new arrivals, Wendy and Ken.

Contradiction: Waiting for clarity on external thrust for Nexus until continental council takes place. (Wk. 9)

### RELIGIOUS HOUSE: BOMBAY

## DELHI

### RELIGIOUS HOUSE: DELHI

External: Three members of regional team attend the Area Council. Biscuits are inkind from Britannia and, closing celebration is held in Ashoka International Hotel.

Internal: Fletch arrives amidst swirl of new fine decor, Bhojar family returning from discontinuity to Chandnichowk, and announcements of coming babies to Bhojar and Berresford families.

Contradiction: Creating the singular motivating thrust for this year while regional team continues to be dispersed across country. (Wk. 12)\*

## MADRAS

### RELIGIOUS HOUSE: HYDERABAD

## CALCUTTA

### RELIGIOUS HOUSE: CALCUTTA

External: 1981-82 begins with momentum highlighted by human development consult with Calcutta bustee workers, 20 kg. of inkind Brooke Bond tea and great Area Council which produces exciting victories for year and Quarter II, with solid quarter maneuvers and initiation of E.G. curriculum.

Internal: Transformation of House into regional office and revolutionary ashram begins with a bang as all assigned arrive and participate in painting, decor, repair and celebration of council. The ashram is fully equipped by ordering stationary, setting up file system, picking up money and beginning school registration process for E.G.

Contradiction: Figuring out how to make every house task a spirit event to use the ashram effectively as a movement building tool. (Wk. 12)\*

## SINGAPORE

### RELIGIOUS HOUSE: KUALA LUMPUR NEXUS

External: Frantic and fantastic week of Nexus planning and area council preparation lays out battleplan for next four weeks, forges cross-Centrum teams for area councils, and installs new TRSOO5 computer.

Internal: House welcomes weary travelers from Global Council with sparkling facility and refreshments in lounge and sends out first team of three to area councils.

Contradiction: Getting feet firmly planted in the year's task with no roof over heads as yet. (Wk. 9)

### RELIGIOUS HOUSE: KUALA LUMPUR

External: Whole House participates in Singapore Area Council in Jakarta. Highlight is Imagination Education Course in the midst of a week of reports and strategizing.

Internal: Fumiyo Tibera is welcomed as a new member of the Kuala Lumpur House. Ramanus Wan is formally received as an Order intern in a ritual at the Area Council.

Contradiction: Handling the bureaucratic requirements of being a legal entity while keeping the program thrust moving. (Wk. 11)\*

### RELIGIOUS HOUSE: MEDAN

External: Closing ceremony of District Health Module commissions 91 Health Caretakers from 16 towns and initiates new structure for health care to reach all families in the district. New Preschool Teachers Association recognizes Bubun teachers as catalysis for six new village preschools, the only non-middle class preschools in the state, and plans new teamwork between city and village preschools. Week is celebrated as District Health Official leads spirit-filled meeting promising the sustenance of District Tanjung Pura as Demonstration for all to see.

Internal: Two Muslim Indonesian staff are commissioned at Area Council as interns in the Order: Ecumenical after living in the Medan House as Trainees for two years. Whole House participates in "victory before the battle" celebration of Area Council in Jakarta and welcomes Gene Hunter to the team.

Contradiction: Discerning how to respond to all the possibilities of working with those who care in the region until the form of "intensive demonstration expansion" becomes more clear (i.e. where to locate facility?). (Wk. 11)

#### **RELIGIOUS HOUSE: JAKARTA**

External: Area Singapore Council commissions 43, including four new Indonesian interns and one "new" youth, and brings to a climax an intensive week of global context, Imaginal Education and building of Area strategies. The inkind bonanza continues with 20 bedpillows and 10 floor cushions from Dunlopillo, airtickets, an inkind refrigerator, and monthly milk delivery. First dates for film on Human Development in Indonesia are set and backers guarantee expenses for accompanying ICA staff.

Internal: Quarter II Regional Planning follows hot-on-the-heels of Area Council as House wrestles with programmatic thrust, training center image, and the complexities of government agreement negotiations. House celebrates Doug Rettig's birthday and sends out Scott Leggett to Kuala Lumpur.

Contradiction: Holding tension between critical deadlines and needed internal structures that sustain troops. (Wk. 12)\*

#### **RELIGIOUS HOUSE: UJUNG PANDANG**

External: Rice Research Institute for East Indonesia (LPPM) visits two cluster villages and plans with farmers for brand new (to Indonesia) rice demo for salty low land. Rice expert explains that before the Bontoa HDP, the LPPM had never worked directly with local farmers. The farmers of last year's double rice crop demonstration are planning, inviting and recruiting for cluster-wide planning for massive double rice program in the cluster this year. They push Agriculture Department to use vision, contradiction, etc. methods, not just speeches.

Internal: Three weddings, a religious fiesta for a new house (one of five being built this month) keep social calendar full. Raharjo's 30th birthday and writing of a *gogaranca* (double rice crop) song enhance week.

Contradiction: Preparing for farmers module in the district while enabling the cluster (sub-district) to shine before Area Council. (Wk. 9)

### **HONG KONG**

#### **RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Centurms participate in Taipei and Tokyo bi-regional meetings. Rob Duffy assists with Korea "new cluster expansion" planning. Development treks to Tokyo and Taipei. House participates in the Chinese culture by enjoying Mid-Autumn ("Moon") Festival and Cantonese lessons taught by sojourner Alan Wong.

Internal: Newness comes with announcement of a March arrival to the Elliot family, self-support bonus with "American Voice—Jim Bell" and the opening of school.

Contradiction: Designing Centrum work time in midst of emphasis on securing permeation jobs and doing regional support that will release full engagement in missional task. (Wk. 11)

#### **RELIGIOUS HOUSE: HONG KONG**

#### **RELIGIOUS HOUSE: KAOHSIUNG**

External: Summer Youth Program with four villages of Fang Liao Township ends with youth bicycle trip to Hai Ou as highlight of week. Team begins preparations for closing celebration and documentation. House sends out one of four six-week volunteers to return to family and college.

Internal: Birth of baby girl (yet un-named) to Marcus and Jaya Salve family with House reception is big event. Beautiful baby, mother and father rebounding well from whole experience in a strange hospital with a strange language.

Contradiction: Discerning real advantages upon which to build the new year's program. (Wk. 8)

#### **RELIGIOUS HOUSE: TAIPEI**

External: First Development trek of the year generates US\$14,000 in commitments for the year and US\$3,200 in hand for September.

Internal: Taipei staff returns from 1981-82 bi-regional planning in Hai Ou and proceeds immediately to PSU on comprehensive year's strategy for Taipei.

Contradiction: Establishing momentum for victory in a year in which new, untested programs and tasks are implemented. (Wk. 12)

#### **RELIGIOUS HOUSE: MANILA**

#### **RELIGIOUS HOUSE: CEBU**

External: First Economic Fair on the Island finishes with total participation of 300 people from all over the Island coming to Sudtonggan to witness one-day event that makes Sudtonggan people proud of what economic structure means to them. Fair features championship games of men's basketball and women's volleyball, in which clusters win most top prizes. Highlights are distribution of prizes by a guardian of Cebu in the afternoon and community social dance in the evening.

Internal: House garden is real demonstration to village as first harvest goes to demonstration kitchen. House celebrates the birth of Joannah Jayne Aguirang.

Contradiction: Looking forward on how to mobilize the next quarter. (Wk. 7)

#### **RELIGIOUS HOUSE: DAVAO**

External: Lapaz Human Development Project celebrates annual fiesta. Magtuod candidate wins at a Mountain Cluster nutrition Preschool Program festival. Division I receives MSSD feeding.

Internal: House holds workday for the coming festival.

Contradiction: Preparing the Preschool Festival. (Wk. 12)\*

### **TOKYO**

#### **RELIGIOUS HOUSE: TOKYO**

External: Nishi Tetsu Town Meeting project, involving 400 employees, concludes with the 15th meeting followed by a stunning representative Assembly. LENS held with the Schick Department of Warner Lambert Company with only a six-day notice. Excellent article on LENS appears in the national industrial newspaper.

Internal: Holiday 8-hour Town Meeting for the whole House produces solid proposals for Training Center development. Dr. and Mrs. Udekwu from Nigeria visit for four days.

Contradiction: Balancing quality with quantity in planning and implementing ICA and Training Center programs. (Wk. 12)\*

#### **RELIGIOUS HOUSE: SEOUL**

External: The first in-House LENS in Korea is in the making — SAEHAN Motors (General Motors) wants a LENS proposal. This experiment may lead to further use of LENS in company.

Internal: Shifting gears into new year is symbolized by return of Hockleys, send out of Lee Kang Jin family to Houston, and a decor workday.

Contradiction: Launching development week, House transformation and regional council all with brilliance without losing something in the launching of the year. (Wk. 9)

**RELIGIOUS HOUSE: CHEONG WON**

External: Core leaders help actuate maneuver by voluntary participation in researching cattle and income raising. Moon Pak Preschool opens and neighboring village sends children — a social sign.

Internal: Quarter ends with launching of 17-week House Academy, maneuver reflection and celebration trip to Song Ri Mountain, which turned out to be overnight party instead of an evening picnic.

Contradiction: Sustaining mood of interest and engagement in all three arenas — economic, social and cultural — of the maneuver when rice harvest requires all people power in fields and when staff needs to be in Seoul. (Wk. 13)\*

**RELIGIOUS HOUSE: FUKUOKA**

External: Circuits to Yamaguchi and Hiroshima renew old acquaintances and ICA is introduced to Chamber of Commerce at Hiroshima. The Yamaguchi Federation (small business association) agrees to hold first training module event for free, a demonstration day for business groups.

Internal: Joyce begins all-day teaching in Nogato school; one new woman moves into training center. Welcome party for Reeses at the House draws 50 advisors, neighborhood people, English class students and friends.

Contradiction: Blending fresh circuit possibilities into priorities while practicing the ancient Eastern virtue of patience. (Wk. 13)\*

**RELIGIOUS HOUSE: OSAKA**

External: Cooking class with 11 neighborhood women (they eat it up) helps to build neighborhood relationships, introducing the ICA as a local training center. Image of international training center lights up with new sojourner moving in and collegiums on Camp New Earth, Japanese holidays, and *collegium* (what they are and what we are out to do with them).

Internal: Staff training opens up new ways of teaching English as a second language. Curriculum task force produces refreshing images for collegiums and weekly Roundtable event, Friday Night at the Institute (FNATI).

Contradiction: Keeping broad vision in view and bringing Quarter II into focus while going about day-to-day tasks. (Wk. 13)\*

**RELIGIOUS HOUSE: SAPPORO**

External: LENS Symposium recruitment gets into full swing with company visits in Sapporo and appointments set in Asahikawa. Guardians help create an effective LENS pitch after first round of visits. Roundtable group attends Indian movie *Distant Thunder* and discusses it over crab dinner.

Internal: Finance books are balanced with bookkeeping system. Elaine Butcher models at fur coat fashion show in Asahikawa. Yubari and Akabira friends and House celebrate with disco party and baseball game.

Contradiction: Consensing on new keystones to inform work priorities. (Wk. 12)\*

**SYDNEY****RELIGIOUS HOUSE: SYDNEY**

External: Circuit to Newcastle introduces new priors to regional team and clarifies Hunter Valley strategy. Recruitment of *Third Wave* seminar continues with appointments and preparation of second mailing. Chairman of Board of Advisors and two House couples attend welcoming dinner for new USA Ambassador.

Internal: Regional team sends out the Telfords with a celebration highlighted by Telford's charting their journey in the Order. House continues face lift Week II and has night-out conversation with youth over pizza.

Contradiction: Discerning key maneuvers that will best utilize advantage for *Third Wave* registrations. (Wk. 13)\*

**RELIGIOUS HOUSE: MURRIN BRIDGE**

External: Murrin Bridge community events happen just in time for new auxiliary — four elders visit Euabalong West School to share the Ngiambaa language and stories. A community disco follows a football game. Two trips introduce new auxiliary to national and regional frame.

Internal: Carolyn Brennan sojourns for three days and P.T. James visits and occasions new insights into strategy; every moment is filled with transition data and events.

Contradiction: Making solid steps as community shifts at same time auxiliary shifts, making unknown quantities all round. (Wk. 12)\*

**RELIGIOUS HOUSE: PERTH**

External: Bellamys return from Area priory meeting in Sydney, and Rory Gowers completes the team later in the week. New House location is near the Western Australia University.

Internal: House celebrates Don Baker's entry into Phase III with wine and a lamington. Inkinding, painting and cleaning consume our time as we prepare to move into new facility.

Contradiction: Getting upper hand on House move this week in the midst of expecting new quarter, LENS marketing and on-going commitments. (Wk. 11)\*

**RELIGIOUS HOUSE: ADELAIDE**

External: Five LENS appointments in the private and local sectors kick off year's programme push. Nine development appointments are set with individuals for Week One development visit by Kuala Lumpur Nexus.

Internal: A decor-building Roundtable event nets three pieces framed and hung, including colourful regional grid montage. Saturday night roller skating fun yields two new skaters.

Contradiction: Getting broad directions concretised and timelined. (Wk. 12)\*

**RELIGIOUS HOUSE: MELBOURNE**

External: A visit with Sir Roger and Lady Darvill launches set up of the Lindsay's visit to Australia and the Australian National Advisory Committee for the I.E.R.D. Team mails application for tax-exempt status for all overseas aid donations for ICA Australia.

Internal: David Jago arrives, and House experiments with time design and celebrates with first picnic of the new year in the Dandenoug Ranges.

Contradiction: Finding out what an urban probe is by doing an urban probe. (Wk. 12)\*

**RELIGIOUS HOUSE: BRISBANE****SUVA****RELIGIOUS HOUSE: APIA**

External: Staff returns from Tonga LENS just in time for Area Suva Council which is highlighted by timeline and thrusts. Week-long Apia-Agana coordinating meeting follows Area council. An in-depth conversation with Felix Wendt gives new form to framing, funding and design of Apia cluster initiation.

Internal: Area Council celebration is "south seas" delight. House has 36 hours of normalcy between Agana leaving on Saturday and Donald leaving Sunday.

Contradiction: Getting on horse and not leading in all directions. (Wk. 12)\*

**RELIGIOUS HOUSE: AGANA**

External: TASC (Trans Atoll Service Corporation) personnel greet ICA consultant families at airport and escort them to ICA residence above KITCO store. Team shares report of Wotje TASC branch lowering sugar prices on Wotje Atoll by 28%.

Internal: House rewires residence electricity, restores and paints collegium room in time for first House Church.

Contradiction: Appropriating the Thomas Merton style of strategic silence, or discerning the kairotic moment to speak when every opportunity looks good. (Wk. 13)\*

**SAN FRANCISCO****RELIGIOUS HOUSE: SAN FRANCISCO**

External: Word of Area Council excitement precedes Annual Appeal visits which releases colleagues' passion and commitment to re-engage.

Internal: Newly refurbished House and inkind victories welcome and surprise everyone coming, going and returning.

Contradiction: Moving from image of being "new" to "we are organized and ready for the year". (Wk. 12)

**RELIGIOUS HOUSE: SEATTLE**

External: Regional team reviews all colleagues and supporters in region and targets 200 names for \$56,300 toward the Annual Appeal 1981.

Internal: House travels to Salt Lake City to help with preparations for memorial service celebrating the completed life of Victor MacKusick Smith.

Contradiction: Asking for money assumes a program — a program ICA is still asking people to help build. (Wk. 11)\*

**RELIGIOUS HOUSE: LOS ANGELES**

External: Regional team picks up new responsibility by planning and recruiting regional council and calling House to give assignments.

Internal: House dramatizes space care internally with shampooed carpets and externally with new paint.

Contradiction: Beckoning forth expanded base of committed colleagues through Annual Appeal. (Wk. 11)

**RELIGIOUS HOUSE: PHOENIX**

External: Annual Appeal visits and gatherings with old and new colleagues prove to be spirit happenings across the region. \$4,000 over last year is pledged assign of regional team covenant. 76% of bottom line is reached with more appointments set for next week.

Internal: House and regional team celebrate Annual Appeal victory and great colleaguehood at Emerson Pond with Marshallese feast.

Contradiction: Creating and recruiting a regional council that will focus strategy in the midst of doing Annual Appeal. (Wk. 13)\*

**RELIGIOUS HOUSE: PISINEMO**

External: Plans are initiated to start a cafe in another district as result of Small Business Module of Pisinemo Training School. The Training School Conference, culminating event of Pisinemo Training School, is scheduled for September 23 and 24 in Tucson. First 30 registrations have already arrived.

Internal: House sends out Epleys to Phoenix House and Alice Harriott to Edmonton House with a community dinner and gifts from Pisinemo. Tribal resettlement includes room preparation for new sojourners.

Contradiction: Preparing year's internal life structures in the midst of being consumed by external demands — finishing farm storage shed and ten-acre expansion. (Wk. 13)

**RELIGIOUS HOUSE: BILLINGS****RELIGIOUS HOUSE: DENVER**

External: Annual Appeal reaches \$45,000; \$8,000 in-hand and 30 contributors. Team workshops 20 targets for LENS. Two-night phone blitz activates seven pledges and generates twelve yeses to Evening with the Institute.

Internal: James and Elaine Johnson announce extended sojournship at House Church. Denver Metro core does Saturday workday on winterizing the House.

Contradiction: Building self-support model with the regional team. (Wk. 13)\*

**EDMONTON****RELIGIOUS HOUSE: EDMONTON**

External: Annual Appeal gives opportunity to go throughout the Edmonton and Saskatoon Regions to meet colleagues. Fifty contributions result, including six new people contacted.

Internal: Attending a Canadian biographical play and a Mexican *fiesta* come at close of Annual Appeal. Securing a work visa is enabled by a new permeation job.

Contradiction: Journeying colleagues over the next year. (Wk. 13)\*

**RELIGIOUS HOUSE: ANCHORAGE**

External: Selawik completes half of mechanics shed for storing farm equipment before winter. Community planning meeting ends with everyone assigned to a task force on maneuvers. House holds story building event for Annual Appeal.

Internal: "Spinning the Alaskan story" event grounds our internal style and external missional activity.

Contradiction: Planning events that catalize regional team quickly. (Wk. 12)

**RELIGIOUS HOUSE: VANCOUVER**

External: Regional Council takes intensive look at what is happening in British Columbia and the types of programs needed this year. Annual Appeal provides opportunity to contact over 100 friends and colleagues. 50% of contributions come from new sources during Annual Appeal.

Internal: Fine celebration at close of Regional Council with inkinded pizza celebrates the launching of programmatic year and the end of two-week Annual Appeal.

Contradiction: Converting abstract understanding of the needs of British Columbia into concrete programs of service. (Wk. 13)\*

**RELIGIOUS HOUSE: WINNIPEG**

External: First week of Annual Appeal is completed with two-thirds of bottom line committed and 20 appointments made. Phone call to Yellow Knife Region results in promise of an immediate donation. Trip to Brandon Metro is the "star day" bringing in one-half of total committed.

Internal: Team plans a quarter of bi-weekly "Guests Nights" and Global Academy recruitment and participates in workday on interior and exterior aspects of House — creating gardens and raising walls for basement apartment.

Contradiction: Having some self-support "good ideas", but no self-support hard-headed plans yet. (Wk. 12)\*

**HOUSTON****RELIGIOUS HOUSE: HOUSTON**

External: Annual Appeal sparks over 100 visits and calls in the metros, culminating in a Sunday morning champagne brunch. While raising pledges totaling \$15,000, six opportunities for programs are uncovered and scheduled.

Internal: House life intensifies with securing of three jobs, building new wall, painting House front, hosting Indianhoma Outpost, and youth cluster celebrating.

Contradiction: Swimming in sea of confirmed programs and tantalizing possibilities without benefit of up-to-date guidance systems. (Wk. 13)\*

#### **RELIGIOUS HOUSE: DALLAS**

External: Annual Appeal pledges reach a quarter of a million for the region. Team prepares for Houston Area Council.

Internal: Regional Council weekend at Texahoma Camp launches the Dallas-Oklahoma City regional team.

Contradiction: Believing that each little step is part of the long march. (Wk. 13)\*

#### **RELIGIOUS HOUSE: MEMPHIS**

External: Annual Appeal launches the new year circuit to Little Rock and pushes across the \$3,200 mark in the campaign.

Internal: Open House with multi-cultural theme and receiving Carl Fisk as an intern signal great year beginning, and flu reminds all of human vulnerabilities.

Contradiction: Standing in the face of greatest year ever with unarticulated practical declaration of victory. (Wk. 12)

#### **RELIGIOUS HOUSE: NEW ORLEANS**

External: First week of Annual Appeal circuits to all six metros with 50 appointments lands 27 donors and pledge commitments that already exceed last year's bottom line. Bi-product of Annual Appeal circuiting is set-up of two full weeks of activity for Minorities Strategy team.

Internal: Regional team celebrates first week of Annual Appeal with fine House Church dinner prepared from four live roosters, by telling signal circuit stories and then planning for the coming week's engagement with Kahlua and coffee.

Contradiction: Detaching selves from immediacies to allow forging miracles out of the fires of chaos. (Wk. 12)\*

#### **RELIGIOUS HOUSE: ATLANTA**

External: Charleston, South Carolina, Polis calls to report the set up of five nights of film shows and the date and location of an RS-1, all in less than a week after Regional Council. Annual Appeal reaches one-third of bottom line.

Internal: Area prior visits on the way back from Orlando Regional Council; E.G. cooks supper twice this week, and Mary Lou Peterson gets a long-term temporary job at \$5.50 an hour.

Contradiction: Keeping the nitty gritty details under control while focusing on the long-range mission. (Wk. 12)\*

#### **RELIGIOUS HOUSE: MIAMI**

External: Team shows global film to C.O.C. board members at first meeting in Gifford. Annual Appeal circuits are completed with evaluation, documentation and thank-you letters. Team meets bottom line with 32 appointments.

Internal: Walters' family visit is marked by celebrative breakfast for Annual Appeal.

Contradiction: Seeking programmatic activity without complete prospectus of models and methods. (Wk. 13)\*

### **CHICAGO**

#### **RELIGIOUS HOUSE: CHICAGO NEXUS**

External: Final blitz prepares the fourth floor for Global Academy opening with fine participant rooms. Second Week II of Imaginal Education Pedagogy establishes training emphasis for quarter. Mailing program checks meets October 3rd deadline.

Internal: First Roundtable of quarter is a fine event, a symbol of spirit nurturing tool.

Contradiction: Unifying the fragmented approach(es) to program catalysis. (Wk. 1)\*

#### **RELIGIOUS HOUSE: CHICAGO**

External: Eighty people gather for 5th City Community dinner and enjoy films of the festival. Trip to Peoria nets two requests and two possibilities for LENS. Wayne Ellsworth leads House and Operations team in LENS marketing training on Week II.

Internal: Pakwesi of Ghana visits, House begins recruitment for Roundtable and this week's studies include *The Third Wave*, *Theory of Two* and Marilee Blanchard's paper on "Planning Methods".

Contradiction: Being required to create futuristic responses immediately to the dramatic financial shifts in 5th City caused by government cutbacks. (Wk. 1)\*

#### **RELIGIOUS HOUSE: KANSAS CITY**

External: Regional team celebrates \$51,105 Annual Appeal income in Kansas City with picnic and singing. Iowa legislator takes ICA and RVI to Iowa Office of Planning and Programming with power re Midcrest Project proposal. Jan Sanders travels Iowa as Community Betterment contest judge evaluating efforts in other communities while Lorimor presents its own accomplishment of last year.

Internal: House improves dental position as Jan and Gail take advantage of Kansas City trip to do oral repairs.

Contradiction: Prioritizing swirl of activities to allow Midcrest consensus to be articulated clearly enough for telling the story. (Wk. 13)\*

#### **RELIGIOUS HOUSE: LORIMOR**

External: Regional team splits into many sections to cover five Annual Appeal locations, LENS marketing, University of N. Iowa film showing and Midcrest Steering Committee with John Milton, RVI. Conacaste group experiences broadened context as part of world-wide network of *those who care*. Youth Cluster holds intensive CYF pedagogy and strategy session.

Internal: House disperses for Annual Appeal, St. Louis Regional Council and Minneapolis program marketing PSU, and welcomes Loudermilk, Barnes and Tomlinson to regional team.

Contradiction: Creating one image for whole swirl of activities and contacts and integrating them into one strategy. (Wk. 12)

#### **RELIGIOUS HOUSE: MINNEAPOLIS**

External: Team completes LENS with high school leadership course (19 weeks/two hours a day). Students state that they are "ready to make a difference" while department head claims that this course is the "frontier of education". Annual Appeal harvests 30% increase in commitments.

Internal: House welcomes new intern.

Contradiction: Honing tactics by regional team comes slowly while in the midst of intensive Annual Appeal and program engagement. (Wk. 13)

#### **RELIGIOUS HOUSE: ST. LOUIS**

External: Area Council initiates week's planning with Annual Appeal launch. Dale Sieban says "yes" to attending the Global Academy on behalf of the region.

