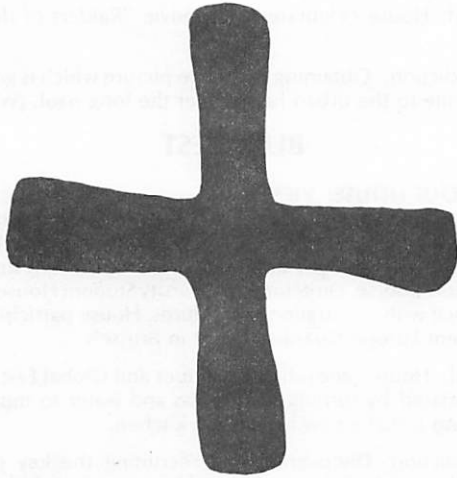


# THE GLOBAL ORDER REPORT

QUARTER III WEEK FIVE

February 1-7, 1982



## MADRID

### RELIGIOUS HOUSE: MADRID

External: First week of Lamego HDTI finishes after exciting opening, including a talk by Assistant Prime Minister of Portugal and development victories which insure total Portuguese funding of HDTI. Frank Soderlind and Maria Frye go to Brussels Guardian Meeting.

Internal: Bill returns from Lamego with news of work in Portugal. Lucas Fernandez completes first week of sojourning.

Contradiction: Planning effective use of troops across the Area while northern Portugal demands all. (Wk. 3)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Journey towards Community Forum authorization on "home turf" begins with visit to mayor of the borough. Guardian John Garnett agrees to include an article in the *Journal of the Industrial Society of Great Britain*. Volunteer Orientation Weekend is attended by six potential volunteers, all of whom indicate intent to begin their Third World experience.

Internal: House is strengthened and enlivened by the presence of three sojourners in training for their volunteer service in Kenya and Australia, and two permeators begin new jobs.

Contradiction: Working harder during Day One does not seem to be adequate plan for increasing effectivity as escalation of opportunity goes on creating more indicative. (Wk. 3)

### RELIGIOUS HOUSE: GLASGOW

External: Team completes circle of Area Volunteer Orientation Weekends with one held in Glasgow, holding to common format with Ken Gilbert present at all. Ten around the table include returned Glasgow volunteer and volunteers from Aberdeen, Edinburgh, Liverpool and London. Visit to Archbishop of Glasgow renews and updates valuable contact.

*Suddenly the Lord whom you seek will come to his temple. . .*

*Who can endure the day of his coming? Who can stand firm when he appears? He is like a refiner's fire, like fuller's soap; he will take his seat, refining and purifying; he will purify and cleanse them like gold and silver, and so they shall be fit to bring offerings to the LORD.*

Malachi 3: 1-3

Internal: House breaks open local inkind in midst of preparation for V.O.W.; the end, of course, sees everyone running of excess energy working in the garden.

Contradiction: Building strategies for priorities that Region has been assigned while being sensitive to additional possibilities. (Wk. 3)\*

### RELIGIOUS HOUSE: BRISTOL

External: Two youth from Cardiff attend London Volunteers Orientation Weekend. Global fast day and blizzard conditions provide occasions for all-house task force on office files and space.

Internal: House and friends from school and village celebrate Felicia Norton's ninth birthday.

Contradiction: Moving forward in midst of unclarity, knowing it is death to go back. (Wk. 2)\*

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Annual meeting of ICA, France (*Assemblee Generale*) welcomes new faces and is conducted entirely in French. Ann, Monique and Jean-Marc Cailloux attend Continental Guardians' Meeting in Brussels. Brochure for February V.O.W. is in the works.

Internal: House turns "francophone" aided by Monique's presence, a T.V. donated by Jean-Marc, bilingual Roundtable intrusion and impromptu Saturday lunch in local restaurant.

Contradiction: Synchronizing the three full-time major thrusts of Quarter III. (Wk. 3)\*

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: The European Global Guardians meet during Week II and write a paper on Europe's contribution to human development, make key contributions to the year's strategic thrust across the continent and send out three to the Bombay IERD Guardians meeting in March.

\* NOTE: The \* indicates first printing of a new report.

Internal: Week II event transforms the Daily Office space from a thief's kitchen into a dramatic room of prayer.

Contradiction: Keeping focus on catalytic points as House moves into the quarter and the demands grow. (Wk. 3)

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Week of launching, as 14 enthusiastic participants at the first session of the *Third Wave* study group reveal seriousness by volunteering for study assignments. Women's studies group begins second phase of expansion. Network of colleagues around Belgium participate in writing reports for the newsletter. House members are invited to participate in steering committee of Planetary Initiative Movement in Belgium.

Internal: House hosts Men's meeting which begins to build new collegial corporateness. Annual Appeal PSU uncovers resolve to involve regular donors in covering programme budget each month in Area Paris.

Contradiction: Trying to read road signs as the wagon you have been hauling up the hill suddenly drags you down the other side. (Wk. 3)\*

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Week II workday on newsletter breaks loose publications bottleneck. Key is "Translations Circuits" that involve regional colleagues and recruit them to other events as well. Everyday events are a bit later due to what is called the worst winter since 1914.

Internal: Letter is received from Indian volunteer who lays out with unflinching clarity the struggles of *Nava Gram Prayas* and how it is impacting her vocation.

Contradiction: Balancing bracketing, corporate stewing and individual responsibility in order to protect and augment precious momentum. (Wk. 2)

#### **RELIGIOUS HOUSE: AMSTERDAM**

#### **RELIGIOUS HOUSE: BERLIN**

External: Three key calls initiate Regional Colloquy. Hannerl Golda attends European Guardians Meeting and reports excitement of guardians taking responsibility for Movement's future. Hamburg circuit reveals need for 1982 version of Human Resurgence Mission.

Internal: House visits "Green Week" exposition, joining 50,000 Berliners interested in rural living in the city.

Contradiction: Producing a broad-based regional team with too few sectors represented at the Colloquy. (Wk. 3)\*

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: Filippo Cortesi, Secretary-general of ICRA (International Catholic Rural Association) decides to go to the Guardians' Meeting. Planning meeting on upcoming Colloquy focus and set-up with three young Italian contacts generates excitement and interest in the ICA's work.

Internal: Liz Balm, after frustrating attempts to conquer visa bureaucracy, goes to teach HDTI in Portugal. Quarter manoeuvres continue to take shape as internal life constructs are planned, newsletter articles are drafted and guest night rhythm is established.

Contradiction: Discerning and articulating the relevance and focus of seminars and the Colloquy so that they elicit depth recognition and participation. (Wk. 2)

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Two-day methods training module is held for urban youth program. Thirty attend Saturday afternoon Third World Engagement meeting. Conversation with Dr. Vouri at World Health Organization begins the countdown for Eurasian Conference on Urban Health Care to be held in June '82 at Zagreb, Yugoslavia.

Internal: House celebrates with movie "Raiders of the Lost Ark".

Contradiction: Obtaining adequate picture which is going to contribute to the urban future over the long haul. (Wk. 2)

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: Head of Protestant Relief Agency gives referrals and advisory assistance. Catholic priest offers possibility of continued engagement of participants from recent Imaginal Education Course. Director of University Student House offers assistance with registration procedures. House participates in Continent Europe Guardian event in Brussels.

Internal: House renovation continues and Global Fast Day is appropriated by turning off the gas and water to move the stove and install a new sink in the kitchen.

Contradiction: Discovering and recruiting the key people that will make the February Neuwaldegg Training weekend an authorization as well as a training event. (Wk. 3)

### **CAIRO**

#### **RELIGIOUS HOUSE: MINIA**

External: Two days of lengthy visits with new local unit chief reveals willingness to help with Government routine on any project undertaken. Land is finally turned over (after two years) from property department to local council for desert reclamation expansion and new training center. Marmalade factory begins production in newly renovated facility, with new uniforms, new jars and labels and tentatively secured market.

Internal: Robert Graff, Dartmouth University volunteer, arrives to begin six-month sojourn.

Contradiction: Establishing a sense of movement on all fronts across Cluster when promised financing has not arrived. (Wk. 3)\*

### **ABIDJAN**

#### **RELIGIOUS HOUSE: ABIDJAN**

External: Brobo circuit sets up quarter's cluster implementation. Local company agrees to contribute 10% of their bilingual secretaries' time to ICA office work. Meeting with Deputy Mayor of city where House is located sets up frame for working in local community.

Internal: Nelson Njenga finally returns from Ghana with dramatic reports on the coup and its effect on Regional Team.

Contradiction: Remaneuvering as quarter plans suddenly shift 95 degrees in Week 2. (Wk. 2)\*

### **LAGOS**

#### **RELIGIOUS HOUSE: LAGOS**

External: The Trustees gather from across Nigeria to hold first working meeting of Nigerian ICA Trustees focusing on programme strategies. Staff meet with Ijede CDCs to initiate joint cooperation for Ijede projects. Development team obtains N 500 from Niger Raw Materials and cheques come in from yearly mailing.

Internal: House enters season's swirl with Lee going to Geneva, and Elina and Owo busy with preparation for wedding.

Contradiction: Maintaining momentum while private and public sectors slow down for the holidays and go back to their villages. (Wk. 12)

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Preschool training event creates three-month circuit plan to launch preschools to serve all 12 Diamond villages. Team receives K 4,000 gift from Standard Bank and develops inkind ticket to Nairobi for staff interchange. Kapini elects new Board of Directors and appoints management team for registration and programme strengthening.

Internal: House structures are transformed as Roundtable successfully experiments with films of east and west cultures. The day's planning happens the night before with the generals planning their action plan. House hosts Board of Directors for lunch and replant vegetable garden.

Contradiction: Implementing training designs to enable local leadership to see through new directions of Human Development by ensuring direct participation from the four sectors. (Wk. 3)\*

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: New collaborative arenas open through Maryknoll site visit to Muputi Location, calls with Fr. R. Davila breaking loose Catholic collaboration, and meetings with *Maendaleo Ya Wanawake* (national women's group) and with the Deputy Director of Finance Ministry for programmatic activity. Village Leaders Institute (VLI) graduates 100; ninth HDTI opens; and Team holds two new HDP consults (Taita and Siaya districts) and prints three consult documents. Iveti officers LENS emphasises local people readiness for practical training. Five volunteers write letters of intent to Kenya.

Internal: House experiences serving role by staffing VLI, LENS, and a Consult while also hosting HDTI inkind team, Kabiro auxiliary for Saturday night celebration, other New Village Movement people coming through, two professors from Ghana, Mr. and Mrs. Jack Lewis, and Rafael Davila for exciting evening of awareness of Latin America and Tanzania. House sends Rebecca Nichols to new assignment in Area Lagos and Christopher Foya to HDTI: Lisbon.

Contradiction: Journeying staff to meet tremendous response of villagers who want to be trained, and accelerating everyone's decision to be a general as press of doing exponentially increased task seeps in. (Wk. 4)\*

### RELIGIOUS HOUSE: KAWANGWARE — KABIRO

External: Community committee meets with representatives of CCF for grounding in fund application when it arrives. Community leaders consent that riding promises of new school opportunities can be key to catalyzing stake consciousness and participation, and make plans again to bring stake dynamic alive. Participants of Habitat's follow-up workshop on housing spend morning in Kabiro seeking clues to motivation of squatter residents toward housing and environment upgrading.

Internal: Kabiro auxiliary explores ICA common memory with Charles Lingo in Tuesday morning collegium and joins Virginia that evening in jolly birthday celebration.

Contradiction: Synchronizing priorities in timelines of donor agencies with timelined community priorities in midst of rapid acceleration in participation and numbers of programs. (Wk. 3)\*

### RELIGIOUS HOUSE: KALWANI — SHAMALAGO

External: Troops hit the road across the Section with a new project consult in Hawinga, the first week of circuits in S. Tirike Cluster project, preschool PIM (Programme Implementation Module) in Kituni HDP and health trek in Kusa HDP.

Internal: Many internal life and sustenance issues are raised as circuit teams spend their first full week on the road from Monday a.m. until Saturday p.m.

Contradiction: Working out the problems appearing in the new systems. (Wk. 2)

### RELIGIOUS HOUSE: MUGUMOINI

### RELIGIOUS HOUSE: MOMBASA — KAMWELENI

External: Iveti Location Impact is extended with 102 attending the VLI and 18 at officers LENS. Muputi Location circuits continue with 12 villages completed this week. Chasimba Sub-Location Cluster Consult completion makes four of six done toward Coast Province Location completion. Six CCF (Christian Children's Fund) in-put planning meetings are held, one in each Muputi Sub-location. HDTI opens with 60 participants.

Internal: Symbol of "on behalf of" is grounded as House gives up all beds so that VLI can sleep and sends people to Coast Consult, VLI, LENS, and six circuits in Muputi on no money. Team welcomes Rafael Davila for site visit to VLI and Kamweleni House.

Contradiction: Breaking loose effective coordination methods in the midst of government, villages, and other tensions. (Wk. 3)

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

### RELIGIOUS HOUSE: BOMBAY — MALIWADA

External: Eight cluster villages attend Forestry Programme. Mr. Sathe, Conservator of Forest Society, shows state of forests. For four days Maliwada House hosts visitors who are happy about Maliwada Cluster Village Programmes and donate Rs.1200.

Internal: House holds a collegium on Australia and a great birthday celebration. Staff learns about hosting and "what is ICA?"

Contradiction: Changing ICA's role from having money and resources to serving the village. (Wk. 1)

### RELIGIOUS HOUSE: BOMBAY — CHIKHALE

External: Clear legal papers are obtained on land for regional training centre, and labourers arrive next day to start foundation work. Preschool teachers and key women from six cluster villages meet to plan preschool next steps, including health care. Posters are displayed in 10 villages in preparation for eye camp in Ajivali next week. Global Development Centrum Band meeting visits Chikhale Cluster; and Human Development Association colleague Viyay Lokhands attends celebrative dinner with the Band.

Internal: Nine E. G. from Bombay Nexus (aged 2-9 years) visit for four days and impact Ashram. Ashram celebrates Munkund Bhutpalle's birthday.

Contradiction: Creating data interchange system to allow House to co-ordinate all cluster tactics and maintain regular circuits. (Wk. 1)

### RELIGIOUS HOUSE: BOMBAY — VAVIHARSH

External: Stake No. 1 holds a meeting and creates fishermen society called "*Shukra Charyu*". Proposal of Mahila Mandul is submitted to the Charity Commissioner. Khambala has a village meeting to select 10 major tasks and makes a timeline of the tasks. One hundred fifty people participate in a village celebration.

Internal: Ashram creates monthly timeline, arranges office and starts a filing system. (Wk. 1)

#### **RELIGIOUS HOUSE: PUNE — JAWALE**

#### **RELIGIOUS HOUSE: PUNE — MAALE**

#### **RELIGIOUS HOUSE: PUNE — BUDHODA**

External: The Institute of Gramena Sharmic Parthistan Melagaon visits Budhoda Ashram. Working around Melaga Tg., the Institute challenges both ICA and GSP in its economic, social and cultural interests. Team holds planning event around Melaga.

Internal: Events include New Year's celebration, send out of Baban and Suresh to PSU in Bombay and Jayied, Jawale regional meeting, and completion of blue uniforms.

Contradiction: Getting international personnel at Budhoda Ashram. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — SEVAGRAM**

External: Breakthroughs on three fronts as 125 housing plots are sanctioned for key cluster village. Bakery market triples with visits to nearby towns. National Council of Churches sanctions Rs. 42,500 for Women's programmes in the cluster.

Internal: House engages new staff skills in building community centre toilet, drain, *moganchula* (stove), painting doors and windows, and in Roundtable exercise of letter writing.

Contradiction: Finding ways to enable broad-based responsibility for task. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — TEMBHURWAHI**

External: Ashram hosts site visit by B.D.O., Tahsil dar, and doctor from Rajura to see Cluster and discuss a new statue. The Vice-President of Balarpur Municipality, Mr. Balbraya, promises to give Mahatma Gandhi statue. Kochi villagers decide to build Ambedkar statue; the money collection books for the statue are in hand. Three-month timeline is covered and bullock cart survey is completed in six villages.

Internal: Room partitions are made for single staff. Ben Chapman joins Hyderabad House for December 25. Muneshwar family returns to Ashram.

Contradiction: Creating method for following up Ashram structures and circle actuation method. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — DAHBAD**

External: Rs. 3600 proposal for the Community Centre is submitted to Social Welfare office Class I. CDA Manager is elected and village meeting with 16 leaders is held.

Internal: The House celebrates three months in Dabhad with food, conversation and song.

Contradiction: Failing to involve villages in planning session. (Wk. 1)

### **DELHI**

#### **RELIGIOUS HOUSE: DELHI**

External: Prof. Mrs. Goldschmidt from Max-planck Institute in Berlin takes 40 photographs on exciting day-long site visit to Sikror hosted by regional colleague Prem Kapoor. HDZ team visits cluster project options with new Faridabad B.D.O. *Gram Sabha* set-up begins.

Internal: Sushma Prakash celebrates one year of life. Self-support workshop reveals 21 openings.

Contradiction: Finding appropriate tension between comprehensive model building and investigated options. (Wk. 3)\*

### **MADRAS**

#### **RELIGIOUS HOUSE: HYDERABAD**

External: Canara Bank head office in Bangalore engages ICA in three-month training consultancy for local villagers and bank staff in the Bangalore Region, providing ICA a house, transport, materials and services. Ramesh Yeshenkar begins work as a teacher at local Imaginal Education School run by regional colleagues A. M. and Monica Joseph. Last five weeks of Quarter III yields five events with 173 people in the Hyderabad Region and Rs. 15,000 in hand.

Internal: Collegiums breathe new life into old principles of diversified income, "5 fingers" of food and Continental Council. On E.G. front, Elizabeth starts school in Secunderabad, and Sunita and Anita study for Entrance Examination.

Contradiction: Maintaining the decision to do the whole area this year, knowing each region has enough activity to occupy the whole House. (Wk. 2)\*

### **CALCUTTA**

#### **RELIGIOUS HOUSE: CALCUTTA**

External: Patna circuit confirms two courses in Patna, one with Government school and the other with Diocesan Education of Patna for January and February. Pratidan Hada colleague brings news of programme openings in 24-Parganas district.

Internal: Pratidan Regional Team member visits, Prasad family returns from discontinuity, and the House is alive with children.

Contradiction: Ensuring programmatic momentum is kept up while catching up on Weeks 1 and 2 in Week II. (Wk. 1)

### **SINGAPORE**

#### **RELIGIOUS HOUSE: KUALA LUMPUR NEXUS**

External: House hosts Global Operations Centrum Band Meeting. LENS with National Rice Board results in instructions from the minister to implement the implementaries.

Internal: Operations Band experiences Chinese, Indian and Malaysian feasts. Nexus E.G. go to Klang for Chinese New Year festival with local family.

Contradiction: Seizing New Year as opportunity for fresh assault on the real contradiction. (Wk. 4)\*

#### **RELIGIOUS HOUSE: KUALA LUMPUR**

External: LENS held for National Rice Board is promising to open up other opportunities to work with government agencies. House sends Scott out to do Global Language School in Medan.

Internal: Quarter planning puts House "back in the saddle". Chinese New Year cards are sent to many colleagues.

Contradiction: Maintaining "problemlessness" stance and focus on future program in midst of framing frustrations. (Wk. 2)\*

#### **RELIGIOUS HOUSE: MEDAN**

External: Two key provincial agencies say "yes" to new 12-session Leadership Training Module. Eleventh preschool opens in sub-district, and Community Education Agency agrees to finance preschool self-support program with \$1,200 seed money. Rural development agency takes on collegial role in management of the Provincial grant for the sub-district demonstration.

Internal: New House song book pulls together over 200 songs. Third week of Global Language and leadership methods for House troops builds powerful corporateness. House sends Dixie out to Global Language School in a regional plantation company. (PTP VI).

Contradiction: Enabling local sub-district leadership to have comprehensive picture of priorities for the sub-district funding. (Wk. 3)\*

#### **RELIGIOUS HOUSE: JAKARTA**

External: Team completes first round of conversations over new national agreement initiated with Department of Social Affairs. Another visit with World Bank opens more doors and development brings in US \$2,000.

Internal: The new quarter and New Year are welcomed in with the whole House participating in a two-day trek to three of Jakarta Region metros. Self-support money from the Global Language School is deposited. House completes a new weekly time design and a new guest night model.

Contradiction: Putting programmatic wheels under story of necessary House presence to avoid losing momentum. (Wk. 2)

#### **RELIGIOUS HOUSE: UJUNG PANDANG**

External: In official sub-district ceremony, Department of Education presents the nine preschools with symbolic gifts of supplies and cash. Preschool teachers join in health training from local health clinic. Nearby *desa* requests help to start their preschool. Government agency LENS visits continue with great new contact in Bappeda.

Internal: Chickens are plucked, eggs are dyed and rice boiled as House joins Bontoa in the celebration of *Molid*, Prophet Mohammed's birthday.

Contradiction: Discovering the replicable steps to realize self-sufficiency in sub-district (*kecamatan*) demonstration. (Wk. 3)

### **HONG KONG**

#### **RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Nexus participates in enabling Hong Kong regional program planning for Quarter III. Management and Operations return from Band Meetings with great images for next quarter.

Internal: Second permeation job is landed at Sara Beatte's, a business and training institute. Duncan Holmes is hosted enroute from Chicago to Bombay.

Contradiction: Getting distance on the plethora of multiple possibilities in order to move on the quarter. (Wk. 3)

#### **RELIGIOUS HOUSE: HONG KONG**

External: Good prospects appear as call to grads from Youth Forum nets request for leadership training to teach in future forums. In addition, previous LENS grad from Intrusion Prepect Construction Company requests LENS follow-up. House welcomes two from Hong Kong Nexus for Program PSU which gives much clearer image of year's program work ahead.

Internal: Titus Jayasakara arrives from Hong Kong Nexus to report on SEAPAC Council. House welcomes Peggy Johnson to House staff.

Contradiction: Impending negotiations for Nam Wai land development contract and follow-up requests for program in the city demand new creativity. (Wk. 2)

#### **RELIGIOUS HOUSE: KAOHSIUNG**

#### **RELIGIOUS HOUSE: TAIPEI**

External: Manoeuvre on tax office completes ICA financial audit for 1981. Monsanto, Wei Chuan Foods and Imperial Hotel come through with annual contributions for a total of US\$1,200. The nation prepares to shut down to usher in the Year of the Dog.

Internal: Continued Quarter III and IV planning reveals potential for 1982 of being a great year of transition for Taiwan.

Contradiction: Articulating the manner in which the local culture informs ninth continent probes. (Wk. 3)\*

#### **RELIGIOUS HOUSE: MANILA**

External: Team holds two LENS follow-up consultations with Philippine Global Communications — a 5-session management consult and a 4-session consultation with engineering department. Hermina Banayo participates in *Kabsaka* Conference held by Ministry of Agriculture in Manila for six organizations and government agencies, cooperatively designing comprehensive community development module for World Bank grant. Manila Rock partner lines up two big new orders for Mactan Rock. Development launches first trek of 1982. Bill Higgins, colleague from North Dakota, travels to Mactan with Pat Despain for site visit.

Internal: House sends Area representative to Research Band meeting, and David McCleskey and Jim Bell spend time in Manila on way to Cebu for HDZ Practicum. House works on vision for the '80s and ponders on what movies, "*Being There*" and "*Cannon Ball Run*" say about mood and style of this decade.

Contradiction: Pushing through unclarity of new demands being made by the '80s. (Wk. 4)\*

#### **RELIGIOUS HOUSE: CEBU**

External: The Office of the Mayor sends a representative to induct the newly created nine guilds in Bagong Dalan. Touring the 24 projects and visiting members of the Committee and businessmen of Lapu Lapu city the second day of the HDZ Practicum creates a close relationship among the staff.

Internal: House sends Efrén Casquejo to Tonga for staffing the HDTI and also sends Herminia Banayo to Manila to attend two-day Symposium for the Ministry of Agriculture, while the House meets with Jame Bill and David McCleskey for HDZ Practicum that ends up with a volleyball game at the beach.

Contradiction: Focusing on one big responsibility while creating input and expanding the major arena to work with. (Wk. 2)

#### **RELIGIOUS HOUSE: DAVAO**

External: Three kinds of sign boards are distributed to each village. First circuits to the clusters are done together with Steve Leenhouts.

Internal: Steve Leenhouts visits for three days. Painting and decor workday precedes guitar playing celebration.

Contradiction: Focusing on economic program. (Wk. 1)

### **TOKYO**

#### **RELIGIOUS HOUSE: TOKYO**

External: First program is held in House neighborhood — a two-and-half hour Town Meeting for 90 women. Key guardian agrees to attend Bombay meeting in March and to head a national task force to plan Japanese participation in IERD.

Internal: Brent Butler, a student of Williams College (Clark's *alma mater*), enlivens House with three-day visit on his return from a China tour.

Contradiction: Accepting program requests for Spring and Summer before global schedule is clear. (Wk. 4)\*

#### **RELIGIOUS HOUSE: SEOUL**

External: ICA team visits Dr. Lee Jil Hyun, Director of the *Saemaul Undang* Research Institute and is royally hosted. Dow Chemical Pacific donates US \$6,000 towards new cluster in Chella Nam Province.

Internal: Staff interchange and training continues with Min family traveling to Fukuoka. House holds two great holiday open houses.

Contradiction: Putting critical priorities of time and task into the quarter perspective. (Wk. 2)\*

**RELIGIOUS HOUSE: CHEONG WON**

External: Four-village cluster representatives gather for two days to report on tactics completed, plan for next six months, and make master plan for cluster industry, cluster facilities, and recreational area. First two villages follow-up cluster planning by building their own village master plans.

Internal: House ends busy week with half day discontinuity to participate in Lunar New Year feasting. Village university student begins two-month sojourn.

Contradiction: Working with Cluster fast enough to be ready for government offers but slowly enough to allow villagers to think through issues. (Wk. 3)\*

**RELIGIOUS HOUSE: FUKUOKA**

External: Japan Industrial Technology Association LENS in new two-day format draws 26 local participants and four participant observers from ICA staff and produces excellent results. Forty LENS calls, with ten different Japanese helpers, are made in Fukuoka, Kokura and Krume while working on the February Open LENS. For third week in a row, Roundtable has overflow crowd.

Internal: Collegiums on study of Japanese and Primal Community Talking Paper are morning highlights. House hosts Miss Tanaka and Mr. Takagi from Tokyo, and Adia Hanson celebrates fifth birthday with Sunday morning House party.

Contradiction: Choosing fresh directions for expenditure of missional energies as revealed during brooding over form of General LENS in February and sorting out priorities for next few months. (Wk. 3)\*

**RELIGIOUS HOUSE: OSAKA**

External: Three regional colleagues and six staff come together for quarter planning of events. Team touches base with five of this Region's prefectures in follow-up calls which set up a demonstration workshop and March demonstration of LENS methods.

Internal: House sojourner happily announces his success on General College Examination. Regional advisor Mr. Kawai from Tokyo Region visits and shares insights on how ICA methods have been used in his company, and he helps to contact key business LENS prospects.

Contradiction: Beckoning maximum participation in Regional Team through planned Third World trip and the sojourner program. (Wk. 3)\*

**RELIGIOUS HOUSE: SAPPORO**

External: Fourth Town Meeting in four weeks is set up as House begins to reap benefits of acting out of the Japanese mandate — long timelines and carefully cared for relationships.

Internal: Third holiday season celebration of the year puts 26 around the table. Elaine participates in adult celebration at city hall, and Machiko translates at World Cup ski event in Sapporo.

Contradiction: Compressing the time required for maximum victory. (Wk. 2)

**SYDNEY****RELIGIOUS HOUSE: SYDNEY**

External: LENS momentum continues to build with letter from McDonald's, confirmation of 14-16 February LENS date with Phillips, and typesetting of new national marketing piece. January Programme (Imaginal Education Course, CS-I and LENS Pedagogy Course), with Kaye Hayes present, is great formation event for 62 participants, 14 of whom had never been to any programmes. Area Council is second "happening" with questions and scenarios method breakthrough. Mailing Council insights to all Houses around the globe concludes the January Programme. E.G. Camp impacts all during its two-week programme. IERD Global Advisory

Board member, Sir John Crawford, is named "Australian of the Year".

Internal: House has busy week of hosting 15 from continent and globe, including Mike Hassel fresh from Kenya and the Oguris from Sapporo and celebrating Ale Telakaus' 10th birthday and Kathryn Teleford's 18th birthday.

Contradiction: Turning "seriously interested" and "yes in principle" LENS prospects quickly into dates set. (Wk. 4)\*

**RELIGIOUS HOUSE: MURRIN BRIDGE**

External: Childrens Holiday Programme engages youth in sports, crafts, food preparation and reading.

Internal: Duffys, Adelaide House and Lyman family visit. Discontinuity at home in Murrin Bridge is opportunity for relaxed celebration.

Contradiction: Balancing tension between the need for auxiliary presence in Murrin Bridge and at Area Sydney Summer Programme. (Wk. 14)

**RELIGIOUS HOUSE: PERTH****RELIGIOUS HOUSE: ADELAIDE**

External: Regional Team spends evening in quarter reflection and putting form to missional life plan for next six months before January Programme and Area Council. China research continues with library visit. Inkind letters go out for January Area events and Adelaide Regional Training Programme.

Internal: Sue's parents, Mr. and Mrs. Lyman, arrive from South Dakota after eastern Australia sight-seeing trip. The Marley and Lyman families visit Flinders Ranges.

Contradiction: Enabling January Programme possibilities to become registrations. (Wk. 12)

**RELIGIOUS HOUSE: MELBOURNE**

External: Kodak: Australia announces it will send two to the Summer Programme in Sydney. Regional Team organizes scholarship for one to attend Summer Programme.

Internal: Oakleys and D. Jago go to Sydney for Summer programme preparation.

Contradiction: Using Week 1 to the best strategic advantage for the New Year. (Wk. 14)

**RELIGIOUS HOUSE: BRISBANE****SUVA****RELIGIOUS HOUSE: APIA**

External: The Pacific Training School in the Kingdom of Tonga is opened by Her Royal Majesty Princess Siulikutapu at an evening feast. One hundred participants include 15 faculty-in-training from strong church and rural development frame. New curriculum is created which includes Human Development Modules and culminates in Village Meeting Saturation Campaign executed by participants.

Internal: Jim Bishop, John Montgomery, Jaime Vergara, Prabaker James and Vaoita Telakau constitute incredible global faculty to train 15 Tongans and Samoans as faculty-in-training.

Contradiction: Living in "Showers of Blessing" with eyes toward the structures needed for the future in Tonga. (Wk. 3)\*

**RELIGIOUS HOUSE: AGANA**

External: TASC physical inventory is greatly enabled by computer listing of all items which allows staff to do rapid turn-over analysis. Marshalls Theological College proposals workshop reveals need for regional gathering with 4-sector representation and participation.

Internal: House sends out Anna Margaret and Harold Crow with celebrative Chinese dinner from community node, Mrs. Bing's KITCO restaurant. Mexican House celebration sets tone for weekly "visits" to other Areas in Quarter III.

Contradiction: Preparing for "Big Wave" of program activity while needing to minimize its magnitude with long-range timelines. (Wk. 2)\*

## SAN FRANCISCO

### RELIGIOUS HOUSE: SAN FRANCISCO

External: Team mails out regional newsletter and Panchayat invitations to colleagues. Watsonville LENS is set up with the Inter-Play School. Community organization, Youth For Service, is getting CETA funds cut and sees the necessity of LENS for re-maneuvering.

Internal: It's an exciting week as House paints kitchen, puts up E.G. mural, re-arranges guest rooms and inkinds 90 lbs. of cheese.

Contradiction: Continuing on-going programs in midst of trying to capture new program opportunities. (Wk. 4)\*

### RELIGIOUS HOUSE: SEATTLE

External: Marketing team travels to Coos Bay, Coquille and Eugene and sets up programs which represent historic first for the Eugene Metro. First Academy commitment is secured. Openings include ASYD, Lane Foundation and a CS-I at South Western Oregon College.

Internal: Robertson family sojourns for the week enlivening collegium dynamic and confirming need for larger facility. Martha Dempster Cunningham celebrates new job.

Contradiction: Creating structures to appropriate multiple calendar demands and greater diversity in the Regional Team without narrowing capacity to serve. (Wk. 3)\*

### RELIGIOUS HOUSE: LOS ANGELES

External: Trek to Richgrove for three-year planning is sponsored by Tulare County Communities Human Development Council. Regional colleague sets up and goes on appointments. Collegium on Symposium II sets images of major regional assembly for May 7-23.

Internal: Major restructuring of office files and storage prepares for broader mission, and House cars are upgraded with net gain of \$100 on a car driven by House for two years. House sends out Japanese student at Roundtable after 17-month sojourn.

Contradiction: Securing focal commitments while continuing to broaden the mission. (Wk. 4)\*

### RELIGIOUS HOUSE: PHOENIX

External: Over 100 people go to a variety of programs in Phoenix. Second session of week-night CS-I is very well attended. Marketing continues in Phoenix as circuit leaves for Texas.

Internal: House plays host in continuing training sessions.

Contradiction: Continuing variety of possibilities keeps troops hopping with no time to catch breath. (Wk. 3)\*

### RELIGIOUS HOUSE: PISINEMO

External: Month of university work project is completed with 27 students from two East Coast colleges participating in farm expansion, beautification and community improvements.

Internal: Representatives from House attend banquet send-off for Gettysburg students in Phoenix, where students sing "Responsibility" as symbol of their experience in Pisinemo.

Contradiction: Assessing future business potential amidst severe federal budget cutting and deepening recession. (Wk. 3)\*

## RELIGIOUS HOUSE: BILLINGS

### RELIGIOUS HOUSE: DENVER

External: Five new programs are scheduled, bringing total to 17 for Americas Challenge. Denver Archdiocese Roman Catholic Church frame intensifies with three calls. For Boulder L.E.A.P., 25 are recruited and 51 appointments are held or scheduled. Team regrid Denver Region and includes western Kansas, and strategizes ICA role with new Project Colorado, which will focus on community and four-sector conditions across the state.

Internal: First monthly six-hour Sunday Roundtable for Regional Team is success with two-hour Americas Challenge workshop, House Church and corporate myth study re: Future of O:E. Day I sojourner repairs car, rebuilds and plasters stairway; Brenda Davoren and daughter Erica move in for six-month sojourn; and House is circulating resumes from two interns coming from San Francisco in February. *Golden Pond* is great family night movie.

Contradiction: Strategically configuring Team to do 17 scheduled programs and schedule 20-plus programs that are committed or seriously being considered. (Wk. 3)\*

## EDMONTON

### RELIGIOUS HOUSE: EDMONTON

External: Ten of 36 marketing calls for the Americas Challenge are held this week while Laura Spencer goes to Calgary and Bill Salmon joins Marge Allan in Saskatchewan to market and continue the frame for the Regional Consult in Saskatoon in March. The Mayor of Saskatoon and Lt. Governor of the province give affirmative nods and authorization for that Regional Consult.

Internal: Invitations for Area Panchayat Visit are prepared and mailed to colleagues. Truman Devor celebrates second birthday.

Contradiction: Finding way to finish follow-up letters and calls in the midst of having a full schedule of more marketing calls. (Wk. 3)\*

### RELIGIOUS HOUSE: ANCHORAGE

External: Regional Team completes Americas Challenge maneuver with 28 visits resulting in eight working accounts and eight potential accounts. House staff participates in two evaluation sessions following RS-I course — one with two pastors concerned with corporate ministry and the other with grads pushing on question of next steps in being mission. Regional Team holds quarterly planning session in which unifying image of strategy is developed as well as practical details for two account packages dealing with city-wide youth conference and Catholic Social Services.

Internal: House staff conducts pedagogy evaluation of RS-I with Basil Sharp and turns Roundtable into celebration of completed maneuver and new future directions.

Contradiction: Transforming House structures to guard unity of the entire Regional Team in experimenting with effective missional style. (Wk. 3)

### RELIGIOUS HOUSE: VANCOUVER

External: Americas Challenge is completed with a total of 33 visits involving nine different callers, resulting in 16 programs "seriously considering" and 19 programs in "working" category. Team has great celebration of victory courtesy of Keg with great feast and reflection on the new opportunities and demands represented by the breakthroughs in the private sector. Study of "Story of Z" pays immediate dividends when Regional Team displays its knowledge of current management science in calls the following day.

Internal: Regional Team sends Rowe family out to Prince Rupert with evening of song and conversation late into night.

Contradiction: Designing winning marketing follow-through strategy that rides on present momentum and advantages and takes into account moving and assignment transition. (Wk 3)

#### **RELIGIOUS HOUSE: WINNIPEG**

External: Americas Challenge team makes 25 appointments, focusing on Regional Consult authorization, funding and set-up. Imperial Oil says "yes" to \$2,000 funding request, and Vice President agrees to speak at the Regional Consult. Team presents funding request for India to St. Stephens Broadway United Church Foundation Board.

Internal: Week is full of celebrations, marked by great Arabic feast prepared by sojourners to send out Americas Challenge team and Development and by a Pizza party to celebrate Micah's fourth birthday and arrival of Jim Oberg.

Contradiction: Completing all nitty-gritty set-up for the Regional Consult while sustaining life-giving but shaky internal structures. (Wk. 3)\*

## **HOUSTON**

#### **RELIGIOUS HOUSE: HOUSTON**

External: Regional Team takes discontinuity in San Antonio while meeting for the implementation session of the regional LENS. Assignments are made for Quarter III.

Internal: The wild and radically new is the theme of selected alterations to internal life structures.

Contradiction: Weaving the whole quarter launch through Americas Challenge maneuver. (Wk. 14)

#### **RELIGIOUS HOUSE: DALLAS**

External: Dallas Region is present at Area Houston Panchayat trek, looking together at next 20 years. Oklahoma City Metro team does Roundtable with emphasis on course set up. Dallas-Fort Worth Metro team hosts first of many guests with China study and first workshop in series of five on corporate methods, eliciting methods and task relations in the workplace.

Internal: House orders and integrates all files from Dallas and Oklahoma City, re-gestaltting them under private, public and voluntary.

Contradiction: Grounding the economic vehicle that will insure self-support. (Wk. 4)\*

#### **RELIGIOUS HOUSE: MEMPHIS**

External: Ken Koon, Director of Employment Security, State of Arkansas, calls House after marketing call to say he wants to use LENS to restructure his department and use workshops to train 12 supervisors. Regional Team goes on 26 appointments in two weeks and is following up 15 working prospects. Presidents of two black colleges in Jackson, Mississippi, impact marketing team with depth of the contradictions they face and their willingness to seek new ways to address them.

Internal: Shizu Sato inkind dinner for 17 at Benabawa of Tokyo to honor visiting Kenyan scholar, John Rupert Barnes. William Bell begins sojourn in time to participate in great feast.

Contradiction: Choosing game plan that allows House to move strategically this quarter towards building a long-range regional plan. (Wk. 3)\*

#### **RELIGIOUS HOUSE: NEW ORLEANS**

External: Marketing continues with Department of Health and Human Resource's Office of Management and Finance's Division of Policy, Planning and Evaluation by setting date for LENS. Visit to Charity Hospital by Gayle Elderidge of Metropolitan Hospital of San Antonio, Texas, who leaves saying "We need LENS, too." Team publishes Regional Council product with special excitement over scheduling of a patron's event to be done by Nan Kirby on her return from South Asia Trek.

Internal: House sends two participants to Panchayat visit and Development PSU in Houston. House and two metro colleague families are impacted by study of Mao's Long March and festive celebration of Bevin Innes' 17th birthday at Roundtable.

Contradiction: Incorporating metro troops into programmatic activities without losing a beat as new priors are sent to Vancouver Region. (Wk. 4)\*

#### **RELIGIOUS HOUSE: ATLANTA**

External: Third week of Americas Challenge has 37 clients on a journey towards contract agreements, including five contracts signed and ten at package-development level. Visits to two consultants' agencies result in, "Yes, we want to work with ICA; we have seen your methods work." The future is wide open.

Internal: House combines final celebration of Americas Challenge with Robbie Jinks' 12th birthday by dining out and dancing. Whole dance floor sings "Happy Birthday", and marketing director of a major U.S. company gives Rob his card and says "Call me."

Contradiction: Building corporate management designs that release human care in the face of external demands that require individuals to response. (Wk. 4)\*

#### **RELIGIOUS HOUSE: MIAMI**

External: Third week of marketing maneuver includes two film events, six interviews and a workshop with Hispanic Commission in Miami conducted by Joaquina Rodriquez.

Internal: Day of work with Regional Team in West Palm Beach polis augments self-support income.

Contradiction: Seeing beyond the marketing maneuver to the six-month strategy. (Wk 3)\*

## **CHICAGO**

#### **RELIGIOUS HOUSE: CHICAGO NEXUS**

External: Participation in Chicago Urban Strategy session at Chicago Area House opens new doors to Uptown. The Nexus having no turf other than whole globe is exemplified by Nexus troops going to Youth Symposium and McDonald's Town Meeting in Kansas City, Imaginal Education in Pittsburgh, cluster consults in Jamaica, funding and framing maneuvers in Guatemala and Malaysia, HDZ Practium in Lamego, IERD preparation in Bombay, and development trips in seven locations. Interchange role is highlighted with arrival of word processor and a two-evening Publications PSU.

Internal: Collegium on Poland explored objective situation and led to lively discussion of the role of the revolutionary.

Contradiction: Unobjectified operational implications of the Americas Challenge. (Wk. 5)\*

#### **RELIGIOUS HOUSE: CHICAGO**

External: House celebrates return of Cynthia Vance, Terry Bergdall and Van Otto from Americas Challenge with report of 55 programs working and 19 programs scheduled or held in Chicago Region. 5th City Preschool framing results in all funds being restored after legislation turn around. 5th City Business Careers prepares 30 proposals to foundations.

Internal: House sends out sojourners Chuck Learned and Kristin Roe to CS-I in Indianapolis and welcomes JoAnn Houpt to House Church.