Internal: Facility search continues as House sends out Araceli and Joe Mathews to Mexico City House and Nathan Jewell to Chicago Nexus. Lucy Smith joins team for Annual Appeal.

Contradiction: Moving "full steam ahead" on external mission while working through internal life designs. (Wk. 11)

**RELIGIOUS HOUSE: DETROIT**

External: Partnership Conference meeting in Munising pushes new industries to the brink of launch into orbit. Computer comes through again by churning out personalized letters to flow up on Annual Appeal and push possibilities further. RS-I recruitment rolls on with 15 yeses and regional team members listing and taking responsibility for more than 100 prospects.

Internal: Quarter's first Roundtable occasions a lively session of reflections on its dynamics and how it can be used as a mobile formation tool throughout the region.

Contradiction: Lining up promising list of targets for a breakthrough week of LENS marketing while juggling host of minutiae and performing a couple of prodigious feats on the side. (Wk. 1)\*

**RELIGIOUS HOUSE: CLEVELAND**

External: Annual Appeal wins victory with new five pledgers from one metro which had none last year. Total number of regional pledgers already exceeds last year. "Council of the Regional Team" meets in Training, Inc. facility in Indianapolis.

Internal: Robin Rafos arrives to begin work/study project in Cleveland for the year and reports on university strategy in collegium.

Contradiction: Giving practical form to the new consensus while holding continuity with the past. (Wk. 13)\*

**RELIGIOUS HOUSE: INDIANAPOLIS**

External: Training, Inc. staff hosts Regional council in new facility with 30 colleagues from five metros attending. Council sees musical drama of "Working" and has profound dialogue with cast about vocation and the role of social art.

Internal: Having everybody "out the door" on Annual Appeal calls turns Roundtable into reflective dynamic on enlivening role of declaration in the journey of teamhood.

Contradiction: Distancing selves from overwhelming list of tasks while finding catalytic mode to engage others in the doing. (Wk. 1)\*

**NEW YORK****RELIGIOUS HOUSE: NEW YORK**

External: Regional team completes Annual Appeal with \$80,065 committed and 14 appointments set to ensure reaching the goal. Annual Appeal allows team to circuit to farthest reaches of the region.

Internal: House sends out two from the university cluster to assist in training program in Boston Region.

Contradiction: Getting waterwings of regional council inflated to shift from treading water to swimming through ambiguity to shores of clarity. (Wk. 13)\*

**RELIGIOUS HOUSE: PITTSBURGH**

External: Regional team gathers at Charles Perrine's church for a fine regional council and declares five strategic arenas with implementing maneuvers for coming year. Wheeling coal broker pledges \$.01/ton of coal for this year on an estimated million-ton volume. Inkind sources prove they are still supporters — apples, oranges, bananas and cucumbers.

Internal: Dana Durst, commuting to Pittsburgh from Little Rock, Arkansas, as housing consultant, begins sojourning on four-day a week basis.

Contradiction: Keeping Annual Appeal edge while sorting through opportunities that will focus mission for coming year. (Wk. 13)\*

**RELIGIOUS HOUSE: ROCHESTER**

External: Team completes phase one of Annual Appeal with 50 visits covering 2500 miles and netting 36 pledges for over \$7600. Metro meetings in Binghamton and Rochester, consultation workshop with Rochester Jobs Incorporated, and Community Forum set-up meeting in Troy round out full week of program activity.

Internal: Facility moving celebration brings forth memories of people and events and toasts to the future of Rochester Metro and Region — with New York State wines.

Contradiction: Finding focal events to engage effectively the far-flung movemental colleagues across the state. (Wk. 13)

**RELIGIOUS HOUSE: PHILADELPHIA**

External: Youth as part of Annual Appeal teams capture the imagination of colleagues who pledge in greater number than ever before. Working decor keeps entire Annual Appeal team alive and eager to be "On the Road Again". Colleague after colleague explores ICA program possibilities in the midst of Annual Appeal calls, portending exciting event-filled Quarters II and III.

Internal: House hosts key guardian, Eleanor Lovitt, with informal reception and "send out" as she leaves for another year in Tamil Nadu, South India.

Contradiction: Doing the number of calls required to increase the donor base and at the time reach the bottom line. (Wk. 12)\*

**RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: Annual Appeal thermometer passes two-thirds mark at \$20,000 with real accomplishment being encounters with old and new colleagues — invariably spirit-filled. Regional council preparation includes Permeation PSU involving three non-resident members of regional team. Researcher from Stanford Research visits.

Internal: House experiences perpetual movement as Flozelle Foy and Andrew Knutsen stop by, Sally Fenton and her mother, Codie Smith, arrive with TV game. So none would be denied, the entire House resettles.

Contradiction: Orchestrating Annual Appeal follow through while launching program and self-support maneuvers for Quarter II. (Wk. 13)

**RELIGIOUS HOUSE: BOSTON**

External: Colleagues from five metros, representing 241 years of movement experience, gather for Regional Council sharing reports and kicking off Annual Appeal with every family pledging. Annual Appeal dinners at House provide opportunity to update colleagues and renew pledges; four metros bring in two-thirds of bottom line in first week. Boston College calls to ask ICA to help set up international work program, and Dartmouth student initiates plan to volunteer with ICA in Egypt in March 1982. Edie Ward, Quarter IV RS-I grad, is fifth person to register for Global Academy.

Internal: House enables Charge Conference at Fishel's church, sends out Meredith Sibley, recent Academy grad, to San Francisco House and University of California at Berkeley during House Church, and hosts surprise candlelight dinner to celebrate Bengel's anniversary. Youth Cluster makes great dcor for Regional Council and Debbie Griffin lands a job.

Contradiction: Creating time design that honors both immediate missional demands and futuric model building. (Wk. 10)

**RELIGIOUS HOUSE: STARKS**

External: Starks prepares for Fall with S.E.C. all-member meeting to discuss funding and workdays for Cornshop rehabilitation. Funding efforts produce results — 600% increase in Annual Appeal pledges from Portland Metro, CS-III A in November, and Workday group participation. S.E.C. visits Bob Monks. Forums across Maine continue with Association of Aroostook Indians, Department of Rehabilitation 504 Coordinators and Department of Rehabilitation Task Force for the Deaf. Finance group continues strategies for alternative financing for state-wide community-based groups, and Augusta Methods group develops its next three-month curriculum.

Internal: Starks resident Irene Frederick fills out Aroostook County team and Betty Pesek falls in love with Maine. Corporate TV shopping spree acts as discontinuity from an overwhelming week.

Contradiction: Undergirding both leadership and victories in Cornshop financing and marketing as well as finessing leap in the private sector. (Wk. 12)\*

**MONTREAL****RELIGIOUS HOUSE: MONTREAL**

External: Team trains 42 rural French Quebec women in forum methods as preparation for four forums at end of month in Lac St. Jean and Beace Valley. Carolyn Chung brings first quarter's pledge for Annual Appeal to Roundtable and works on colleague expansion plan. Claude Lalonde hires Marguerite for low-rental housing project and visits Fr. Stephane Valliquette as two old movement colleagues meet for first time.

Internal: Preparation for new arrivals pays off with smooth immigration procedures and re-arranging of House. Nancy Lanphear arrives for Annual Appeal and Kristen Cramer re-crosses border with student visa.

Contradiction: Risking broader and more profound context with old and new colleagues in face of Annual Appeal and self-support expansion. (Wk. 11)

**RELIGIOUS HOUSE: TORONTO**

External: Forty-two colleagues pledge \$25,000 (\$11,655 in-hand) marking completion of Annual Appeal and launching of intensified regional development for the year. Second Massey-Ferguson LENS completed with top international management is opening doors to LENS in Europe and United States; and requests for program and training grow out of Annual Appeal visits. Canada-Jamaica connection strengthens as CIDA matching grant of \$50,000 is approved (guardian says yes to raising matching funds) and Miss Seaton, Director of Voluntary Services in Jamaica visits Toronto on fund-raising tour. At Annual Appeal celebration at the Lakeview Condominium in Mississauga, colleagues witness transformation of the "vertical village" since the Forums last year and hear affirming letter from Mayor McCallion to the Conco residents.

Internal: House welcomes Bill Edwards from London, England, en route to Global Academy. Jane Warren moves into new job as CA (Certified Accountant) with full work permit.

Contradiction: Giving strategic form and direction to the year 1981-82. (Wk. 13)\*

**RELIGIOUS HOUSE: OTTAWA**

External: Annual Appeal finishes with 59 visits and 26 pledges, tripling pledge base and revealing 27 program opportunities. Closing celebration in a colleagues' home with Chinese meal caps a great two weeks. Visit with August Vanistendael on his way through Ottawa to see CIDA solidifies relationship.

Internal: House holds collegiums on phasing and marketing as Nancy Lanphear comes from Montreal to join Annual Appeal team.

Contradiction: Turning program possibilities into winning maneuvers within context of three Master Strategies. (Wk. 13)\*

**RELIGIOUS HOUSE: HALIFAX**

External: Two teams circuit five provinces and return with a donor from every metro and \$1000 from a colleague family. April Formation Colloquy receives overwhelming yes from regional colleagues while Coops and Brunswick Smelting decide to support the event.

Internal: Annual Appeal team celebrates with French cuisine in fine seaside resort while Monique LeGuillou and Marg Allan lend effulgent dimension to the R.E.P. House.

Contradiction: Providing images, focus and bottom lines to carry regional team momentum through to April Colloquy. (Wk. 12)\*

**MEXICO CITY****RELIGIOUS HOUSE: MEXICO CITY**

External: Team has appointment with Fr. Francisco Quijano, President for Association of Major Religious Superiors, who gives team several important leads into the private sector and the church. Breakfast with Signor Carlos and Signora Eugenia Salazar gives potential colleagues a better picture of ICA.

Internal: House participates in Mexican Independence Celebration in *Plaza Constitucion* with ringing of Cathedral bells, shouts of "Viva Mexico!" from hundreds of thousands of people, confetti throwing, and a spectacular fireworks display. Final complement to House arrives with Mathews family, enabling regional planning and preparation for Area Council.

Contradiction: Moving on creative intuitions of the historic moment Mexico is experiencing rather than merely relying upon past formulas of development. (Wk. 13)\*

**RELIGIOUS HOUSE: GUATEMALA CITY**

External: Twenty-nine farmers travel to Santiago Sacatepequez and are deeply impacted by cooperative accomplishments of agricultural program. Wicker Industry returns loan of \$50.00 through sale of two easy chairs. Persistent efforts at refinements and accommodations to needs are crowned by resounding YES to Water Committee and its management plan from community assembly, attended by over 150 adults (and innumerable youngsters).

Internal: Another Friday Roundtable event (seventh in a row) with festive dinner and reading from *The Ancient of Days* appreciated by twelve guests from community leadership core.

Contradiction: Facing severely limited crop marketing possibilities for agricultural program. (Wk. 7)\*

**HAVANA****RELIGIOUS HOUSE: KINGSTON**

External: First three LENS courses held in the Caribbean are with National Commercial Bank, Basic Services for Children, and the Diocese of Jamaica (Anglican), netting Ja\$11,100 in fees and creating a three-sector track record. Initial site selection begins for the Upper St. David's District Cluster with SDC land-rover, and CIDA announces grant for cluster. Kingston Rotary Club makes site-visit to Woburn Lawn. Second regional team meeting of new year is held with report on Kenyan cluster replication.

Internal: House welcomes Hajega family, Augustine, Judy, Jacqueline, Susan and Moses, from Kenya. After doing a LENS on the area mission, House ends planning with maneuver creation, a PSU and assignments to Operations, Management and Development for Quarter II, with many celebrations interspersed. LENS team (Carl, Sherry, Thea and Wayne) does LENS pedagogy with House during visit.

Contradiction: Launching two major new programmes while maintaining recent breakthroughs and briefing a new team. (Wk. 13)\*

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Recruitment for training school is launched by sending out six teams into the valley area surrounding Azpitia. Women's fruit processing industry personnel meet to deliberate possibilities for new product production.

Internal: House sends out Luis Aburto to Conacaste and receives Chris Boivin.

Contradiction: Creating the way and enough time to forge quarter plan while new team is still in formation. (Wk. 13)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: New forces arrive in time to join final stages in creating a Demonstration Training Center in Cano Negro. New directors visit all ten cluster villages. The Barlovento Human Development Team meets with Caracas House and produces a practical vision for the year and a list of "creative conundrums".

Internal: House celebrates first full week of expenditure with trip to beach. Hur Myung Hee is sent out to new assignment in Toronto with a *despidida* in her honor in Cano Negro. Alejandro Morreno arrives for new assignment from Peru and Paul Zolinski arrives to add continental creativity and zest to House life.

Contradiction: Maintaining an orchestrated balance between planning and action, preparation and positioning. (Wk. 11)

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: Sol de Septiembre crowns three queens to reign over Independence Day celebrations — Queen of Spring, Queen of Dieciocho, and Queen of Sol. Over P11,000 is raised to cover expenses of three-day festivities, including a bag of "goodies" for every child in community. The Queen of Sol is young daughter of family recently moved into Sol.

Internal: Successful phase two of residential visa process features most amiable interview with International Police. House self-support maneuver gets to interviewing for "hot prospects" stage.

Contradiction: Keeping long-range vision in the midst of accomplishing necessary short-range steps. (Wk. 13)\*

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER II WEEK ONE

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports EEC representatives respond positively to visit relative to grant monitoring, DM 2800 received since September 1st from individuals in Frankfurt, blitz day of Kuala Lumpur development visits is enhanced by participation of three area priors, and 1216 Annual Appeal commitments total \$1,018,469 after two intensive weeks on the road in North America. North American Annual Appeal is running well ahead of last year at this time. There are many new pledgers and brand new donors, and numerous appointments set for Week 2. Development Kuala Lumpur meets with all the area priors and nexus in working through images of practically meeting monthly bottom lines. The key contradiction lies in the arena of scheduling major funding and donor circuits so both are empowered around the band as remaining \$200,000 of 1.2 Annual Appeal is followed up in next few weeks.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports the Global Academy completes its final preparation week with 50 full-time registrants expected and a brochure on Academy course modules is completed and sent to houses. *IMAGE #4* moves into the graphics and edit phase. Brussels begins thinking toward regional colloquys in Europe with the objectifying of residue of Regional Consults. Richard Stanley represents Brussels at Religious Order Seminar in Rome. Kuala Lumpur does HDZ collegiums and Brussels works on expanded vision of regional team as an historical entity. Chicago has centrum collegium on Black Engagement Strategy gives new insights and illumines its place in Research and its relation to HDZ. The key contradiction lies in the arena of delineating and organizing the arenas of work clearly enough to attach assignments to them or struggling with cultural reseach as hard missional necessity.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports LENS maneuver in London involves task force from continent, area and region — calls made on both private and voluntary sectors reveal interest in this tool. This LENS task force builds six-month breakloose plan for Europe. Kuala Lumpur reports multi-purpose visit to Bontoa and Bubun. Operations in Chicago joins Chicago House for LENS Marketing Training Week II. Phase I staff build curriculum in the midst of completing Phase I and Student House space renovation. Two-thirds of Chicago Nexus participate in training (pedagogy) dynamic and experience pedagogy as spirit retreat. The participation of Student House in Centrum, 6th graders in Imaginal Education pedagogy and E.G. CS-I course symbolize vitality and direction of Phase I. The key contradiction lies in the arena of discovering conflicting schedules of crucial events or trying to mesh programmatic thrust with creation and engagement of regional teams.

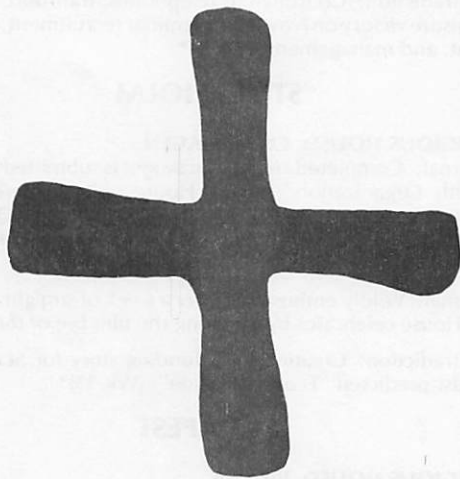
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports from Kuala Lumpur a Week 13 meeting with six area priors from Sydney, Singapore, Suva and the Nexus which enables common focal understanding and guide lines to be created. Chicago Cenrum planning is complete with Keystones printed and on the wall. Chicago Publishing House has new colourful quarter timeline on the wall. 72 of 94 house reports are new in the Week 12-13 Global Order Report. Brussels visit tax lawyer, and cross-centrum maneuver on grant report demonstrate power of ongoing system to enable fast response. Chicago is initiating inter-team dynamic to break loose larger tasks. Kuala Lumpur closes O:E 1980-81 and opens 1981-82 — both are on computer. The key contradiction lies in the arena of creating implementing designs that allow quarter maneuvers to be launched comprehensively or being fooled by illusion that there is no time for designing symbolic tools that sustain us.

# THE GLOBAL ORDER REPORT

QUARTER II WEEK TWO

October 5-11, 1981



## MADRID

### RELIGIOUS HOUSE: MADRID

External: Youth Forum with 35 students in Trujillo, heart of Spain's poorest of the poor in Extremadura Region, discovers the way to re-empower the Trujillo Youth Association and results in immediate scheduling of a General Youth Assembly. The Ministry of Culture representative who attended offers concrete help, including himself. Dates are set for Soria Province Global Community Forum set, beginning on December 8. Regional Consult indirectly brings to the ICA doorstep the Portuguese wife of a participant who is translating the "top 10" most-needed pieces into Portuguese.

Internal: Expanded space makes possible overnight invitations — first two guests arrive at practically the same time, one for Trujillo CYF and the other to set up Avila meeting. Call from Area Council Paris promising two staff for HDTI: Portugal gives House needed shot in the arm, proving HDTI really is a continental event.

Contradiction: Breaking loose the materials log jam. (Wk. 13)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Fourteen people from the U.K., Nairobi, Frankfurt and Brussels make 16 LENS visits during first of two-week Continental LENS marketing blitz in London. Week II of 13 is experienced with 44 people in the House in E.G., LENS Pedagogy and the Volunteer Service Programme Weekend — highlighted with the presence of four returning volunteers: Mary Hopkins, Mary Quinn, Paul Lincoln and Rupert Summerton. Bill Edwards is sent out to Global Academy after being introduced to ICA through the Regional Consult.

Internal: House experiences tremendous re-arrangement of rooms in preparation for wave of weekend participants and multi-purpose use of space — in the midst of which the second floor ceiling falls in during rain storm.

Contradiction: Setting up structures and implementing systems which will sustain the momentum of LENS program, self-support maneuver and Volunteer Service Programme, once the circus leaves town. (Wk. 13)\*

*The LORD said to Gideon, 'The people with you are more than I need to deliver Midian into their hands: Israel will claim the glory for themselves and say that it is their own strength that has given them the victory. Now make a proclamation for all the people to hear, that anyone who is scared or frightened is to leave Mount Galud at once and go back home.' Twenty-two thousand of them went, and ten thousand were left. The LORD said to Gideon, 'There are still too many. Bring them down to the water and I will separate them for you there. . .'*

Judges 7: 2-4

### RELIGIOUS HOUSE: GLASGOW

External: Manchester Region circuit rediscovers fine colleagues ready to move. Guests night has all neighbours in one place for the first time.

Internal: Decor blitz prepares House for guest night, and House celebrates by seeing double movies *Jazz Singer* and *Kramer vs Kramer*.

Contradiction: Clarifying the image that will release and engage the regional team. (Wk. 13)\*

### RELIGIOUS HOUSE: BRISTOL

External: Swansea circuit with sojourner Bill Edwards expands recruitment base for Volunteer Service Programme. Bristol circuit opens possibility for Community LENS while renewing contacts with old colleagues for the new year.

Internal: E.G. help decorate local village church for traditional Harvest Service. Bill Edwards spends three days in the land of his birth (Wales) on the way to Global Academy and impacts House with his mature presence.

Contradiction: Meshing all possibilities into a strategic quarter calendar. (Wk. 13)\*

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Local banker colleague joins House for dinner and is so excited by Regional Council's decision to put heavy emphasis on Vanves that he shares his model, complete with strategies and implementary tactics. Tactic No. 1 is implemented when House attends Vanves "Fete" and banker, Luc, introduces staff to key leadership.

Internal: Area Council singing, three-team trek to Exposition site with over-view of Paris and Vanves plus consensus on nine maneuver arenas for Area Paris leaves both Regional Houses with a vision of the future thrust in Area Paris.

Contradiction: Creating the story that will release the possibility of local action in urban Paris. (Wk. 13)\*

\* NOTE: The \* indicates the first printing of a new report.

**RELIGIOUS HOUSE: BRUSSELS NEXUS**

External: All four centrums are on the road with treks to Rome, Frankfurt, Vienna, Amsterdam, Copenhagen, Paris and London.

Internal: Work week-end transforms space with paint, wall-paper, carpet and redesigning of corporate areas.

Contradiction: Getting systems for back-up, coordination and sustenance functions launched in the midst of most troops being "on the road." (Wk. 1)\*

**RELIGIOUS HOUSE: BRUSSELS**

External: Zellik Youth Board sends out press release on Flemish Youth Forum. Alice Dujardin, ICA Board President, comes with husband to fresh, exciting assessment and engagement in House life and regional interchange.

Internal: Moths gather around RSI/intern/Belgian core commitments flame — to "move it" in this region. Prior of the week, a rotational experiment in regions house polity, moves into fourth week of fun, formation and corporate effectivity.

Contradiction: Finding ways to continue re-discovering old colleagues in the midst of the breakloose discoveries of new colleagues. (Wk. 1)\*

**FRANKFURT****RELIGIOUS HOUSE: FRANKFURT**

External: Area Council produces area calendar with assignments across the area that provide opportunity for everyone to participate in Area Interchange this quarter. House sends John out for a week as Vienna House becomes geographical reality and sends Kathy Barton to London for LENS trek.

Internal: Frankfurt House, all together for first time, studies *Community* paper and puts together Area Council prep. House sends out sojourner Rainer Edelmann after month's stay and celebrates birth of new Order member, Mark Alan Williams.

Contradiction: Creating vehicle that will allow sailing over chaos of complicated schedules and unfamiliarity with the turf. (Wk. 12)

**RELIGIOUS HOUSE: AMSTERDAM**

External: Using the Regional Conference document, House spells out the regional story with vision, needs and role of the ICA. Two Centrum and two area troops join in to work with regional core and House on building construct and battleplan for Formation Colloquy and regional core pushes for an earlier date for the colloquy.

Internal: Collegium on the financial situation and a workshop on self-support maneuvers add clarity and impetus as three job appointments are kept while first Roundtable enables spirit and colleague participation.

Contradiction: Moving into the quarter with no comprehensive battleplan keeps House snarled in loose ends. (Wk. 1)\*

**RELIGIOUS HOUSE: BERLIN**

External: House completes battleplanning with timeline and story creation and celebrates the new quarter with excursion to East Berlin.

Internal: House consolidates two apartments into one as part of economy plan and experiments with new Roundtable on three successive evenings.

Contradiction: Discerning mountains of possibilities while experiencing tediously slow progress with four earth movers. (Wk. 1)\*

**ROME****RELIGIOUS HOUSE: ROME**

External: Rome House takes next step on assigned probe, holding successful SVD seminar with 46 participants from 21 nations. Address on participants is possibility of building grass-roots participation.

Internal: House filing system undergoes major overhaul, providing clearer picture of recruitment possibilities.

Contradiction: Coordinating telephones, transport and time to ensure victory on November seminar recruitment, development, and management. (Wk. 1)\*

**STOCKHOLM****RELIGIOUS HOUSE: COPENHAGEN**

External: Completed Health document is submitted to World Health Organization (WHO). House visits Vesterbro Area (inner city Copenhagen) as a possible site for Quarter II Colloquy, writes six Quarter II maneuvers and creates area symbol.

Internal: Wildly enthusiastic after a week of straight victories, the House celebrates by watching the film *Eye of the Needle*.

Contradiction: Creating local funding story for Scandinavia amidst predicted "Economic Slide". (Wk. 13)\*

**BUDAPEST****RELIGIOUS HOUSE: VIENNA**

External: Development circuit to three metros allows House to become familiar with Austrian grid and nets OS 10,000 (US\$600) with an invitation to submit a major funding proposal for Third World Development. House researches Austrian Alps as guest of the Abbott of St. Lambrecht.

Internal: Visit to Kreuzenstein Castle with local colleague family again reveals that the 15%/85% was very evident in the 12th Century, yet in the midst of a feudal system there was evidence of social structures that exemplified care.

Contradiction: Matching self-support to program activities and possibilities that are present while operating out of a "no address" mode. (Wk. 1)\*

**CAIRO****RELIGIOUS HOUSE: GIZA**

External: Team completes Sheik Ali water system and moves to desert town of Sanour. Abu Salah leadership request water system installation, giving possibility for expansion to another cluster.