Contradiction: Orchestrating increasingly complex directions we are marching in. (Wk. 3)

#### **RELIGIOUS HOUSE: KANSAS CITY**

External: Ruby and Madan make co-presentations with Iowa colleagues to Coon Rapids Church. House hears colleagues affirm India experience of ICA Human Development

methods. Adopt-a-cluster approach promises to add to \$17,000 from Iowa churches since October 1. Second Pioneer Hy-Bred call produces "yes" for Kenya Women's Advancement Module funding and go-ahead for March presentation and proposal for Midcrest forums. Americas Challenge calling exposes amazing similarities in concerns for future among farmers and bankers.

Internal: House welcomes Gayle and Jan back from Americas Challenge in high House Church event. Ken Otto's letter from India helps ground necessity to build spirit giants who will stand.

Contradiction: Releasing preconceived HDZ images which constrict ability to discern what is emerging right under foot. (Wk. 3)\*

#### **RELIGIOUS HOUSE: MINNEAPOLIS**

##### **RELIGIOUS HOUSE: ST. LOUIS**

External: Intensive week of marketing is highlighted by calls on Sister Mary Ann Eckhoff, Director of Education of the Catholic Service Agencies, and George Friesea, Professor of the Division of Continuing Education at the Metropolitan College of St. Louis University. The Neighborhood Task Force creates maneuvers for Quarter III which open new vistas for metropolitan neighborhood engagement. Imaginal Education Pedagogy session prepares Team for upcoming lab.

Internal: Saturday night Team celebration with prodigious amounts of pizza and beer caps first week of Americas Challenge marketing. House collegium series and Roundtable are high points in a busy week, especially marked by "management modes" and *The World Challenge* collegiums.

Contradiction: Translating new openings, interest and enthusiasm into scheduled programs. (Wk. 2)

##### **RELIGIOUS HOUSE: DETROIT**

External: Regional Team gathers for two nights of preparation for three Town Meetings this week. Town Meetings come off as great events in the three Van Buren County towns. Louisa Hamachek arrives from Chicago to help with program marketing.

Internal: After coming through a series of tests with flying colors, David goes through a breakneck regimen to line up new school program.

Contradiction: Coordinating energies to allow preparation for future events while maintaining momentum on programs and facility search. (Wk. 4)\*

##### **RELIGIOUS HOUSE: CLEVELAND**

External: Guardians and House trek into Cincinnati Metro en route to Guardians Consult which has 22 in attendance with seven new faces.

Internal: Roundtable rediscovers long march in the Dialogue, and colleagues refuse to leave as they set up Black Engagement Strategy team appointments and arrangements.

Contradiction: Perpetually recreating operational teams and logistical designs to respond to special campaigns which leave Region with a new universe without a Sabbath. (Wk. 4)\*

##### **RELIGIOUS HOUSE: INDIANAPOLIS**

External: Training, Inc. graduates 31 in the midst of questions about funding for next cycle. Uptown neighborhood holds Quarterly Planning Forum facilitated by newly trained local residents.

Internal: Sixteen representing six churches attend orientation for Urban Church in Local Mission self-support maneuver.

Contradiction: Rehearsing the context for each of many swirling events so that the urgency and valence of each tactic is common consensus. (Wk. 3)\*

## **NEW YORK**

##### **RELIGIOUS HOUSE: NEW YORK**

External: House experiences great excitement over momentum of Americas Challenge. Eighteen appointments open up nine accounts for LENS, CS-I, RS-I and other courses. Merrill Lynch and UNDP are the most prominent targets for programs. University Guild meeting and 4th Street Training Center flip-book add to excitement.

Internal: Americas Challenge celebration and Claire's dance performance are symbolic for spirit-filled gatherings.

Contradiction: Getting out news about a plethora of events in time to enable participation of Regional Team. (Wk. 3)

##### **RELIGIOUS HOUSE: PITTSBURGH**

##### **RELIGIOUS HOUSE: ROCHESTER**

External: Russell Sage College students volunteer to help with Troy Forum as January term project. Jan Ulangca joins Dorcas and Jack Gilles on Americas Challenge trek to Buffalo. Roy Priest at HUD regional headquarters in Buffalo offers to share LENS materials with 23 largest communities in Region.

Internal: House car is abandoned in Rochester at Knapps in midst of sub-zero temperatures.

Contradiction: Getting systems set to enable metro cores to function effectively in program marketing and delivery. (Wk. 3)

##### **RELIGIOUS HOUSE: PHILADELPHIA**

External: Private Sector Workshop targets list of local companies for Americas Challenge Campaign. Appointments for Americas Challenge Campaign cover four metros. Printed HD-I brochure heralds exciting course for opening of Dialogue Two.

Internal: Gift of 50 *Journal* readings to Regional Team member Rhoda Ertel makes her 50th birthday celebration memorable.

Contradiction: Shifting to Development without losing Americas Challenge momentum. (Wk. 3)\*

##### **RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: Regional Team discerns seven Destinal Deeds for next six months. Americas Challenge maneuver provides five audience breaklooses with specific groups which include city of Petersburg, Virginia, and a new way to engage locally in D.C. Computer Paradigm produces story, song and symbol.

Internal: Colleague from Australia, Brian Whitlock, visits House during short stay in Washington.

Contradiction: Grasping next two months with same kind of focusing imagery and story as Americas Challenge has provided. (Wk. 3)\*

##### **RELIGIOUS HOUSE: BOSTON**

External: Laying groundwork for Training, Inc. Boston is greatly enhanced by Marilyn Corcoran's presence and full-time participation. Major efforts are in follow-up on Americas Challenge activities and finding ways to enable a delegation of seven to Youth Symposium in Kansas City.

Internal: David Rose moves in preparatory to another semester at MIT. Chinese New Year and a birthday provide theme for Saturday night celebration.

Contradiction: Developing extra \$1,200 this month to get youth to Symposium. (Wk. 3)\*

##### **RELIGIOUS HOUSE: STARKS**

External: Sub-zero weather does not slow down efforts as Winter Carnival Committee holds first meeting and includes representatives of most town organizations. Starks Enterprises

Board Meeting works on Campaign for Human Development proposal, and Joyce Benson from State Planning Office stops by while getting hay for her farm to help work on C.H.D. proposal. Inexpensive labels for Woodworks chair cushions are found. Augusta Guild core decides to do Methods Academy. Chamber of Commerce visit opens possibilities in private sector.

Internal: Although sub-zero weather, car problems and House chimney fire try to slow down House, House celebrates confirmation of Wendy's new job, all cars running again and Starks Fire Department showing up in full force some arriving on foot and another on snowmobile.

Contradiction: Discerning the target for which we are aiming. (Wk. 3)\*

## MONTREAL

### RELIGIOUS HOUSE: MONTREAL

External: Structural reformulation takes on new perspective when five staff members of Butters Institute show up for LENS pedagogy after using indicative battleplanning for seven years at their workplace and pushing questions of motivity in the face of the same basic contradictions year after year.

Internal: Festive mood pervades with celebration at Jeanne-Mance, viewing of "Reds" and Roundtable.

Contradiction: Turning existing programme potential into actual events. (Wk. 3)\*

### RELIGIOUS HOUSE: TORONTO

External: Marketing calls continue during third week of Americas Challenge with 37 working and 8 programmes set. Guardian letter goes to 130 prospects. Regional Team meetings on HDZ and structural permeation are held in new Regional House. Business cards inked for all House staff challenge everyone to make more calls.

Internal: First Fireside Forum with B. Pesek and R. Kitney sparks new spirit. *The World Challenge* overview is presented to Regional Team at Roundtable by B. Edwards. House celebrates Chinese New Year with ancient rituals and games such as pin tail on dragon. House is winterized and four are off to Ottawa. CS-1 pedagogy reveals need to work on primal community.

Contradiction: Keeping the focus on long-range team building while hammering away at immediate programme demands. (Wk. 3)\*

### RELIGIOUS HOUSE: OTTAWA

External: PSU with County Administration is key to future with potential HDZ. Pembroke polis core meeting produces images for future. Team initiates Americas Challenge calls.

Internal: Two go to Toronto for pilot executive course following mini-celebration of Renfrew County PSU.

Contradiction: Learning to be bold with regard to marketing the human factor. (Wk. 2)\*

### RELIGIOUS HOUSE: HALIFAX

External: Circuits to Halifax, St. John and North Shore from Moncton lead to programme dates set for eight municipalities near Lorne and other programmes in the works worth \$15,000.

Internal: Reflection on Americas Challenge Campaign with Gail West reveals the ICA is in a whole new world with people and structures waiting for ICA to enable their leadership.

Contradiction: Setting catalytic tactics from quarter plan that will break loose the year. (Wk. 2)

## MEXICO CITY

### RELIGIOUS HOUSE: MEXICO CITY

External: Appointment with Junior League in Mexico City reveals interest in LENS, and Xerox appointment moves one

step closer to confirmation of date for LENS course. Maryknoll parish requests ongoing consultation in training methods for group of leaders. Fathers of the Sacred Heart contribute 15,000 pesos (US \$600) towards program budget.

Internal: House appreciates visit of Fr. Fernando Abalos from Rome, who is a member of the Council of the Fathers of the Sacred Heart and a long-time friend of ICA.

Contradiction: Building weekly maneuvers that catalyze full participation of staff and colleagues with widely diverse gifts to offer. (Wk. 3)\*

### RELIGIOUS HOUSE: GUATEMALA CITY

## HAVANA

### RELIGIOUS HOUSE: KINGSTON

External: Team holds Cluster Formation Meeting for Blue Mountain Human Development Cluster in Woburn Lawn with 84 participants, 63 village leaders (one to nine from each village) from the 16 villages and 21 people from the public, private, voluntary sectors, to report on last four months and prepare for consultation. Community launches Woburn Lawn Embroidery Project with national coordinator of Basic Services for Children Project present. Depauw University work project is enabled with landrovers from UNICEF and Ministry of Youth.

Internal: House holds workshops which create three-week consult preparation timeline and prints Quarter Maneuver chart.

Contradiction: Gaining clarity on necessary configurations regarding locations and tasks. (Wk. 2)\*

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Construction and medical teams from De Pauw University (Indiana, USA) finish work on low tension lines for village electricity and mobil clinics to ten villages in Mala Valley. Follow-up meeting with Azpitia health workers objectifies contacts made in the ten villages and projects the follow-up program for local health care-taker training.

Internal: Auxiliary puts on steak dinner two-course meal final feast to send out De Pauw University team. House welcomes David Haernandez as sojourner and does extended planning to launch new phase of the quarter.

Contradiction: Creating sense of continuity in the midst of event-full-ness. (Wk. 3)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: Team has sentinel visit with the Minister of Information and Tourism, who then schedules visit to Cano Negro and vows to open all doors. Ministerial and other important site visits precipitate preparation — painting of church and community clean-up.

Internal: House welcomes Jacobo and Ramona Pacheko into Order at dramatic commissioning at Caracas Ecclesiola.

Contradiction: Drawing together in one thrust all the various actions initiated. (Wk. 3)\*

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: Key exciting visits are made with Alcalde and Ana Maria Urrutia. *Consejo* (Community Council) gives approval for guardian event at Sol and the Health Week in February staffed by volunteer doctor and dentist from Wisconsin. *Panaderia* and *Conserva* women have great day in El Taco (river beach).

Internal: First Roundtable of season is fantastic. House experiences lively participation in Panchayat report collegium and maneuver writing session.

Contradiction: Keeping before us in daily decisions the task of addressing major contradiction of "padron" image so that both guardians and community are enabled to move beyond traditional propensities of beneficence and dependence. (Wk. 2)\*

## **RIO DE JANEIRO**

### **RELIGIOUS HOUSE: RIO DE JANEIRO**

External: Implementaries continue to click off with US \$2,000 in the bank (once again saved at the zero mark). ICA: Brasil brochure and materials are prepared in Portuguese. Cluster village project basic research and framing visits begin, and ten are registered for Human Development-I course Week 5. Team uncovers three old colleagues in Rio, Celso (long-time colleague), Louis D'orey (formerly with IBM) and Hughes Tools.

Internal: House experiences deep thankfulness for the "Wayside Inn" dynamic of Houses as Israel Borges, a Rio Bonito architect, continues to show deep collegueship and responsibility for total mission. (Thanks! Rome, Paris, London, Amsterdam and Brussels.)

Contradiction: Putting corporate power into implementaries in order to maintain the cutting edge in the midst of dispersed doing. (Wk. 3)\*

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER III WEEK FIVE

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports arrival of \$4,000 in Brussels from Gulben Kien Foundation, arrival of payoff on Latin American development push totalling \$5,000 plus, and arrival of Commodore Micro Computer/Word Processor in Chicago. There is an increasing focus on India with South Asia Trip leaving North America for India and Sri Lanka, and extra troops assigned for fund raising and IERD preparation. The key contradiction lies in the arena of securing continental bottom lines when new demands stretch present configurations very thin.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports Jamaican Potential takes leap forward with 16-village cluster consult. Academy recruitment moves into orbit with 500 prospects, three paid registrations and three Order members assigned. Uptown's Valentine Ball is underway as Chicago Nexus looks toward new approach to Uptown. Panchayat in Brussels pushes future screens. An issue of *IMAGE* on motivation turns up loads of written text to provide an underlying motif for year's issues. Hong Kong experiences Practicum in Cebu as strategic tool to discern pillars of HDZ. The key Contradiction lies in the arena of external task mushrooming faster than predictions so that assigned units find it difficult to define their tasks.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports representatives return from Global Operations Centrum Band Meeting, producing five global maneuvers and four talking papers. Guardians from five areas of Europe, including Rome and Madrid, participate in Guardians Meeting in Brussels to which Mike and Nan Chapman bring greetings from Australian Guardians. Band Meeting reports and reflections that pull together a final bulletin on Americas Challenge enable Chicago Operations Centrum's planning. Dynamic (as opposed to functional) planning enables a vision of new orbits of enablement as regional grounding in strategy formation is revealed. The key contradiction lies in the arena of releasing time, space and troop configurations to move structurally on the discerned necessary need, orchestrating each move to be a winner.

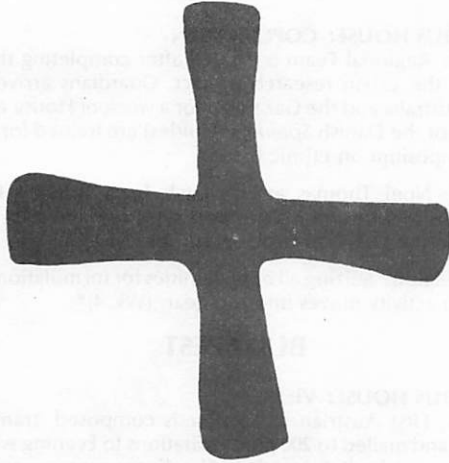
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports that Brussels concludes a week-long budget process involving all centurms with lively collegium to form consensus on necessary tasks in context of projected income. Chicago holds cross-nexus Publishing PSU which enables long-range global picture and reveals publishing as a revolutionary art to address rather than compete with the world. Brussels Nexus engages in a workshop which looks at practical contradictions of renovating new training facility and ends with a corporate resolve that "yes" we can and will" have the building ready for April Formation Fortnight. The key contradiction lies in the arena of the breakloose in programmatic income particularly in Portugal and London which raises question of inadequate and appropriate legal forms as well as cash flow planning on continental basis.

# THE GLOBAL ORDER REPORT

QUARTER III WEEK SIX

February 8-14, 1982



## MADRID

### RELIGIOUS HOUSE: MADRID

External: First week of Lamego HDTI finishes after exciting opening, including a talk by Assistant Prime Minister of Portugal and development victories which insure total Portuguese funding of HDTI. Frank Soderlind and Maria Frye go to Brussels Guardian Meeting.

Internal: Bill returns from Lamego with news of work in Portugal. Lucas Fernandez completes first week of sojourning.

Contradiction: Planning effective use of troops across the Area while northern Portugal demands all. (Wk. 3)

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Journey towards Community Forum authorization on "home turf" begins with visit to mayor of the borough. Guardian John Garnett agrees to include an article in the *Journal of the Industrial Society of Great Britain*. Volunteer Orientation Weekend is attended by six potential volunteers, all of whom indicate intent to begin their Third World experience.

Internal: House is strengthened and enlivened by the presence of three sojourners in training for their volunteer service in Kenya and Australia, and two permeators begin new jobs.

Contradiction: Working harder during Day One does not seem to be adequate plan for increasing effectivity as escalation of opportunity goes on creating more indicative. (Wk. 3)

### RELIGIOUS HOUSE: GLASGOW

External: Strategic session on regional priorities, creating proposals for two teams, allows House to see practical ways of moving forward. Visit to YWCA International Centre continues to nurture of international group and establishes new contacts in minority groups.

Internal: House moves on permeation research and celebrates significance of the heritage of Scotland through Robert Burns, haggis and scottish pipes.

*For everything its season, and for every activity under heaven its time:*

*a time to be born and a time to die;  
a time to plant and a time to uproot;  
a time to kill and a time to heal;  
a time to pull down and a time to build up;  
a time to weep and a time to laugh;  
a time for mourning and a time for dancing;  
a time to scatter stones and a time to gather them;  
a time to embrace and a time to refrain from embracing;  
a time to seek and a time to lose;  
a time to keep and a time to throw away;  
a time to tear and a time to mend;  
a time for silence and a time for speech;  
a time to love and a time to hate;  
a time for war and a time for peace.*

*Ecclesiastes 3: 1-8*

Contradiction: Ensuring the adrenalin of existing House mission is not drained by necessity of permeation demands for imaginal use of time and people. (Wk. 5)

### RELIGIOUS HOUSE: BRISTOL

External: House hosts second "Egypt Night" with 19 present for global film and Egyptian food which broadens the base of contacts in Newport. Michaelston-le-Pit study group begins thinking about practices of adopting a village. Participation in events in three nearby churches deepens relationships with local church leadership.

Internal: New coffee set from Poland gets good use all week with study group and vicar visits.

Contradiction: Discerning the key to playing catalytic roles in ongoing local structures and organizations. (Wk. 3)

## PARIS

### RELIGIOUS HOUSE: PARIS

External: *Guernica* art form conversation intrigues group of students at monthly English evening; two of them plan to attend Volunteer's Orientation Weekend. Publicity of V.O.W. brings one new (bilingual) volunteer to work with the Regional Team on Saturday.

Internal: First session of regular in-house methods training pays off with effective conversation the next night.

Contradiction: Assuring that all thrust arenas are gunned and coordinated. (Wk. 4)

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: Nexus, Brussels Region and Panchayat celebrate with August Vanistendael, retiring president of CARITAS: Brussels and member of ICA Board, his 65th birthday. The occasion becomes one of celebrating the journey of the Movement in Europe. First meeting of the Building Companions, a voluntary group that expresses its care for the world in renovating buildings, reveals depth collegiality.

\* NOTE: The \* indicates first printing of a new report.

Internal: Panchayat visit stops the world, giving a fresh view of the global, historical perspective of our task.

Contradiction: Finding ways to corporately brood over the future and reflect on implications of Panchayat visit and Guardians Meeting while doing 90% of the quarter's manoeuvres in the next five weeks. (Wk. 4)

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Week of launching, as 14 enthusiastic participants at first session of *Third Wave* study group reveal seriousness by volunteering for study assignments. Women's studies group begins second phase of expansion. Network of colleagues around Belgium participate in writing reports for newsletter. House members are invited to participate in steering committee of Planetary Initiative Movement in Belgium.

Internal: House hosts Men's meeting which begins to build new collegial corporateness. Annual Appeal PSU uncovers resolve to involve regular donors in covering programme budget each month in Area Paris.

Contradiction: Trying to read road signs as the wagon you have been hauling up the hill suddenly drags you down the other side. (Wk. 3)

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Symposium Implementation Meeting held in Ludwigshafen (HDZ in the making) is led by local team which uses the methods sensitively and competely. Three-month timeline is created to bring off expansion of Youth Forum use, planning toward summer neighbourhood street festival(s), and probing the response of the foreign worker population to concept of a representative council through use of forum methods; dates are set for task force meetings and for next general Ludwigshafen 2001 meeting. Newsletter goes out, including announcements of the Regional Team and Panchayat meeting and an RS-1.

Internal: House strength is augmented through presence of development set-up team, Kate Ward's arrival from Amsterdam House to work on next manoeuvre phase — Focus on Futuric Permeation, and guest night held with Hans-Georg Mende.

Contradiction: Maintaining undeniable momentum of current phase of the quarter's manoeuvres while doing long-range thinking and set up that assures victories planned for next two months. (Wk. 4)\*

#### **RELIGIOUS HOUSE: AMSTERDAM**

#### **RELIGIOUS HOUSE: BERLIN**

External: Three key calls initiate Regional Colloquy. Hannerl Golda attends European Guardians Meeting and reports excitement of guardians taking responsibility for Movement's future. Hamburg circuit reveals need for 1982 version of Human Resurgence Mission.

Internal: House visits "Green Week" exposition, joining 50,000 Berliners interested in rural living in the city.

Contradiction: Producing a broad-based regional team with too few sectors represented at the Colloquy. (Wk. 3)

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: Filippo Cortesi, Secretary-general of ICRA (International Catholic Rural Association) decides to go to the Guardians' Meeting. Planning meeting on upcoming Colloquy focus and set-up with three young Italian contacts generates excitement and interest in the ICA's work.

Internal: Liz Balm, after frustrating attempts to conquer visa bureaucracy, goes to teach HDTI in Portugal. Quarter manoeuvres continue to take shape as internal life constructs are planned, newsletter articles are drafted and guest night rhythm is established.

Contradiction: Discerning and articulating the relevance and focus of seminars and the Colloquy so that they elicit depth recognition and participation. (Wk. 2)

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Regional Team is excited after completing the first PSU on the urban research project. Guardians arrive from India, Australia and the Gaza strip for a week of House events. Leaders of the Danish *Spejders* (Guides) are trained for Week Five Symposium on ethnic issues.

Internal: Noel Thomas arrives back from Brussels Global Guardians Meeting with a progress report on the state of the IERD and the guardians' role in Europe.

Contradiction: Seizing all opportunities for formulation while program activity moves into top gear. (Wk. 4)\*

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: First Austrian newsletter is composed, translated, printed and mailed to 200 plus. Invitations to Evening with the Panchayat are mailed; and three "yes" responses are received from V.I.P.s., including Prelat Ungar of CARITAS. Collegium space is readied for up to 15 people.

Internal: Yosts celebrate quiet 36th wedding anniversary in local Hungarian restaurant featuring *Palatschinken*. January was a break-even month in self-support — largely a response to Christmas letter.

Contradiction: Having all things ready to utilize fully the power of the Global Movement's presence. (Wk. 4)\*

### **CAIRO**

#### **RELIGIOUS HOUSE: MINIA**

External: Two days of lengthy visits with new local unit chief reveals willingness to help with Government routine on any project undertaken. Land is finally turned over (after two years) from property department to local council for desert reclamation expansion and new training center. Marmalade factory begins production in newly renovated facility, with new uniforms, new jars and labels and tentatively secured market.

Internal: Robert Graff, Dartmouth University volunteer, arrives to begin six-month sojourn.

Contradiction: Establishing a sense of movement on all fronts across Cluster when promised financing has not arrived. (Wk. 3)

### **ABIDJAN**

#### **RELIGIOUS HOUSE: ABIDJAN**

External: Brobo circuit sets up quarter's cluster implementation. Local company agrees to contribute 10% of their bilingual secretaries' time to ICA office work. Meeting with Deputy Mayor of city where House is located sets up frame for working in local community.

Internal: Nelson Njenga finally returns from Ghana with dramatic reports on the coup and its effect on Regional Team.

Contradiction: Remaneuvering as quarter plans suddenly shift 95 degrees in Week 2. (Wk. 2)

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: Staff completes two-week Human Development Training program that has participants from Anambwa State. Governor of Lagos State visits Ijede. Hi-jacked water tower arrives in Ijede and is erected.

Internal: Rebecca Nichols and A. M. Novel arrive just in time for HDTP which hosts four Swedish volunteers for a weekend and Joe Dickson who arrives early to join Panchayat trek.

Contradiction: Getting new direction clarified and new staff oriented after HDTP. (Wk. 4)\*

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Preschool training event creates three-month circuit plan to launch preschools to serve all 12 Diamond villages. Team receives K 4,000 gift from Standard Bank and develops inkind ticket to Nairobi for staff interchange. Kapini elects new Board of Directors and appoints management team for registration and programme strengthening.

Internal: House structures are transformed as Roundtable successfully experiments with films of east and west cultures. The day's planning happens the night before with the generals planning their action plan. House hosts Board of Directors for lunch and replants vegetable garden.

Contradiction: Implementing training designs to enable local leadership to see through new directions of Human Development by ensuring direct participation from four sectors. (Wk. 3)

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: New openness in authorization is experienced as two grants are received from Norwegian and Australian Embassies for Kabiro. Two more embassies and one foundation invite ICA proposals. Visit with Maryknoll Fathers Superior General, Father J. Noonan, his assistant and the all African coordinator, Father Davila, and ICA opens new vistas for cooperation in Kenya and Tanzania. Health Team completes four weeks of circuiting — victories include completion of Section B training, water tanks and gutters delivered to Mugumoini HDP and clinic visits for Health Care Takers.

Internal: Maendeleo Ya Wanawake (women's group) brooding session in House spins through various collaborative ventures in five targeted areas across Kenya using VLI, LENS, Imaginal Education, PIM and health training.

Contradiction: Giving form to end of quarter thrust through orchestration of troops, major events and covering delayed grants. (Wk. 4)\*

### RELIGIOUS HOUSE: KAWANGWARE — KABIRO

External: Community committee meets with representatives of CCF for grounding in fund application when it arrives. Community leaders consent that riding promises of new school opportunities can be key to catalyzing stake consciousness and participation, and make plans again to bring stake dynamic alive. Participants of Habitat's follow-up workshop on housing spend morning in Kabiro seeking clues to motivation of squatter residents toward housing and environment up-grading.

Internal: Kabiro auxiliary explores ICA common memory with Charles Lingo in Tuesday morning collegium and joins Virginia that evening in jolly birthday celebration.

Contradiction: Synchronizing priorities in timelines of donor agencies with timelined community priorities in midst of rapid acceleration in participation and number of programs. (Wk. 3)

### RELIGIOUS HOUSE: KALWANI — SHAMALAGO

External: Troops hit the road across the Section with a new project consult in Hawinga, the first week of circuits in S. Tirike Cluster project, preschool PIM (Programme Implementation Module) in Kituni HDP and health trek in Kusa HDP.

Internal: Many internal life and sustenance issues are raised as circuit teams spend their first full week on the road from Monday a.m. until Saturday p.m.

Contradiction: Working out the problems appearing in the new systems. (Wk. 2)

### RELIGIOUS HOUSE: MUGUMOINI

### RELIGIOUS HOUSE: MOMBASA — KAMWELENI

External: Iveti Location Impact is extended with 102 attending the VLI and 18 at officers LENS. Muputi Location circuits continue with 12 villages completed this week. Chasimba Sub-Location Cluster Consult completion makes four of six done toward Coast Province Location completion. Six CCF (Christian Children's Fund) in-put planning meetings are held, one in each Muputi Sub-location. HDTI opens with 60 participants.

Internal: Symbol of "on behalf of" is grounded as House gives up all beds so that VLI can sleep and sends people to Coast Consult, VLI, LENS, and six circuits in Muputi on no money. Team welcomes Rafael Davila for site visit to VLI and Kamweleni House.

Contradiction: Breaking loose effective coordination methods in the midst of government, villages, and other tensions. (Wk. 3)

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

### RELIGIOUS HOUSE: BOMBAY — MALIWADA

External: Eight cluster villages attend Forestry Programme. Mr. Sathe, Conservator of Forest Society, shows state of forests. For four days Maliwada House hosts visitors who are happy about Maliwada Cluster Village Programmes and donate Rs.1200.

Internal: House holds a collegium on Australia and a great birthday celebration. Staff learns about hosting and "what is ICA?"

Contradiction: Changing ICA's role from having money and resources to serving the village. (Wk. 1)

### RELIGIOUS HOUSE: BOMBAY — CHIKHALE

External: Global film is shown to Kalyan Rotary Club and members make plans to visit Chikehale. Work is completed on digging foundation of first part of training centre; village workday vastly improves internal roads, and Ground Water Survey Department arrives and drills borewells in three cluster villages including Chikehale. Sanjivini Trust conducts eye camp in Ajjivali with 230 patients. Education is emphasized as women's literacy classes begin in Chikehale, with salary and equipment, and another five classes are set up in cluster, and 30 children attend evening English classes.

Internal: Chikhale hosts great three-day Bombay Area Council. Three HDP colleagues drop in during final day of Council, bringing friends for site visit. Corporate life highlights include collegium on "Social Process Triangle in '81" and workshop by Manu Bhattacharya on the Chikhale story.

Contradiction: Creating visible signs of actuation of priorities discerned during recent planning. (Wk. 2)\*

**RELIGIOUS HOUSE: BOMBAY — VAVIHARSH**

External: Stake No. 1 holds a meeting and creates fishermen society called "Shukra Charyu". Proposal of Mahila Mandul is submitted to Charity Commissioner. Khambala has village meeting to select 10 major tasks and makes timeline of tasks. One hundred fifty people participate in village celebration.

Internal: Ashram creates monthly timeline, arranges office and starts a filing system. (Wk. 1)

**RELIGIOUS HOUSE: PUNE — JAWALE****RELIGIOUS HOUSE: PUNE — MAALE****RELIGIOUS HOUSE: PUNE — BUDHODA**

External: Institute of Gramena Sharmic Parthistan Melagaon visits Budhoda Ashram. Working around Melaga Tg., the Institute challenges both ICA and GSP in its economic, social and cultural interests. Team holds planning around Melaga.

Internal: Events include New Year's celebration, send out of Baban and Suresh to PSU in Bombay and Jayied, Jawale regional meeting, and completion of blue uniforms.

Contradiction: Getting international personnel at Budhoda Ashram. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — SEVAGRAM**

External: Breakthroughs on three fronts as 125 housing plots are sanctioned for key cluster village. Bakery market triples with visits to nearby towns. National Council of Churches sanctions Rs. 42,500 for Women's programmes in the cluster.

Internal: House engages new staff skills in building community centre toilet, drain, *moganchula* (stove), painting doors and windows, and in Roundtable exercise of letter writing.

Contradiction: Finding ways to enable broad-based responsibility for task. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — TEMBHURWAHI**

External: Ashram hosts site visit by B.D.O., Tahsil dar, and doctor from Rajura to see Cluster and discuss a new statue. The Vice-President of Balarpur Municipality, Mr. Balbraya, promises to give Mahatma Gandhi statue. Kochi villagers decide to build Ambedkar statue; the money collection books for the statue are in hand. Three-month timeline is covered and bullock cart survey is completed in six villages.

Internal: Room partitions are made for single staff. Ben Chapman joins Hyderabad House for December 25. Muneshwar family returns to Ashram.

Contradiction: Creating method for following up Ashram structures and circle actuation method. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — DAHBAD**

External: Rs. 3600 proposal for the Community Centre is submitted to Social Welfare office Class I. CDA Manager is elected and village meeting with 16 leaders is held.

Internal: The House celebrates three months in Dabhad with food, conversation and song.

Contradiction: Failing to involve villages in planning session. (Wk. 1)

**DELHI****RELIGIOUS HOUSE: DELHI**

External: Two-day Development trek leaves with Rs. 25,000 cheque from Escorts Ltd. for HDZ launch. Village cluster is selected for initial *Gram Sabhas*. Regional Team member visits everyday to help set up ten-day programme marketing blitz similar to the Americas Challenge.

Internal: House stumbles on fantastic, virtually free, all-day preschool and registers three toddler E.G. immediately.

Contradiction: Deciding do-or-die bottom lines in midst of "break open" nature of marketing blitz. (Wk. 4)\*

**MADRAS****RELIGIOUS HOUSE: HYDERABAD**

External: Team of three is sent to Bangalore to establish outpost, do consultancy and build four-sector movement — team moves into house provided by Canara Bank: Bangalore for three-month paid consultancy with Bank staff and Gunjurpalya village. Letters go to five more banks in Madras and Hyderabad Regions offering consultancy through training courses. Nadlapur circuit reveals collegiality and commitment of villagers to work with ICA in interchange with Hyderabad and Gunjurpalya.

Internal: House pulls together mailing list and discovers there are 43 ITI grads in Sri Lanka. Creation of functional wall charts and lounge furniture transforms collegium space. Lengthy paperwork is completed to get Anita and Sunita James into school and both girls begin tutorials to be ready for May examinations.

Contradiction: Finding the key advantages and tactics to secure projected courses in Hyderabad Metro. (Wk. 4)\*

**CALCUTTA****RELIGIOUS HOUSE: CALCUTTA**

External: Signal Imaginal Education for Loyola School with 65 teachers produces immediate core and results in first commitments for Quarter IV Education Methods Academy. Tata visit markets MDC for rural development workers, recruits participants for Imaginal Education for Tribal Education and Formation Colloquy, and establishes possibility of second Tata LENS for Rural Development Programme. Bustee GWF recruitment begins, and bustee local committee leadership visits House to review their year's plan.

Internal: Pratidhan Haldar of Regional Team visits, Heidi Holmes arrives from Bombay and *Bharat Bandh* (a national strike) affords the possibility of a day of uninterrupted planning and reflection.

Contradiction: Finding breakloose in the External Mission has surpassed Internal Structures designed to sustain it. (Wk. 3)\*

**SINGAPORE****RELIGIOUS HOUSE: KUALA LUMPUR NEXUS**

External: House hosts Global Operations Centrum Band Meeting. LENS with National Rice Board results in instructions from the minister to implement the implementaries.

Internal: Global Operations Band experiences Chinese, Indian and Malaysian feasts. Nexus E.G. go to Klang for Chinese New Year festival with local family.

Contradiction: Seizing New Year as opportunity for fresh assault on the real contradiction. (Wk. 4)

**RELIGIOUS HOUSE: KUALA LUMPUR**

External: *Kong Hee Fatt Choy*, Chinese New Year, is the grandest festival for the Chinese. House visits six places for two days of eating sweets and more sweets. Ogilvy Mather & Art Printing say "Yes" to doing inkind artwork, typesetting and printing for first Malaysian Annual Report.

Internal: House and Nexus celebrate with Vida Welch her fifth birthday with delicious home-made cake and games.

Contradiction: Fund-raising basis is rural programs which we cannot make a move on right now. (Wk. 4)\*

**RELIGIOUS HOUSE: MEDAN**

External: Two key provincial agencies say "yes" to new 12-session Leadership Training Module. Eleventh preschool in sub-district opens, and Community Education Agency agrees

to finance preschool self-support program with \$1,200 seed money. Rural development agency takes on collegial role in management of Provincial grant for sub-district demonstration.

Internal: New House song book pulls together over 200 songs. Third week of Global Language and leadership methods for House troops builds powerful corporateness. House sends Dixie out to Global Language School in a regional plantation company (PTP VI).

Contradiction: Enabling local sub-district leadership to have comprehensive picture of priorities for the sub-district funding. (Wk. 3)

#### **RELIGIOUS HOUSE: JAKARTA**

External: Team completes first round of conversations over new national agreement initiated with Department of Social Affairs. Another visit with World Bank opens more doors and development brings in US \$2,000.

Internal: The new quarter and New Year are welcomed in with whole House participating in two-day trek to three of Jakarta Region metros. Self-support money from the Global Language School is deposited. House completes a new weekly time design and a new guest night model.

Contradiction: Putting programmatic wheels under story of necessary House presence to avoid losing momentum. (Wk. 2)

#### **RELIGIOUS HOUSE: UJUNG PANDANG**

External: Health Module is wrapped up as Health Advancement Forums are held in five *desas* focusing on five-finger nutrition and use of preschools as care structure for children's health in the village. Agriculture Module momentum continues with gathering of *Desa Baju Bodoa* farmers in Betang, where 40 hectare *gogoranca* (double-rice crop method) was planted for first time, to plan second planting and to explain method to farmers from villages in the same *desa*. East Indonesian newspaper reports on Bontoa HDP and SMPS (social work high school) students' two-month practicum with ICA.

Internal: House experiences intensification of reflection, strategizing and decision making relative to the *Kecamatan* (sub-district) demonstration in planning for upcoming Leadership Module. Celebrative relief is provided by Terry McCabe's 34th birthday party.

Contradiction: Systematizing efforts toward follow-up and initiation of programs that allow for effective implementation. (Wk 4)\*

### **HONG KONG**

#### **RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Nexus participates in enabling Hong Kong regional program planning for Quarter III. Management and Operations return from Band Meetings with great images for next quarter.

Internal: Second permeation job is landed at Sara Beatte's, a business and training institute. Duncan Holmes is hosted enroute from Chicago to Bombay.

Contradiction: Getting distance on the plethora of multiple possibilities in order to move on the quarter. (Wk. 3)

#### **RELIGIOUS HOUSE: HONG KONG**

External: Two village young men host reception for 18 new residents with 50 people in attendance. Event includes roast pig, Unicorn dance, singing, toasts, introductions and visits to the village temple. The toasting calls for more opportunities like this one to get together.

Internal: Workshop with Management Centrum explores the self-support possibilities of creating computer training and programming methods for the individual micro-computer user.

Contradiction: Creating maneuvers and forming the team to secure the monthly development bottom line for rest of the year. (Wk. 4)\*

#### **RELIGIOUS HOUSE: KAOHSIUNG**

#### **RELIGIOUS HOUSE: TAIPEI**

External: Manoeuvre on tax office completes ICA financial audit for 1981. Monsanto, Wei Chuan Foods and Imperial Hotel come through with annual contributions for a total of US\$1,200. The nation prepares to shut down to usher in the Year of the Dog.

Internal: Continued Quarter III and IV planning reveals potential for 1982 of being a great year of transition for Taiwan.

Contradiction: Articulating the manner in which the local culture informs ninth continent probes. (Wk. 3)

#### **RELIGIOUS HOUSE: MANILA**

External: Team holds two LENS follow-up consultations with Philippine Global Communications — a 5-session management consult and a 4-session consultation with engineering department. Hermina Banayo participates in *Kabsaka* Conference held by Ministry of Agriculture in Manila for six organizations and government agencies, cooperatively designing comprehensive community development module for World Bank grant. Manila Rock partner lines up two big new orders for Mactan Rock. Development launches first trek of 1982. Bill Higgins, colleague from North Dakota, travels to Mactan with Pat Despain for site visit.

Internal: House sends Area representative to Research Band meeting, and David McCleskey and Jim Bell spend time in Manila on way to Cebu for HDZ Practicum. House works on vision for the '80s and ponders on what the movies, "*Being There*" and "*Cannon Ball Run*" say about mood and style of this decade.

Contradiction: Pushing through unclarity of new demands being made by the '80s. (Wk. 4)

#### **RELIGIOUS HOUSE: CEBU**

External: The Office of the Mayor sends a representative to induct the newly created nine guilds in Bagong Dalan. Touring the 24 projects and visiting members of the Committee and businessmen of Lapu Lapu city the second day of the HDZ Practicum creates a close relationship among the staff.

Internal: House sends Efren Casquejo to Tonga for staffing the HDTI and also sends Herminia Banayo to Manila to attend two-day Symposium for the Ministry of Agriculture, while the House meets with Jame Bill and David McCleskey for HDZ Practicum that ends up with a volleyball game at the beach.

Contradiction: Focusing on one big responsibility while creating input and expanding the major arena to work with. (Wk. 2)

#### **RELIGIOUS HOUSE: DAVAO**

External: Three kinds of sign boards are distributed to each village. First circuits to the clusters are done together with Steve Leenhouts.

Internal: Steve Leenhouts visits for three days. Painting and decor workday precedes guitar playing celebration.

Contradiction: Focusing on economic program. (Wk. 1)

### **TOKYO**

#### **RELIGIOUS HOUSE: TOKYO**

External: First program is held in House neighborhood — a two-and-half hour Town Meeting for 90 women. Key guardian agrees to attend Bombay meeting in March and to head a national task force to plan Japanese participation in IERD.

Internal: Brent Butler, a student of Williams College (Clark's *alma mater*), enlivens House with three-day visit on his return from a China tour.

Contradiction: Accepting program requests for Spring and Summer before global schedule is clear. (Wk. 4)

#### RELIGIOUS HOUSE: SEOUL

External: The report of 26 Yeo Su Town Meetings is written and ready for printing. It should be helpful tool for supporters and development.

Internal: Visitors pack room for Roundtable; one of them is Dr. Bang, professor of a medical school which integrates public health into their program and sends students to villages for field work. Two new sojourners arrive.

Contradiction: Effectively organizing a wonderful week. (Wk. 3)\*

#### RELIGIOUS HOUSE: CHEONG WON

External: Four-village cluster representatives gather for two days to report on tactics completed, plan for next six months, and make master plan for cluster industry, cluster facilities and recreational area. First two villages follow-up cluster planning by building their own village master plans.

Internal: House ends busy week with half day discontinuity to participate in Lunar New Year feasting. Village university student begins two-month sojourn.

Contradiction: Working with Cluster fast enough to be ready for government offers but slowly enough to allow villagers to think through issues. (Wk. 3)

#### RELIGIOUS HOUSE: FUKUOKA

External: Bank Town Meeting is set for March 7 with members of the Union. Circuit to Nagasaka sets up two Town Meetings in four calls. Discontinuous Roundtable event draws nine guests (17 in all) to see the movie *Kramer vs. Kramer*. The oldest guest couple remarks that it is "our first movie in ten years" and it was great.

Internal: Four Language Lab Schools this week help mightily with self-support, and English lesson students invite House on trip to Arita, a famous pottery-making spot in Japan. Reeses prepare for trip to Oklahoma for daughter Shelley's wedding, plus family reunion.

Contradiction: Getting fresh insight on the forms new program offerings need to take, plus establishing patterns of ICA work with the Prefectures in Fukuoka Region. (Wk. 4)\*

#### RELIGIOUS HOUSE: OSAKA

External: Visit to Kinomoto shows interest in next Town Meeting — they are still singing the song. Renewing relationship with Mr. Umeda, elementary school principal in Nara, opens path to new introductions. Third World trip becomes concrete with six deciding to go. Sojourner Town Meeting is scheduled to evaluate the sojourner program and to plan next steps.