Internal: House celebrates completion of Quarter I timeline with a party and commissioning of new teams.

Contradiction: Moving on quarter's contradiction of regional authorization when two of three Minia Region governors are changed as part of new national reforms. (Wk. 13)

**ABIDJAN****RELIGIOUS HOUSE: ABIDJAN**

External: Accra and Brobo circuits and LENS marketing clear roads to launch Quarter II.

Internal: Inkind car replaces broken and stalled old one.

Contradiction: Defining priorities necessary for Week 1's strategic thrusts. (Wk. 13)\*

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: Area Strategy Council at University of Lagos plans strategies for the year. Lagos colleagues and guardians join planning for the H.D.T.P. and the extensive coverage of the area through sponsored sets of forums in Local Government Areas.

Internal: House sends out the Oyler family to Brussels at completion of three-year assignment with traditional Nigerian dinner, paving the way for the government granting of expatriate visa quota for the Nigerian Institute of Cultural Affairs.

Contradiction: Launching the regional team in the midst of preparing reports of the two regional councils, uncertain team organization and urgent time demands. (Wk. 13)\*

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Kapini HDP plunges into a whirlwind of activities as Village Council decides on building the Health Centre, then inkind teams return victorious with 20 bags of cement in hand and cash donation to buy more cement, and workday gets underway with J.J. Lowe Company providing a truck to bring river sand. Chainama Hospital enables "under-five clinic" and treats 70 children. Two site visits give KHDP programmes new vitality. Women's Club gets initiated with great enthusiasm with 40 women present.

Internal: Kitchen renovation gives facility a face lift as House hosts Board members and guardians to a luncheon to introduce new staff, including Peter Malaba and Andrew Knutsen, and to share the year's plans for the area.

Contradiction: Creating new story which holds new directions. (Wk. 13)

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: Area Council commissions 22 Houses (188 people), three of which are new sectional houses as move to decentralize and add two new cluster locations. After three days of building sectional operating programs, area sends out Raschke, Coffman and Philbrook families to head sectional houses. Receiving "No-objection" letter from Ministry of Health allows work to begin on possible U.S.AID grant.

Internal: Council creates collegiums and Roundtables for 22 Houses as symbol of care for Houses before quarter begins. Wau arrives from Indonesia to complete training staff.

Contradiction: Building models and images that allow Area House to plan new role in relationship to Area Nairobi and the continent. (Wk. 13)\*

### RELIGIOUS HOUSE: MOMBASA

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

External: LENS course with Grindlays Bank has participants from eight nations, including Area Karachi and Area Dacca. Course enables the second LENS faculty on the Sub-continent to come into being.

Internal: Demonstration Roundtable and subsequent collegium on Quarter II Roundtables has everyone looking forward to Thursday evenings.

Contradiction: Bringing off practically the IERD PSU with assurance and finesse. (Wk. 13)\*

### RELIGIOUS HOUSE: BOMBAY

## DELHI

### RELIGIOUS HOUSE: DELHI

External: Ashram completes week of planning for the year of the Global Regional Teams and sends out three teams to write quarter maneuvers on the HDTI, the HDZ and Regional Coordination. Sikror village leaders say "yes" to hosting HDTI.

Internal: To celebrate completion of Area Council, House sees movie *Chakra* about life in a Bombay bustee (makeshift housing camp).

Contradiction: Holding tension between tight time binds for missional priorities and time needed for significant ashram spirit life. (Wk. 1)\*

## MADRAS

### RELIGIOUS HOUSE: HYDERABAD

External: Village meeting with Vazir Sultan Tobacco Company (VST) and ICA marks the end of four-year phase of project. VST reaffirms commitment to Nadlapur. The Jogipet circle extension launch allows Nadlapur to talk of its role as a demonstration for the cluster of 32 communities.

Internal: The whole House assembles and begins to care for space and build models that will allow the House to be the sign of ashram style for the future.

Contradiction: Risking the models that have been built in order to gain clarity on the task. (Wk. 13)\*

## CALCUTTA

### RELIGIOUS HOUSE: CALCUTTA

External: Area Council interchange and Week II PSU on E.G. curriculum result in year and quarter rationale, first two weeks of full curriculum, and a replicable model for the other Ashram and bustee preschools.

Internal: Consensus on operating teams and internal life structures with new black board and notice board in place has House ready for new quarter. Holda Pratida, HDTI grad, visits.

Contradiction: Shifting focus from Ashram preparation to external engagement in the midst of Puja holiday month. (Wk. 13)\*

## SINGAPORE

### RELIGIOUS HOUSE: KUALA LUMPUR NEXUS

External: Nexus hosts meeting of Centrum and Area priors from south SEAPAC. Dr. and Mrs. Udekwu from Nigeria visit. David Elliot helps set-up and activate management and development computer systems.

Internal: Nexus has two great celebrations.

Contradiction: Getting on the road despite the myriad of decisions which must still be made to configure effectively. (Wk. 13)\*

### RELIGIOUS HOUSE: KUALA LUMPUR

External: Whole House participates in Singapore Area Council in Jakarta. Highlight is Imaginal Education Course in the midst of a week of reports and strategizing.

Internal: Fumiyo Tibera is welcomed as a new member of the Kuala Lumpur House. Ramanus Wan is formally received as an Order intern in a ritual at the Area Council.

Contradiction: Handling bureaucratic requirements of being a legal entity while keeping program thrust moving. (Wk. 11)

**RELIGIOUS HOUSE: MEDAN**

External: Team completes Bubun children's playground and it overflows with children. Village Credit System is launched with purchase of goats. The next phase of the consultancy on community self-help projects in Aceh is discussed with Mobil Oil Indonesia. District demonstration story is prepared for Indonesian film.

Internal: Return from Area Council with Gene Hunter and Achmad Rais is marked by big facility workday.

Contradiction: Knowing how to form a core group with corporate decision at district level. (Wk. 12)\*

**RELIGIOUS HOUSE: JAKARTA**

External: Area priors, Eunice and Sherwood, travel to Kuala Lumpur Region for regional planning — Quarter II and south SEAPAC Area Priors meeting of the Global Priority at Kuala Lumpur Nexus.

Internal: Emerging Generation activity increases as Dirk joins soccer team and Jessica runs for student council vice-president, while House wrestles with internal structures and space, punctuated by delivery of bright new refrigerator donation.

Contradiction: Getting practical enablement handled while focusing area/regional issues into enabling one regional program. (Wk. 13)\*

**RELIGIOUS HOUSE: UJUNG PANDANG**

External: Rice Research Institute for East Indonesia (LPPM) visits two cluster villages and plans with farmers for brand new (to Indonesia) rice demo for salty low land. Rice expert explains that before the Bontoa HDP, the LPPM had never worked directly with local farmers. The farmers of last year's double rice crop demonstration are planning, inviting and recruiting for cluster-wide planning for massive double rice program in the cluster this year. They push Agriculture Department to use vision, contradiction, etc. methods, not just speeches.

Internal: Three weddings, a religious fiesta for a new house (one of five being built this month) keep social calendar full. Raharjo's 30th birthday and writing of a *gogaranca* (double rice crop) song enhance week.

Contradiction: Preparing for farmers module in the district while enabling the cluster (sub-district) to shine before Area Council. (Wk. 9)

**HONG KONG****RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Centurms join together for powerful year and quarter planning week-end, identifying major Nexus thrust.

Internal: Telfords arrive to complete the Nexus team. E.G. celebrate end of quarter with Nam Wai E.G. going to movie and MacDonalds while the adults literally dance on the waves of Victoria Harbour. The Voice (Jim Bell) speaks for 15 minutes and \$1,200 is delivered.

Contradiction: Turning self-support plan into concrete jobs so that centrum momentum can really get under way. (Wk. 13)\*

**RELIGIOUS HOUSE: HONG KONG****RELIGIOUS HOUSE: KAOHSIUNG**

External: Summer Youth Program with four villages of Fang Liao Township ends with youth bicycle trip to Hai Ou as highlight of week. Team begins preparations for closing celebration and documentation. House sends out one of four six-week volunteers to return to family and college.

Internal: Birth of baby girl (yet un-named) to Marcus and Jaya Salve family with House reception is big event. Beautiful baby, mother and father rebounding well from whole experience in a strange hospital with a strange language.

Contradiction: Discerning real advantages upon which to build the new year's program. (Wk. 8)

**RELIGIOUS HOUSE: TAIPEI**

External: First Development trek of the year generates US\$14,000 in commitments for the year and US\$3,200 in hand for September.

Internal: Taipei staff returns from 1981-82 bi-regional planning in Hai Ou and proceeds immediately to PSU on comprehensive year's strategy for Taipei.

Contradiction: Establishing momentum for victory in a year in which new, untested programs and tasks are implemented. (Wk. 12)

**RELIGIOUS HOUSE: MANILA****RELIGIOUS HOUSE: CEBU**

External: First Economic Fair on the Island finishes with total participation of 300 people from all over the Island coming to Sudtonggan to witness one-day event that makes Sudtonggan people proud of what economic structure means to them. Fair features championship games of men's basketball and women's volleyball, in which clusters win most top prizes. Highlights are distribution of prizes by a guardian of Cebu in the afternoon and community social dance in the evening.

Internal: House garden is real demonstration to village as first harvest goes to demonstration kitchen. House celebrates the birth of Joannah Jayne Aguirang.

Contradiction: Looking forward on how to mobilize the next quarter. (Wk. 7)

**RELIGIOUS HOUSE: DAVAO**

External: Gaisano sends a sewing order for 113 electric fan covers and 100 dusters. Seven people from Ministry of Social Service attend the Mountain Cluster Festival. Two representatives attend the Philippines Council in Cebu.

Internal: Knutsen family arrives.

Contradiction: Seeking sewing orders from different customers. (Wk. 13)\*

**TOKYO****RELIGIOUS HOUSE: TOKYO**

External: Highly successful LENS on the theme of local technology, with a special focus on alternative energy, is funded by the Ministry of International Trade and Industry (MITI) and co-sponsored by ICA, the Japan Industrial Technology Association and the Professional Engineers Association. Cross-sector participation is evenly divided between government, business and engineers. Seminar team consists of two ICA staff, five guardians and three engineers trained for the event.

Internal: Second month of the financial year ends with a \$500 surplus for self-support. Monique Dion from Canada visits for four days.

Contradiction: Developing new bilingual human resources as expanding program stretches present Japanese staff and volunteers to the point where "something has to give". (Wk. 1)\*

**RELIGIOUS HOUSE: SEOUL**

External: LENS maneuver advances as mailing goes out, Mr. Kim Tae Dong agrees to chair LENS team and two guardians agree to be LENS faculty. Shell guardian begins series of visits to the cluster projects by guardians.

Internal: Regional team celebrates completed two-week RS-1 pedagogy and Week II Imaginal Education focused on health, preschools, women and guardians, and sends out Lee Jung Min from Kwanyung II Ri to global assignment.

Contradiction: Translating global vision and programs through screen of local culture and language. (Wk. 2)\*

**RELIGIOUS HOUSE: CHEONG WON**

External: Four Cluster village chiefs and auxiliary team go on site visit to Kuh Du E Ri and on research journey to Seoul. They see the possibilities of increasing village income through diversity of income-raising projects, such as strawberries, vinyl houses and cattle. They also learn methods and importance of using ban structures (stakes).

Internal: House goes to Seoul for Imaginal Education Training Week II which ends with regional celebration at USA 8th Army Officers Club.

Contradiction: Summarizing research on new income sources and breaking through to an initial victory. (Wk. 1)\*

**RELIGIOUS HOUSE: FUKUOKA**

External: Regional team meeting, with 15 present, includes a showing of the global film, four task force working groups and a grand celebration which goes on and on. Circuits continue with a fine one-day trip to Krume. LENS calls in Fukuoka reach 13 mark in three days.

Internal: Morning Collegiums are sparkling events featuring Cultural Research, study of the book, *MIRROR, SWORD AND JEWEL* by Singer, led by Japanese volunteer; training in module leadership; a World Report for Areas and Regions; and a Japanese lesson by another resident volunteer.

Contradiction: Coordinating LENS calling, module training, brochure production, Newsletter writing, in such a way that volunteers are able to participate fully. (Wk. 1)\*

**RELIGIOUS HOUSE: OSAKA**

External: Regional Planning Meeting builds new spirit among the regional team members. Regional colleague Mr. Kobori makes appointments for circuits with the Chamber of Commerce Secretary General. Gestetner Paper Company in Tokyo offers to do INKIND typing of 12 modules in Japanese, and Osaka Gestetner agrees to print 19,000 sheets INKIND.

Internal: October self-support intensifies as House prints neighborhood English class flyer and distributes it through neighborhood newspaper.

Contradiction: Continuing to build regional team momentum by weaving together the threads of individual talents with the Regional Quarter Plan. (Wk. 1)\*

**RELIGIOUS HOUSE: SAPPORO**

External: Week of exciting LENS visits reveals a need to articulate the difference between LENS and other planning methods.

Internal: First Roundtable using the new Quarter II global format is exciting because of its simplicity and appropriateness. House repair workday gives a sense of distance to meetings, teaching and planning.

Contradiction: Struggling with moving from one positive LENS graduate to an active, on-going relationship with the company. (Wk. 13)\*

**SYDNEY****RELIGIOUS HOUSE: SYDNEY**

External: All publicity goes to the printer for *Third Wave* brochure, IERD invitation and letters. Out of 11 appointments there are 19 tentative yeses to the *Third Wave* Seminar. Follow-up at Qantas opens new LENS possibilities in different departments which are scheduled for reorganization.

Internal: House studies three chapters of *The Third Wave*, has workshop to decide integrated marketing pitch to include *Third Wave* seminar, LENS and development; Week II product is procedures for *Third Wave* Seminar. Cathy Bishop gives fine collegium on Phase I.

Contradiction: Releasing story and systems to FLOOD the month with appointments. (Wk. 1)\*

**RELIGIOUS HOUSE: MURRIN BRIDGE**

External: Three elders visit Lake Cargelligo Central School with presentation in Nyampa language. "Job Seminar" (Economy Community Forum — ECF) is set by Murrin Bridge Coonchie Corporation to plan for economic development.

Internal: House sends Telfords out to Hong Kong Nexus. Business cards are inkinded.

Contradiction: Moving surely with community momentum while treading gently. (Wk. 13)\*

**RELIGIOUS HOUSE: PERTH**

External: Bellamys return from Area priory meeting in Sydney, and Rory Gowers completes the team later in the week. New House location is near the Western Australia University.

Internal: House celebrates Don Baker's entry into Phase III with wine and a lamington. Inkinding, painting and cleaning consume time while preparing to move into new facility.

Contradiction: Getting upper hand on House move this week in the midst of expecting new quarter, LENS marketing and on-going commitments. (Wk. 11)

**RELIGIOUS HOUSE: ADELAIDE**

External: Development week is ready to launch with 15 appointments set up and a colleague has scheduled a "Disco" with all proceeds going to the ICA. Program invitation is sent out to mailing list for Roundtable, LENS Pedagogy and Evening at the Institute.

Internal: Great celebration to end the quarter features Pizza Party and piano and games at the Rees's. The regional team is signficated with the presentation to each family of the Symbolic Life Guide which includes time designs and calendars as well as contexts for symbolic life.

Contradiction: Grasping the points of advantage and tying them into a focus to allow moving forward with them. (Wk. 13)\*

**RELIGIOUS HOUSE: MELBOURNE**

External: Second step of affirmation is taken with Public Service Board as Staff Development Officer says "Yes" to LENS and decides to take it to the Industrial Relations Division as a pilot. A grid of 12 inner city Public Housing Estates is formed during a three-hour drive by exploration venture.

Internal: Public holiday for the Royal Melbourne Show allows for purchasing of materials and production of new decor, with an afternoon urban trek and a prize for the most creative sandwich.

Contradiction: Building long list for this quarter's contacts in all missional arenas that releases appointment setting for development, programme and formation. (Wk. 13)\*

**RELIGIOUS HOUSE: BRISBANE****SUVA****RELIGIOUS HOUSE: APIA**

External: Meeting with Salani Preschool teachers lays out a plan for village students to attend a three-day function of the National Preschool Association in the coming week.

Internal: Mechanized washing machine is finally located after four months of searching, and visa status once again requires immediate response. Mark Joseph Bushman is born.

Contradiction: Losing the forest of area priorities in the trees of the mundane. (Wk. 13)\*

**RELIGIOUS HOUSE: AGANA**

External: TASC (Trans Atoll Service Corporation) personnel greet ICA consultant families at airport and escort them to ICA residence above KITCO store. Team shares report of Wotje TASC branch lowering sugar prices on Wotje Atoll by 28%.

Internal: House rewires residence electricity, restores and paints collegium room in time for first House Church.

Contradiction: Appropriating the Thomas Merton style of strategic silence, or discerning the kairotic moment to speak when every opportunity looks good. (Wk. 13)

**SAN FRANCISCO****RELIGIOUS HOUSE: SAN FRANCISCO**

External: Word of Area Council excitement precedes Annual Appeal visits which releases colleagues' passion and commitment to re-engage.

Internal: Newly refurbished House and inkind victories welcome and surprise everyone coming, going and returning.

Contradiction: Moving from image of being "new" to "we are organized and ready for the year". (Wk. 12)

**RELIGIOUS HOUSE: SEATTLE**

External: Annual Appeal circuit teams make 95 visits in six metros, netting 57 commitments for a total of \$25,522 which is over the bottom line.

Internal: Regional team celebrates Annual Appeal victory at Annie Appeal's burst-day party with salmon dinner and volcano-shaped birthday cake.

Contradiction: Requiring vision of curriculum calendar when first CS-I in five years is still in test tube. (Wk. 13)\*

**RELIGIOUS HOUSE: LOS ANGELES**

External: Regional team picks up new responsibility by planning and recruiting regional council and calling House to give assignments.

Internal: House dramatizes space care internally with shampooed carpets and externally with new paint.

Contradiction: Beckoning forth expanded base of committed colleagues through Annual Appeal. (Wk. 11)

**RELIGIOUS HOUSE: PHOENIX**

External: The regional team gathers at Phoenix Indian Center for uplifting Regional Council. Phoenix guardian, Evonne Von Boeck, gives tremendous "Vortex" talk and whole team finds commissioning by task forces significant symbolizing of covenant with old and new colleagues in the regional task. Mid-week meeting with Urban League representative to discuss possible contract to catalyze Minorities Engagement Conferences into ongoing coalition gives Communications Networking task force concrete image of urban guild.

Internal: House decides E.G. curriculum, even for only one, is a significant and enabling dynamic.

Contradiction: Creating the calendar and structures that enable the broad directions and specific program possibilities to coalesce into formation and action. (Wk. 1)\*

**RELIGIOUS HOUSE: PISINEMO**

External: Pisinemo Training School Conference is held in Tucson. Sixty participants show up from all eleven Papago Districts to build quarterly and yearly plans. Special guests are Jess Sixkiller, Arizona ACTION, Joel Wright and Charles Trimble, who spoke on New Strategies for Tribal Development.

Internal: Paul Noah arrives to help HDP staff produce conference report.

Contradiction: Building integrated plan for moving Small Farm Proposal through tribal channels. (Wk. 13)\*

**RELIGIOUS HOUSE: BILLINGS****RELIGIOUS HOUSE: DENVER**

External: Annual Appeal pledges reach 82% of bottom line — \$8,900 in-hand and 15 new pledgers of 45 to date, with Boulder and Salt Lake City Metros close to tripling the number of pledges. Team sets up two Town Meetings and Assembly in San Luis Valley with follow-up core meeting of 12 persons. Regional Council over Week II exceeds expectations in almost every dimension — Keystone for Quarter II is three bi-metro cores established and meeting regularly using common designs. Nine people are assigned to the Regional Coordination Unit.

Internal: Team takes responsibility by assigning "family-a-month" to sojourn program. Third floor is blitzed by team to prepare for E.G. Council and for five families living-in during Council.

Contradiction: Filling calendar with events without having yet intentionally phased the five regional campaigns for the year. (Wk. 1)\*

**EDMONTON****RELIGIOUS HOUSE: EDMONTON**

External: Annual Appeal gives opportunity to go throughout the Edmonton and Saskatoon Regions to meet colleagues. Fifty contributions result, including six new people contacted.

Internal: Attending a Canadian biographical play and a Mexican fiesta come at close of Annual Appeal. Securing a work visa is enabled by a new permeation job.

Contradiction: Journeying colleagues over the next year. (Wk. 13)\*

**RELIGIOUS HOUSE: ANCHORAGE**

External: Team travels to Fairbanks and picks up commitments and future program possibilities with Delta Junction Church. Annual Appeal calling continues in Anchorage with a drop-in visit from old and dear colleague, Marsha Buck, who reports a new job that gives her access to whole statesystem of the handicapped programs in schools.

Internal: After visit to Selawik to close contracts for this year, the area prior spins on the internal life of the Order, giving House much food for thought.

Contradiction: Shifting from the Annual Appeal maneuver to Quarter II maneuvers when images are unclear. (Wk. 13)\*

**RELIGIOUS HOUSE: VANCOUVER**

External: Regional Council takes intensive look at what is happening in British Columbia and the types of programs needed this year. Annual Appeal provides opportunity to contact over 100 friends and colleagues. 50% of contributions come from new sources during Annual Appeal.

Internal: Fine celebration at close of Regional Council with inkinded pizza celebrates the launching of programmatic year and the end of two-week Annual Appeal.

Contradiction: Converting abstract understanding of the needs of British Columbia into concrete programs of service. (Wk. 13)

**RELIGIOUS HOUSE: WINNIPEG**

External: Annual Appeal winds up with \$7000 (Canadian) committed and plans are laid for follow up and "mop up" appointments to add to that amount. Invitations are extended to first of five "Guests Nights" this quarter. Date is set for showing of global film to some new colleagues who have been to Kenya and are "excited about Africa".

Internal: House sends out Doris Hahn after Annual Appeal with a fine candlelight steak dinner and reflective conversation on the impact and implications of the Appeal in the region.

Contradiction: Maintaining momentum generated by Annual Appeal while establishing systems to keep everything moving. (Wk. 13)\*

## HOUSTON

### RELIGIOUS HOUSE: HOUSTON

External: Annual Appeal sparks over 100 visits and calls in the metros, culminating in a Sunday morning champagne brunch. While raising pledges totaling \$15,000, six opportunities for programs are uncovered and scheduled.

Internal: House life intensifies with securing of three jobs, building new wall, painting House front, hosting Indianoma Outpost, and youth cluster celebrating.

Contradiction: Swimming in sea of confirmed programs and tantalizing possibilities without benefit of up-to-date guidance systems. (Wk. 13)

### RELIGIOUS HOUSE: DALLAS

External: After Regional Council's creation of a tactical system, the Oklahoma City and Dallas Metro cadres create the implementaries for Quarter II. Preparation continues for the first Area Guardians Meeting in Dallas, October 23-25, with mailing of guardian's letter.

Internal: Saturday night dinner at colleagues' home sets the stage as Dallas Metro celebrates The Challenge of the Future.

Contradiction: Creating a program that beckons the formation of a regional team. (Wk. 1)\*

### RELIGIOUS HOUSE: MEMPHIS

External: Annual Appeal launches the new year circuit to Little Rock and pushes across the \$3,200 mark in the campaign.

Internal: Open House with multi-cultural theme and receiving Carl Fisk as an intern signal great year beginning, and flu reminds all of human vulnerabilities.

Contradiction: Standing in the face of greatest year ever with unarticulated practical declaration of victory. (Wk. 12)

### RELIGIOUS HOUSE: NEW ORLEANS

External: Annual Appeal nets \$13,200 from 40 pledges out of 73 appointments. Catholic Archdiocesan office agrees to underwrite Preschool Imaginal Education course after calling to request 200 copies of the Canonical Hours. Charity Hospital prepares for Food Service Assembly.

Internal: Team celebrates Annual Appeal with dancing at Rainforest. Peter Whitney gets job with quick-print shop which requires 9-5 hours with slacks and tie.

Contradiction: Maintaining momentum necessary to bring in working money left from Annual Appeal while bringing off two fantastic Imaginal Education courses. (Wk. 13)\*

### RELIGIOUS HOUSE: ATLANTA

External: Annual Appeal mop-up visits net \$2,000 with more working and more appointments in the near future. First Roundtable of new quarter spiritizes House and three metro colleagues present for their first Roundtable. Metro meeting calendar created for Tuesday evenings focuses on training in Imaginal Education methods.

Internal: House celebration results in china cupboard transformed to reflect the six Urs.

Contradiction: Keeping all cylinders running now that the quarter's rhythm has been established. (Wk. 2)\*

### RELIGIOUS HOUSE: MIAMI

External: First Roundtable, using LENS pedagogy and leadership skills, gathers eight around the table in Orlando Metro. Regional team receives first edition of newsletter. Documentation and evaluation process begins in Waldo, Jacksonville Metro.

Internal: Rose gets Florida license and is "on the road again" in time for Savannah Metro circuit.

Contradiction: Utilizing fragmented and incomplete presentation materials in visits to agencies and communities. (Wk. 1)\*

## CHICAGO

### RELIGIOUS HOUSE: CHICAGO NEXUS

External: The Global Academy is launched with 42 full-time participants and others assigned to the Human Development course module. Troops are on the road for development, a Chicago Region marketing blitz, two New York Area PSUs and the Houston Area Council. The *IMAGE* is moved from writing to editing and graphics.

Internal: The Nexus celebrates the completed life of Bishop Samuel of the Coptic Church and of Anwar Sadat, and that occasions profound reflection on missional future, particularly in NAME.

Contradiction: Symbolizing campaigns that will enable effective cross-centrum models to be built. (Wk. 2)\*

### RELIGIOUS HOUSE: CHICAGO

External: Eighty people gather for 5th City Community dinner and enjoy films of the festival. Trip to Peoria nets two requests and two possibilities for LENS. Wayne Ellsworth leads House and Operations team in LENS marketing training on Week II.

Internal: Pakwesi of Ghana visits, House begins recruitment for Roundtable and this week's studies include *The Third Wave*, *Theory of Two* and Marilee Blanchard's paper on "Planning Methods".

Contradiction: Being required to create futuristic responses immediately to the dramatic financial shifts in 5th City caused by government cutbacks. (Wk. 1)

### RELIGIOUS HOUSE: KANSAS CITY

External: Regional team celebrates \$51,105 Annual Appeal income in Kansas City with picnic and singing. Iowa legislator takes ICA and RVI to Iowa Office of Planning and Programming with power re Midcrest Project proposal. Jan Sanders travels Iowa as Community Betterment contest judge evaluating efforts in other communities while Lorimor presents its own accomplishment of last year.

Internal: House improves dental position as Jan and Gail take advantage of Kansas City trip to do oral repairs.

Contradiction: Prioritizing swirl of activities to allow Midcrest consensus to be articulated clearly enough for telling the story. (Wk. 13)

### RELIGIOUS HOUSE: LORIMOR

External: Global consensus is rearticulated with PSUs in Minneapolis and Lorimor which brought together visions of Rural Ventures, Inc. (RVI) structural permeation team and Midcrest Project team, Research and Management Centurms. Regional team in Lincoln and Kansas City affirm Midcrest Symposium.

Internal: House retires the Vega.

Contradiction: Grasping consensus the House believes is here for a regional human development effort. (Wk. 1)\*

### RELIGIOUS HOUSE: MINNEAPOLIS

External: Team completes LENS with high school leadership course (19 weeks/two hours a day). Students state that they are "ready to make a difference" while department head claims that this course is the "frontier of education". Annual Appeal harvests 30% increase in commitments.

Internal: House welcomes new intern.

Contradiction: Honing tactics by regional team comes slowly while in the midst of intensive Annual Appeal and program engagement. (Wk. 13)

**RELIGIOUS HOUSE: ST. LOUIS**

External: First regional team meeting of the quarter is highlighted with new faces and focus on two task forces, Neighborhood Probe and Training Leadership. Team sends out Dale Sieban to the Global Academy. Annual Appeal is celebrated with steak and wine dinner, and team mails follow-up packet to 40 other contacts.

Internal: Facility search intensifies. Nadine Addington is assigned to teach Imaginal Education in New Orleans. Academy of Math and Science is minus one soccer team member, Kevin Woodward, due to ankle injury; Matt Hockley visits University of Missouri-Columbia.

Contradiction: Putting facility issues behind House in order to channel energy on task forces. (Wk. 1)\*

**RELIGIOUS HOUSE: DETROIT**

External: Partnership Conference meeting in Munising pushes new industries to the brink of launch into orbit. Computer comes through again by churning out personalized letters to follow up on Annual Appeal and push possibilities further. RS-I recruitment rolls on with 15 yeses and regional team members listing and taking responsibility for more than 100 prospects.

Internal: Quarter's first Roundtable occasions a lively session of reflections on its dynamics and how it can be used as a mobile formation tool throughout the region.

Contradiction: Lining up promising list of targets for a break-through week of LENS marketing while juggling host of minutiae and performing a couple of prodigious feats on the side. (Wk. 1)

**RELIGIOUS HOUSE: CLEVELAND**

External: Clark Metro neighborhood receives \$800 self-help grant to set up skills exchange program. Planning proceeds for demonstration meeting with Columbus teacher corps. Orchestration begins for phase two of Annual Appeal, and new Imaginal Education brochure is produced for November course.

Internal: House initiates Quarter II Roundtable and begins work on house redesign for coming quarter. Robin Rafos secures job within first week here.

Contradiction: Engaging regional team in practical responsibilities of study, planning and action. (Wk. 1)\*

**RELIGIOUS HOUSE: INDIANAPOLIS**

External: LUAH (Louisville United Against Hunger) names Agricultural Training Program in Conacaste as focus of city-wide Hunger Walk.

Internal: Old colleague drives 30 miles to re-engage in Day I action in House and sparks hope of a new Day I metro force.

Contradiction: Swirling many tasks into integrated and focused action arenas as "one by one" implementation becomes unmanageable. (Wk. 1)\*

**NEW YORK****RELIGIOUS HOUSE: NEW YORK**

External: Committed regional team, consisting of all sectors, phases and metros, creates bold concrete strategy for the year.

Internal: Internal life takes the shape of three working spheres, releasing a new gestalt of internal tasks.

Contradiction: Sorting out priorities and moving into missional configurations to act out priorities of the year. (Wk. 1)\*

**RELIGIOUS HOUSE: PITTSBURGH**

External: Using the grist from last week's regional council, House completes tactics and eventful timeline for the quarter. Two-year package for training is created during indicative meeting with representatives from Southwestern Community Action Council (Huntington, West Virginia), Charleston Housing Authority and Marshall University; this launches community cluster including urban and rural.

Internal: Town Meeting night is launched.

Contradiction: Establishing the rhythms and systems to engage regional team in multi-faceted thrust. (Wk. 1)\*

**RELIGIOUS HOUSE: ROCHESTER**

External: Team completes phase one of Annual Appeal with 50 visits covering 2500 miles and netting 36 pledges for over \$7600. Metro meetings in Binghamton and Rochester, consultation workshop with Rochester Jobs Incorporated, and Community Forum set-up meeting in Troy round out full week of program activity.

Internal: Facility moving celebration brings forth memories of people and events and toasts to the future of Rochester Metro and Region — with New York State wines.

Contradiction: Finding focal events to engage effectively the far-flung movemental colleagues across the state. (Wk. 13)

**RELIGIOUS HOUSE: PHILADELPHIA**

External: Annual Appeal enthusiasm mounts as pledges already surpass amount given throughout all of program year 1980-81. Norm and Kay Evans agree to host Roundtable in Scranton Metro. The "send out" of colleague Allen Townsend to The Gambia, West Africa, for one year highlights Annual Appeal celebration.

Internal: Youth cluster expends energy and demonstrates creativity as they scrape, paint and decor rooms in preparation for arrival of new intern family and for hosting of several area events.

Contradiction: Doing Annual Appeal follow-up while meeting Quarter II program commitments and continuing circuit rhythm to each metro. (Wk. 13)\*

**RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: Regional team helps orchestrate four Community Forums in Dinwiddie County, Virginia, and holds its global perspective by being on panel (one panelist) for the U.S.AID meeting in Washington, D.C.

Internal: House celebrates the new quarter with a great Roundtable event — new guest asks to come back with homemade bread, with a decor party for new location and by sending out Mike Vosler to the Global Academy staff.

Contradiction: Creating regional team engagement schemes that accomplish task laid out during Regional Council. (Wk. 1)\*

**RELIGIOUS HOUSE: BOSTON**

External: Colleagues from five metros, representing 241 years of movement experience, gather for Regional Council sharing reports and kicking off Annual Appeal with every family pledging. Annual Appeal dinners at House provide opportunity to update colleagues and renew pledges; four metros bring in two-thirds of bottom line in first week. Boston College calls to ask ICA to help set up international work program, and Dartmouth student initiates plan to volunteer with ICA in Egypt in March 1982. Edie Ward, Quarter IV RS-I grad, is fifth person to register for Global Academy.

Internal: House enables Charge Conference at Fishel's church, sends out Meredith Sibley, recent Academy grad, to San Francisco House and University of California at Berkeley during House Church, and hosts surprise candlelight dinner to celebrate Bengel's anniversary. Youth Cluster makes great decor for Regional Council and Debbie Griffin lands a job.

Contradiction: Creating time design that honors both immediate missional demands and futuristic model building. (Wk. 10)

**RELIGIOUS HOUSE: STARKS**

External: First of five October workdays at Cornshop is great success as 18 people are amazed by how much work is done in the Chintz Cottage, repairing roof and starting installation of new ceiling. Starks Enterprises Corporation meeting announces possible money for heating Cornshop is available from leftover state monies for community development. Voice is produced and entire week is celebrated by showing a movie following workday.

Internal: House is on schedule with first Roundtable on Week 1 and is surprised at its helpfulness. House hosts Boston House youth cluster and prior for Week II workday.

Contradiction: Organizing limited forces for most effective action. (Wk. 1)\*

**MONTREAL****RELIGIOUS HOUSE: MONTREAL**

External: Beauce Forum gathers 70 members of *Cercles de Fermiers*, some of whom plan to do their own forums locally. Visit with Latin American leader from Habitation, Jeanne Mauce, reveals entree into Spanish community in Montreal.

Internal: All House members participate in quarter planning — complete with a NFB film about the community of Isle au Coustres working and celebrating together.

Contradiction: Welding the team together for new quarter. (Wk. 1)\*

**RELIGIOUS HOUSE: TORONTO**

External: All-day consultation with Area Supervisor and District Officer of Native Community Branch of Ministry of Culture and Recreation results in proposal design for training, forums and assembly within a "block" of communities as initial demonstration of method. Team spends week in Lorne HDP meeting with economic core leadership, updating books and correspondence and working on next-step decision on industries. Regional Council launches Roundtable with colleagues and creates one-year vision chart and five quarter maneuvers — Urban Structures Impact (keystone), Native Canadian Pilot, Movemental Engagement Deepening, Regional Development Expansion and Training House Procurement.

Internal: Chinese feast marks beginning of a victorious quarter as intern Susan Torok fills House with crates of inkind victories. Bill Edwards, lawyer and businessman, arrives from England, meets colleagues and assists in native communities consultation before the Global Academy. House sends Bill and Monique Le Guillou to Global Academy.

Contradiction: Clarifying operational modes for clarified plan. (Wk. 1)\*

**RELIGIOUS HOUSE: OTTAWA**

External: Visit with Canadian International Development Agency (CIDA) moves a step closer to matching funds for Jamaica. Annual Appeal appointments in Kanata reveal forums a year ago had profound impact on community. Week II Council creates Quarter II timeline around opportunities.

Internal: Colleague hosts Annual Appeal celebration with Chilean wine, Chinese dinner and apple pie. New Roundtable is relaxed event with new colleague present.

Contradiction: Moving on quarter plan taking care to include colleagues in each step at a speed that provides momentum to assure victory. (Wk. 1)\*

**RELIGIOUS HOUSE: HALIFAX**

External: Follow-up to Atlantic Potential results in Dalhousie Council presentation and numerous other program opportunities throughout the region. Ted Farrar and Jane Warren arrive to complete three-days of Liwi and Leduc book work. Lorne firemen individually buy formal firemen's uniforms, then show films and demonstrate fire safety and equipment to Lorne and Nash Creek schools during Fire Prevention Week.

Internal: Collegiums on guardian journey and R.E.P. impact team in new way. House completes Quarter II plan with comprehensive circuit rationale in place.

Contradiction: Getting commitments for program and self-support in order to place strategic anchors for year. (Wk. 1)\*

**MEXICO CITY****RELIGIOUS HOUSE: MEXICO CITY**

External: Area Mexico City holds the first Area Council ever in Latin America. Held in Conacaste, the council enables staff to experience wide-open possibilities of untouched regions and gives a clear picture of the geo-social reality of the area. Signing a new contract to teach computer methods in a Mexican bank reveals a difference of attitude between the public and private sectors — less nationalism in private sector.

Internal: Staff participates in the annual San Miguel Festival in Conacaste during Area Council and ends Council with a celebration complete with Mexican and Guatemalan dances.

Contradiction: Doing the fine brush work on yearly maneuvers after Area Council has given the broad strokes. (Wk. 1)\*

**RELIGIOUS HOUSE: GUATEMALA CITY**

External: Twenty-nine farmers travel to Santiago Sacatepequez and are deeply impacted by cooperative accomplishments of agricultural program. Wicker Industry returns loan of \$50.00 through sale of two easy chairs. Persistent efforts at refinements and accommodations to needs are crowned by resounding YES to Water Committee and its management plan from community assembly, attended by over 150 adults (and innumerable youngsters).

Internal: Another Friday Roundtable event (seventh in a row) with festive dinner and reading from *The Ancient of Days* appreciated by twelve guests from community leadership core.

Contradiction: Facing severely limited crop marketing possibilities for agricultural program. (Wk. 7)

**HAVANA****RELIGIOUS HOUSE: KINGSTON**

External: First three LENS courses held in the Caribbean are with National Commercial Bank, Basic Services for Children, and the Diocese of Jamaica (Anglican), netting Ja \$11,100 in fees and creating a three-sector track record. Initial site selection begins for the Upper St. David's District Cluster with SDC landrover, and CIDA announces grant for cluster. Kingston Rotary Club makes site-visit to Woburn Lawn. Second regional team meeting of new year is held with report on Kenyan cluster replication.

Internal: House welcomes Hajega family, Augustine, Judy, Jacquiline, Susan and Moses, from Kenya. After doing a LENS on the area mission, House ends planning with maneuver creation, a PSU and assignments to Operations, Management and Development for Quarter II, with many celebrations interspersed. LENS team (Carl, Sherry, Thea and Wayne) does LENS pedagogy with House during visit.

Contradiction: Launching two major new programmes while maintaining recent breakthroughs and briefing a new team. (Wk. 13)

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Speaking engagement with association of wives of mining company executives provides opportunity for effective declaration. Word comes of approval of long-term loan for box factory. Newly-trained local health caretakers respond to health emergency. Crisis of market for fruit-processing industry deepens corporateness and resolve. Regional team gathers in Azpitia to project events of the year.

Internal: House and village host engineer Frank Capek in doing the set-up work for the DePauw University work project in Azpitia.

Contradiction: Finding new angles on funding while tax-deduction status is tied up in bureaucracy. (Wk. 12)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: New forces arrive in time to join final stages in creating a Demonstration Training Center in Cano Negro. New directors visit all ten cluster villages. The Barlovento Human Development Team meets with Caracas House and produces practical vision for the year and a list of "creative conundrums".

Internal: House celebrates first full week of expenditure with trip to beach. Hur Myung Hee is sent out to new assignment in Toronto with a *despidida* in her honor in Cano Negro. Alejandro Morreno arrives for new assignment from Peru and Paul Zolinski arrives to add continental creativity and zest to House life.

Contradiction: Maintaining an orchestrated balance between planning and action, preparation and positioning. (Wk. 11)

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: One-year maneuver of selling non-functioning panel van is finally realized. After 100 hours of "pounding the pavement", House finds temporary facility in central portion of Santiago called "*Barrio Chino*".

Internal: One half of House team battles with flu/bronchitis then flu/pneumonia in the midst of facility search and moving.

Contradiction: Trusting in the absurdity of walking on water while hearing ten good reasons why you should not even try. (Wk. 1)\*

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER II WEEK TWO

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports positive response from EEC representatives in discussions on grant monitoring, a successful trek to Frankfurt results in \$1200 in hand and a successful blitz in Kuala Lumpur is enabled by three area priors, as well as exemplary teamwork in U.S. which results in a "church program and funding package" to undergird the religious constituency emphasis. Scott Bader (U.K.) requests proposal for Kenya and India, and preparations are underway for ground breaking for the first training center in Chickale Cluster. The key contradiction lies in the arena of empowering individual donor circuits while breaking open major funding sources.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports Bhimrao Tupe from Bombay joins the Global Academy faculty in Chicago. Forty-eight people participate in Religious Order Seminar in Rome. Hong Kong hosts regional colleagues for China research launch. Europe creates models for regional colloquy as next step beyond Regional Consults. The key contradiction lies in the arena of symbolizing the focus of the many tasks so that the orchestration of the one task is done.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports Operations Calendar is solidified in Kuala Lumpur, Chicago and Bombay Nexus. Continent, Area, and Regional task force in London coalesce for LENS Manoeuvre. Plans are nailed down for Amsterdam task force and Ludwigshafen Symposium training. Strategy is in place for LENS in London, Phase I in Bombay, and program thrust in Chicago, as well as visits to Bontoa and Bubun from Kuala Lumpur. The key contradiction lies in the arena of meshing programmatic thrust with creation and engagement of regional teams as well as integrating Week I and Week II into effective time focus.

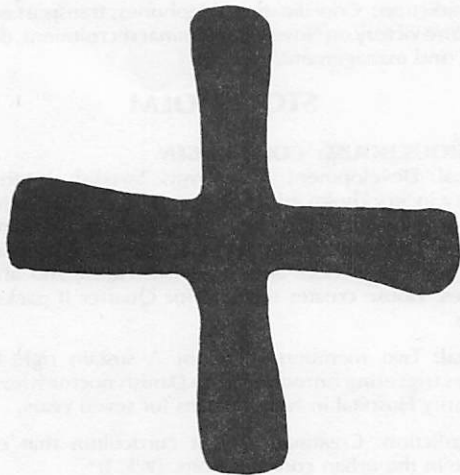
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports from Bombay that three visas are obtained for international assignees in the midst of push on audit preparation. Order financial year is closed in Chicago. Brussels reports that regional management is undergirded with conversations relative to Lagos finances and trek to Paris. The *IMAGE* is more than half typeset. Trends include getting firmer picture of how to care for Africa relative to finances in Brussels, blitzing the sixth floor in the Kemper Building by removing and selling old beds and putting in new inked ones, and training three more people in typesetting, how to use "Daizy". The key contradiction lies in the arena of forgetting to track and rehearse the many mundane accomplishments which then results in a sense of an endless sea of things to be done and no progress actually made.

# THE GLOBAL ORDER REPORT

QUARTER II WEEK THREE

October 12-18, 1981



## MADRID

### RELIGIOUS HOUSE: MADRID

External: Week of visits in Avila and Guadalajara Provinces sets up a Town Meeting in Mingorria (Avila) for next Saturday and opens up many possibilities for future. ICA talk for "Social Work In Spain" Conference in Alicante is translated into Spanish. New Town Meeting brochure is translated into Spanish and Portuguese, and new Town Meeting workbook is translated into Portuguese. "Voz Iberica", quarterly newsletter, is also translated into Spanish and ready for the press.

Internal: Sister Rosa Fernandez visits and says she will work with the ICA until her assignment to Peru begins in three months. First Roundtable of quarter excites guests.

Contradiction: Keeping tension between the expansive strategy and the intensive work in Regions Madrid and Lisboa. (Wk. 1)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Fourteen people from the U.K., Nairobi, Frankfurt and Brussels make 16 LENS visits during first of two-week Continental LENS marketing blitz in London. Week II of 13 is experienced with 44 people in the House in E.G., LENS Pedagogy and the Volunteer Service Programme Weekend — highlighted with the presence of four returning volunteers: Mary Hopkins, Mary Quinn, Paul Lincoln and Rupert Summerton. Bill Edwards is sent out to Global Academy after being introduced to ICA through the Regional Consult.

Internal: House experiences tremendous re-arrangement of rooms in preparation for wave of weekend participants and multi-purpose use of space — in the midst of which the second floor ceiling falls in during rain storm.

Contradiction: Setting up structures and implementing systems which will sustain momentum of LENS programme, self-support manoeuvre and Volunteer Service Programme, once the circus leaves town. (Wk. 13)

*He began to feel very thirsty and cried aloud to the LORD, 'Thou hast let me, thy servant, win this great victory, and must I now die of thirst and fall into the hands of the uncircumcised?' God split open the Hollow of Lehi and water came out of it. Samson drank, his strength returned and he revived.*

*Judges 15: 18-19*

### RELIGIOUS HOUSE: GLASGOW

External: Authorization visits to Glasgow University and St. Andrews School with area prior open programme possibilities. Regional colleagues gather to welcome new area priors and discuss Glasgow Colloquy, forming new relationship for future participation.

Internal: Colleagues assume responsibility for keeping Glasgow House on the road and assist with car purchase and insurance.

Contradiction: Taking leap from awareness of the openness and potential of the region to building concrete plans. (Wk. 3)\*

### RELIGIOUS HOUSE: BRISTOL

External: Volunteer Service Programme posters are sent to 50 libraries in County Dublin. Visit to lay co-ordinator for Third World service of Swansea Deanery of Cardiff R.C. Diocese lays foundation for long-term cooperative effort. Bristol circuit is impacted by stature of local Black (West Indian) community leadership.

Internal: House care blitz creates new decor, quarter's practical vision chart, organized files and a new rabbit hutch.

Contradiction: Grounding quarter's vision in practical operational designs. (Wk. 1)\*

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Vanves (House's local community) fete provides opportunity for House to meet a dozen clubs and organizations. Angelo Spinoza goes to Chicago to represent Regional Team in Global Academy.

Internal: Nexus management trek gives financial context and practical help that results in set-up of systems and mood of possibility.

Contradiction: Creating strategies to 'undergird' the bold move toward Community LENS, named as quarter's focus. (Wk. 1)\*

\* NOTE: The \* indicates the first printing of a new report.

**RELIGIOUS HOUSE: BRUSSELS NEXUS**

External: Centurms continue presence in six locations and experience getting concrete thrusts going on a number of fronts.

Internal: Presence and then send out of Oyler family to Kenya occasions celebration of power of Global Order to respond to situations.

Contradiction: Creating eventfulness that declares corporate thrust of Nexus in continent and signals end of "positioning" phase. (Wk. 2)\*

**RELIGIOUS HOUSE: BRUSSELS**

External: A profoundly engaging week includes — the first session of women and work study with 18 present; Bonhoeffer's niece sponsoring film presentation at an European School; and the second metro cadre meeting in French and the Education Guild meeting twice to develop Imaginal Education module. Zellik annual market provides a critical meeting with alderman and local leaders. Consultations are held with Research and Development on women in Development.

Internal: Two songs are written, metro colleagues translate newsletter and \$600,000 development proposal. Collapse of Luxemburg circuit leads to complete revision of House time and task delineation into ten teams of two each on five teams with two new jobs for good measure.

Contradiction: Having a logistical focus in the midst of positioning and implementing ten arenas of mission. (Wk. 2)\*

**FRANKFURT****RELIGIOUS HOUSE: FRANKFURT**

External: Training of local core for leadership in Ludwigshafen local symposium marks ICA catalytic role in development in the '80s. Set-up meeting for planning retreat in Wurzburg and continuation of Declaration PSU with local colleagues familiarize new staff with local turf.

Internal: Katherine returns from three weeks of LENS break-open maneuver in London and reports LENS as being something everyone can market and teach.

Contradiction: Creating image, story and strategy for quarter in order to operate effectively with a new regional team. (Wk. 2)\*

**RELIGIOUS HOUSE: AMSTERDAM**

External: Colleagues Jan Joosten and Jos Willems join House in planning and translation work for the coming Formation Colloquy while the search for an adequate facility to hold the event claims time and brooding. Local parish priest proves a helpful friend when he says yes to enabling the set-up for the Colloquy.

Internal: Regional colleague joins in spirit conversation around a monk's bowl during fast. House takes a night for celebrating with inkind meal at McDonald's in Amsterdam.

Contradiction: Continuing missional task with inadequate self-support and little regional development base. (Wk. 2)\*

**RELIGIOUS HOUSE: BERLIN**

External: House completes battleplanning with timeline and story creation and celebrates the new quarter with excursion to East Berlin.

Internal: House consolidates two apartments into one as part of economy plan and experiments with new Roundtable on three successive evenings.

Contradiction: Discerning mountains of possibilities while experiencing tediously slow progress with four earth movers. (Wk. 1)

**ROME****RELIGIOUS HOUSE: ROME**

External: Rome House takes next step on assigned probe, holding successful SVD seminar with 46 participants from 21 nations. Address on participants is possibility of building grassroots participation.

Internal: House filing system undergoes major overhaul, providing clearer picture of recruitment possibilities.

Contradiction: Coordinating telephones, transport and time to ensure victory on November seminar recruitment, development, and management. (Wk. 1)

**STOCKHOLM****RELIGIOUS HOUSE: COPENHAGEN**

External: Development team visits Swedish International Agency in Stockholm initiating new entry for future funding. One of World Health Organization chiefs, Mademoiselle Antoinette Mercier, invites Liz to lunch and talks through next strategies with W.H.O. and then visits House and offers her services. House creates timeline for Quarter II packed with events.