Internal: In a week of beginnings, the year's first tea ceremony is performed by Mrs. Yoshikawa and new high-paying jobs begin. American folk song collegium brings cultural exchange to life.

Contradiction: Looking ahead to results of formation events and determining theme or purpose as House breaks into effective circuit scheme. (Wk. 4)\*

#### RELIGIOUS HOUSE: SAPPORO

External: Best Town Meeting in regional history is held in Kamoena, a little fishing village. The old fishermen decide that the root problem for everything is not the decline in the number of fish, but the community spirit. Neighborhood optometrist works at House until 1:00 a.m. all week making posters and brochures for the Philippine work camp.

Internal: Permeators rearrange teaching schedules to give 50% of Day-One time for Regional Team work. Machiko Horiuchi finishes university examinations and prepares for

full-time ICA work; and Don Hinkelman celebrates completion of ten years in the Order.

Contradiction: Getting people interested in a work camp trip instead of a typical sightseeing trip. (Wk. 4)\*

## SYDNEY

#### RELIGIOUS HOUSE: SYDNEY

External: LENS momentum continues to build with letter from McDonald's, confirmation of 14-16 February LENS date with Phillips, and typesetting of new national marketing piece. January Programme (Imaginal Education Course, CS-I and LENS Pedagogy Course), with Kaye Hayes present, is great formation event for 62 participants, 14 of whom had never been to any ICA programmes. Area Council is second "happening" with questions and scenarios method breakthrough; mailing Council insights to all Houses around the globe concludes January Programme. E.G. Camp impacts all during two-week programme. IERD Global Advisory Board member, Sir John Crawford, is named "Australian of the Year".

Internal: House has busy week of hosting 15 from continent and globe, including Mike Hassel fresh from Kenya and the Oguris from Sapporo, and celebrating Ale Telakaus' 10th birthday and Kathryn Teleford's 18th birthday.

Contradiction: Turning "seriously interested" and "yes in principle" LENS prospects quickly into dates set. (Wk. 4)

#### RELIGIOUS HOUSE: MURRIN BRIDGE

#### RELIGIOUS HOUSE: PERTH

#### RELIGIOUS HOUSE: ADELAIDE

#### RELIGIOUS HOUSE: MELBOURNE:

External: Roy Stansbury travels with Barry Oakley and the Jago brothers to make important visits in Canberra, including A.D.A.B., before going on to Murrin Bridge for the Health grant audit, accompanied all the way by heat of 100°. Roy entices House into doing quarter planning under the guise of development planning.

Internal: House celebrates reunion after six weeks of being separated by Summer '82 Programme in Sydney, Area Council and discontinuity, with cider and pizza in the midst of quarter planning.

Contradiction: Gathering the strands of two quarters together with the January programme and casting them effectively into the future. (Wk. 4)\*

#### RELIGIOUS HOUSE: BRISBANE

External: House continues participation in global program with Jim Bishop assigned to the Tonga Bill and Isabel representing Queensland at the National Urban Network Conference in Melbourne.

Internal: House returns from great Summer Programme, Emerging Generation Camp and Area Council in Sydney to do spring cleaning, pick up local networks and do job search.

Contradiction: Organizing week to accomplish the practical and necessary while still having time to brood on the implications of Area Council and new global edges. (Wk. 4)\*

## SUVA

#### RELIGIOUS HOUSE: APIA

External: The Pacific Training School in the Kingdom of Tonga is opened by Her Royal Majesty Princess Siulikutapu at an evening feast. One hundred participants include 15 faculty-in-training from strong church and rural development frame. New curriculum is created which includes Human Development Modules and culminates in Village Meeting Saturation Campaign executed by participants.

Internal: Jim Bishop, John Montgomery, Jaime Vergara, Prabaker James and Vaquita Telakau constitute incredible global faculty to train 15 Tongans and Samoans as faculty-in-training.

Contradiction: Living in "Showers of Blessing" with eyes toward the structures needed for the future in Tonga. (Wk. 3)

#### **RELIGIOUS HOUSE: AGANA**

External: A TASC collegium spin on Profound Humanness category of "Event" is immediately grounded as the Co-ordination Committee (team leaders) discovers the gift of corporateness while making and implementing difficult decisions.

Internal: An Area Rome "visit" includes an Italian dinner with E.G. waitresses. Preparation for TASC PSU while waiting for cable specifying *when* and *who* grounds reality of less than instantaneous communication.

Contradiction: Creating the simple, replicable structures that assure effectivity and develop self-confidence. (Wk. 3)\*

### **SAN FRANCISCO**

#### **RELIGIOUS HOUSE: SAN FRANCISCO**

External: Team mails out regional newsletter and Panchayat invitations to colleagues. Watsonville LENS is set up with the Inter-Play School. Community organization, Youth For Service, is getting CETA funds cut and sees the necessity of LENS for re-maneuvering.

Internal: It's an exciting week as House paints kitchen, puts up E.G. mural, re-arranges guest rooms and inkind 90 lbs. of cheese.

Contradiction: Continuing on-going programs in midst of trying to capture new program opportunities. (Wk. 4)

#### **RELIGIOUS HOUSE: SEATTLE**

External: Three program prospects of Americas Challenge Maneuver call for confirmation of events at Southwest Oregon Community College, Washington/Oregon City Managers Conference and the Northwest Colleges International Studies Consortium. Northwest regional newsletter, *The Challenge*, is posted to record 841 souls. Regional Team is pleased with news of David Thomas' trek to assist with efforts in Peru.

Internal: Regional Team catalyzes and provides major support for second Annual Burns Night celebration with evening of Scottish song, poetry, piping, dancing and David Cunningham's inimitable rendition of "Tam O'Shanter" which brings standing ovation from 105 in the hall.

Contradiction: Being open to articulating emerging guild form and creating patterns that engage people in its formation without being so open that our brains fall out. (Wk. 4)\*

#### **RELIGIOUS HOUSE: LOS ANGELES**

External: Trek to Richgrove for three-year planning is sponsored by Tulare County Communities Human Development Council. Regional colleague sets up and goes on appointments. Collegium on Symposium II sets images of major regional assembly for May 7-23.

Internal: Major restructuring of office files and storage prepares for broader mission, and House cars are upgraded with net gain of \$100 on a car driven by House for two years. House sends out Japanese student at Roundtable after 17-month sojourn.

Contradiction: Securing focal commitments while continuing to broaden the mission. (Wk. 4)

#### **RELIGIOUS HOUSE: PHOENIX**

External: Americas Challenge visits bear fruit with Western International University commitment to sponsor a Community LENS and Magdalena, New Mexico, decision to do L.E.A.P.

(ten-day event including LENS, five-day implementation and HD-I). Marketing continues with a team visiting Moencopi (Hopi Indian village), Ashfork and Tuba City (Navajo Reservation) with workshop on the Principles of Human Development.

Internal: Exciting collegium study of *Community* paper fore-shadows new directions for Regional Team. New internal life guide is completed amid the receiving of sojourners Dorothy Kett and Jeff Forbes, brother of Gary Forbes.

Contradiction: Giving each targeted program plate another spin without losing the overall pattern of regional strategy or forgetting to train the new jugglers. (Wk. 5)\*

#### **RELIGIOUS HOUSE: PISINEMO**

External: Month of university work project is completed with 27 students from two East Coast colleges participating in farm expansion, beautification and community improvements.

Internal: Representatives from House attend banquet send-off for Gettysburg students in Phoenix, where students sing "Responsibility" as symbol of their experience in Pisinemo.

Contradiction: Assessing future business potential amidst severe federal budget cutting and deepening recession. (Wk. 3)

#### **RELIGIOUS HOUSE: BILLINGS**

#### **RELIGIOUS HOUSE: DENVER**

External: Regional Team completes Americas Challenge with 51 calls made and 18 programs scheduled. Ten-day L.E.A.P. begins with 42 around table from 12 neighborhoods and several Boulder organizations and concludes with second weekend seminar (HD-I Lab), which establishes ongoing "Boulder Valley Neighborhood Roundtable", with representatives from 16 neighborhoods and all sectors. High points are "focused actions" and "events" sessions, and the closing Roundtable; the workshop leaders come from Denver and Salt Lake City Metros. Five new spin-off programs are working. Beautiful opening document is produced with equipment furnished by a major corporation; and Storage Technology Corporation and Boulder Kiwanis contribute \$500 each this week, bringing L.E.A.P. total to \$3,350 with \$2,000 probable from four more sources.

Internal: New colleague Ellen Stracener is team person of the week as she has 75 thirty-page L.E.A.P. documents finished by beginning of closing Roundtable, and Ken Hamje helps facilitate L.E.A.P. Photocopier is brought to A-1 shape inkind. House celebrates Kathy Tomlinson's 17th birthday and Liz Labrash's 60th birthday, and Lee and Martha Lee Sugg begin one-month sojourn. Team does amazing mutual feats to keep cars moving in record-low temperatures.

Contradiction: Intentionalizing tri-dynamics of events, myth and formation in all program constructs. (Wk. 5)\*

### **EDMONTON**

#### **RELIGIOUS HOUSE: EDMONTON**

External: First news release and advertisement for the Saskatoon Regional Consult is sent to all newspapers in the province of Saskatchewan. First responses are received from the Community Forums documentation as the last community requests are mailed in Edmonton Region.

Internal: Final preparation is made for the Panchayat visit to Edmonton Area including the inkinding of four hotel rooms.

Contradiction: Articulating the victory while experiencing overwhelming possibility. (Wk. 5)\*

#### **RELIGIOUS HOUSE: ANCHORAGE**

External: Regional Team completes Americas Challenge maneuver with 28 visits resulting in eight working and eight potential accounts. House staff participates in two evaluation

sessions following RS-1 — one with two pastors concerned with corporate ministry and the other with grads pushing on question of next steps in being mission. Regional Team holds quarterly planning session in which unifying image of strategy is developed as well as practical details for two account packages dealing with city-wide youth conference and Catholic Social Services.

Internal: House staff conducts pedagogy evaluation of RS-1 with Basil Sharp and turns Roundtable into celebration of completed maneuver and new future directions.

Contradiction: Transforming House structures to guard unity of the entire Regional Team in experimenting with effective missional style. (Wk. 3)

#### **RELIGIOUS HOUSE: VANCOUVER**

External: Sixty participate in City of Nanaimo Methods Module, with the event opening up future program possibilities on Vancouver Island. Trek is sent to Winnipeg to help secure Regional Consult sponsorship. Large Canadian company makes persistent calls to find out more about their Western Division doing LENS.

Internal: House moves to Co-op in Clearbrook, organizes new space, holds fine first House Church in new facility and sets up new office in town.

Contradiction: Passing baton to new staff in midst of break-loose with the Team and program possibilities. (Wk 5)\*

#### **RELIGIOUS HOUSE: WINNIPEG**

External: Newsletter and "Manitoba Challenge" brochure are readied for inkind printers with paper inked in one phone call. Visit with the Dakotah TeePee Reserve, a group of displaced Sioux, results in four of the group seriously considering Quarter IV Academy.

Internal: House celebrates largest House Church of quarter with 15 gathered together, including five from St. Helen's Anglican native congregation. Roundtable is highlight of week with nine around the table, including two Arabic students and a Canadian Metis, to study "The Long March".

Contradiction: Holding tension between "being catalytic" and the immediacy of "getting the task done" right now, both in sustaining internal structures and in moving towards the Regional Consult. (Wk. 4)\*

## **HOUSTON**

#### **RELIGIOUS HOUSE: HOUSTON**

#### **RELIGIOUS HOUSE: DALLAS**

External: Church school teachers from three Oklahoma City Methodist Churches are impacted with great Imaginal Education course taught at Skyline Urban Ministries in Oklahoma City.

Internal: Dallas Regional faculty completes first teaching assignment with four from Dallas taking major roles in the Oklahoma City Imaginal Education course.

Contradiction: Finding new modes of operation and tools that will allow the Regional Team to intensify its role in training and research in a spread-out configuration. (Wk. 5)\*

#### **RELIGIOUS HOUSE: MEMPHIS**

External: Sojourner, William Bell, shares stories of his experience in Pace, Mississippi, and wins a place on a panel for Memphis' Neighborhoods Symposium. Team submits LENS proposal to Buckeye Cellulose and LENS/Supervisor Training proposal to Arkansas Department of Employment Security. Youth cluster secures \$125 toward participation in the Youth Symposium.

Internal: House welcomes Cheryl Goodin for three-day sojourn and Rev. Paul Martin to Roundtable to share his experiences and reflections on China.

Contradiction: Sorting out Region's new strategic advantages after Americas Challenge breakopen without becoming bogged down by the overwhelming, if somewhat foggy, multiple options available. (Wk. 4)\*

#### **RELIGIOUS HOUSE: NEW ORLEANS**

External: Marketing continues with Department of Health and Human Resource's Office of Management and Finance's Division of Policy, Planning and Evaluation by setting date for LENS. Gayle Elderidge of Metropolitan Hospital of San Antonio, Texas, visits Charity Hospital and leaves saying, "We need LENS, too." Team publishes Regional Council product with special excitement over scheduling of a patron's event to be done by Nan Kirby on her return from South Asia Trek.

Internal: House sends two participants to Panchayat visit and Development PSU in Houston. House and two metro colleague families are impacted by study of Mao's Long March and festive celebration of Bevin Innes' 17th birthday at Roundtable.

Contradiction: Incorporating metro troops into programmatic activities without losing a beat as new priors are sent to Vancouver Region. (Wk. 4)

#### **RELIGIOUS HOUSE: ATLANTA**

External: ICA is now providing Priorship Training for a local church at their request. Other leadership training possibilities are opening up. Americas Challenge is met and back up systems being put into place.

Internal: House sends Carol Schwobel to Panchayat Trek in Houston for global and area maneuvering. House cares for itself with Saturday yard cleanup that catalyses same for several neighbors. An excellent half day is spent studying other planning methods that are on the market.

Contradiction: Discerning the death ground that sustains corporate engagement to support external momentum in the midst of building back-up systems. (Wk. 5)\*

#### **RELIGIOUS HOUSE: MIAMI**

External: Roundtable in Orlando ventures new format with three new participants. Rose attends volunteer management workshop and learns of urgent need for "problem-solving process" by volunteer organizations. Appointment with Eddie Harris, Director of Minority Affairs — Valencia College, reveals new directions in community involvement.

Internal: Rose celebrates birthday at Rosie O'Grady's Good-time Emporium. House is impacted by the movie "Whose Life Is It Anyway?"

Contradiction: Deciding how deep to plunge into structural tie-ins given the needs of the Region. (Wk 4)\*

## **CHICAGO**

#### **RELIGIOUS HOUSE: CHICAGO NEXUS**

External: One hundred people from across the continent gather for Youth Symposium in Kansas City. Over 1,500 Uptown residents participate in 8th Annual Uptown Senior Citizens Valentine Ball. Training, Inc., holds Open House for four sectors of Chicago.

Internal: The expanding demand with July Program just around the corner catalyses House's invention of operational modes and systems which provide space for surges of necessary specialized activity, configurations and appropriate time designs.

Contradiction: In the area of information sharing with the Movement and Order, have not yet found a way to get data together, refined and in replicable form and out again with needed speed. (Wk. 6)\*

**RELIGIOUS HOUSE: CHICAGO**

External: House celebrates return of Cynthia Vance, Terry Bergdall and Van Otto from Americas Challenge with report of 55 programs working and 19 programs scheduled or held in Chicago Region. 5th City Preschool framing results in all funds being restored after legislation turn around. 5th City Business Careers prepares 30 proposals to foundations.

Internal: House sends out sojourners Chuck Learned and Kristin Roe to CS-1 in Indianapolis and welcomes JoAnn Houpt to House Church.

Contradiction: Orchestrating increasingly complex directions we are marching in. (Wk. 3)

**RELIGIOUS HOUSE: KANSAS CITY**

External: Two-day marketing trek to Joplin, Missouri, yields working contracts for LENS with community, corporation and church. Three from Research Centrum spend four days in Lorimor doing Midcrest Practicum. Countdown begins on Youth Symposium with over 80 saying "yes" to participation.

Internal: Three regional colleagues participate in Practicum.

Contradiction: Operating rhythms and systems result in scattered approach to the total mission. (Wk. 4)\*

**RELIGIOUS HOUSE: MINNEAPOLIS****RELIGIOUS HOUSE: ST. LOUIS**

External: Regional Team participates in Area Panchayat Trek and Area Meeting. CYF proposal is written for Pattonville School District in St. Louis County. The Youth Cluster continues fund-raising and making additional plans to attend the Youth Symposium in Kansas City.

Internal: Colleagues are intrigued and excited by *The World Challenge* book and also find plenty of time to study it due to 24 inches of snow covering the city — everything shuts down. Matt Hockley is accepted at Purdue University.

Contradiction: Moving on present advantages when Region is paralyzed under record snowfall and a snowbound imagination. (Wk. 5)\*

**RELIGIOUS HOUSE: DETROIT**

External: Regional Team gathers for two nights of preparation for three Town Meetings this week. Town Meetings come off as great events in the three Van Buren County towns. Louisa Hamachek arrives from Chicago to help with program marketing.

Internal: After coming through a series of tests with flying colors, David goes through a breakneck regimen to line up new school program.

Contradiction: Coordinating energies to allow preparation for future events while maintaining momentum on programs and facility search. (Wk. 4)

**RELIGIOUS HOUSE: CLEVELAND**

External: Baseline data is gathered on West Collinwood Community commercial area in preparation for pilot local development corporation formation effort. Black Engagement Strategies team launches 20-city trek in Cleveland with four days filled with Living Room Dialogues, interviews and training events that deeply engage old colleagues and intrigue new friends.

Internal: House experiences wild activity as three outside teams are present for the Black Engagement Strategy, Development and the pilot LDC formation effort at the same time as plasterers, electricians and plumbers work on the House. The year's worst ice storm makes travel very difficult.

Contradiction: Identifying follow-through efforts called for after two weeks of major formation events. (Wk. 5)\*

**RELIGIOUS HOUSE: INDIANAPOLIS**

External: Training, Inc. graduates 31 in the midst of questions about funding for next cycle. Uptown neighborhood holds Quarterly Planning Forum facilitated by newly trained local residents.

Internal: Sixteen representing six churches attend orientation for Urban Church in Local Mission self-support maneuver.

Contradiction: Rehearsing the context for each of many swirling events so that the urgency and valence of each tactic is common consensus. (Wk. 3)

**NEW YORK****RELIGIOUS HOUSE: NEW YORK**

External: On-the-job training happens with three team members teaching LENS course in West Virginia. Telling the story occurs with Film Event on India and viewing of the global film. Eliciting vocational decisions is occasioned at a metro Roundtable.

Internal: The New York Regional Team celebrates with the Ensinger family the birth of Aaron Raymond Ensinger, born January 28, 1982 at 9:07 a.m., weighing 7 lbs. 6 oz.

Contradiction: Ensuring every Team member participates in program in the midst of tight self-support squeeze and facility "death ground". (Wk. 4)\*

**RELIGIOUS HOUSE: PITTSBURGH****RELIGIOUS HOUSE: ROCHESTER**

External: Russell Sage College students volunteer to help with Troy Forum as January term project. Jan Ulangca joins Dorcas and Jack Gilles on Americas Challenge trek to Buffalo. Roy Priest at HUD regional headquarters in Buffalo offers to share LENS materials with 23 largest communities in Region.

Internal: House car is abandoned in Rochester at Knapps in midst of sub-zero temperatures.

Contradiction: Getting systems set to enable metro cores to function effectively in program marketing and delivery. (Wk. 3)

**RELIGIOUS HOUSE: PHILADELPHIA**

External: ICA staff enables Greater Harrisburg Area Basic Survival Needs Workshop, of more than 80, to consense on scope and structure of resource and client tracking system for those in need. ICA consultant attends follow-up meeting of local leadership of Basic Survival Needs Workshop as work continues to bring off Project. Don McClain goes to Pittsburg for Imaginal Education Course.

Internal: Collegium on Dialogue Two brochure allows participants to create a variety of well conceived lay-out models for the brochure.

Contradiction: Reaching a regional consensus that will allow the Regional Team to move forward on programmatic activities. (Wk. 5)\*

**RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: New fronts are broken open as Computer Paradigm starts marketing calls and designs marketing package with Community Computers. Two film shows are held in local congregations. Evening with the Institute invitations are sent out for February event.

Internal: Second collegium on gridding continues to build momentum for geo-social research part of Formation Colloquy.

Contradiction: Articulating the story that integrates the regional strategies. (Wk. 4)\*

**RELIGIOUS HOUSE: BOSTON**

External: Laying groundwork for Training, Inc. Boston is greatly enhanced by Marilyn Corcoran's presence and full-time participation. Major efforts are in follow-up on Americas Challenge activities and finding ways to enable a delegation of seven to attend Youth Symposium in Kansas City.

Internal: David Rose moves in preparatory to another semester at MIT. Chinese New Year and a birthday provide theme for Saturday night celebration.