Internal: Two members of Team A sustain right-handed injuries triggering introduction to Danish doctor who trained at Charity Hospital in New Orleans for seven years.

Contradiction: Creating relevant curriculum that engages people in the urban contradictions. (Wk. 1)\*

**BUDAPEST****RELIGIOUS HOUSE: VIENNA**

External: House participates with Frankfurt House in planning for Wien (Vienna) Imaginal Education weekend and hears report on London LENS strategies and marketing PSU. An older model Russian LADA car with Belgian license plates is acquired and fits right in with the international flavor of Wien.

Internal: First Area Budapest Global Fast Day is observed and celebrated with a brunch at the U.S. Army Base in Frankfurt.

Contradiction: Finding a way to symbolize to regional colleagues that the House is an actuality. (Wk. 2)\*

**CAIRO****RELIGIOUS HOUSE: GIZA**

External: Team completes Sheik Ali water system and moves to desert town of Sanour. Abu Salah leadership request water system installation, giving possibility for expansion to another cluster.

Internal: House celebrates completion of Quarter I timeline with a party and commissioning of new teams.

Contradiction: Moving on quarter's contradiction of regional authorization when two of three Minia Region governors are changed as part of new national reforms. (Wk. 13)

**ABIDJAN****RELIGIOUS HOUSE: ABIDJAN**

External: Training with Ghana Organization for Volunteer Assistance (GOVA) leads to two village meetings where GOVA volunteers will be placed to follow through. Philips Petroleum proposal for \$180,000 goes in with Ivory Coast Managing Director's cover letter.

Internal: It is a week of firsts with first Roundtable, first guest night, first stipend and first office file system.

Contradiction: Trickling cash flow with expenses gushing. (Wk. 1)\*

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: Development calls continue with N500 received. House hosts Dr. Mai from Bread for The World, funding organization of West Germany. Guardians meet Permanent Secretary for Ministry of Internal Affairs in response to letter received from Immigration, showing willingness of guardians participation on behalf of ICA and human development.

Internal: Elina Chirwa arrives from Kapini, Zambia, in time for quarter planning session. House celebrates the complete team with S.S.N. celebration with conversation and background music.

Contradiction: Determining how to use small number of staff available to respond to great demand for ICA programmes. (Wk. 13)\*

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Diamond of Zambia Assembly decides on five keystones for this quarter. Coca Cola Zambia delivers Diamond of Zambia signboards for cluster villages and approves big two-sided hoarding at Great North Road for Kapini. Regional programme extension takes place with a trek to the Copperbelt and "yeses" for LENS in October and November.

Internal: House sends out five N.R.D.C. students with dinner party after their eight-week stay in Kapini and welcomes the Bleadon-Castro family.

Contradiction: Maintaining creative tension of time and troops with three areal strategies. (Wk. 1)\*

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: Muputi Location lights up as company donates wheelbarrows to location leaders, and following U.N.D.P. site visit, ICA receives permission to submit request for US\$200,000. Kitui District village meetings prepare district for replication and occur during Area Council.

Internal: House "uplift" includes comprehensive painting of first and second floors, receiving inkind products from Johnson's Wax, and participating in Area Nairobi assignment configuration conversations and workshops.

Contradiction: Having necessary systems to maintain commitment in the midst of moving to sections. (Wk. 12)\*

### RELIGIOUS HOUSE: KALWANI SHAMALOGO

### RELIGIOUS HOUSE: MUGUMOINI

External: Newly-opened clinic has another record-breaking attendance of over 300 people for the second week. District Commissioner says "yes" to beginning the Muthithi Location Cluster Project, and village surveys begin in Giathaini Sub-Location.

Internal: Mugunaini House becomes a Section House with the arrival of eight new people and two days of inking utensils which net 500/- worth of implements and supplies.

Contradiction: Getting new troops on the road to do cluster preparation with the momentum required. (Wk. 1)\*

### RELIGIOUS HOUSE: KAMWELENI

### RELIGIOUS HOUSE: MOMBASA

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

External: LENS course with Grindlays Bank has participants from eight nations, including Area Karachi and Area Dacca. Course enables the second LENS faculty on the Sub-continent to come into being.

Internal: Demonstration Roundtable and subsequent collegium on Quarter II Roundtable has everyone looking forward to Thursday evenings.

Contradiction: Bringing off practically the IERD PSU with assurance and finesse. (Wk. 13)

### RELIGIOUS HOUSE: BOMBAY

## DELHI

### RELIGIOUS HOUSE: DELHI

External: House participates in a week of greatly varied activities by hosting Professor and Mrs. Udekwu, attending Nigerian High Commission Independence Day celebration and conducting Sikror site visit with 25 people.

Internal: House sends Alan to Bombay for I.E.R.D. PSU, welcomes back Prakash family, and celebrates Gandhi's birthday anniversary with a collegium conversation and Roundtable drama with three unexpected guests. Inkind donations of coffee, Milkmaid, chicken broth, sheets and towels are received.

Contradiction: Synchronizing area strategy with continental strategy. (Wk. 1)\*

## MADRAS

### RELIGIOUS HOUSE: HYDERABAD

External: Village meeting with Vazir Sultan Tobacco Company (VST) and ICA marks the end of four-year phase of project. VST reaffirms commitment to Nadlapur. The Jogipet circle extension launch allows Nadlapur to talk of its role as a demonstration for the cluster of 32 communities.

Internal: The whole House assembles and begins to care for space and build models that will allow the House to be the sign of ashram style for the future.

Contradiction: Risking the models that have been built in order to gain clarity on the task. (Wk. 13)

## CALCUTTA

### RELIGIOUS HOUSE: CALCUTTA

External: Area Council interchange and Week II PSU on E.G. curriculum result in year and quarter rationale, the first two weeks of full curriculum, and a replicable model for the other Ashram and bustee preschools.

Internal: Consensus on operating teams and internal life structures with new black board and notice board in place has House ready for new quarter. Holda Pratida, HDTI grad, visits.

Contradiction: Shifting focus from Ashram preparation to external engagement in the midst of Puja holiday month. (Wk. 13)

## SINGAPORE

### RELIGIOUS HOUSE: KUALA LUMPUR NEXUS

External: Nexus hosts meeting of Centrum and Area priors from south SEAPAC. Dr. and Mrs. Udekwu from Nigeria visit. David Elliot helps set-up and activate management and development computer systems.

Internal: Nexus has two great celebrations.

Contradiction: Getting on the road despite the myriad of decisions which must still be made to configure effectively. (Wk. 13)

### RELIGIOUS HOUSE: KUALA LUMPUR

External: Whole House participates in Singapore Area Council in Jakarta. Highlight is Imaginal Education Course in the midst of a week of reports and strategizing.

Internal: Fumiyo Tibera is welcomed as a new member of the Kuala Lumpur House. Ramanus Wan is formally received as an Order intern in a ritual at the Area Council.

Contradiction: Handling bureaucratic requirements of being a legal entity while keeping program thrust moving. (Wk. 11)

#### **RELIGIOUS HOUSE: MEDAN**

External: Team completes Bubun children's playground and it overflows with children. Village Credit System is launched with purchase of goats. The next phase of the consultancy on community self-help projects in Aceh is discussed with Mobil Oil Indonesia. District demonstration story is prepared for Indonesian film.

Internal: Return from Area Council with Gene Hunter and Achmad Rais is marked by big facility workday.

Contradiction: Knowing how to form a core group with corporate decision at district level. (Wk. 12)

#### **RELIGIOUS HOUSE: JAKARTA**

External: Area priors, Eunice and Sherwood, travel to Kuala Lumpur Region for regional planning — Quarter II and south SEAPAC Area Priors meeting of the Global Priory at Kuala Lumpur Nexus.

Internal: Emerging Generation activity increases as Dirk joins soccer team and Jessica runs for student council vice-president, while House wrestles with internal structures and space, punctuated by delivery of bright new refrigerator donation.

Contradiction: Getting practical enablement handled while focusing area/regional issues into enabling one regional program. (Wk. 13)

#### **RELIGIOUS HOUSE: UJUNG PANDANG**

External: Rice Research Institute for East Indonesia (LPPM) visits two cluster villages and plans with farmers for brand new (to Indonesia) rice demo for salty low land. Rice expert explains that before the Bontoa HDP, the LPPM had never worked directly with local farmers. The farmers of last year's double rice crop demonstration are planning, inviting and recruiting for cluster-wide planning for massive double rice program in the cluster this year. They push Agriculture Department to use vision, contradiction, etc. methods, not just speeches.

Internal: Three weddings, a religious fiesta for a new house (one of five being built this month) keep social calendar full. Raharjo's 30th birthday and writing of a *gogaranca* (double rice crop) song enhance week.

Contradiction: Preparing for farmers module in the district while enabling the cluster (sub-district) to shine before Area Council. (Wk. 9)

## **HONG KONG**

#### **RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Full Development team on the road deposits HK\$10,000 at close of Week 1. With entire Management Team in place, a mammoth amount of work is completed — O:E accounts are brought up to date, October 1st sustenance checks are mailed and ICA program allotments are disbursed.

Internal: The "Voice" (Jim Bell) joins with youth and Hong Kong Region to dub "*Spring comes Late*", a Chinese version of *Dallas*. Phone rings off the wall with people signing up for English classes.

Contradiction: Articulating the focused four-week maneuver that is key for catalyzing external mission. (Wk. 1)\*

#### **RELIGIOUS HOUSE: HONG KONG**

#### **RELIGIOUS HOUSE: KAOHSIUNG**

External: Summer Youth Program with four villages of Fang Liao Township ends with youth bicycle trip to Hai Ou as highlight of week. Team begins preparations for closing celebration and documentation. House sends out one of four six-week volunteers to return to family and college.

Internal: Birth of baby girl (yet un-named) to Marcus and Jaya Salve family with House reception is big event. Beautiful baby, mother and father rebounding well from whole experience in a strange hospital with a strange language.

Contradiction: Discerning real advantages upon which to build the new year's program. (Wk. 8)

#### **RELIGIOUS HOUSE: TAIPEI**

External: First Development trek of the year generates US\$14,000 in commitments for the year and US\$3,200 in hand for September.

Internal: Taipei staff returns from 1981-82 bi-regional planning in Hai Ou and proceeds immediately to PSU on comprehensive year's strategy for Taipei.

Contradiction: Establishing momentum for victory in a year in which new, untested programs and tasks are implemented. (Wk. 12)

#### **RELIGIOUS HOUSE: MANILA**

#### **RELIGIOUS HOUSE: CEBU**

External: First Economic Fair on the Island finishes with total participation of 300 people from all over the Island coming to Sudtonggan to witness one-day event that makes Sudtonggan people proud of what economic structure means to them. Fair features championship games of men's basketball and women's volleyball, in which clusters win most top prizes. Highlights are distribution of prizes by a guardian of Cebu in the afternoon and community social dance in the evening.

Internal: House garden is real demonstration to village as first harvest goes to demonstration kitchen. House celebrates the birth of Joannah Jayne Aguirang.

Contradiction: Looking forward on how to mobilize the next quarter. (Wk. 7)

#### **RELIGIOUS HOUSE: DAVAO**

External: Gaisano sends a sewing order for 113 electric fan covers and 100 dusters. Seven people from Ministry of Social Service attend the Mountain Cluster Festival. Two representatives attend the Philippines Council in Cebu.

Internal: Knutsen family arrives.

Contradiction: Seeking sewing orders from different customers. (Wk. 13)

## **TOKYO**

#### **RELIGIOUS HOUSE: TOKYO**

External: During a four-day circuit to Niigata Prefecture on the Japan Sea side, six towns and "the frame" are visited. Team holds the first of 12 Training Modules at Seibu Community College.

Internal: New Sunday Celebration gains a place in significance of the House with six guests attending, including Paul Maruyama who reports on his visit to Kemper.

Contradiction: Giving each action the quality demanded by the Japanese while pursuing comprehensive and intensive strategies. (Wk. 2)\*

#### **RELIGIOUS HOUSE: SEOUL**

External: LENS maneuver advances as mailing goes out, Mr. Kim Tae Dong agrees to chair LENS team and two guardians agree to be LENS faculty. Shell guardian begins series of visits to the cluster projects by guardians.

Internal: Regional team celebrates completed two-week RS-I pedagogy and Week II Imaginal Education focused on health, preschools, women and guardians, and sends out Lee Jung Min from Kwanyung Il Ri to global assignment.

Contradiction: Translating global vision and programs through screen of local culture and language. (Wk. 2)

**RELIGIOUS HOUSE: CHEONG WON**

External: Four Cluster village chiefs and auxiliary team go on site visit to Kuh Du E Ri and on research journey to Seoul. They see the possibilities of increasing village income through diversity of income-raising projects, such as strawberries, vinyl houses and cattle. They also learn methods and importance of using *ban* structures (stakes).

Internal: House goes to Seoul for Imaginal Education Training Week II which ends with regional celebration at USA 8th Army Officers Club.

Contradiction: Summarizing research on new income sources and breaking through to an initial victory. (Wk. 1)

**RELIGIOUS HOUSE: FUKUOKA**

External: Regional team meeting, with 15 present, includes a showing of the global film, four task force working groups and a grand celebration which goes on and on. Circuits continue with a fine one-day trip to Krume. LENS calls in Fukuoka reach 13 mark in three days.

Internal: Morning Collegiums are sparkling events featuring Cultural Research, study of the book, *MIRROR, SWORD AND JEWEL* by Singer, led by Japanese volunteer; training in module leadership; a World Report for Areas and Regions; and a Japanese lesson by another resident volunteer.

Contradiction: Coordinating LENS calling, module training, brochure production, newsletter writing, in such a way that volunteers are able to participate fully. (Wk. 1)

**RELIGIOUS HOUSE: OSAKA**

External: Regional Planning Meeting builds new spirit among the regional team members. Regional colleague Mr. Kobori makes appointments for circuits with the Chamber of Commerce Secretary General. Gestetner Paper Company in Tokyo offers to do INKIND typing of 12 modules in Japanese, and Osaka Gestetner agrees to print 19,000 sheets INKIND.

Internal: October self-support intensifies as House prints neighborhood English class flyer and distributes it through neighborhood newspaper.

Contradiction: Continuing to build regional team momentum by weaving together the threads of individual talents with the Regional Quarter Plan. (Wk. 1)

**RELIGIOUS HOUSE: SAPPORO**

External: LENS Symposium recruitment continues with tentative commitment from Sapporo Chamber of Commerce. Advisor sets up authorization visits with Sapporo City government for work in local neighborhood. Oyubari Youth Club does winter maintenance on community center (former ICA house).

Internal: Seiko Yanagisawa (long-time Yubari colleague) begins one month as a resident volunteer. Local colleague, Chako Arakawa, sets up six new neighborhood English classes for Carol Butcher. Roundtable group attends Indian movie produced by Satyajit Ray, followed by lively conversation at House. New management system enables getting stipends on time.

Contradiction: Allowing enough program flexibility, especially in LENS. (Wk. 13)\*

**SYDNEY****RELIGIOUS HOUSE: SYDNEY**

External: All publicity goes to the printer for *Third Wave* brochure, IERD invitation and letters. Out of 11 appointments there are 19 tentative yeses to the *Third Wave Seminar*. Follow-up at Qantas opens new LENS possibilities in different departments which are scheduled for reorganization.

Internal: House studies three chapters of *The Third Wave*, has workshop to decide integrated marketing pitch to include *Third Wave seminar*, LENS and development; Week II product is procedures for *Third Wave Seminar*. Cathy Bishop gives fine collegium on Phase I.

Contradiction: Releasing story and systems to FLOOD the month with appointments. (Wk. 1)

**RELIGIOUS HOUSE: MURRIN BRIDGE**

External: Key meeting with Coonchie enables residents to follow up job seminar preparation and woodwork industry issues. Visits to and from Lake Cargelligo (closest district town) reveal new openness.

Internal: Auxiliary enjoys Roundtable with poetry writing and finishes week with fish and chips celebration.

Contradiction: Arranging paint palette of activities to enable engagement at the kairotic moment. (Wk. 2)\*

**RELIGIOUS HOUSE: PERTH**

External: Team sets six LENS appointments with three sectors, and many more are in the works. Phone is installed in new facility in record time. Week II focuses on external maneuvers for the quarter.

Internal: Inkind victories for new facility include six carloads of furniture, windows, and carpet from an old building and 36 litres of paint. Heather Umbagai and Henny Ligtermoet are guests for evening meal. A fine three-course Italian meal celebrates Alan Hawke's 30th birthday.

Contradiction: Knowing where to home in to release advocacy and programme to happen with more missional alternatives than can be done effectively. (Wk. 1)\*

**RELIGIOUS HOUSE: ADELAIDE**

External: Development week is ready to launch with 15 appointments set up and a colleague has scheduled a "Disco" with all proceeds going to the ICA. Program invitation is sent out to mailing list for Roundtable, LENS Pedagogy and Evening at the Institute.

Internal: Great celebration to end the quarter features Pizza Party and piano and games at the Rees's. The regional team is signficated with the presentation to each family of the Symbolic Life Guide which includes time, designs and calendars as well as contexts for symbolic life.

Contradiction: Grasping the points of advantage and tying them into a focus to allow moving forward with them. (Wk. 13)

**RELIGIOUS HOUSE: MELBOURNE**

External: Completed report of Community LENS in the Western districts is ready for mailing to Department of Agriculture. Urban probe investigation is continued with another visit to a high-rise and a conversation with a community leader from Prahran.

Internal: Continuing with evening collegium, House "sits late" to name team and task responsibilities for quarter. After a Saturday and frenzied typing, House takes off for the film *Shogun*, pizza and conversation.

Contradiction: Targeting the community and the events to the urban probe. (Wk. 1)\*

**RELIGIOUS HOUSE: BRISBANE**

## SUVA

### RELIGIOUS HOUSE: APIA

External: Meeting with Salani Preschool teachers lays out a plan for village students to attend a three-day function of the National Preschool Association in the coming week.

Internal: Mechanized washing machine is finally located after four months of searching, and visa status once again requires immediate response. Mark Joseph Bushman is born.

Contradiction: Losing the forest of area priorities in the trees of the mundane. (Wk. 13)

### RELIGIOUS HOUSE: AGANA

External: Wotje trek report provides images of TASC "Branch Extension", while quarterly inventory sparks sales drive to deal with present realities of business financing. Honolulu Region guardian responds with \$1,000 pledge to development letter, sets up RSI and Community Forum, and commits time for a Honolulu development trek. House claims turf through a 30 mile "micro" tour (from Rita to Laura).

Internal: Marshall's inhabitants are shocked by news of Sadat's death. Interchange from Apia, Honolulu, and Chicago throws House expectations and quarter's timelines for a loop. House attends first *Kamen* (first birthday feast) and celebrates 30th year of ordination at House Church with Dick Engstrom, Director of the Marshalls Theological Seminary.

Contradiction: Embracing and allowing colleagues to embrace new possibilities, when the most soundly based expectations do not materialize. (Wk. 2)\*

## SAN FRANCISCO

### RELIGIOUS HOUSE: SAN FRANCISCO

External: Great week of calls setting up newly-created LEAP (Leadership Effectiveness and Applied Planning) program takes some to Salinas and Pittsburgh, while others set up one LENS and break ground on two others. Week II of "magical" task forces produces design of the LEAP brochure, inkind its printing and creates first San Francisco regional newsletter.

Internal: House celebrates Zenaidz Armas' 26th birthday, sets up inkind files and inkind bread. First Roundtable is broken loose with presence of two regional colleagues.

Contradiction: Doing depth research on possible program targets in region to break loose set-up calling. (Wk. 2)\*

### RELIGIOUS HOUSE: SEATTLE

External: The Regional Council culminates six weeks of experiments and probes, including a CS-I Course, depth conversations during Annual Appeal and a vocational workshop at a National Conference. Council consenses on five strategies for coming year which emphasize the push on Regional Center and Team Building. Friday night Roundtable continues to be spirit focus for regional team as new construct is begun and visitors and guests are encouraged.

Internal: Obergs visit from Vancouver for weekend. House-and-colleagues team launches office building cleaning contract which requires new timeline and secures one quarter of House budget.

Contradiction: Discerning critical implementaries at local level which will build necessary regional linkages. (Wk. 2)\*

### RELIGIOUS HOUSE: LOS ANGELES

External: House travels to San Francisco to plan a state-focus Community Mobilization Campaign, which is a 10-day LEAP (Leadership Effectiveness and Applied Planning) to be used with communities. House projects development and creates a GD-100 for the year.

Internal: Mr. Lee Jeong Rim arrives in Los Angeles. The first Roundtable highlight is the poem creation by everyone.

Contradiction: Making roles visible for the regional team to act out commitment they declared during Annual Appeal visits. (Wk. 1)\*

### RELIGIOUS HOUSE: PHOENIX

External: Regional team gathers at Phoenix Indian Center for uplifting Regional Council. Phoenix guardian, Evonne Von Boeck, gives tremendous "Vortex" talk and whole team finds commissioning by task forces significant symbolizing of covenant with old and new colleagues in the regional task. Mid-week meeting with Urban League representative to discuss possible contract to catalyze Minorities Engagement Conferences into ongoing coalition gives Communications Networking task force concrete image of urban guild.

Internal: House decides E.G. curriculum, even for only one, is a significant and enabling dynamic.

Contradiction: Creating the calendar and structures that enable the broad directions and specific program possibilities to coalesce into formation and action. (Wk. 1)

### RELIGIOUS HOUSE: PISINEMO

External: New submersible pump installed at Santa Cruz Farm triples output of water. Donated by ASARCO Mining and installed by Tribal agency, the value totals close to \$10,000.

Internal: Busy week of preparing report, while one VISTA departs, Walt Epley and Paul Noah arrive to help on projects, and Linda Estrella and Marvin Reitman arrive from Chicago.

Contradiction: Supporting fall plans by community leaders through doing tactics. (Wk. 1)\*

### RELIGIOUS HOUSE: BILLINGS

### RELIGIOUS HOUSE: DENVER

External: Seven new pledgers bring the total to 50. "Evening with Institute" brings forward eight new potential core from three metros and nine colleagues. Self-support PSU is held with Finance Committee of the team, and Regional Coordinating Unit (RCU) holds first meeting, prints and mails Council document by assignment.

Internal: Team decides to hold weekly Daily Office and Breakfast Collegium at House. Lyn Kiser, mother of Sara Allen, shows up twice this week and asks for global film showing in her home. House and program books are up to date.

Contradiction: Catalyzing total team to take total responsibility for the \$25,500 self-support for the year. (Wk. 2)\*

## EDMONTON

### RELIGIOUS HOUSE: EDMONTON

External: Annual Appeal gives opportunity to go throughout the Edmonton and Saskatoon Regions to meet colleagues. Fifty contributions result, including six new people contacted.

Internal: Attending a Canadian biographical play and a Mexican *fiesta* come at close of Annual Appeal. Securing a work visa is enabled by a new permeation job.

Contradiction: Journeying colleagues over the next year. (Wk. 13)

### RELIGIOUS HOUSE: ANCHORAGE

External: Team travels to Fairbanks and picks up commitments and future program possibilities with Delta Junction Church. Annual Appeal calling continues in Anchorage with a drop-in visit from old and dear colleague, Marsha Buck, who reports a new job that gives her access to whole state system of the handicapped programs in schools.

Internal: After visit to Selawik to close contracts for this year, the area prior spins on the internal life of the Order, giving House much food for thought.

Contradiction: Shifting from the Annual Appeal maneuver to Quarter II maneuvers when images are unclear. (Wk. 13)

**RELIGIOUS HOUSE: VANCOUVER**

External: House participates in Area Council in Edmonton. Regional team Thanksgiving feast celebration marks the launch of Quarter II.

Internal: House journeys to Seattle for business and participates in several sessions of the Seattle Regional Council.

Contradiction: Discerning direction needed in midst of varied program opportunities. (Wk. 3)\*

**RELIGIOUS HOUSE: WINNIPEG**

External: Quarter II gets off to a flying start, sending Marvin Hourie out to Global Academy after his congregation takes responsibility for raising necessary funds. October development reaches \$1,500 in first four days of the month as effects of Annual Appeal are felt across region. In midst of preparation for first "Guest Night" Week 2 at the House, the second "Guest Night" Week 3 is set up at a colleague's home in Brandon Metro.

Internal: House attends Area Council in Edmonton while a regional colleague Ken Gale picks up care of the older E.C. for Week II, and the regional team has House Church Sunday without House.

Contradiction: Holding tension between time consuming, strategically necessary immediacies and practices over against long-range planning, visioning and set-up. (Wk. 1)\*

**HOUSTON****RELIGIOUS HOUSE: HOUSTON**

External: Annual Appeal sparks over 100 visits and calls in the metros, culminating in a Sunday morning champagne brunch. While raising pledges totaling \$15,000, six opportunities for programs are uncovered and scheduled.

Internal: House life intensifies with securing of three jobs, building new wall, painting House front, hosting Indianahoma Outpost, and youth cluster celebrating.

Contradiction: Swimming in sea of confirmed programs and tantalizing possibilities without benefit of up-to-date guidance systems. (Wk. 13)

**RELIGIOUS HOUSE: DALLAS**

External: After Regional Council's creation of a tactical system, the Oklahoma City and Dallas Metro cadres create the implementaries for Quarter II. Preparation continues for first Area Guardians Meeting in Dallas, October 23-25, with mailing of guardian's letter.

Internal: Saturday night dinner at colleagues' home sets the stage as Dallas Metro celebrates The Challenge of the Future.

Contradiction: Creating a program that beckons the formation of a regional team. (Wk. 1)

**RELIGIOUS HOUSE: MEMPHIS**

External: Mailings go out — 78 invitations to Roundtable and 200 letters to colleagues announcing regional activities for Quarter II and the year 1981-82. Regional team is invited to do the training component of the annual Memphis Neighborhood Conference. Rod Hall raises over \$750 from regional colleagues toward his travel to Kenya.

Internal: New intern Carl Fiske is sent out to Global Academy, and four adults and one youth go to Houston Area Council. Anne Vosler (Order youth) leads collegium on meal finesse.

Contradiction: Transforming missional anxieties into missional urgencies and action. (Wk. 2)\*

**RELIGIOUS HOUSE: NEW ORLEANS**

External: Area Council preparation is focus of week with two troops sent to Houston for pre-preparation, fleshing out regional war board and with eight more sent Friday for Area Council participation. Excitement mounts over Black Engagement strategies circuit as call comes from Mansura, Louisiana, saying they are advertising the event on local radio and in local newspapers. Quality Work Life continues journey into phase two with visit of Louisiana Department of Health and Human Resources training director to Belle Chase State School and with send out of Carolyn Wells, Charity Quality Work Life staff, to Global Academy.

Internal: House continues push on inviting space maneuver with inkind victories in paint and light fixtures as well as cleaning out storage spaces in pre-preparation for Week 3 Week II paint trek.

Contradiction: Using Black Engagement Strategies circuit to call forth comprehensive participation. (Wk. 2)\*

**RELIGIOUS HOUSE: ATLANTA**

External: Eighty Annual Appeal visits produce 80% of bottom line. Annual Appeal calls reveal many program requests. Metro meeting produces both a deep level of participation and an opportunity for training.

Internal: House ends two weeks of Annual Appeal calls by attending a Greek celebration and chooses Good Work as study book for the quarter.

Contradiction: Launching effective circuit rationale with intensive power in face of extensive demands. (Wk. 13)\*

**RELIGIOUS HOUSE: MIAMI**

External: Meeting with North-East Planning Region highlights Jacksonville circuit, with the next step being a presentation to the Commission. Launch of the "Gateway to Latin America" volunteers orientation is initiated through Rollins College. Four regional team members attend Area Council.

Internal: Rod's birthday is celebrated with touch of Florida taste treats including key-lime pie.

Contradiction: Setting up the next circuit round while coordinating the immediate demands. (Wk. 2)\*

**CHICAGO****RELIGIOUS HOUSE: CHICAGO NEXUS**

External: North American Global Priors meet Wednesday and Thursday and are joined by REP (Regional Extension Prototype) priors Week II for mid-course strategy evaluation and re-direction.

Internal: Finance Commission collegium presents House with context and guidelines for 1981-82 financial goals.

Contradiction: Responding to unexpected explosion of programmatic demands exposes trained troop shortage. (Wk. 3)\*

**RELIGIOUS HOUSE: CHICAGO**

External: Fifth Citizens have surprise party at Corine's for Helen Eskridge's 55th birthday. Preschool presents testimony to the State to combat the cutbacks. The 5th City Community receives award for promotion of police and community relations. Follow-up of program marketing blitz results in continued momentum as four contracts for future programs are signed.

Internal: House celebrates birthdays, Jonathan Troxel's eleventh and Theo Mueller's 53rd, as close of day's construction of new dorms.

Contradiction: Creating imaginal models to hold complexity of campaign arenas. (Wk. 3)\*

**RELIGIOUS HOUSE: KANSAS CITY**

External: Midcrest local support maneuver is launched with group interview of Creston Lions Club, the first of a series in the Midcrest regional consult. LENS blitz preparation initiates flurry of calling for appointments, scramble to prepare materials for a quarter of "Re-imaged ICA Service".

Internal: Internal LENS for House begins to merge diverse activities and possibilities into one thrust.

Contradiction: Waiting for decisions rather than actively catalyzing consensus. (Wk. 2)\*

**RELIGIOUS HOUSE: MINNEAPOLIS**

External: In Program and Training, the IDS Supervisor Training in the basic group discussion model (art form), workshop leadership and corporate writing methods is in its fourth week. A new contract is developed for next phase of Minnesota's DOT Road Crew Supervisor Training, and a Manager's Training Course is designed for IDS. In Marketing and Product Development, the team receives two requests for proposals from the Minneapolis Chamber of Commerce for training and from the St. Paul Chamber of Commerce for planning Public Service Coordination with city, county and school officials.

Internal: Public Sector Roundtable team confirms Dr. Wayne Jennings, Principal of St. Paul Central High School, and Art Harkins, a futurist in education, University of Minnesota, as speakers for Trends in Public Education Roundtable.

Contradiction: Designing appropriate operating modes and rhythm of the regional team. (Wk. 2)\*

**RELIGIOUS HOUSE: ST. LOUIS**

External: Team launches program marketing blitz with key visits in East St. Louis and St. Louis regarding Imaginal Education, LENS and Training, Inc. Key contacts expand in order to set more appointments for Week 4.

Internal: Facility hunt ends victoriously and House resettlement begins.

Contradiction: Orchestrating a victory in the midst of preparation for marketing blitz, participating in the "REP" meeting, moving into new facility and on-going activities. (Wk. 2)\*

**RELIGIOUS HOUSE: DETROIT**

External: Partnership Conference meeting in Munising pushes new industries to the brink of launch into orbit. Computer comes through again by churning out personalized letters to follow up on Annual Appeal and push possibilities further. RS-1 recruitment rolls on with 15 yeses and regional team members listing and taking responsibility for more than 100 prospects.

Internal: Quarter's first Roundtable occasions a lively session of reflections on its dynamics and how it can be used as a mobile formation tool throughout the region.

Contradiction: Lining up promising list of targets for a breakthrough week of LENS marketing while juggling host of minutiae and performing a couple of prodigious feats on the side. (Wk. 1)

**RELIGIOUS HOUSE: CLEVELAND**

External: Major quarterly maneuver-building goes on in four metros this week, building on work done last week at Council of the Regional Team. Community Assembly in Collinwood neighborhood with RTA officials on Public Transit directions concludes series of 16 forums there.

Internal: Roundtable is experienced as helpful rehearsal of common memory, care for the individual journey and good fun by old and new colleagues in Cleveland and Columbus.

Contradiction: Integrating into a powerfully imaginal design all pieces of the emerging picture of the coming year. (Wk. 2)\*

**RELIGIOUS HOUSE: INDIANAPOLIS**

External: Indianapolis Metro Council takes form of all-night "Monking and Maneuvering" Odyssey with monk's bowl beginning at 6 p.m., Canonical Hours marking the time, standard maneuver methodology, and 6 a.m. feast to celebrate and reflect.

Internal: House attends large (350) International Missions Festival at Carmel United Methodist Church with ICA/EI display and holds House Church at Gary Drown residence afterward.

Contradiction: Picking the momentum building tactics for immediate implementation that will release an avalanche of formation in Quarter II. (Wk. 2)\*

**NEW YORK****RELIGIOUS HOUSE: NEW YORK**

External: Committed regional team, consisting of all sectors, phases and metros, creates bold concrete strategy for the year.

Internal: Internal life takes the shape of three working spheres, releasing a new gestalt of internal tasks.

Contradiction: Sorting out priorities and moving into missional configurations to act out priorities of the year. (Wk. 1)

**RELIGIOUS HOUSE: PITTSBURGH**

External: Using the grist from last week's regional council, House completes tactics and eventful timeline for the quarter. Two-year package for training is created during indicative meeting with representatives from Southwestern Community Action Council (Huntington, West Virginia), Charleston Housing Authority and Marshall University; this launches community cluster including urban and rural.

Internal: Town Meeting night is launched.

Contradiction: Establishing the rhythms and systems to engage regional team in multi-faceted thrust. (Wk. 1)

**RELIGIOUS HOUSE: ROCHESTER**

External: Team completes phase one of Annual Appeal with 50 visits covering 2500 miles and netting 36 pledges for over \$7600. Metro meetings in Binghamton and Rochester, consultation workshop with Rochester Jobs Incorporated, and Community Forum set-up meeting in Troy round out full week of program activity.

Internal: Facility moving celebration brings forth memories of people and events and toasts to the future of Rochester Metro and Region — with New York State wines.

Contradiction: Finding focal events to engage effectively the far-flung movemental colleagues across the state. (Wk. 13)

**RELIGIOUS HOUSE: PHILADELPHIA**

External: Cape Human Resources contracts with ICA to do all-day PSU revitalizing the image of that agency as follow-up to Living Room Dialogue. Regional team member, Allen Townsend, joins staff during circuit in Trenton Metro and visits key community leader to discern appropriate next steps for Atlantic City. Philadelphia Commission on Human Relations and two other agencies complete LRD series and decide to sponsor LRD with their staff and/or in the communities where they work.

Internal: Regional team participates in new Roundtable format and is excited and empowered by its content.

Contradiction: Continuing Annual Appeal follow-up while preparing for Regional Council, publication of regional newsletter, and doing set-up for Harrisburg circuit. (Wk. 1)\*

**RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: New universe of program possibilities is uncovered as regional team meets in Baltimore, Petersburg, Virginia, and Washington.

Internal: Internal life of regional team gathers momentum as 40 people participate in three Roundtables and House Church.

Contradiction: Creating regional team assignment design that focuses specific events and geographical responsibility. (Wk. 2)\*

**RELIGIOUS HOUSE: BOSTON**

External: Conversations and meetings with staff and students from Boston College (Jesuit), Boston Theological Institute (9-Seminary Consortium), Dartmouth, Harvard and Yale all point to growing consensus that opportunities for service are keystone to education and that the Institute has strong capability to enable this thrust. Student participation in Starks' workdays injects energy and style.

Internal: Presence of extended family enriches House life with visits from John and Elsa's parents and Pat Goad's sister providing many celebrative occasions.

Contradiction: Inventing more comprehensive economic mechanisms to meet urgent need for facility rehab and weatherization and Starks economic development. (Wk. 2)\*

**RELIGIOUS HOUSE: STARKS**

External: House plays key role in connecting Woodworks with furniture company which may produce ongoing chair order, participating in staffing the Rural Maine booth at well-attended "Common Ground Fair", and contacting towns people by helping out at the store. The three-session Pesticide Control Board Planning Retreat results in further entrees for ICA methods and a general letter of commendation. A training session and forum for coordinators of St. Joseph's Parish Outreach Workers initiates snowball effect of possibilities for the future.

Internal: House celebrates Wendy Rose's 31st birthday and Jim's securing a long-term substitute job teaching math. Trim on House is painted between downpours, raccoons and frost hit garden, and the first fire to warm house is started.

Contradiction: Moving Starks into new orbit through signifying Cornshop workdays rather than just keeping on. (Wk. 13)\*

**MONTREAL****RELIGIOUS HOUSE: MONTREAL**

External: Twenty-five maintenance workers at Habitations Jeanne Mance are excited about new role as ambassadors of the community and management and tenant representatives plan future forums.

Internal: Thanksgiving weekend sees arrival of many from the area and development team.

Contradiction: Completing plans that will get the quarter underway when urgent unexpected demands keep appearing. (Wk. 2)\*

**RELIGIOUS HOUSE: TORONTO**

External: All-day consultation with Area Supervisor and District Officer of Native Community Branch of Ministry of Culture and Recreation results in proposal design for training, forums and assembly within a "block" of communities as initial demonstration of method. Team spends week in Lorne HDP meeting with economic core leadership, updating books and correspondence and working on next-step decision on industries. Regional Council launches Roundtable with colleagues and creates one-year vision chart and five quarter maneuvers — Urban Structures Impact (keystone), Native Canadian Pilot, Movemental Engagement Deepening, Regional Development Expansion and Training House Procurement.

Internal: Chinese feast marks beginning of a victorious quarter as intern Susan Torok fills House with crates of ink and victories. Bill Edwards, lawyer and businessman, arrives from England, meets colleagues and assists in native communities consultation before the Global Academy. House sends Bill and Monique Le Guillou to Global Academy.

Contradiction: Clarifying operational modes for clarified plan. (Wk. 1)

**RELIGIOUS HOUSE: OTTAWA**

External: Visits with schools reveal excitement with CYF. Team receives tentative offer to create adult education curriculum for leadership development course in Quebec. Metro meeting begins to put form on Colloquy.

Internal: Repairs and "fix up" of House are rewarded with prospective buyers.

Contradiction: Transforming quarter plan from good ideas to programme commitment. (Wk. 2)\*

**RELIGIOUS HOUSE: HALIFAX**

External: Follow-up to Atlantic Potential results in Dalhousie Council presentation and numerous other program opportunities throughout the region. Ted Farrar and Jane Warren arrive to complete three-days of Liwi and Ledc book work. Lorne firemen individually buy formal firemen's uniforms, then show films and demonstrate fire safety and equipment to Lorne and Nash Creek schools during Fire Prevention Week.

Internal: Collegiums on guardian journey and R.E.P. impact team in new way. House completes Quarter II plan with comprehensive circuit rationale in place.

Contradiction: Getting commitments for program and self-support in order to place strategic anchors for year. (Wk. 1)

**MEXICO CITY****RELIGIOUS HOUSE: MEXICO CITY**

External: Area Mexico City holds the first Area Council ever in Latin America. Held in Conacaste, the council enables staff to experience wide-open possibilities of untouched regions and gives a clear picture of the geo-social reality of the area. Signing a new contract to teach computer methods in a Mexican bank reveals a difference of attitude between the public and private sectors — less nationalism in private sector.

Internal: Staff participates in the annual San Miguel Festival in Conacaste during Area Council and ends Council with a celebration complete with Mexican and Guatemalan dances.

Contradiction: Doing the fine brush work on yearly maneuvers after Area Council has given the broad strokes. (Wk. 1)

**RELIGIOUS HOUSE: GUATEMALA CITY**

External: Twenty-nine farmers travel to Santiago Sacatepequez and are deeply impacted by cooperative accomplishments of agricultural program. Wicker Industry returns loan of \$50.00 through sale of two easy chairs. Persistent efforts at refinements and accommodations to needs are crowned by resounding YES to Water Committee and its management plan from community assembly, attended by over 150 adults (and innumerable youngsters).

Internal: Another Friday Roundtable event (seventh in a row) with festive dinner and reading from *The Ancient of Days* core appreciated by twelve guests from community leadership core.

Contradiction: Facing severely limited crop marketing possibilities for agricultural program. (Wk. 7)

## HAVANA

### RELIGIOUS HOUSE: KINGSTON

External: First three LENS courses held in the Caribbean are with National Commercial Bank, Basic Services for Children, and the Diocese of Jamaica (Anglican), netting Ja \$11,100 in fees and creating a three-sector track record. Initial site selection begins for the Upper St. David's District Cluster with SDC landrover, and CIDA announces grant for cluster. Kingston Rotary Club makes site-visit to Woburn Lawn. Second regional team meeting of new year is held with report on Kenyan cluster replication.

Internal: House welcomes Hajega family, Augustine, Judy, Jacqueline, Susan and Moses, from Kenya. After doing a LENS on the area mission, House ends planning with maneuver creation, a PSU and assignments to Operations, Management and Development for Quarter II, with many celebrations interspersed. LENS team (Carl, Sherry, Thea and Wayne) does LENS pedagogy with House during visit.

Contradiction: Launching two major new programmes while maintaining recent breakthroughs and briefing a new team. (Wk. 13)

## LIMA

### RELIGIOUS HOUSE: LIMA

External: House and Project hosts Mrs. Elsa Barreda for a cooking class with 20 Azpitia women participating. Azpitia hosts first lady's Development team to explore options for electrification. ICA Peru receives tax exemption status.

Internal: House launches Roundtable with candlelight and original poetry.

Contradiction: Launching the quarter with unformed plan. (Wk. 1)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: Week-night school for symbolic and extended order begins with Federation of *Compesinos* promises cooperation. Final phase of Religious House construction is entered.

Internal: Rafael Davila visits newly-decored House.

Contradiction: Getting releasing rhythms established, then maintaining and flowing with them. (Wk. 13)\*

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: One-year maneuver of selling non-functioning panel van is finally realized. After 100 hours of "pounding the pavement", House finds temporary facility in central portion of Santiago called "*Barrio Chino*".

Internal: One half of House team battles with flu/bronchitis then flu/pneumonia in the midst of facility search and moving.

Contradiction: Trusting in the absurdity of walking on water while hearing ten good reasons why you should not even try. (Wk. 1)

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER II WEEK THREE

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports the Belgian government proposal for training in Maharashtra Phase III is submitted in nick of time with the help of the Brussels House and Operation Centrum — 67 pages of proposal for \$500,000 over four years. Chicago Week II planning clarifies status of Annual Appeal with report of \$1.11 committed toward the \$1.2 million. Bottom lines for the month are reworked when one area reports that they are within \$1,000 of bottom line at mid-month and would assume an additional amount. Production of “Religious Programme and Development” package promises new finesse in marketing and development from church sources. The key contradiction lies in the arena of turning programmatic victory into yet un-seen marks, lire, pesetas, francs, dollars, pounds, yen, rupees, shillings etc.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports Brussels prepares quarter plan for Third Wave study and Week II conversations on the Five Great Talks. A full year's *Journal* quotes, resulting from Nexus socials and extended task force work, are posted for final review. David McCleskey and George Walters attend several meetings regarding Rural Ventures, Inc. next steps, and the Black Engagement Strategy Team (BEST) launches PSU set-up in New Orleans. Religious Order consult evaluation reveals relevancy to many situations and needed push on training prowess. The key contradiction lies in the arena of structuring adequate review of post work by the broader centrum before sending it out to the Globe.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports a week of program activity, marketing strategizing and transforming of systems and space to hold programmatic and conciliar thrusts for year. Chicago discerns regional strategies using interviews and learnings from REP (Regional Extension Prototype) and North American Priors' meetings held in Chicago this week. Brussels prepares LENS maneuver report and Regional Colloquy planning procedures. Work begins on European guardians' mailing and training brochure. Extraordinary maneuvers in Chicago create construct for December Continental Council and in Brussels, consolidates publications, lays out year's calendar in guardians' letter and creates training brochure. The key contradiction lies in the arena of enabling internal briefing systems to do holistic thinking in light of cruciality of individual thinking.

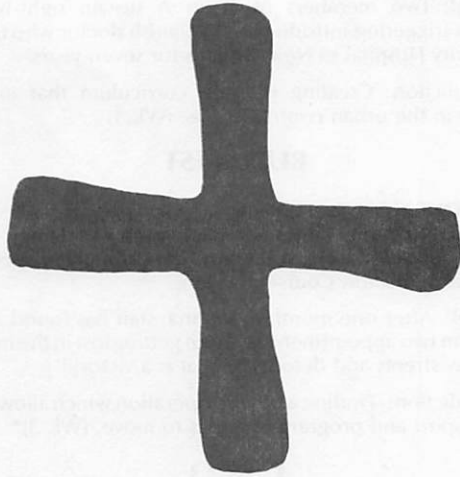
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports that Rafos visit allows clarity of Kenya legal and fiscal situation for future practical operations relating to Brussels Nexus and Kenya. Camera repair in the Global Publishing House ensures typesetting for the first year-long *Journal*, and storm window installation completion ensures continued cost-cutting at International Training Center. The September financial report for North America indicates best condition ever with a plus \$4,000 and vendors at 90 days and Order members to 30 days. Rome trek moves beyond bookkeeper training to training in consensus-building and maneuver-creating methods in the fiscal arena. The key contradiction lies in the arena of strengthening the team dynamic and maintaining momentum when year end and quarterly report pressure is off.

# THE GLOBAL ORDER REPORT

QUARTER II WEEK FOUR

October 19-25, 1981



## MADRID

### RELIGIOUS HOUSE: MADRID

External: Exciting Town Meeting in Mingorria (Avila) has villagers saying, "This is first meeting we had without fearing each other" and "where we could talk without being laughed at." Talk on ICA's work is given at Alicancante conference on "Social work in Spain". Mr. Fopkma, Holland guardian, visits, and *La Voz Iberica* is printed. Ministry of Culture says solid yes to working with ICA on C.Y.F.'s in Spain.

Internal: House has week of welcoming one-day old adopted baby, Hilding Erik Kristian Soderland, a new intern, Russell Fouts from London House, Connie Widyatma from Brussels, and Bill and Lucy from Alicante Conference.

Contradiction: Having financial base undergirded in midst of constant missional demands. (Wk. 2)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Capital Radio Advertising of V.O.W. (Volunteer Orientation Week) results in one visitor and four inquiries. Potential donor visits Isle of Dogs and decides to come for Roundtable. Brochures on CF, CYF, and V.O.W. sojourn programmes are completed with standard format. Tri-Centrol names April as date for LENS.

Internal: House sends Russell Fouts, sojourner of six months, to internship in Madrid House.

Contradiction: Getting LENS, Development/IERD, HDZ probe task forces off the ground while continuing to establish internal systems. (Wk. 2)\*

### RELIGIOUS HOUSE: GLASGOW

External: Liza Todd accompanies circuit team to Gordonstoun Public School, one of oldest and most exclusive in U.K., and sets up showing of global film. Team sets up other events and renews many contacts. At same time, Anne Marie Murphy spends half-term in Manchester and visits colleagues.

Internal: Sylvia Francis secures temporary typing job and is invited for three job interviews.

*The Philistines made another raid on Vale. Again David inquired of God, and God said to him, 'No, you must go up towards their rear; wheel round without making contact and come upon them opposite the aspens. Then, as soon as you hear the rustling sound in the tree-tops, you shall give battle, for God will have gone out before you to defeat the Philistine army.' David did as God commanded, and they drove the Philistine army in flight all the way from Gibeon to Gezer. So David's fame spread through every land, and the LORD inspired all nations with dread of him.*

*Chronicles 14:13-17*

Contradiction: Clarifying Glasgow Region objectives in order to inform everyone about Colloquy. (Wk. 3)\*

### RELIGIOUS HOUSE: BRISTOL

External: Volunteer Service Programme posters are sent to 50 libraries in County Dublin. Visit to lay co-ordinator for Third World Service of Swansea Deanery of Cardiff R. C. Diocese lays foundation for long-term cooperative effort. Bristol circuit is impacted by stature of local Black (West Indian) community leadership.

Internal: House care blitz creates new decor, quarter's practical vision chart, organized files and a new rabbit hutch.

Contradiction: Grounding quarter's vision in practical operational designs. (Wk. 1)

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Collegium on Vanves (local community of House) and focus for quarter produces maneuver statements on comprehensive strategy, practical research and imaginal support. Colleague donates photocopying of Regional Consult document and comments, "Don't thank me, I'm one of you." Development team and House build year's strategy for development in France.

Internal: First weekly self-support strategy session, over coffee on *Champs d'Elysees*, puts permeators into a milieu to which they must become accustomed and reveals creative relationships among marketing LENS, teaching English and researching computer industry.

Contradiction: Using encounters with French colleagues to catalyze the year's regional team. (Wk. 2)\*

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: Centurms continue presence in six locations and experience getting concrete thrusts going on a number of fronts.

Internal: Presence and then send out of Oyler family to Kenya occasions celebration of power of Global Order to respond to situations.

\* NOTE: The \* indicates the first printing of a new report.

Contradiction: Creating eventfulness that declares corporate thrust of Nexus in continent and signals end of "positioning" phase. (Wk. 2)

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Fulfillment is here and now — second Women and Work Seminar (8 to 60) is held; CIDA proposal for researching Women in Development is sent in; and Youth Forum in neighborhood community results in two more forum dates set. English teachers guild establishes House as self-supporting; circuit to Charleroi Metro sets up another forum for November; and Newsletter goes out in three languages. Working with United Way: Belgium exposes staff to Christian national corporation leaders.

Internal: Long conversations on individual colleague spirit care dominate internal life.

Contradiction: Discerning, amidst the ten arenas of mission, what The victory of this quarter is. (Wk. 3)\*

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Training of local core for leadership in Ludwigshafen local symposium marks ICA catalytic role in development in the '80s. Set-up meeting for planning retreat in Wurzburg and continuation of Declaration PSU with local colleagues familiarize new staff with local turf.

Internal: Katherine returns from three weeks of LENS break-open maneuver in London and reports LENS as being something everyone can market and teach.