Contradiction: Developing extra \$1,200 this month to get youth to Symposium. (Wk. 3)

**RELIGIOUS HOUSE: STARKS**

External: Sub-zero weather does not slow down efforts as Winter Carnival Committee holds first meeting and includes representatives of most town organizations. Starks Enterprises Board Meeting works on Campaign for Human Development proposal. Joyce Benson from State Planning Office stops by while getting hay for her farm to help work on C.H.D. proposal. Inexpensive labels for Woodworks chair cushions are found. Augusta Guild core decides to do Methods Academy. Chamber of Commerce visit opens possibilities.

Internal: Although sub-zero weather, car problems and chimney fire try to slow House down, House celebrates confirmation of Wendy's new job, all cars running again and Starks Fire Department showing up in full force, some arriving on foot and another by snowmobile.

Contradiction: Discerning the target for which we are aiming. (Wk. 3)

**MONTREAL****RELIGIOUS HOUSE: MONTREAL**

External: New contacts initiative is launched in Bi-Region with newsletter publication and acquisition of magnetic projector to show French version of global film cheaply, any time and any where.

Internal: Purchase of long-awaited blender spurs culinary creativity.

Contradiction: Building the strategic frame to get the French film shown. (Wk. 4)\*

**RELIGIOUS HOUSE: TORONTO**

External: Marketing calls continue during third week of Americas Challenge with 37 working and 8 programmes set. Guardian letter goes to 130 prospects. Regional Team meetings on HDZ and structural permeation are held in new Regional House. Business cards inked for all House staff challenge everyone to make more calls.

Internal: First Fireside Forum with B. Pesek and R. Kitney sparks new spirit. *The World Challenge* overview is presented to Regional Team at Roundtable by B. Edwards. House celebrates Chinese New Year with ancient rituals and games such as pin tail on dragon. House is winterized and four are off to Ottawa. CS-I pedagogy reveals need to work on primal community.

Contradiction: Keeping the focus on long-range team building while hammering away at immediate programme demands. (Wk. 3)

**RELIGIOUS HOUSE: OTTAWA**

External: Kingston circuit reveals deep colleagues and programme readiness. First call on high-technology industry results in invitation to do methods demonstration. Team begins initial work on Sir James Lindsay's visit for IERD.

Internal: Week II PSU begins research on high-technology social impact along with Toronto House finance workshop.

Contradiction: Finding a way to get on top of methods in order to respond to requests for consultation without extended facilitator training. (Wk 3)\*

**RELIGIOUS HOUSE: HALIFAX**

External: Circuits to Halifax, St. John and North Shore from Moncton lead to programme dates set for eight municipalities near Lorne and other programmes in the works worth \$15,000.

Internal: Reflection on Americas Challenge Campaign with Gail West reveals the ICA is in a whole new world with people and structures waiting for ICA to enable their leadership.

Contradiction: Setting catalytic tactics from quarter plan that will break loose the year. (Wk. 2)

**MEXICO CITY****RELIGIOUS HOUSE: MEXICO CITY**

External: A visit from Padre Bravo reinforces CYF extension as well as LENS training for himself and community coordinators. The first special issues forum is held in San Camilo Parish along with an invitation to do ongoing training for the year '82 which assures income. Contacts with public accountant produce free legal assistance services. House hosts seven guests at fine "Encuentro con el Instituto" that concludes with profound conversations on program possibilities in barrios and the new role of men and women.

Internal: Work day on the first "Voz de Mexico" enables deep reflections on Quarter II and the quarter's planning.

Contradiction: Expanding the limited knowledge of national laws, program support, and staff methods skills. (Wk. 4)\*

**RELIGIOUS HOUSE: GUATEMALA CITY****HAVANA****RELIGIOUS HOUSE: KINGSTON**

External: Four-sector human development coalition is manifested in 28 people at Regional Team Meeting, eight at ICA Ltd. Board Meeting and 30 of the Consultation Coordinating Committee — all focused on the up-coming Blue Mountains Cluster Consult. Frame is deepened and broadened with meeting with Minister of Youth and Community Development, CIDA and RVI site visits to Woburn Lawn, and the Clarendon Youth Seminar with Alcoa PR director present. New space is created in Woburn Lawn for finances and lounge and offered in Kingston by the Catholic Archbishop for new office.

Internal: Spiritized *noosphere* unites bi-located House and multi-location Cluster with experience of profound humaneness village nodes and Mavis Bank phone call. House welcomes Jenkins and Walters for Consultation and sends out Barbara Hawley after IDB pre-audit work.

Contradiction: Doing seven maneuvers with 42 tactics in one week of consult final preparation with wisdom, passion, finesse and coordination. (Wk. 4)\*

**LIMA****RELIGIOUS HOUSE: LIMA**

External: Construction and medical teams from De Pauw University (Indiana, USA) finish work on low tension lines for village electricity and mobil clinics to ten villages in Mala Valley. Follow-up meeting with Azpitia health workers objectifies contacts made in the ten villages and projects the follow-up program for local health care-taker training.

Internal: Auxiliary puts on steak dinner two-course meal final feast to send out De Pauw University team. House welcomes David Haernandez as sojourner and does extended planning to launch new phase of the quarter.

Contradiction: Creating sense of continuity in the midst of event-full-ness. (Wk. 3)

## **CARACAS**

### **RELIGIOUS HOUSE: CARACAS**

External: House initiates first weeknight training session of new year with additional emphasis on English lessons. Visits with American Embassy and Venezuelan government foundations reveal interest in supporting cacao production in Barlovento. New showers near completion with help of community volunteers working daily.

Internal: House welcomes first Venezuelan family to intern and Raymond Spencer for a week of development and framing.

Contradiction: Focusing barrage of regional resources toward cluster actuation before cluster consult begins. (Wk. 2)\*

## **BUENOS AIRES**

### **RELIGIOUS HOUSE: SANTIAGO**

External: Water pump breakdown occasions long awaited community consensus to corporately care for water needs. Health week trek preparation (18-26 February) with doctor and dentist from Wisconsin creates much excitement. Planning for teacher's workshop on Imaginal Education stirs Social Guild into feverish activity.

Internal: Planning for an Area Trek and more effective programmatic rhythms spins House into new orbit, while collegium room becomes crossroad for project workers during Day I and for Santiago guardians at Roundtable during Day II.

Contradiction: Harnessing effulgent momentum in order to create futuristic breakthroughs. (Wk. 5)\*

## **RIO DE JANEIRO**

### **RELIGIOUS HOUSE: RIO DE JANEIRO**

External: Implementaries continue to click off with US \$2,000 in the bank (once again saved at the zero mark). ICA: Brasil brochure and materials are prepared in Portuguese. Cluster village project basic research and framing visits begin, and ten are registered for Human Development-I course Week 5. Team uncovers three old colleagues in Rio, Celso (long-time colleague), Louis D'orey (formerly with IBM) and Hughes Tools.

Internal: House experiences deep thankfulness for the "Wayside Inn" dynamic of Houses as Israel Borges, a Rio Bonito architect, continues to show deep collegueship and responsibility for total mission. (Thanks! Rome, Paris, London, Amsterdam and Brussels.)

Contradiction: Putting corporate power into implementaries in order to maintain the cutting edge in the midst of dispersed doing. (Wk. 3)

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER III WEEK SIX

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports the South Asia patron's trip, 12 strong, leaves New York on journey to India, Nepal and Sri Lanka. They will visit several village projects in the course of their journey, and some will participate in the March IERD meeting in Bombay. Implications for long-range nurture of patrons are abundant. The first correspondence produced on the word processor and completion of new centrum decor signal creative week in Chicago. The key contradiction lies in the arena of launching immediate circuits when implications of Chicago Nexus Week II House planning are not yet objectified.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports that 1500 Uptown residents participate in the 8th annual Senior Citizens Valentine Ball on same day as Mayor Jane Byrne sponsors similar event for senior citizens of the whole city. Total Centrum day of workshopping on the July Program prepares for the March July preparation meeting in Bombay and for collegium series for all houses. The key contradiction lies in the arena of visually displaying the Centrum work, have not yet created wall timeline design that reflects the surges of activity and their inter-relationships.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports from North America the holding of a Youth Symposium in Kansas City with 100 present from both in and outside the Movement; the address of the event came from the meal readings and conversations raising the issue of vocation. Brussels reports first LENS marketing call in current campaign reveals potential for demonstrations facilitated in English. The breakthrough from Europe lies in the re-empowerment of the image of "integrated circuits" with cross-centrum briefing on regions to be visited in the next round of circuits. The key contradiction lies in the arena of practically getting the creations of the regions (volunteer orientation programs, profound humanness courses, and other strategies) into forms with which the globe can dialogue and use.

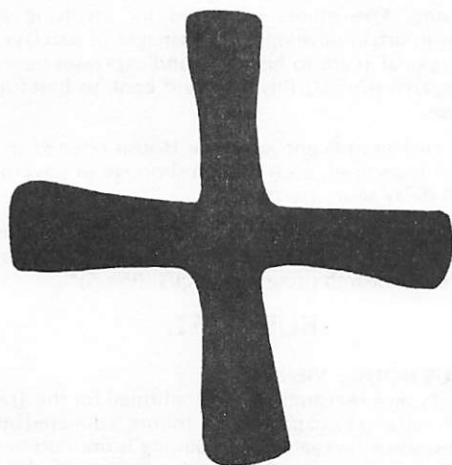
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports that the Institute Finance Services reprogram Institute finance codes for computer use and rearrange their space. Chicago Centrum completes planning and budget for balance of Quarter III. Management trip to Guatamala looks at IDB funding. Team completes Woburn Lawn audit. The key contradiction lies in the arena of present patterns of activity that limit the adequate handling of new and increasing demands.

# THE GLOBAL ORDER REPORT

QUARTER III WEEK SEVEN

February 15-21, 1982



## MADRID

### RELIGIOUS HOUSE: MADRID

External: Trek to Segovia province nets eight Community Forums for second fortnight of February. Week II circuit to Soria province solidifies forum follow-up there with Youth Forum set up, and community survey is analyzed which also reveals concern for youth. In Lamego, 95 diplomas are handed out to graduates and faculty of HDTI and Portuguese Minister of Education addresses closing feast.

Internal: House considers installing revolving door as Bill, Russell and Lucas are sent out to Lamego for school closing and strategy week, and Development arrives for a solid week of appointments before also heading off to Portugal.

Contradiction: Moving colleagues into leadership posts in order to make best use of the advantages we have. (Wk. 5)\*

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Journey towards Community Forum authorization on "home turf" begins with visit to mayor of the borough. Guardian John Garnett agrees to include an article in the *Journal of the Industrial Society of Great Britain*. Volunteer Orientation Weekend is attended by six potential volunteers, all of whom indicate intent to begin their Third World experience.

Internal: House is strengthened and enlivened by the presence of three sojourners in training for their volunteer service in Kenya and Australia, and two permeators begin new jobs.

Contradiction: Working harder during Day One does not seem to be adequate plan for increasing effectivity as escalation of opportunity goes on creating more indicative. (Wk. 3)

### RELIGIOUS HOUSE: GLASGOW

External: Circuit to Edinburgh culminates in workshop with the Flemings on curriculum for school leavers programme. Volunteer Service Programme continues with advice on publicity from Edinburgh University careers officer and two students at Liverpool College writing to say they are interested in volunteering.

*I said, 'I am resolved to be wise', but wisdom was beyond my grasp — whatever has happened lies beyond our grasp, deep down, deeper than a person can fathom.*

*I went on to reflect, I set my mind to inquire and search for wisdom and for the reason in things, only to discover that it is folly to be wicked and madness to act like a fool.*

*Ecclesiastes 7: 23-25*

Internal: Permeation continues as Mary Meyers leads House self-support PSU. Two House study sessions with three colleagues represented liven up the week.

Contradiction: Deciding to put theory into practice, while looking ahead at what needs to happen in next few months in spite of surrounding ambiguities. (Wk. 5)\*

### RELIGIOUS HOUSE: BRISTOL

External: Local merchants say yes to inkind requests for wood, cloth and art supplies. Contacts are made with local Chinese and Indian communities for involvement in "Our World and You" Exposition.

Internal: Maxine completes word processing course during overtime stint.

Contradiction: Enabling "Our World and You" Exposition to be a symbol of profound globality. (Wk. 5)\*

## PARIS

### RELIGIOUS HOUSE: PARIS

External: *Guernica* art form conversation intrigues group of students at monthly English evening; two of them plan to attend Volunteer's Orientation Weekend. Publicity of V.O.W. brings one new (bilingual) volunteer to work with the Regional Team on Saturday.

Internal: First session of regular in-house methods training pays off with effective conversation the next night.

Contradiction: Assuring that all thrust arenas are gunned and coordinated. (Wk. 4)

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: Nexus, Brussels Region and Panchayat celebrate with August Vanistendael, retiring president of CARITAS: Brussels and member of ICA Board, his 65th birthday. The occasion becomes one of celebrating the journey of the Movement in Europe. First meeting of the Building Companions, a voluntary group that expresses its care for the world in renovating buildings, reveals depth collegiality.

Internal: Panchayat visit stops the world, giving a fresh view of the global, historical perspective of our task.

\* NOTE: The \* indicates first printing of a new report.

Contradiction: Finding ways to corporately brood over the future and reflect on implications of Panchayat visit and Guardians Meeting while doing 90% of the quarter's manoeuvres in the next five weeks. (Wk. 4)

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Week of launching, as 14 enthusiastic participants at first session of *Third Wave* study group reveal seriousness by volunteering for study assignments. Women's studies group begins second phase of expansion. Network of colleagues around Belgium participate in writing reports for newsletter. House members are invited to participate in steering committee of Planetary Initiative Movement in Belgium.

Internal: House hosts Men's meeting which begins to build new collegial corporateness. Annual Appeal PSU uncovers resolve to involve regular donors in covering programme budget each month in Area Paris.

Contradiction: Trying to read road signs as the wagon you have been hauling up the hill suddenly drags you down the other side. (Wk. 3)

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Symposium Implementation Meeting held in Ludwigshafen (HDZ in the making) is led by local team which uses methods sensitively and competely. Three-month timeline is created to bring off expansion of Youth Forum use, planning toward summer neighbourhood street festival(s), and probing the response of foreign worker population to concept of a representative council through use of forum methods; dates are set for task force meetings and for next general Ludwigshafen 2001 meeting. Newsletter goes out, including announcements of Regional Team, Panchayat meeting and an RS-I.

Internal: House strength is augmented through presence of development set-up team, Kate Ward from Amsterdam House arrives to work on next manoeuvre phase—Focus on Futuric Permeation, and guest night held with Hans-Georg Mende.

Contradiction: Maintaining undeniable momentum of current phase of the quarter's manoeuvres while doing long-range thinking and set up that assures victories planned for next two months. (Wk. 4)

#### **RELIGIOUS HOUSE: AMSTERDAM**

#### **RELIGIOUS HOUSE: BERLIN**

External: Imaginal Education in German with 24 participants launches the Regional Colloquy. German professor visits ICA office and project in New Delhi; he is especially impressed by life style. He reports, "It's marvellous. They look smart, but very modest." House and four others visit Panchayat in Frankfurt.

Internal: Jim Campbell's workshop on Seven Revolutions gives House fresh perspective on edge in Region.

Contradiction: Going from victory to victory without creating a lasting, coordinated impact. (Wk. 5)\*

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: Filippo Cortesi, Secretary-General of ICRA (International Catholic Rural Association) decides to attend Guardians' Meeting. Planning meeting on up-coming Colloquy focus and set-up with three young Italian contacts generates excitement and interest in the ICA's work.

Internal: Liz Balm, after frustrating attempts to conquer visa bureaucracy, goes to teach HDTI in Portugal. Quarter manoeuvres continue to take shape as internal life constructs are planned, newsletter articles are drafted and guest night rhythm is established.

Contradiction: Discerning and articulating the relevance and focus of seminars and the Colloquy so that they elicit depth recognition and participation. (Wk. 2)

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Symposium with Danish *Spejders* (Guides) leadership produces a new "Urban Scout" image and creates plan for camps across the nation teaching "Do it yourself" skills for urban living. The model is geared for involving ethnic minorities in urban development. Manager of Barclays Bank invites Regional Team to his home and expresses interest in urban research project; this is second bank to hint funding possibilities.

Internal: First permanent job since House opened in Area Stockholm is secured, even though shortage of government funds will delay salary payments.

Contradiction: Documenting breakthroughs in launching the new urban scout image while setting up schedule for next weeks urban research project colloquy. (Wk. 5)\*

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: Twelve registrations are confirmed for the Training Event with still a week to go. More furniture is donated by local colleagues, some is created and painting is finished to bring House in full readiness for Panchayat visit. The grand piano is moved to release another half room. Contacts with Control Data Vice-President and former Governor of Minnesota hold great possibilities for future.

Internal: What started out as an external event turns out to be fine celebrative evening with Mr. and Mrs. Perpich at an excellent Viennese restaurant on George Yost's 61st birthday.

Contradiction: Dealing creatively with eventfulness of next ten days, including Panchayat visit, local training event and continental trek with Regional Colloquy. (Wk. 5)\*

### **CAIRO**

#### **RELIGIOUS HOUSE: MINIA**

External: Two days of lengthy visits with new local unit chief reveals willingness to help with Government routine on any project undertaken. Land is finally turned over (after two years) from property department to local council for desert reclamation expansion and new training center. Marmalade factory begins production in newly renovated facility, with new uniforms, jars, labels and tentatively secured market.

Internal: Robert Graff, Dartmouth University volunteer, arrives to begin six-month sojourn.

Contradiction: Establishing a sense of movement on all fronts across Cluster when promised financing has not arrived. (Wk. 3)

### **ABIDJAN**

#### **RELIGIOUS HOUSE: ABIDJAN**

External: Visit to a high government official results in support for I.E.R.D., clusters and legal frame. Konadianikro Village Development Cluster enters new orbit with major site visit done by Panchayat and Guardians. Relationship with the Inter-Continental Hotels broadens with a donation of arm chairs, towels and sheets.

Internal: House overflows as Panchayat, Cluster Guild Leaders and Accra Regional Team members occasion new focus for the Area thrust.

Contradiction: Experiencing new directions as not yet focussed practically. (Wk. 5)\*

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: Staff completes two-week Human Development Training program that has participants from Anambwa State. Governor of Lagos State visits Ijede. Hi-jacked water tower arrives in Ijede and is erected.

Internal: Rebecca Nichols and A. M. Novel arrive just in time for HDTP which hosts four Swedish volunteers for a weekend and Joe Dickson who arrives early to join Panchayat trek.

Contradiction: Getting new direction clarified and new staff oriented after HDTP. (Wk. 4)

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Preschool training event creates three-month circuit plan to launch preschools to serve all 12 Diamond villages. Team receives K 4,000 gift from Standard Bank and develops inkind ticket to Nairobi for staff interchange. Kapini elects new Board of Directors and appoints management team for registration and programme strengthening.

Internal: House structures are transformed as Roundtable successfully experiments with films of east and west cultures. The day's planning happens the night before with the generals planning their action plan. House hosts Board of Directors for lunch and replants vegetable garden.

Contradiction: Implementing training designs to enable local leadership to see through new directions of Human Development by ensuring direct participation from four sectors. (Wk. 3)

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: New openness in authorization is experienced as two grants are received from Norwegian and Australian Embassies for Kabiro. Two more embassies and one foundation invite ICA proposals. Visit with Maryknoll Fathers' Superior General, Father J. Noonan, his assistant and the all African coordinator, Father Davila, and ICA opens new vistas for cooperation in Kenya and Tanzania. Health Team completes four weeks of circuiting — victories include completion of Section B training, water tanks and gutters delivered to Mugumoini HDP and clinic visits for Health Care Takers.

Internal: *Maendeleo Ya Wanawake* (women's group) brooding session in House spins through various collaborative ventures in five targeted areas across Kenya using VLI, LENS, Imaginal Education, PIM and health training.

Contradiction: Giving form to end of quarter thrust through orchestration of troops, major events and covering delayed grants. (Wk. 4)

### RELIGIOUS HOUSE: KAWANGWARE — KABIRO

External: Community committee meets with representatives of CCF for grounding in fund application when it arrives. Community leaders consent that riding promises of new school opportunities can be key to catalyzing stake consciousness and participation, and make plans again to bring stake dynamic alive. Participants of Habitat's follow-up workshop on housing spend morning in Kabiro seeking clues to motivation of squatter residents toward housing and environment up-grading.

Internal: Kabiro auxiliary explores ICA common memory with Charles Lingo in Tuesday morning collegium and joins Virginia that evening in jolly birthday celebration.

Contradiction: Synchronizing priorities in timelines of donor agencies with timelined community priorities in midst of rapid acceleration in participation and number of programs. (Wk. 3)

### RELIGIOUS HOUSE: KALWANI — SHAMALAGO

External: Troops hit the road across the Section with a new project consult in Hawinga, the first week of circuits in S. Tirike Cluster project, preschool PIM (Programme Implementation Module) in Kituni HDP and health trek in Kusa HDP.

Internal: Many internal life and sustenance issues are raised as circuit teams spend their first full week on the road from Monday a.m. until Saturday p.m.

Contradiction: Working out the problems appearing in the new systems. (Wk. 2)

### RELIGIOUS HOUSE: MUGUMOINI

### RELIGIOUS HOUSE: MOMBASA — KAMWELENI

External: First 20 Iveti Location Cluster villages (out of 43) are circuited this week using the three-day circuit model. Two-thirds of the quarter's victories are reported in progress! Coordination team joins HDTI to teach GWF; which is a great event.