Contradiction: Creating image, story and strategy for quarter in order to operate effectively with a new regional team. (Wk. 2)

#### **RELIGIOUS HOUSE: AMSTERDAM**

External: Colleagues Jan Joosten and Jos Willemse join House in planning and translation work for the coming Formation Colloquy while the search for an adequate facility to hold the event claims time and brooding. Local parish priest proves a helpful friend when he says yes to enabling the set-up for the Colloquy.

Internal: Regional colleague joins in spirit conversation around a monk's bowl during fast. House takes a night for celebrating with inkind meal at McDonald's in Amsterdam.

Contradiction: Continuing missional task with inadequate self-support and little regional development base. (Wk. 2)

#### **RELIGIOUS HOUSE: BERLIN**

External: Visits to three structures which may be the focus of Berlin program this year highlight development week.

Internal: House sends Shirley to Spain for LENS push and receives Steve Kamadi from Jakarta Region for a day's visit.

Contradiction: Creating some "gathered" dynamic in a team so scattered that local training is jeopardized. (Wk. 3)\*

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: House launches recruitment and inkind for first in-house religious order training seminar. Over 100 flyers are delivered across Rome, enabled by repair of blue Fiat. Long-due repayment by Termine to ICA comes through and financial systems are brought up to date during management trek.

Internal: Development team arrives in time for another fast day.

Contradiction: Getting registrations nailed down as key to catalysing fund-raising and inkind, and other arenas related to seminar set-up. (Wk. 2)\*

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Development team visits Swedish International Agency in Stockholm initiating new entry for future funding. One of World Health Organization chiefs, Mademoiselle Antoinette Mercier, invites Liz to lunch and talks through next strategies with W.H.O. and then visits House and offers her services. House creates timeline for Quarter II packed with events.

Internal: Two members of Team A sustain right-handed injuries triggering introduction to Danish doctor who trained at Charity Hospital in New Orleans for seven years.

Contradiction: Creating relevant curriculum that engages people in the urban contradictions. (Wk. 1)

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: Visit with key Lutheran pastor and family opens church educational networks and lends support to upcoming Imaginal Education Course in Wien.

Internal: After one month in Vienna, staff has found way to and from two appointments without getting lost in the maze of one-way streets and detours — that is a victory!

Contradiction: Finding a base of operation which allows both self-support and program activities to move. (Wk. 3)\*

### **CAIRO**

#### **RELIGIOUS HOUSE: GIZA**

External: Team completes Sheik Ali water system and moves to desert town of Sanour. Abu Salah leadership request water system installation, giving possibility for expansion to another cluster.

Internal: House celebrates completion of Quarter I timeline with a party and commissioning of new teams.

Contradiction: Moving on quarter's contradiction of regional authorization when two of three Minia Region governors are changed as part of new national reforms. (Wk. 13)

### **ABIDJAN**

#### **RELIGIOUS HOUSE: ABIDJAN**

External: Brobo circuit team initiates training center dynamic in the Village Development Cluster (V.D.C.), while Abidjan team discovers untapped, high-demand market for short-term English language programmes.

Internal: After one year wait, the telephone company starts to plant the poles and lay the line to the House.

Contradiction: Implementing actions that push the V.D.C.'s (Village Development Cluster) toward radically new modes of development without gimmickery and without simplistic, out-moded results. (Wk. 2)\*

### **LAGOS**

#### **RELIGIOUS HOUSE: LAGOS**

External: Week's focus on development yields N 1,000 (U.S. \$1,500) from large Lagos Corporation. LENS is set up with a community organization for the end of October. New team members visit key sponsors, Bishop Kale and Archdeacon J.O.A. Ajayi in Ijebu-Ode in Ogun State.

Internal: House and team experience day of discontinuity as Nigeria celebrates 21 years of Independence and the second anniversary of the second Federal Republic. Owolola is sent out for five days to work on marriage plans with extended family.

Contradiction: Uncertainty about model for HDTs recruitment and contacts to set up forums for authentic field training experience makes clear the need to formulate the urgent story that frees movement on all fronts. (Wk. 1)\*

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Diamond of Zambia Assembly decides on five keystones for this quarter. Coca Cola Zambia delivers Diamond of Zambia signboards for cluster villages and approves big two-sided hoarding at Great North Road for Kapini. Regional programme extension takes place with a trek to the Copperbelt and "yases" for LENS in October and November.

Internal: House sends out five N.R.D.C. students with dinner party after their eight-week stay in Kapini and welcomes the Bleadon-Castro family.

Contradiction: Maintaining creative tension of time and troops with three areal strategies. (Wk. 1)

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: Staff receives enthusiastic approval from Machakos District Commissioner and Divisional Officer for starting divisional impact system which will involve 198 villages and 189,637 people. UNICEF, HABITAT and German AID visit Kabiro and discuss doing similar urban slum projects throughout Nairobi. Six key health caretakers go through 40-hour Ambulance Training Course. Three youth set Kabiro brick making record — one brick in twenty seconds.

Internal: House hosts one-thirtieth of total Kenya mainland Chinese community in Kenya for slide show, taking lead in implementing China Memorial, which culminates a week of post and internal life planning.

Contradiction: Releasing national authorization and development to match new leaps in national program. (Wk. 1)\*

### RELIGIOUS HOUSE: KALWANI SHAMALAGO

External: Senende Sub-location circuits all begin while another team sets up Hamisi "A" Sub-location for cluster consult and a third team selects new village, Hawinga in Siaya District, for H.D.P.

Internal: House makes new housing assignments as rest of troops show up, and House moves into three additional rooms with one room becoming great new, large, collegium room — week is embraced with a great shish-kabab celebration.

Contradiction: Creating viable training systems to allow new troops to pick up its new tasks. (Wk. 2)\*

### RELIGIOUS HOUSE: MUGUMOINI

External: Newly-opened clinic has another record-breaking attendance of over 300 people for the second week. District Commissioner says "yes" to beginning the Muthithi Location Cluster Project, and village surveys begin in Giathaini Sub-Location.

Internal: Mugunaini House becomes a Section House with the arrival of eight new people and two days of inking utensils which net 500/- worth of implements and supplies.

Contradiction: Getting new troops on the road to do cluster preparation with the momentum required. (Wk. 1)

### RELIGIOUS HOUSE: MOMBASA

### RELIGIOUS HOUSE: KAMWELENI

External: Site selection is finalized for new HDP in Kitui District. Quarter's first cluster circuits in Muputi result in quarter plans created by 18 of the villages. Soil conservation campaign continues with 500 terraces (17,200 meters) in past month. Section circuits are completed to four villages and new sub-location leaders meeting is held to launch Location Cluster in Chongi Location, Kilifi District, Coast Province.

Internal: Quarter circuit training for Muputi team is completed and Project Directors Meeting is held for section one in Kamweleni and one in Vwewwesii for coast projects.

Contradiction: Creating story that combines village and government priorities so the operation of projects can be viewed as common thrust, not over against each other. (Wk. 2)\*

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

External: Nexus travels to Chikhale for great *shramadam* (workday) to prepare for next week's *Bhoomi Pujan* (ground-breaking ceremony) for new training centre. Cluster Actuation PSU includes three areas and two centrums. Imaginal Education Pedagogy includes 16 from Nexus as Course Mode is initiated for the year and three demonstration courses are prepared for next three weeks.

Internal: *Dessera* celebration makes Roundtable a fine event with special food and story of the celebration. Phase I begins curriculum of making toys, starting with two big beautiful wooden fire engines.

Contradiction: Determining appropriate style of the centrums necessary in the regions. (Wk. 2)\*

### RELIGIOUS HOUSE: BOMBAY

## DELHI

### RELIGIOUS HOUSE: DELHI

External: House participates in a week of greatly varied activities by hosting Professor and Mrs. Udekwa, attending Nigerian High Commission Independence Day celebration and conducting Sikror site visit with 25 people.

Internal: House sends Alan to Bombay for I.E.R.D. PSU, welcomes back Prakash family, and celebrates Gandhi's birthday anniversary with a collegium conversation and Roundtable drama with three unexpected guests. Inkind donations of coffee, Milkmaid, chicken broth, sheets and towels are received.

Contradiction: Synchronizing area strategy with continental strategy. (Wk. 1)

## MADRAS

### RELIGIOUS HOUSE: HYDERABAD

External: Preparation for Week 2 areal and regional circuits happens at the same time as VST (Vasir Sultan Tobacco Company) hires former ICA staff member Drugiah for Nadlapur continuity. Both preschool attendance and water tower completion receive new surge of activity. Stuart is sent to Bombay to participate in International Exposition on Rural Development PSU.

Internal: New quarter is off to a great start with a full day E.G. curriculum, new office space, corporate decor and a fine Roundtable.

Contradiction: Moving from active role in doing Nadlapur to using Nadlapur as a springboard for area activity. (Wk. 1)\*

## CALCUTTA

### RELIGIOUS HOUSE: CALCUTTA

External: Area Council interchange and Week II PSU on E.G. curriculum result in year and quarter rationale, the first two weeks of full curriculum, and a replicable model for the other Ashram and bustee preschools.

Internal: Consensus on operating teams and internal life structures with new black board and notice board in place has House ready for new quarter. Holda Pratida, HDTI grad, visits.

Contradiction: Shifting focus from Ashram preparation to external engagement in the midst of *Puja* holiday month. (Wk. 13)

## SINGAPORE

### RELIGIOUS HOUSE: KUALA LUMPUR NEXUS

External: House hits the road looking for new housing and beginning first self-support consultancy. Half of the Nexus is on circuits in five regions.

Internal: Quarter II internal life models are in place, and House hunting results in near decision to move.

Contradiction: Creating symbolic life that weaves together internal and external into one missional thrust. (Wk. 2)\*

### RELIGIOUS HOUSE: KUALA LUMPUR

External: Combination Nexus and Area team completes two out of six scheduled sessions of LENS Pedagogy with management staff from Bank Pembangunan — a government-run bank committed to increase participation of Malays in the economic sector. Development week and LENS marketing focuses team in Kuala Lumpur Metro. One-year research visas are secured for the Welch family and Romanus Wa'u.

Internal: Pattie Henschen arrives en route to assignment in Bontoa. First Roundtable of a new ten-week series is attended by three metro colleagues.

Contradiction: Coming at tasks via a winning model for completion instead of just making progress. (Wk. 1)\*

### RELIGIOUS HOUSE: MEDAN

External: Team completes Bubun children's playground and it overflows with children. Village Credit System is launched with purchase of goats. The next phase of the consultancy on community self-help projects in Aceh is discussed with Mobil Oil Indonesia. District demonstration story is prepared for Indonesian film.

Internal: Return from Area Council with Gene Hunter and Achmad Rais is marked by big facility workday.

Contradiction: Knowing how to form a core group with corporate decision at district level. (Wk. 12)

### RELIGIOUS HOUSE: JAKARTA

External: Week of private, government and voluntary sector framing firms up. Sir Lindsey Trek week enables colleague to give \$2,400, advances government agreement negotiation process, reveals a network in place which had been unknown to staff, and offers cooperation with CARE and the Asia Foundation. Year-end report to YPM is submitted so that funding for next year can now begin. Eunice is sent to Bontoa to prepare villagers to be in a movie.

Internal: Visit with colleague of Indonesian Estate Companies opens door to regional based self-support in all four regions in the form of two English-teaching and one cotton-growing consultancies. House guests include Ruth Levin for Roundtable and Patricia Henschen on her way to Bontoa. PSU on sojourn program and collegium on creating legal Indonesian association ground House in new scope and scale of work in Indonesia.

Contradiction: Structuring tension between the necessary long and short-range tactics, both of which need to be done now. (Wk. 2)\*

### RELIGIOUS HOUSE: UJUNG PANDANG

External: Rice Research Institute for East Indonesia (LPPM) visits two cluster villages and plans with farmers for brand new (to Indonesia) rice demo for salty low land. Rice expert explains that before the Bontoa HDP, the LPPM had never worked directly with local farmers. The farmers of last year's double rice crop demonstration are planning, inviting and recruiting for cluster-wide planning for massive double rice program in the cluster this year. They push Agriculture Department to use vision, contradiction, etc. methods, not just speeches.

Internal: Three weddings, a religious fiesta for a new house (one of five being built this month) keep social calendar full. Raharjo's 30th birthday and writing of a *gogaranca* (double rice crop) song enhance week.

Contradiction: Preparing for farmers module in the district while enabling the cluster (sub-district) to shine before Area Council. (Wk. 9)

## HONG KONG

### RELIGIOUS HOUSE: HONG KONG NEXUS

External: Management and Hong Kong Region team up with "The Man Who Cares" from Arthur Anderson to get ICA audit down the road. Manila Region and Development make a winning entre into the Chinese Hongs while in Hong Kong. An Australian colleague drops by to share "local" China news and contacts gleaned from a tour to the ninth continent.

Internal: House "opens" to receive students in English classes, and businessman and teacher plan with management to do a computer demonstration as part of the self-support maneuver.

Contradiction: Determining role of the Nexus in creating a demonstration that supports each region in its formation effort towards the HDZs. (Wk. 2)\*

### RELIGIOUS HOUSE: HONG KONG

External: Programs focus on training as House is asked to design Town Meeting training for Hong Kong corporation managers who have previously participated in a company LENS and to train a social service agency in methods. House trains and engages three Chinese women who volunteer to spend their one day off working in Nam Wai.

Internal: Self-support gets boost as Jack "J.R." Ballard takes part-time job dubbing English dialogue for a Chinese soap opera, and Louise increases English language classes to 12 a week for 20 students.

Contradiction: Finding indicative need that will engage regional task force and sojourners in formation of a regional demonstration. (Wk. 2)\*

### RELIGIOUS HOUSE: KAOHSIUNG

External: Summer Youth Program with four villages of Fang Liao Township ends with youth bicycle trip to Hai Ou as highlight of week. Team begins preparations for closing celebration and documentation. House sends out one of four six-week volunteers to return to family and college.

Internal: Birth of baby girl (yet un-named) to Marcus and Jaya Salve family with House reception is big event. Beautiful baby, mother and father rebounding well from whole experience in a strange hospital with a strange language.

Contradiction: Discerning real advantages upon which to build the new year's program. (Wk. 8)

### RELIGIOUS HOUSE: TAIPEI

External: Two major sponsors affirm continuing Human Development Program in Taiwan. ICI pays a site visit to Hai-Ou and A.P.L. (American President Lines) pledges increased support in 1982.

Internal: House hosts Monique Dion on way to Global Academy via Japan. ICA office is empowered with inked "shocking pink" telephone and "sky blue" typewriter.

Contradiction: Locating and dialoguing with arena of depth transformation that is going on while having to push ahead with the mission. (Wk. 1)\*

#### RELIGIOUS HOUSE: MANILA

##### RELIGIOUS HOUSE: CEBU

External: First Economic Fair on the Island finishes with total participation of 300 people from all over the Island coming to Sudtonggan to witness one-day event that makes Sudtonggan people proud of what economic structure means to them. Fair features championship games of men's basketball and women's volleyball, in which clusters win most top prizes. Highlights are distribution of prizes by a guardian of Cebu in the afternoon and community social dance in the evening.

Internal: House garden is real demonstration to village as first harvest goes to demonstration kitchen. House celebrates the birth of Joannah Jayne Aguirang.

Contradiction: Looking forward to mobilizing next quarter. (Wk. 7)

##### RELIGIOUS HOUSE: DAVAO

External: Sewing factory delivers 100 dusters and 113 electric fan covers to Gaisano. Quarter weighing report is completed.

Internal: House workday applies fertilizer to Bagrass trees.

Contradiction: Getting all the preschool gardens "flowering". (Wk. 1)\*

## TOKYO

##### RELIGIOUS HOUSE: TOKYO

External: During a four-day circuit to Niigata Prefecture on the Japan Sea side, six towns and "the frame" are visited. Team holds the first of 12 Training Modules at Seibu Community College.

Internal: New Sunday Celebration gains a place in signifying the events of the House with six guests attending, including Paul Maruyama who reports on his visit to Kemper.

Contradiction: Giving each action the quality demanded by the Japanese while pursuing comprehensive and intensive strategies. (Wk. 2)

##### RELIGIOUS HOUSE: SEOUL

External: LENS maneuver advances as mailing goes out, Mr. Kim Tae Dong agrees to chair LENS team and two guardians to be LENS faculty. Shell guardian begins series of visits to the cluster projects by guardians.

Internal: Regional team celebrates completed two-week RS-I pedagogy and Week II Imaginal Education focused on health, preschools, women and guardians, and sends out Lee Jung Min from Kwanyung Il Ri to global assignment.

Contradiction: Translating global vision and programs through screen of local culture and language. (Wk. 2)

##### RELIGIOUS HOUSE: CHEONG WON

External: Second meeting of Regional Team in Cheong Ju Metro is held with 29 present — 1/3 public and private sectors, 1/3 local village leaders and 1/3 volunteers. Village leaders give reports on red pepper marketing research and their site visit to Kuh Du E Ri, and volunteers offer to assist with direct pepper buying. Villagers stay late to prepare their requests for funding help from Seoul International Women's Association.

Internal: Han Kyung Ae arrives from Kuh Du E Ri to join staff, and Park Jung Woo sojourns for one week to enable preschool launching.

Contradiction: Catalyzing the villagers to decide and act on new income projects with their own money while applying for new loans. (Wk. 2)\*

##### RELIGIOUS HOUSE: FUKUOKA

External: Program preparation work goes full speed with LENS mailing (addresses in Japanese), Training Modules work, Global Language School preparation, and translation of regional newsletter articles. Trip to Kitakyushu introduces Reeses to Joseph Iida and Mr. Kudo. Letters to Korean colleagues inviting them to visit are presented to Korean Embassy.

Internal: New teaching job begins for Joyce, and David teaches special *Iizuka Obunsha* school. Bob runs in 6 Km. race with Japanese winner of the Boston Marathon. House celebrates with Chinese meal and city walking tour.

Contradiction: Completing publicity materials to accelerate recruitment for programs. (Wk. 2)\*

##### RELIGIOUS HOUSE: OSAKA

External: Global film translated into Japanese is ready to be shared throughout area. Osaka Chamber of Commerce and Industry agrees to support upcoming LENS Symposium through their newsletter. ICA advisor, Mr. Kobori, continues to send lists of possible LENS participants.

Internal: English classes grow as students come to the Training Center. Saturday morning workshop on methods of presenting a collegium helps staff and sojourners alike to think through journey and purpose of collegium.

Contradiction: Holding tension between accelerating self-support and doing the circuits. (Wk. 2)\*

##### RELIGIOUS HOUSE: SAPPORO

External: LENS Symposium recruitment continues with tentative commitment from Sapporo Chamber of Commerce. Advisor sets up authorization visits with Sapporo City government for work in local neighborhood. Oyubari Youth Club does winter maintenance on community center (former ICA house).

Internal: Seiko Yanagisawa (long-time Yubari colleague) begins one month as a resident volunteer. Local colleague, Chako Arakawa, sets up six new neighborhood English classes for Carol Butcher. Roundtable group attends Indian movie produced by Satyajit Ray, followed by lively conversation at House. New management system enables getting stipends on time.

Contradiction: Allowing enough program flexibility, especially in LENS. (Wk. 13)

## SYDNEY

##### RELIGIOUS HOUSE: SYDNEY

External: Gorgeous *Third Wave* brochure comes back from the printer. Two weeks of appointments generate 30 tentative yeses to the *Third Wave Seminar*. Sister St. Jude of Sisters of Charity tells victory story of April GSF in Liverpool, plus committing herself and two other people from the Liverpool community to the *Third Wave Seminar*.

Internal: Week II blitz around collegium table breaks back of a momentous mailing project that will push programming down the road — blitz is aided by aroma and taste of good coffee ala gift coffee maker and leisure strolls on the cleaned-up terrace.

Contradiction: Increasing momentum of phone calls and visits while maintaining backup for total campaign. (Wk. 2)\*

##### RELIGIOUS HOUSE: MURRIN BRIDGE

External: Key meeting with Coonchie enables residents to follow up job seminar preparation and woodwork industry issues. Visits to and from Lake Cargelligo (closest district town) reveal new openness.

Internal: Auxiliary enjoys Roundtable with poetry writing and finishes week with fish and chips celebration.

Contradiction: Arranging paint palette of activities to enable engagement at the kairotic moment. (Wk. 2)

#### **RELIGIOUS HOUSE: PERTH**

External: Team sets six LENS appointments with three sectors, and many more are in the works. Phone is installed in new facility in record time. Week II focuses on external maneuvers for the quarter.

Internal: Inkind victories for new facility include six carloads of furniture, windows, and carpet from an old building and 36 litres of paint. Heather Umbagai and Henny Ligtermoet are guests for evening meal. A fine three-course Italian meal celebrates Alan Hawke's 30th birthday.

Contradiction: Knowing where to home in to release advocacy and programme to happen with more missional alternatives than can be done effectively. (Wk. 1)

#### **RELIGIOUS HOUSE: ADELAIDE**

External: Mt. Gambier colleagues send \$200 in mail following trek through the metro. LENS letter of introduction goes to South Australia companies with over 500 employees. House sends Howard Stoner to Darwin to participate in LENS for two weeks.

Internal: House completes its off-beat week by taking trip through the Barossa Valley where grapes are grown, wine is made and tasted in the wine cellars.

Contradiction: Finding the right ways to win when it always seems the wrong time on the calendar. (Wk. 3)\*

#### **RELIGIOUS HOUSE: MELBOURNE**

External: Completed report of Community LENS in the Western districts is ready for mailing to Department of Agriculture. Urban probe investigation is continued with another visit to a high-rise and a conversation with a community leader from Prahran.

Internal: Continuing with evening collegium, House "sits late" to name team and task responsibilities for quarter. After Saturday of frenzied typing, House takes off for the film *Shogun*, pizza and conversation.

Contradiction: Targeting the community and the events to the urban probe. (Wk. 1)

#### **RELIGIOUS HOUSE: BRISBANE**

### **SUVA**

#### **RELIGIOUS HOUSE: APIA**

External: Visit with New Zealand ICA board members Jeff Whittaker and John Heaslip of Union Carbide indicates interest in LENS, IERD and funding for Polynesian training programmes. Salani Preschoolers and parents attend opening of Western Samoa Preschool Association playground, and they ride the ferris wheel. \$1,000 worth of inkind truck parts arrive from Burns Philip for Salani truck repair.

Internal: House celebrates return of whole staff including Mary Laura and Mark Joseph in midst of visa extension and washing machine purchase.

Contradiction: Sorting through all possibilities knocking on the door. (Wk. 1)\*

#### **RELIGIOUS HOUSE: AGANA**

External: Metro trip to Wotje outer-island TASC branch store highlights first week of consultancy with TASC (Trans Atoll Service Corporation, MHDP). Courtesy visits to Rev. Jude Samson, UCC of the Marshall Islands, and Fred Naroun, KITCO Manager, reveal appreciative and supportive friends while Attorney General enables possibility of visas without tedious process of securing work permits.

Internal: Dick and Nan Engstrom, Marshall Islands Theological School, drop by and are impressed by transformation of space, and they expectantly await resumption of Roundtable and Common Meal dynamics. House hosts Headstart nurse as first formal dinner guest, duly registered in House guest book.

Contradiction: Creating unified image of House as both functional ICA consultants' residence and visible exemplary religious house. (Wk. 1)\*

### **SAN FRANCISCO**

#### **RELIGIOUS HOUSE: SAN FRANCISCO**

External: First program set for new year is LENS in Sanger, California, scheduled for November 11-13, sponsored by the City Council and Chamber of Commerce. First newsletter is made print-ready to launch Regional Communications System.

Internal: House life is marked by completion of Internal Life Guide and creation of E.G. curriculum emphasizing wonder of life, as demonstrated by transformation of E.G. space with two different colors of bright paint.

Contradiction: Moving rapidly on setting up program reveals far out-stripped logistical support base. (Wk. 3)\*

#### **RELIGIOUS HOUSE: SEATTLE**

External: The Regional Council culminates six weeks of experiments and probes, including a CS-I course, depth conversations during Annual Appeal and a vocational workshop at a National Conference. Council consenses on five strategies for coming year which emphasize push on Regional Center and Team Building. Friday night Roundtable continues to be spirit focus for regional team as new construct begins and visitors and guests are encouraged.

Internal: Obergs visit from Vancouver for weekend. House-and-colleagues team launches office building cleaning contracts which requires new timeline and secures one quarter of House budget.

Contradiction: Discerning critical implementaries at local level which will build necessary regional linkages. (Wk. 2)

#### **RELIGIOUS HOUSE: LOS ANGELES**

External: Broad engagement across metros includes successful LEAP (Leadership Effectiveness and Applied Planning), a ten-day program for communities serious about their future; marketing calls in four communities; final arrangements for Tulare Leadership Assembly including inkind calls made by Richgrove residents. Thirty people accept assignments for next week's LENS tutorial. Pyramid of commitment (of the Annual Appeal) births engagement swirl for regional team participation.