Internal: One Canadian and two German volunteers show up on door step and join team in circuits to Iveti. House sends out Rod Hall with grand celebration to Section B to assist in cluster and project actuation. House and HDTI attend funeral of Mienge Mutiso, a Kamweleni stake leader.

Contradiction: Formalizing a common movemental story to sustain all the villages. (Wk. 5)\*

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

### RELIGIOUS HOUSE: BOMBAY — MALIWADA

External: Eight cluster villages attend Forestry Programme. Mr. Sathe, Conservator of Forest Society, shows state of forests. For four days Maliwada House hosts visitors who are happy about Maliwada Cluster Village Programmes and donate Rs.1200.

Internal: House holds a collegium on Australia and a great birthday celebration. Staff learns about hosting and "what is ICA?"

Contradiction: Changing ICA's role from having money and resources to serving the village. (Wk. 1)

### RELIGIOUS HOUSE: BOMBAY — CHIKHALE

External: Cluster vibrates with activity as Adult Literacy classes begin in Chikhale and extend to six other villages. Three borewell hand pumps are installed in Chikhale and drilling moves to Moho and Wardoli Villages. Preschool structures provide the means for improving health of cluster children, with Chikhale Preschool children receiving first health checkup at Ajivali clinic. Week culminates with incredible four-sector Human Development Association meeting which targets four actuation arenas — irrigation, co-operative dairy, cluster development association and *Ambar Charkha*.

Internal: First Roundtable using Quarter III construct is a fine event, with China study the highlight. Ashram welcomes new colleagues — Jenny Robins and Arun Deshmukh.

Contradiction: Keeping cluster circuit model moving with power when harvest season demands attention of villagers. (Wk. 3)\*

### RELIGIOUS HOUSE: BOMBAY — VAVIHARSH

### RELIGIOUS HOUSE: PUNE — JAWALE

### RELIGIOUS HOUSE: PUNE — MAALE

**RELIGIOUS HOUSE: PUNE — BUDHODA**

External: Institute of Gramena Sharmic Parhistan Melagaon visits Budhoda Ashram. Working around Melaga Tg., the Institute challenges both ICA and GSP in its economic, social and cultural interests. Team holds planning around Melaga.

Internal: Events include New Year's celebration, send out of Baban and Suresh to PSU in Bombay and Jayied, Jawale regional meeting, and completion of blue uniforms.

Contradiction: Getting international personnel at Budhoda Ashram. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — SEVAGRAM**

External: Breakthroughs on three fronts as 125 housing plots are sanctioned for key cluster village. Bakery market triples with visits to nearby towns. National Council of Churches sanctions Rs. 42,500 for Women's programmes in the cluster.

Internal: House engages new staff skills in building community centre toilet, drain, *moganchula* (stove), painting doors and windows, and in Roundtable exercise of letter writing.

Contradiction: Finding ways to enable broad-based responsibility for task. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — TEMBHURWAHI**

External: Ashram hosts site visit by B.D.O., Tahsil dar, and doctor from Rajura to see Cluster and discuss a new statue. The Vice-President of Balarpur Municipality, Mr. Balbraya, promises to give Mahatma Gandhi statue. Kochi villagers decide to build Ambedkar statue; the money collection books for the statue are in hand. Three-month timeline is covered and bullock cart survey is completed in six villages.

Internal: Room partitions are made for single staff. Ben Chapman joins Hyderabad House for December 25. Muneshwar family returns to Ashram.

Contradiction: Creating method for following up Ashram structures and circle actuation method. (Wk. 1)

**RELIGIOUS HOUSE: NAGPUR — DAHBAD**

External: Rs. 3600 proposal for the Community Centre is submitted to Social Welfare office Class I. CDA Manager is elected and village meeting with 16 leaders is held.

Internal: The House celebrates three months in Dabhad with food, conversation and song.

Contradiction: Failing to involve villages in planning session. (Wk. 1)

**DELHI****RELIGIOUS HOUSE: DELHI**

External: Site visit to Sikror reveals new primary school, government health clinic and newly cemented drains. Week-long programme marketing blitz yields 40 course possibilities and many referrals. Four *Gram Sabhas* in HDZ awaken villagers and ICA staff to local situation and possibilities.

Internal: House treples in numbers with the arrival of programme marketers from all other continental ashrams and the entire Global Operations Centrum Bombay!

Contradiction: Discerning catalytic and strategic openings in midst of myriad possibilities. (Wk. 5)\*

**MADRAS****RELIGIOUS HOUSE: HYDERABAD**

External: Anantapur Metro circuit yields Human Development Course date set and two promised registrations for Bangalore HDTI. Bangalore team reports 70-person village meeting and weekly *Shramadan* (workday) initiated.

Internal: First salary payment is in hand from self-support job at A. M. Joseph's preschool and primary school based on Imaginal Education.

Contradiction: Creating a tactical balance of rural and urban focus that is effective in both. (Wk. 5)\*

**CALCUTTA****RELIGIOUS HOUSE: CALCUTTA**

External: Imaginal Education at Teachers Centre with 14 teachers from five schools and one teachers' training college initiates relationship with English Medium Educational Resource Centre of the city and opens up possibility of four more courses. Course highlight is the curriculum workshop that sees through the set syllabus to the life questions. Bustee leader, Salau-ud-din, visits to share his plan and report on progress of youth engagement plan. Bustee meeting *Beck Began* sets CYF for Sunday.

Internal: Manoj Prasad's sixth birthday is celebrated with *biryani*, colleagues and neighbours. House sends Vaughn to Delhi for Marketing PSU and Heidi back to Bombay.

Contradiction: Structuring flexibility to respond to the diverse missional demands. (Wk. 4)\*

**SINGAPORE****RELIGIOUS HOUSE: KUALA LUMPUR NEXUS**

External: ESSO Malaysia calls for one-day consultation to follow up LENS.

Internal: Week's collegiums on the Malaysian frame, Order economic structure, July '82, Operations Band Meeting report and *The World Challenge* enable House to catch up on recent events and brooding on the future.

Contradiction: Creating story and troop configuration that releases needed programme and funding across zone. (Wk. 4)\*

**RELIGIOUS HOUSE: KUALA LUMPUR**

External: Guest night Roundtable draws three new people for study of the *Malay Dilemma*. A call on the Secretary-general of the Department of Agriculture yields exciting possibility of intensive rural project work in the State of Malacca as a joint venture with that department.

Internal: House efforts to learn *Bahasa Malaysia* (Malaysian language) get a boost with corporate celebration evening playing Scrabble in *Bahasa*.

Contradiction: Getting up courage to explode each grain of possibility (development, framing, self-support) into a maneuver. (Wk. 5)\*

**RELIGIOUS HOUSE: MEDAN**

External: Tanjung Pura Sub-District Demonstration celebrates the opening of the 15th preschool, covering all cluster villages, bringing number of students to 543 and teachers to 41. Community Education Department arranges to fund six of the preschools in self-help economic ventures with US \$1,200. Bubun aids the broader sub-district demonstration in sharing its provincial funds of US \$8,000 with 15 other villages. Second week of the Global Language School with P.T.P., six plantation companies, includes workshops, art form, 4 X 4 and charting.

Internal: House hosts the Global Language School team in between cycles.

Contradiction: Clarifying many funding options while village programs are ready to go on the road. (Wk. 4)\*

**RELIGIOUS HOUSE: JAKARTA**

External: The 39 LENS possibilities on tracking chart reveal new trend of local need to train second generation of managers. Village work in three provinces is mentioned in front-page article of ruling political party newspaper and gives ICA publicity seen as both gift and ungift.

Internal: A week of immigration emphasis reveals two new visa options beyond government agreements, and three-week study series of *The Third Wave* begins with guests around the training center table.

Contradiction: Objectifying and maintaining the contextual framework that significates the huge bunch of tactics to be done. (Wk. 4)\*

#### **RELIGIOUS HOUSE: UJUNG PANDANG**

External: Health Module is wrapped up as Health Advancement Forums are held in five *desas* focusing on five-finger nutrition and use of preschools as care structure for village children's health. Agriculture Module momentum continues with gathering of *Desa Bajau Bodoa* farmers in Betang, where 40 hectare *gogoranca* (double-rice crop method) was planted for first time, to plan second planting and to explain method to farmers from villages in same *desa*. East Indonesian newspaper reports on Bontoa HDP and SMPS (social work high school) students' two-month practicum with ICA.

Internal: House experiences intensification of reflection, strategizing and decision making relative to the *Kecamatan* (sub-district) demonstration in planning for upcoming Leadership Module. Celebrative relief is provided by Terry McCabe's 34th birthday party.

Contradiction: Systematizing efforts toward follow-up and initiation of programs that allow for effective implementation. (Wk. 4)

### **HONG KONG**

#### **RELIGIOUS HOUSE: HONG KONG NEXUS**

External: Nexus works with Hong Kong Region on Community Forum, program planning and computer training. Evening at The Institute assembles a wild assortment of people asking, "Why do you do what you do?" after viewing the global film.

Internal: Roundtable continues to impact House through the Dialogue and the Exercises.

Contradiction: Creating images for the next two years that go beyond just July '82. (Wk. 4)\*

#### **RELIGIOUS HOUSE: HONG KONG**

External: House experiences week of new beginnings in both Project and Region as the first forum with government office staff is held, moving toward regional expansion. Volunteer students help in planning survey to begin master plan in Nam Wai improvement. New accountant is located to provide independent financial integrity.

Internal: House participates in the global turn towards computer technology with training in computer programming and data entry. Evening at the symphony highlights week.

Contradiction: Designing models to handle simultaneous swirling of new events in many program arenas. (Wk. 5)\*

#### **RELIGIOUS HOUSE: KAOHSIUNG**

#### **RELIGIOUS HOUSE: TAIPEI**

External: Manoeuvre on tax office completes ICA financial audit for 1981. Monsanto, Wei Chuan Foods and Imperial Hotel come through with annual contributions for a total of US\$1,200. The nation prepares to shut down to usher in the Year of the Dog.

Internal: Continued Quarter III and IV planning reveals potential for 1982 of being great year of transition for Taiwan.

Contradiction: Articulating the manner in which the local culture informs ninth continent probes. (Wk. 3)

#### **RELIGIOUS HOUSE: MANILA**

External: Team holds two LENS follow-up consultations with Philippine Global Communications — a 5-session management consult and a 4-session consultation with engineering department. Hermina Banayo participates in Kabsaka Conference held by Ministry of Agriculture in Manila for six organizations and government agencies, cooperatively designing comprehensive community development module for World Bank grant. Manila Rock partner lines up two big new orders for Mactan Rock. Development launches first trek of 1982. Bill Higgins, colleague from North Dakota, travels to Mactan with Pat Despain for site visit.

Internal: House sends Area representative to Research Band meeting, and David McCleskey and Jim Bell spend time in Manila on way to Cebu for HDZ Practicum. House works on vision for '80s and ponders what movies "Being There" and "Cannon Ball Run" say about mood and style of this decade.

Contradiction: Pushing through unclarity of new demands being made by the '80s. (Wk. 4)

#### **RELIGIOUS HOUSE: CEBU**

External: Three health clinic buildings receive medicines from Regional Health Office. Demonstration Farm in Sudtonggan harvests bitter melon (*Ampalaya*) for the first time.

Internal: House joins the "Feast of Santo Minro" in Cebu, one of the year's biggest events. House sends some to new assignments.

Contradiction: Figuring how to move quickly in order to have catalytic group in the midst of having four big arenas with which to work. (Wk. 5)\*

#### **RELIGIOUS HOUSE: DAVAO**

External: Three kinds of sign boards are distributed to each village. First circuits to the clusters are done together with Steve Leenhouts.

Internal: Steve Leenhouts visits for three days. Painting and decor workday precedes guitar playing celebration.

Contradiction: Focusing on economic program. (Wk. 1)

### **TOKYO**

#### **RELIGIOUS HOUSE: TOKYO**

External: First program is held in House neighborhood — a two-and-half hour Town Meeting for 90 women. Key guardian agrees to attend Bombay meeting in March and to head a national task force to plan Japanese participation in IERD.

Internal: Brent Butler, a student of Williams College (Clark's *alma mater*), enlivens House with three-day visit on his return from a China tour.

Contradiction: Accepting program requests for Spring and Summer before global schedule is clear. (Wk. 4)

#### **RELIGIOUS HOUSE: SEOUL**

External: RS-I in Chungju, the city joining the cluster, has 50 at the opening feast and 35 participants. The Catholic Bishop of Chungju says "Yes" to hosting the ITI and housing it in his center.

Internal: Mr. Kim, a social worker, begins sojourning this week. Eight sojourners are taking turns doing a weekly collegium based on methods training done Wednesday nights.

Contradiction: Weaving the regional colleagues into a Regional Team. (Wk. 5)\*

**RELIGIOUS HOUSE: CHEONG WON**

External: Cluster follows up building the master plan to create February implementation calendars village-by-village. House enables this by sending two training teams, and villages respond with about fifty percent of the families attending. Week ends with Provincial veterinarians leading a cluster-wide cattle care training session with an invitation for future advisory relationships.

Internal: Leonard Hockley comes from the Seoul House, leads collegium on *The World Challenge*, and shows how computers could work to aid villages in the future. House workshops development requests.

Contradiction: Building framework for a Human Development Association with volunteer experts when House has no clear picture of how an association works. (Wk. 5)\*

**RELIGIOUS HOUSE: FUKUOKA**

External: Regional Team meeting of ten people, with only one full-time staff, discusses future plans and work. Kazuko Awane and Bob Hanson make key calls in Shimonoseki with Jaycees and Chamber of Commerce with Town Meetings looking good. Saturday night Roundtable includes two new guests and Miyoko Kai, a neighbor who helps prepare dinner. Miyoko Nakamoto, resident volunteer from Okinawa, does great collegium on the economic, political and social life of her village.

Internal: Mr. Takehiko Yokohama, junior executive at Iwataya Department Store, moves in as a resident volunteer. David and Joyce Reese are sent out to daughter Shelly's wedding with gifts and good wishes from friends and colleagues. Twenty-five students and teachers from Fukuoka Commercial High School attend ICA party hosted by their teacher Bob Hanson.

Contradiction: Getting into the prefectures weekly to discern the new LENS events. (Wk. 5)\*

**RELIGIOUS HOUSE: OSAKA**

External: Community visits in Nara and Kyoto Prefectures find government staff with expanded images for training in Town Meeting methods. Five advisor visits bring three commitments for next Advisors' Meeting. Ruth Reames, regional colleague, is key to coordinating Third World trip, recruiting five university students and planning to go herself.

Internal: Fast Day with reflection renews understanding of spirit nurture which comes through the Fast. Ruth Reames sojourns for three days. Keizo Tajima's first address reveals that images of possibility are understood and can be articulated.

Contradiction: Seeing through the daily significance of the task to the spirit significance of the task. (Wk. 5)\*

**RELIGIOUS HOUSE: SAPPORO**

External: Four people are seriously considering participating in the Philippine work camp after information meeting at Hokudai University showing the global film. House holds training before Urakawa Town Meeting in which 13 women participate. One is registered and two committed for Sapporo LENS.

Internal: Great Roundtable is led by Mr. Matsumoto and Rev. Hirata, both Regional Team members. House is impacted by the number of people gathering from many parts of Japan and the world for the Sapporo Snow Festival.

Contradiction: Dealing with corporate and individual time and space as authentic spirit concerns in the whirlwind of practical activity. (Wk. 5)\*

**SYDNEY****RELIGIOUS HOUSE: SYDNEY**

External: LENS momentum continues to build with letter from McDonald's, confirmation of 14-16 February LENS date with Phillips, and typesetting of new national marketing piece. January Programme (Imaginal Education Course, CS-I and LENS Pedagogy Course), with Kaye Hayes present, is great formation event for 62 participants, 14 of whom had never been to any ICA programmes. Area Council is second "happening" with questions and scenarios method breakthrough; mailing Council insights to all Houses around the globe concludes January Programme. E.G. Camp impacts all during two-week programme. IERD Global Advisory Board member, Sir John Crawford, is named "Australian of the Year".

Internal: House has busy week of hosting 15 from continent and globe, including Mike Hassel fresh from Kenya and the Oguris from Sapporo, and celebrating Ale Telakaus' 10th birthday and Kathryn Telford's 18th birthday.

Contradiction: Turning "seriously interested" and "yes in principle" LENS prospects quickly into dates set. (Wk. 4)

**RELIGIOUS HOUSE: MURRIN BRIDGE****RELIGIOUS HOUSE: PERTH****RELIGIOUS HOUSE: ADELAIDE**

External: Region experiences development windfall with a surprise visit from Davey's, who give gift of \$1500 and say, "Maybe things don't always turn out the way you hope and plan, but we know what you are doing has to be done, and we want to support it." House continues to reorganize development and LENS follow-up after returning from Sydney Summer Programme.

Internal: House inkind produces detergent, muesli, chips and use of a dictaphone to transcribe tapes from the Summer Programme and the Panchayat visit.

Contradiction: Building the structures that allow the Regional Team to begin anew. (Wk. 5)\*

**RELIGIOUS HOUSE: MELBOURNE**

External: The House with Roy Stansbury and Barry Oakley sets four arenas of programme and development swirling with new work on corporation, foundation and Annual Appeal targets and IERD spin-offs. Regional Team furthers work of Sydney Summer Programme with new images for four-sector work with high-rise residents, unemployed, youth and low-income people.

Internal: David Jago begins "practicum year" as trainee architect with Public Works Department of Victoria. Isobel Bishop visits House while attending National Urban Network meeting, and John and Michelle Telford pass through on family visits.

Contradiction: Achieving quick programme victories which break loose imagination for an urban probe. (Wk. 5)\*

**RELIGIOUS HOUSE: BRISBANE**

External: Pacific Training School Tonga ends with marvellous feast and Jim returns. Isobel attends National Urban Network Conference in Melbourne which highlights plan for urban theology and need for collegial interchange. Areal management PSU to prepare for annual audit is highlighted by each region sharing its books with one another.

Internal: Two-month growth of jungle is dealt with. Job search begins in earnest with everything from film-acting auditions to taxi-driver orientation.

Contradiction: Opening dialogue with other groups to enable the growth of the Regional Team. (Wk. 5)\*

## SUVA

### RELIGIOUS HOUSE: APIA

External: The Pacific Training School in the Kingdom of Tonga is opened by Her Royal Majesty Princess Siulikutapu at an evening feast. One hundred participants include 15 faculty-in-training from strong church and rural development frame. New curriculum is created which includes Human Development Modules and culminates in Village Meeting Saturation Campaign executed by participants.

Internal: Jim Bishop, John Montgomery, Jaime Vergara, Prabaker James and Vaoita Telakau constitute incredible global faculty to train 15 Tongans and Samoans as faculty-in-training.

Contradiction: Living in "Showers of Blessing" with eyes toward the structures needed for the future in Tonga. (Wk. 3)

### RELIGIOUS HOUSE: AGANA

External: A TASC collegium spin on Profound Humanness category of "Event" is immediately grounded as the Co-ordination Committee (team leaders) discovers the gift of corporateness while making and implementing difficult decisions.

Internal: An Area Rome "visit" includes an Italian dinner with E.G. waitresses. Preparation for TASC PSU while waiting for cable specifying when and who grounds reality of less than instantaneous communication.

Contradiction: Creating the simple, replicable structures that assure effectivity and develop self-confidence. (Wk. 3)

## SAN FRANCISCO

### RELIGIOUS HOUSE: SAN FRANCISCO

External: Team mails out regional newsletter and Panchayat invitations to colleagues. Watsonville LENS is set up with the Inter-Play School. A community organization, Youth For Service, is getting CETA funds cut and sees the necessity of LENS for re-maneuvering.

Internal: It's an exciting week as House paints kitchen, puts up E.G. mural, re-arranges guest rooms and inkinds 90 lbs. of cheese.

Contradiction: Continuing on-going programs in midst of trying to capture new program opportunities. (Wk. 4)

### RELIGIOUS HOUSE: SEATTLE

External: Marketing and program operations intensification continues with LENS appointment with key focal point for County Health Structures, proposal submitted for faculty training for Tri-State College international studies programs, sponsorship visit with Battelle's Conference and Seminar Director, visit with lead on new facility, and demonstration of micro-computer to members of Regional Team. Two team members complete second half of Methods Academy construct for District United Methodists, and Elaine Richmond travels to Vancouver Region to assist in Methods Training Course.

Internal: Friday night Roundtable does mid-course reflection and affirms value of the "pause", adjourning to pub for further conversation with whole team returning Saturday morning to discuss new lead on facility procurement.

Contradiction: Finding time to nurture regional core fast enough to keep ahead of emerging Regional Team. (Wk. 5)\*

### RELIGIOUS HOUSE: LOS ANGELES

External: Colleague visits across the Region beckon people to Academy and participation in a series of named two-week sojourn periods leading up to Symposium II in May. Regional transit manager invites major ICA role in planning new subway, while both regional association of governments and regional hospital council plan LENS staff retreats.

Internal: Finely tuned internal life continues in midst of explosion of external task and results in spontaneous dinner celebration at Regional Team member's house.