Internal: Finances collegium reveals revolutionary significance of internal life structures, and Ken begins university teaching on Wednesday nights. Whole House rejoices in freedom of the city, celebrating at Los Angeles street scene fair.

Contradiction: Turning program breakloose into a polished campaign that catalyzes whole regional year. (Wk. 1)\*

#### **RELIGIOUS HOUSE: PHOENIX**

External: Regional team gathers at Phoenix Indian Center for uplifting Regional Council. Phoenix guardian, Evonne Von Boeck, gives tremendous "Vortex" talk and whole team finds commissioning by task forces significant symbolizing of covenant with old and new colleagues in regional task. Mid-week meeting with Urban League representative to discuss possible contract to catalyze Minorities Engagement Conferences into ongoing coalition gives Communications Networking task force concrete image of urban guild.

Internal: House decides E.G. curriculum, even for only one, is a significant and enabling dynamic.

Contradiction: Creating calendar and structures that enable broad directions and specific program possibilities to coalesce into formation and action. (Wk. 1)

#### **RELIGIOUS HOUSE: PISINEMO**

External: Pisinemo Development Authority, local economic vehicle, is approved by District and Tribal Councils in the same week! New submersible pump, installed at the farm, increases gallons pumped per minute by 150%.

Internal: House attends Phoenix Regional Council and returns with two visitors. House spends day at Organ Pipe National Monument, scaling the desert landscape.

Contradiction: Prioritizing demands on auxiliary time to operate effectively on all fronts. (Wk. 3)\*

#### **RELIGIOUS HOUSE: BILLINGS**

##### **RELIGIOUS HOUSE: DENVER**

External: Seven new pledgers bring the total to 50. "Evening with Institute" brings forward eight new potential core from three metros and nine colleagues. Self-support PSU is held with Finance Committee of the team, and Regional Coordinating Unit (RCU) holds first meeting, prints and mails Council document by assignment.

Internal: Team decides to hold weekly Daily Office and Breakfast Collegium at House. Lyn Kiser, mother of Sara Allen, shows up twice this week and asks for global film showing in her home. House and program books are up to date.

Contradiction: Catalyzing total team to take total responsibility for the \$25,500 self-support for the year. (Wk. 2)

### **EDMONTON**

#### **RELIGIOUS HOUSE: EDMONTON**

External: Annual Appeal gives opportunity to go throughout the Edmonton and Saskatoon Regions to meet colleagues. Fifty contributions result, including six new people contacted.

Internal: Attending a Canadian biographical play and a Mexican *fiesta* come at close of Annual Appeal. Securing a work visa is enabled by a new permeation job.

Contradiction: Journeying colleagues over the next year. (Wk. 13)

#### **RELIGIOUS HOUSE: ANCHORAGE**

External: Team travels to Fairbanks and picks up commitments and future program possibilities with Delta Junction Church. Annual Appeal calling continues in Anchorage with drop-in visit from old and dear colleague, Marsha Buck, who reports a new job that gives her access to whole state system of the handicapped programs in schools.

Internal: After visit to Selawik to close contracts for this year, the area prior spins on the internal life of the Order, giving House much food for thought.

Contradiction: Shifting from the Annual Appeal maneuver to Quarter II maneuvers when images are unclear. (Wk. 13)

#### **RELIGIOUS HOUSE: VANCOUVER**

External: House participates in Area Council in Edmonton. Regional team Thanksgiving feast celebration marks the launch of Quarter II.

Internal: House journeys to Seattle for business and participates in several sessions of the Seattle Regional Council.

Contradiction: Discerning direction needed in the midst of varied program opportunities. (Wk. 3)

#### **RELIGIOUS HOUSE: WINNIPEG**

External: Two showings of the global film highlight week of new contacts — first with a group of neighbors at House's first bi-weekly Guest Night and then on Saturday evening with an Annual Appeal visit including three new couples for dinner and conversation following the film which continues until after midnight.

Internal: House shines as great care is lavished upon it in preparation for the Guest Night — carpets are shampooed, office space recreated and a new Global Priorities chart goes up.

Contradiction: Deciding to win on all fronts. (Wk. 2)\*

### **HOUSTON**

#### **RELIGIOUS HOUSE: HOUSTON**

External: Bringing to Area Council concrete models, budgets and calendars inspires creative dialogue on Human Development Zone, area strategy and regional formation, thus clarifying necessary forms of coordination, interchange and support for area. The happening of Council is found in diversity of experience and perspective of the teams from across the six regions and in conversational wrap-up workshop resulting in phenomenal "Area Myth" statement. Council sends out Rod Hall from Pace, Mississippi, to Kenya and guardian Dick Wanger to China for month of consulting on Hughes Tools new operation in China.

Internal: New decor in Houston House has impact on entire Area Team, particularly the world map "Peters Projection" with its profound contextual statements translated from French to English by Houston sojourner Janis Sharp.

Contradiction: Balancing all the priorities for action to capitalize on each arena's catalytic power. (Wk. 3)\*

#### **RELIGIOUS HOUSE: DALLAS**

External: After Regional Council's creation of tactical system, Oklahoma City and Dallas Metro cadres create implementaries for Quarter II. Preparation continues for first Area Guardians Meeting in Dallas, October 23-25, with mailing of guardian's letter.

Internal: Saturday night dinner at colleagues' home sets the stage as Dallas Metro celebrates The Challenge of the Future.

Contradiction: Creating a program that beckons the formation of a regional team. (Wk. 1)

#### **RELIGIOUS HOUSE: MEMPHIS**

External: Mailings go out — 78 invitations to Roundtable and 200 letters to colleagues announcing regional activities for Quarter II and the year 1981-82. Regional team is invited to do the training component of the annual Memphis Neighborhood Conference. Rod Hall raises over \$750 from regional colleagues toward his travel to Kenya.

Internal: New intern Carl Fiske is sent out to Global Academy, and four adults and one youth go to Houston Area Council. Anne Vosler (Order youth) leads collegium on meal finesse.

Contradiction: Transforming missional anxieties into missional urgencies and action. (Wk. 2)

#### **RELIGIOUS HOUSE: NEW ORLEANS**

External: Area Council preparation is focus of week with two troops sent to Houston for pre-preparation, fleshing out regional war board and with eight more sent Friday for Area Council participation. Excitement mounts over Black Engagement strategies circuit as call comes from Mansura, Louisiana, saying they are advertising the event on local radio and in local newspapers. Quality Work Life continues journey into phase two with visit of Louisiana Department of Health and Human Resources training director to Belle Chase State School and with send out of Carolyn Wells, Charity Quality Work Life staff, to Global Academy.

Internal: House continues push on inviting space maneuver with inked victories in paint and light fixtures as well as cleaning out storage spaces in pre-preparation for Week 3 Week 11 paint trek.

Contradiction: Using Black Engagement Strategies circuit to call forth comprehensive participation. (Wk. 2)

#### **RELIGIOUS HOUSE: ATLANTA**

External: With one full-time circuiter, the team circuits three metros, hosts first outlying metro Roundtable and attends Symposium of Food and World Development, sponsored by Center for Global Studies, University of Georgia.

Internal: House experiences fullness as bushel of peanuts arrives with southern Georgia colleague and all are present for Roundtable following circuiting.

Contradiction: Flowing with the momentum rather than getting run over by it. (Wk. 3)\*

#### **RELIGIOUS HOUSE: MIAMI**

External: Roundtable focuses on training in Tallahassee with 15 around the table, followed by film show the next evening with a group of key contacts from Florida State Government. Forum is held to enable Day Care planning with community mothers in Colquitt.

Internal: Two friends of Tina Valdez sojourn, find jobs at Sea World and Disney World, and locate rental house all in one week.

Contradiction: Discovering ways to increase the pause and reflection in midst of the whirlwind of circuits. (Wk. 3)\*

### **CHICAGO**

#### **RELIGIOUS HOUSE: CHICAGO NEXUS**

External: Nexus hosts the ICA Annual Board of Directors Meeting and the Material Marketing Task Force. Week 11 brings pedagogy and PSU's — RS-1, Community LENS and Depth Leadership Lab.

Internal: House receives Louisa Hamachek as an Intern and Eric Braun as a Fellow, and sends Leonard Sizer to new assignment in London.

Contradiction: Elusive sense of common destinal urgency which internalizes and catalyzes momentum in Centrum Bands program expansion. (Wk. 4)\*

#### **RELIGIOUS HOUSE: CHICAGO**

External: Fifth Citizens have surprise party at Corine's for Helen Eskridge's 55th birthday. Preschool presents testimony to the State to combat the cutbacks. The 5th City Community receives award for promotion of police and community relations. Follow-up of program marketing blitz results in continued momentum as four contracts for future programs are signed.

Internal: House celebrates birthdays, Jonathan Troxel's eleventh and Theo Mueller's 53rd, at close of day's construction of new dorms.

Contradiction: Creating imaginal models to hold complexity of campaign arenas. (Wk. 3)

#### **RELIGIOUS HOUSE: KANSAS CITY**

External: Metropolitan Council of the United Methodist Church in Waterloo becomes symbol of urban caring structure through LENS for laymen and clergy of 12 churches. LENS marketing trek across region exposes demand to address vocational struggle through the planning process, and House is invited to strategize with Massy Ferguson on customer relations programs. Midcrest Steering Committee insists on Community Forums to select participating communities.

Internal: Youth cluster 24-hour LENS on the Continental Youth Presidium to be held in Kansas city and the two-day quarter planning in Lorimor bring life into a unity.

Contradiction: Securing self-support which seems almost within grasp. (Wk. 3)\*

#### **RELIGIOUS HOUSE: MINNEAPOLIS**

External: In Program and Training, the IDS Supervisor Training in the basic group discussion model (art form), workshop leadership and corporate writing methods is in its fourth week. A new contract is developed for next phase of Minnesota's DOT Road Crew Supervisor Training, and a Manager's Training Course is designed for IDS. In Marketing and Product Development, team receives two requests for proposals from Minneapolis Chamber of Commerce for training and from St. Paul Chamber of Commerce for planning Public Service Coordination with city, county and school officials.

Internal: Public Sector Roundtable team confirms Dr. Wayne Jennings, Principal of St. Paul Central High School, and Art Harkins, a futurist in education, University of Minnesota, as speakers for Trends in Public Education Roundtable.

Contradiction: Designing appropriate operating modes and rhythm of the regional team. (Wk. 2)

#### **RELIGIOUS HOUSE: ST. LOUIS**

External: Team launches program marketing blitz with key visits in East St. Louis and St. Louis regarding Imaginal Education, LENS and Training, Inc. Key contacts expand in order to set more appointments for Week 4.

Internal: Facility hunt ends victoriously and House resettlement begins.

Contradiction: Orchestrating victory in midst of preparation for marketing blitz, participating in the "REP" meeting, moving into new facility and on-going activities. (Wk. 2)

#### **RELIGIOUS HOUSE: DETROIT**

External: Adam Thomson comes aboard for great week of LENS marketing. Regional team gets new picture of marketing — as opposed to selling — through fresh look at marketing materials. Twelve calls during week yield ten good program possibilities, including GWF and family courses as well as LENS.

Internal: LENS marketing week celebration and birthday celebration become rollicking event at a pizza house that spices its fine food with joyous sounds from a full-size Wurlitzer theatre organ.

Contradiction: Building structures which support and accelerate regional team's missional momentum. (Wk. 3)\*

#### **RELIGIOUS HOUSE: CLEVELAND**

External: Major quarterly maneuver-building goes on in four metros this week, building on work done last week at Council of the Regional Team. Community Assembly in Collinwood neighborhood with RTA officials on Public Transit directions concludes series of 16 forums there.

Internal: Roundtable is experienced as helpful rehearsal of common memory, care for the individual journey and good fun by old and new colleagues in Cleveland and Columbus.

Contradiction: Integrating into a powerfully imaginal design all pieces of the emerging picture of the coming year. (Wk. 2)

#### **RELIGIOUS HOUSE: INDIANAPOLIS**

External: Indianapolis Metro Council takes form of all-night "Monking and Maneuvering" Odyssey with monk's bowl beginning at 6 p.m., Canonical Hours marking the time, standard maneuver methodology, and 6 a.m. feast to celebrate and reflect.

Internal: House attends large (350) International Missions Festival at Carmel United Methodist Church with ICA/EI display and holds House Church at Gary Drown residence afterward.

Contradiction: Picking the momentum building tactics for immediate implementation that will release an avalanche of formation in Quarter II. (Wk. 2)

## NEW YORK

### RELIGIOUS HOUSE: NEW YORK

External: University CORE (University Community on behalf of Responsible Education) holds PSU and creates direction and timeline for coming year.

Internal: First workday at new House facility sweeps toward proposed lease signing.

Contradiction: Getting fully engaged in five strategic arenas while living with ambiguity of preparation for new House. (Wk. 3)\*

### RELIGIOUS HOUSE: PITTSBURGH

External: Erie Conference meeting results in request for ICA to write proposal package for LENS. Hugh and Joyce McKnight of Corry, Pennsylvania, respond to LENS request by wanting to engage more fully in Erie Metro. Imaginal Education course date is set for February by local pastor.

Internal: Three Pittsburgh Metro colleagues carry lead roles in Pittsburgh Roundtable.

Contradiction: Seeing the silver thread that runs through patches of regional activities. (Wk. 3)\*

### RELIGIOUS HOUSE: ROCHESTER

External: Team completes phase one of Annual Appeal with 50 visits covering 2500 miles and netting 36 pledges for over \$7600. Metro meetings in Binghamton and Rochester, consultation workshop with Rochester Jobs Incorporated, and Community Forum set-up meeting in Troy round out full week of program activity.

Internal: Facility moving celebration brings forth memories of people and events and toasts to the future of Rochester Metro and Region — with New York State wines.

Contradiction: Finding focal events to engage effectively the far-flung movemental colleagues across the state. (Wk. 13)

### RELIGIOUS HOUSE: PHILADELPHIA

External: Regional Team holds Regional Council during which it schedules events designed to implement five one-year Strategic Keystones and re-grids Regional Grid for more realistic distribution of polises among Wilmington, Philadelphia and Allentown Metros. Annual Appeal follow-up means pledges continue to come in.

Internal: Youth create a series of montages representative of economic, political and cultural pulsebeats of keystone communities in Philadelphia Region.

Contradiction: Reaching Annual Appeal bottom line while moving ahead on programmatic commitments. (Wk. 2)\*

### RELIGIOUS HOUSE: WASHINGTON, D.C.

External: New universe of program possibilities is uncovered as regional team meets in Baltimore, Petersburg, Virginia, and Washington.

Internal: Internal life of regional team gathers momentum as 40 people participate in three Roundtables and House Church.

Contradiction: Creating regional team assignment design that focuses specific events and geographical responsibility. (Wk. 2)

### RELIGIOUS HOUSE: BOSTON

External: Conversations and meetings with staff and students from Boston College (Jesuit), Boston Theological Institute (nine-Seminary Consortium), Dartmouth, Harvard and Yale all point to growing consensus that opportunities for service are keystone to education and that the Institute has strong capability to enable this thrust. Student participation in Starks' workdays injects energy and style.

Internal: Presence of extended family enriches House life with visits from John and Elsa's parents and Pat Goad's sister providing many celebrative occasions.

Contradiction: Inventing more comprehensive economic mechanisms to meet urgent need for facility rehab and weatherization and Starks economic development. (Wk. 2)

### RELIGIOUS HOUSE: STARKS

External: Third October Saturday workday at Starks "Cornshop" results in ceiling being 3/10 sheet-rocked by small but dedicated crew; workers celebrate by attending firemen's dinner — a fine home cooked meal - and the opportunity to have fine conversations with town folks, followed by cards at the House with key Starks Enterprises Corporation family. House enables woodworks to obtain "glider" chair sample for a very promising order. Wendy takes two of her anthropologist friends to Aroostook County for important link-up with the Mfc Mac Indians.

Internal: House celebrates Columbus Day with trip to the mountains while New England fall colors still prevail and a gondola ride to top of Sugarloaf Mountain for spectacular view.

Contradiction: Putting a handle on overwhelming complexity. (Wk. 3)\*

## MONTREAL

### RELIGIOUS HOUSE: MONTREAL

External: Senator Molson directs funding proposal to the Molson Foundation Board. Forum evaluation at Habitations Jeanne-Mance with maintenance staff allows one more step in collegial resolve to care for community space and their own space. Continued Annual Appeal reaps significant contributions.

Internal: Thanksgiving, an area event, and includes reporting followed by traditional feast. Roundtable as a reflective time refreshes all.

Contradiction: Building steps into over-all plan that implement the long-range strategy. (Wk. 3)\*

### RELIGIOUS HOUSE: TORONTO

External: All-day consultation with Area Supervisor and District Officer of Native Community Branch of Ministry of Culture and Recreation results in proposal design for training, forums and assembly within a "block" of communities as initial demonstration of method. Team spends week in Lorne HDP meeting with economic core leadership, updating books and correspondence and working on next-step decision on industries. Regional Council launches Roundtable with colleagues and creates one-year vision chart and five quarter maneuvers — Urban Structures Impact (keystone), Native Canadian Pilot, Movemental Engagement Deepening, Regional Development Expansion and Training House Procurement.

Internal: Chinese feast marks beginning of victorious quarter as Intern Susan Torok fills House with crates of inkind victories. Bill Edwards, lawyer and businessman, arrives from England, meets colleagues and assists in native communities consultation before the Global Academy. House sends Bill and Monique Le Guillou to Global Academy.

Contradiction: Clarifying operational modes for clarified plan. (Wk. 1)

### RELIGIOUS HOUSE: OTTAWA

External: Visits with schools reveal excitement with CYF. Team receives tentative offer to create adult education curriculum for leadership development course in Quebec. Metro meeting begins to put form on Colloquy.

Internal: Repairs and "fix up" of House are rewarded with prospective buyers.

Contradiction: Transforming quarter plan from good ideas to programme commitment. (Wk. 2)

### RELIGIOUS HOUSE: HALIFAX

External: Follow-up to Atlantic Potential results in Dalhousie Council presentation and numerous other program opportunities throughout the region. Ted Farrar and Jane Warren arrive to complete three-days of Liwi and Leduc book work. Lorne firemen individually buy formal firemen's uniforms, then show films and demonstrate fire safety and equipment to Lorne and Nash Creek schools during Fire Prevention Week.

Internal: Collegiums on guardian journey and R.E.P. impact team in new way. House completes Quarter II plan with comprehensive circuit rationale in place.

Contradiction: Getting commitments for program and self-support in order to place strategic anchors for year. (Wk. 1)

## MEXICO CITY

### RELIGIOUS HOUSE: MEXICO CITY

External: In midst of establishing the Mexico City Religious House, staff manages to have appointment with indigenous Arts and Crafts Association Director, hosts a breakfast with new colleagues and shares HDP experiences.

Internal: House plans quarter, creates practical do-able maneuvers of great motivation for all and celebrates the victory by going out to have banana splits. House welcomes Rivas family from Guatemala.

Contradiction: Guarding comprehensive and global while being thoroughly grounded in the particulars of establishing a new Religious House. (Wk. 2)\*

### RELIGIOUS HOUSE: GUATEMALA CITY

External: Twenty-nine farmers travel together to Santiago Sacatepequez and are deeply impacted by cooperative accomplishments of agricultural program. Wicker Industry returns loan of \$50.00 through sale of two easy chairs. Persistent efforts at refinements and accommodations to needs are crowned by resounding YES to Water Committee and its management plan from community assembly, attended by over 150 adults (and innumerable youngsters).

Internal: Another Friday Roundtable event (seventh in a row) with festive dinner and reading from *The Ancient of Days* is appreciated by twelve guests from community leadership core.

Contradiction: Facing severely limited crop marketing possibilities for agricultural program. (Wk. 7)

## HAVANA

### RELIGIOUS HOUSE: KINGSTON

External: House and Social Development Commission (SDC) staff visit 14 villages setting up seven mini-consults and seven village leaders' meetings to launch the St. Thomas Pilot Village Cluster Project around Woburn Lawn. ICA and SDC hold Community Forum in Race Course and Youth Forum for all youth clubs in Manchester Parish. ICA sets up LENS follow-up events with the National Commercial Bank (one-day seminar) and St. Jude Church (weekend retreat).

Internal: House re-activates all accounts and creates new filing system in Woburn Lawn office.

Contradiction: Meeting Cluster Consult deadline by accelerating momentum of practice, framing, training and creative troop configurations. (Wk. 2)\*

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Azpitia receives surprise visit from the President of Peru, Fernando Belaunde, and his wife and delegation. Community people speak with confidence about their development plan and its progress. Three major newspapers cover the event with pictures and a first-page article.

Internal: House celebrates three birthdays with three parties and holds a PSU with regional team on zone development.

Contradiction: Moving with the village to seize advantage as a result of the President's visit. (Wk. 2)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: Key authorization visits in Caracas result in a meeting scheduled with the emerging Caracas guild to discuss economic development in Barlovento. House builds design for Human Development Lab which will be held Weeks 5 and 6. Eleven people from cluster villages are committed to attend on first recruitment calls.

Internal: Work continues on construction allowing for Tribal Resettlement, space for two offices and fine external appearance.

Contradiction: Moving comprehensively on long-range plans with immediacy of school and construction crunch. (Wk. 1)\*

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: Third-year report of Sol de Septiembre goes to printer. Invitations to Kelly *Despedida* are out by mail or hand delivered. Monthly income tax report is in before deadline.

Internal: As one team member is on road to recovery from influenza complication, another is felled by "Senor Grippe" (the flu).

Contradiction: Deciding which action (that removes the doubt) is THE key to the future. (Wk. 2)\*

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER II WEEK FOUR

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports that thank you letters with a copy of *Image* are mailed in Chicago. Week 1 development blitz in Kuala Lumpur, Jakarta and Adelaide starts the quarter with a burst of energy. Australian patrons enthusiastically prepare for top level hosting of Sir James and Lady Peggy and celebrate receiving \$5,700 donation from Australian Foundation. European Chamber of Commerce considers hosting reception for Sir James in Manila. Reports from the North American regions reveal increasing emphasis in the Religious Constituency. Chicago Nexus collegium expands imagination on the "Families in Mission Program" proposal. The key contradiction lies in the arena of orchestrating long-range and immediate maneuvers which put cash into bank at a steady flow over the quarter.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports that the talking papers on Primal Community, HDZ, and Training and other Journey benchmarks are making the centrum circuits and are going into re-writing phase. China research in Bombay uses a research mode based on the film *2001: A Space Odyssey*. Local sojourner in Hong Kong tells global story of ICA in making China visits. Pedagogy of Imaginal Education and RS-I break Bombay into course mode for regional training and Chicago into work on the new courses. The key contradiction lies in the arena of images of the task which are so many and diverse that interchange of wisdom gets plugged up in the back-up systems, the time design, the files and other necessary forms of complexity.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports the creation of a Programme Marketing Task Force, with two North American Area Priors participating, which designs a three-week North American Marketing Blitz Manuever for January that is imaged as being on the scale of the Annual Appeal. Community LENS PSU brings new perspective to the whole issue of LENS and its use. Bombay reports breakthrough in Centrum configurations using three-week cycles with assignments including Command Post, Phase I Co-ordination and Field Support. Hong Kong reports the set up of the Nexus interchange desk. Kuala Lumpur reports completion of Bubun Multi-purpose PSU demonstrating the possibility of "doing one thing" of PSU'ing, fund-raising and researching. The key contradiction lies in the arena of seeing all thrusts as one continental thrust.

## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports that 14 months of Ashram accounts are transcribed into new ledgers for audit preparation in Bombay and Annual U.S. ICA Board of Directors Meeting occasions completion of Chicago Nexus Institute reports and budgets. Kuala Lumpur Nexus mails program, sustenance and stipend checks and completes U.S. AID expenditure analysis for Bubun and Nexus. Authur Anderson visit to Hong Kong Nexus excites colleague who offers advice on ICA's behalf. Computerization broadens with Kuala Lumpur O:E books on system, with cross centrum training in Chicago, and with self-support possibilities in Hong Kong. The key contradiction lies in the arena of organizing time and troops to effectively handle ongoing practics and the needed futuric planning and work.

The first part of the document discusses the importance of maintaining accurate records. It states that proper record-keeping is essential for the efficient operation of any organization. The text emphasizes the need for consistency and thoroughness in data collection and reporting.

The second section focuses on the role of communication in organizational success. It highlights the importance of clear and concise communication channels. The text suggests that regular meetings and open lines of communication are key to resolving issues and fostering a collaborative work environment.

The third part of the document addresses the challenges of resource management. It discusses the need for strategic planning and the efficient allocation of resources. The text notes that organizations must regularly assess their needs and adjust their resource distribution to stay competitive in a dynamic market.

The final section concludes with a summary of the key points discussed. It reiterates the importance of record-keeping, communication, and resource management. The text encourages organizations to adopt a proactive approach to these areas to ensure long-term success and growth.