Contradiction: Integrating the latest program victories into operating story of whole Regional Team. (Wk. 6)\*

### RELIGIOUS HOUSE: PHOENIX

External: Americas Challenge visits bear fruit with Western International University commitment to sponsor a Community LENS and Magdalena, New Mexico, decision to do L.E.A.P. (ten-day event including LENS, five-day implementation and HD-I). Marketing continues with a team visiting Moencopi (Hopi Indian village), Ashfork and Tuba City (Navajo Reservation) with workshop on the Principles of Human Development.

Internal: Exciting collegium study of *Community* paper foreshadows new directions for Regional Team. New internal life guide is completed amid the receiving of sojourners Dorothy Kett and Jeff Forbes, brother of Gary Forbes.

Contradiction: Giving each targeted program plate another spin without losing the overall pattern of regional strategy or forgetting to train the new jugglers. (Wk. 5)

### RELIGIOUS HOUSE: PISINEMO

External: Month of university work project is completed with 27 students from two East Coast colleges participating in farm expansion, beautification and community improvements.

Internal: Representatives from House attend banquet send-off for Gettysburg students in Phoenix, where students sing "Responsibility" as symbol of their experience in Pisinemo.

Contradiction: Assessing future business potential amidst severe federal budget cutting and deepening recession. (Wk. 3)

### RELIGIOUS HOUSE: BILLINGS

External: Cannon Ball Industries, Inc., manufacturer of livestock handling equipment, succeeds tremendously at Agricultural Exposition in Minot, North Dakota. \$60,000 worth of work orders are in hand and another \$50,000 are in negotiation for spring production.

Internal: House attends Agricultural Exposition in Minot.

Contradiction: Coordinating and sophisticating financial system for businesses while establishing effective reporting system between community and business ventures. (Wk. 4)\*

### RELIGIOUS HOUSE: DENVER

External: Mobil Oil (Denver) agrees to \$1,000 per month for J. Cock as a retainer fee. Clarence Snelling agrees to set up a monthly clergy Roundtable at House. Three leave for Youth Symposium in Kansas City. Don Elliott is sent out with an "India Party" to head group going to India for pre-planning of 1984 IERD Exposition. Monthly *Update* is mailed.

Internal: Wilkinson family, Bob, Sue, Jill and Joey, arrives from California for internship and is greeted with "move-in" resettlement party. Three youth each receive all "A's" except for one "B", and Larry Hamje leads collegium on the "Year of the Dog".

Contradiction: Burgeoning House troops and external program possibilities cry out for tighter coordination structures. (Wk. 6)\*

## EDMONTON

### RELIGIOUS HOUSE: EDMONTON

External: Area House, R.E.P.s and colleagues gather for Panchayat report and reception. 450 mayors in Saskatchewan receive Saskatoon Mayor's invitation to Regional Consult. Lieutenant Governor sends letter of endorsement of *The Prairie Potential*.

Internal: Area welcomes the Boones to their Vancouver assignment and everyone is deeply impacted by global report and Panchayat visit.

Contradiction: Balancing Regional Consult preparation and everyone doing permeation assignment. (Wk. 4)\*

#### **RELIGIOUS HOUSE: ANCHORAGE**

External: Regional Team completes Americas Challenge maneuver with 28 visits resulting in eight working and eight potential accounts. House staff participates in two evaluation sessions following RS-I — one with two pastors concerned with corporate ministry and the other with grads pushing on question of next steps in being mission. Regional Team holds quarterly planning session in which unifying image of strategy is developed as well as practical details for two account packages dealing with city-wide youth conference and Catholic Social Services.

Internal: House staff conducts pedagogy evaluation of RS-I with Basil Sharp and turns Roundtable into celebration of completed maneuver and new future directions.

Contradiction: Transforming House structures to guard unity of the entire Regional Team in experimenting with effective missional style. (Wk. 3)

#### **RELIGIOUS HOUSE: VANCOUVER**

External: Sixty participate in City of Nanaimo Methods Module, with the event opening up future program possibilities on Vancouver Island. Trek is sent to Winnipeg to help secure Regional Consult sponsorship. Large Canadian company makes persistent calls to find out more about their Western Division doing LENS.

Internal: House moves to Co-op in Clearbrook, organizes new space, holds fine first House Church in new facility and sets up new office in town.

Contradiction: Passing baton to new staff in midst of break-loose with the Team and program possibilities. (Wk 5)

#### **RELIGIOUS HOUSE: WINNIPEG**

External: Newsletter and "Manitoba Challenge" brochure are readied for inkind printers with paper inked in one phone call. Visit with the Dakotah TeePee Reserve, a group of displaced Sioux, results in four of the group seriously considering Quarter IV Academy.

Internal: House celebrates largest House Church of quarter with 15 gathered together, including five from St. Helen's Anglican native congregation. Roundtable is highlight of week with nine around the table, including two Arabic students and a Canadian Metis, to study "The Long March".

Contradiction: Holding tension between "being catalytic" and the immediacy of "getting the task done" right now, both in sustaining internal structures and in moving towards the Regional Consult. (Wk. 4)

## **HOUSTON**

#### **RELIGIOUS HOUSE: HOUSTON**

#### **RELIGIOUS HOUSE: DALLAS**

External: Regional Team begins consultation with Ray Janmes and Associates of Ada, Oklahoma. Dallas-Fort Worth cadre meets to implement workplace engagement strategies with 15 around the table. Oklahoma City cadre sets up Week 9 RS-I.

Internal: House views "On Golden Pond" which opens consciousness to creative encounters of Phase I and Phase IV. This movie dwarfs all others of the year, including "Reds".

Contradiction: Dealing with the lucidity that has outdistanced implementing structures. (Wk. 6)\*

#### **RELIGIOUS HOUSE: MEMPHIS**

External: Sojourner, William Bell, shares stories of his experience in Pace, Mississippi, and wins a place on a panel for Memphis' Neighborhoods Symposium. Team submits LENS proposal to Buckeye Cellulose and LENS/Supervisor Training proposal to Arkansas Department of Employment Security. Youth cluster secures \$125 toward participation in the Youth Symposium.

Internal: House welcomes Cheryl Goodin for three-day sojourn and Rev. Paul Martin to Roundtable to share his experiences and reflections on China.

Contradiction: Sorting out Region's new strategic advantages after Americas Challenge breakopen without becoming bogged down by the overwhelming, if somewhat foggy, multiple options available. (Wk. 4)

#### **RELIGIOUS HOUSE: NEW ORLEANS**

External: Baton Rouge Metro Roundtable's deep address is heightened by Michael Milke's introduction to *The Aquarian Conspiracy* that drew upon his friendship with the author and an up-to-date report from her office regarding the conspiracy. Circuits to Mansura, Louisiana, and Prichard, Alabama, with presentations to town councils elicit favorable responses to LENS and possibility for another in New Roads, Louisiana, where a councilman said, "I know ICA from the fine Town Meeting I set up with them. How is Laurie Rosendahl?"

Internal: Regional Team receives first published *Update*. First week of structures completed at Edgard, following send out of Boones to Vancouver, ends with Saturday workday to establish new guest space with help of Carol Fleischman and 11-year-old Robert Wells.

Contradiction: Concentrating colleague engagement in Americas Challenge follow-up, Academy recruitment and development in order to activate all maneuvers. (Wk. 6)\*

#### **RELIGIOUS HOUSE: ATLANTA**

External: Follow-up of initial round of Americas Challenge visits continues with all four sectors. Trip to Knoxville opens door to another public school LENS and additional regional colleagues to the up-coming ES-I. First-time guest from University of Georgia states, "This kind of committed group is what I've spent my life looking for", and requests permission to sojourn during the summer, signs up for ES-I and asks when she can start on other training.

Internal: New management system is designed and Team "tries it on for size". Saturday is intensive workday in preparation for a full week and concludes with Mexican feast and movie.

Contradiction: Deciding that ambiguity is a gift that releases creativity, not stifles it. (Wk. 6)\*

#### **RELIGIOUS HOUSE: MIAMI**

External: Roundtables are held in Colquitt, Georgia, and Tallahassee, Florida, highlighting metro circuits. Meeting with Dr. Paul King, Albany State College, Georgia, sets up film show with his students. Crime Prevention Commission of Orlando sets date for forum with Neighborhood Watch Captains.

Internal: Ian hits the road with driver's license, and Saturday night celebration hosts Valdes family.

Contradiction: Dealing with past breakthroughs while future demands are staring the Team in the face. (Wk 5)\*

## CHICAGO

### RELIGIOUS HOUSE: CHICAGO NEXUS

External: The global responsibility of a nexus is highlighted with participation in the Blue Mountain Cluster Consults in Jamaica, an economic trek to Majuro, Youth Symposium in Kansas City and a report from the Lamego, Portugal HDTs. The impact of the globe and effective methods of development are shared with nine guests at an Evening With The Institute. Upgrading Nexus faculty skills continues as 12 take part in LENS pedagogy.

Internal: New Week II time design is highlighted by visit from Professor Bob Moore who shares his reflections on the cruciality of ritual.

Contradiction: "Unmythologized" operations flounder without spirit glue. (Wk. 7)\*

### RELIGIOUS HOUSE: CHICAGO

External: 5th City Reformulation Board meets and makes energy releasing decisions about the community center. 5th City Preschool begins recruitment negotiations with nearby hospitals. 5th City Business Careers' Public Aid maneuver takes on new power as session nine begins with eight public aid recipients. Development calls are made to Santa Fe and Borg Warner, and framing call to State Representative Bill Henry.

Internal: House welcomes Sister Elizabeth from Detroit for week's sojourn and sends out Terry Bergdall to Houston Imaginal Education Course and Van Otto to Cannon Ball.

Contradiction: Building structures to recruit colleagues to three weekends at regional training. (Wk. 6)\*

### RELIGIOUS HOUSE: KANSAS CITY

External: Participation of Religious House in McDonald's Kansas City managers TMA (Total Marketing Approach) opens way for potential follow-up programming. Presentation by Tribhuwans and Jan Sanders to Rockwell City United Methodist Church, fifteenth of 1981-82 series, pushes team on the story which includes journey of replication experiments and Midcrest catalytic journey as one thing and begins to open possibility of local churches making the decision to become "no bodies".

Internal: Gift of youth to House is symbolized by Youth Symposium task force initiation and Ray Knutson winning 17 medals for photography in city-wide (Kansas City) art show.

Contradiction: Deciding to create priorities screen before continuing massive follow-up on all possibilities. (Wk. 5)\*

### RELIGIOUS HOUSE: MINNEAPOLIS

### RELIGIOUS HOUSE: ST. LOUIS

External: Regional Team participates in Area Panchayat Trek and Area Meeting. CYF proposal is written for Pattonville School District in St. Louis County. Youth Cluster continues fund-raising and making additional plans to attend Youth Symposium in Kansas City.

Internal: Colleagues are intrigued and excited by *The World Challenge* book and also find plenty of time to study it due to 24 inches of snow covering the city — everything shuts down. Matt Hockley is accepted at Purdue University.

Contradiction: Moving on present advantages when Region is paralyzed under record snowfall and a snowbound imagination. (Wk. 5)

### RELIGIOUS HOUSE: DETROIT

External: Regional Team gathers for two nights of preparation for three Town Meetings this week. Town Meetings come off as great events in the three Van Buren County towns. Louisa Hamachek arrives from Chicago to help with program marketing.

Internal: After coming through a series of tests with flying colors, David goes through a breakneck regimen to line up new school program.

Contradiction: Coordinating energies to allow preparation for future events while maintaining momentum on programs and facility search. (Wk. 4)

### RELIGIOUS HOUSE: CLEVELAND

External: Baseline data is gathered on West Collinwood Community commercial area in preparation for pilot local development corporation formation effort. Black Engagement Strategies team launches 20-city trek in Cleveland with four days filled with Living Room Dialogues, interviews and training events that deeply engage old colleagues and intrigue new friends.

Internal: House experiences wild activity as three outside teams are present for the Black Engagement Strategy, Development and the pilot LDC formation effort at the same time as plasterers, electricians and plumbers work on the House. The year's worst ice storm makes travel very difficult.

Contradiction: Identifying follow-through efforts called for after two weeks of major formation events. (Wk. 5)

### RELIGIOUS HOUSE: INDIANAPOLIS

External: Training, Inc. graduates 31 in the midst of questions about funding for next cycle. Uptown neighborhood holds Quarterly Planning Forum facilitated by newly trained local residents.

Internal: Sixteen representing six churches attend orientation for Urban Church in Local Mission self-support maneuver.

Contradiction: Rehearsing the context for each of many swirling events so that the urgency and valence of each tactic is common consensus. (Wk. 3)

## NEW YORK

### RELIGIOUS HOUSE: NEW YORK

External: On-the-job training happens with three team members teaching LENS course in West Virginia. Telling the story occurs with Film Event on India and viewing of the global film. Eliciting vocational decisions is occasioned at a metro Roundtable.

Internal: The New York Regional Team celebrates with the Ensinger family the birth of Aaron Raymond Ensinger, born January 28, 1982 at 9:07 a.m., weighing 7 lbs. 6 oz.

Contradiction: Ensuring every Team member participates in program in the midst of tight self-support squeeze and facility "death ground". (Wk. 4)

### RELIGIOUS HOUSE: PITTSBURGH

### RELIGIOUS HOUSE: ROCHESTER

External: Week of final countdown for Troy Community Forum ends with fine forum (63 present) in the midst of an ice storm. Three students from Russell Sage College help during the week with inkind and attendance check backs. Metro hums with forum training on Thursday and Saturday.

Internal: Jim Kilgore arrives from Starks to be part of orchestration team bringing a spirit of collegial reflection and support.

Contradiction: Assuring the successful implementation of substantial proposals. (Wk. 4)\*

### RELIGIOUS HOUSE: PHILADELPHIA

External: ICA staff enables Greater Harrisburg Area Basic Survival Needs Workshop, of more than 80, to consense on scope and structure of resource and client tracking system for those in need. ICA consultant attends follow-up meeting of local leadership of Basic Survival Needs Workshop as work continues to bring off Project. Don McClain goes to Pittsburgh for Imaginal Education Course.

Internal: Collegium on Dialogue Two brochure allows participants to create a variety of well conceived lay-out models for the brochure.

Contradiction: Reaching a regional consensus that will allow Regional Team to move forward on programmatic activities. (Wk. 5)

**RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: New fronts are broken open as Computer Paradigm starts marketing calls and designs marketing package with Community Computers. Two film shows are held in local congregations. Evening with the Institute invitations are sent out for February event.

Internal: Second collegium on gridding continues to build momentum for geo-social research part of Formation Colloquy.

Contradiction: Articulating the story that integrates the regional strategies. (Wk. 4)

**RELIGIOUS HOUSE: BOSTON**

External: Laying groundwork for Training, Inc. Boston is greatly enhanced by Marilyn Corcoran's presence and full-time participation. Major efforts are in follow-up on Americas Challenge activities and finding ways to enable a delegation of seven to attend Youth Symposium in Kansas City.

Internal: David Rose moves in preparatory to another semester at MIT. Chinese New Year and a birthday provide theme for Saturday night celebration.

Contradiction: Developing extra \$1,200 this month to get youth to Symposium. (Wk. 3)

**RELIGIOUS HOUSE: STARKS**

External: Starks Cornshop continues to be winterized as Starks Enterprises Corporation members shovel 50 truck loads of snow off the Cornshop roof to prevent its collapse (several other roofs in the community have), cut another chord of wood for the furnace, and "mud" the sheetrock seams in the Chintz Cottage. The Augusta Government Guild completes its third and final draft of a weeknight management seminar brochure. Wendy does two days of research into community based local development groups to broaden the base of a new statewide coalition.

Internal: Jim spends all day in airports trying to get back from Troy Community Forum; Tim begins job on contract with Holten Band of Indians; Wendy gets official word of part-time job to begin in March; and car gets heater!

Contradiction: Avoiding liberalism while enabling self-reliance. (Wk. 5)\*

**MONTREAL**

**RELIGIOUS HOUSE: MONTREAL**

External: Carolyn Chung visits the new community room promising a bridge to the Chinese population at *Habitation Jeanne-Mance*. The Royal Bank of Canada donates \$3000 with a promise of more after successful events in Western Canada.

Internal: Patricia Beaudry of Vanier CEGEP (Jr. College), a former summer work camp volunteer, with Marge Alan in Little Burgundy, states foundational concern for youth engagement in community college where she works.

Contradiction: Continuing to build the urban base while renewing rural opportunities. (Wk. 5)\*

**RELIGIOUS HOUSE: TORONTO**

External: Team formation manoeuvre results in collegial House luncheon with corporation president with view toward company/local community programme. More than 30 people are expected for February 11th Second Annual Guardians' Meeting during Panchayat trek. Move toward establishing programme track record continues with CYF presentation to 16 student leaders and Saturday pedagogy on one-day LENS.

Internal: Second Fireside Forum, featuring priest and Dean within Anglican Church, Toronto, offers insight into history and current struggles of House's new neighbourhood, the Kensington community. Sojourner Margaret Brawn tackles "Hong Kong" system. Creativity enlivens House through new *World Challenge* study method, freshly-designed decor and basement lounge, and spontaneous fireside games during celebration.

Contradiction: Developing a clear strategy for funding and programmatic manoeuvres. (Wk. 5)\*

**RELIGIOUS HOUSE: OTTAWA**

External: IERD visits indicate a strong Canadian representation will be in India in 1984. Kathy Marsh works her magic on development calls one more time. Consulting contract appointments are drawing forth creativity the team did not know it had.

Internal: The Link family is celebrated with pre-marriage dinner and wedding in the House, bringing seriousness and self-consciousness to the decision of these regional colleagues.

Contradiction: Weaving eventfulness through the quarter's plans. (Wk. 5)\*

**RELIGIOUS HOUSE: HALIFAX**

External: Circuits to Halifax, St. John and North Shore from Moncton lead to programme dates set for eight municipalities near Lorne and other programmes in the works worth \$15,000.

Internal: Reflection on Americas Challenge Campaign with Gail West reveals the ICA is in a whole new world with people and structures waiting for ICA to enable their leadership.

Contradiction: Setting catalytic tactics from quarter plan that will break loose the year. (Wk. 2)

**MEXICO CITY**

**RELIGIOUS HOUSE: MEXICO CITY**

External: A visit from Padre Bravo reinforces CYF extension as well as LENS training for himself and community coordinators. The first special issues forum is held in San Camilo Parish along with an invitation to do ongoing training for the year 1982 which assures income. Contacts with public accountant produce free legal assistance services. House hosts seven guests at fine *"Encuentro con el Instituto"* that concludes with profound conversations on program possibilities in barrios and the new role of men and women.

Internal: Work day on the first *"Voz de Mexico"* enables deep reflections on Quarter II and the quarter's planning.

Contradiction: Expanding the limited knowledge of national laws, program support, and staff methods skills. (Wk. 4)

**RELIGIOUS HOUSE: GUATEMALA CITY**

**HAVANA**

**RELIGIOUS HOUSE: KINGSTON**

External: Four-sector human development coalition is manifested in 28 people at Regional Team Meeting, eight at ICA Ltd. Board Meeting and 30 of Consultation Coordinating Committee—all focused on up-coming Blue Mountains Cluster Consult. Frame is deepened and broadened with meeting with Minister of Youth and Community Development, CIDA and RVI site visits to Woburn Lawn, and Clarendon Youth Seminar with Alcoa PR director present. New space is created in Woburn Lawn for finances and lounge and offered in Kingston by Catholic Archbishop for new office.

Internal: Spiritized *noosphere* unites bi-located House and multi-location Cluster with experience of profound humaneness village nodes and Mavis Bank phone call. House welcomes Jenkins and Walters for Consultation and sends out Barbara Hawley after IDB pre-audit work.

Contradiction: Doing seven maneuvers with 42 tactics in one week of consult final preparation with wisdom, passion, finesse and coordination. (Wk. 4)

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Azpitia Training Center initiates programming into the Mala Valley with first visit to organize local health care-taker classes. House send off of De Pauw University team is highlighted by formal dinner at a downtown hotel in Lima.

Internal: House participates in all-day council session to give form to the quarter — to decide on effective orchestration of teams to maintain Azpitia Training Center, to initiate core formation and valley programming and to enable health care. Phase I celebrates in Lima. House welcomes Priscilla and Mary Wilson.

Contradiction: Daring the *new* when the *familiar* tempts our interest. (Wk. 4)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: Amidst pre-Cluster Consult framing victories include the Vice-Minister of Agriculture and National Nutrition Institute. Seven are recruited for upcoming RS-I. Village of Cipriano holds implementation workshop.

Internal: House welcomes Ed Firestone and sends Kip May and Neil Vance to Jamaica Consult. Steak dinner tops off the week.

Contradiction: Providing structural care to national agencies while initiating service delivery to local villages. (Wk. 5)\*

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: First development win of the quarter comes through with Hughes Tools check. Interview from "Que Pasa" magazine about Sol de Septiembre Project and follow-up conversation with Agriculture Secretary in Lampa highlights Sol's success for expansion program.

Internal: Regional Team's training is well on its way with two morning collegiums on comprehensive Chilean history and team's first teaching experience on the Vocational Journey Chart.

Contradiction: Unifying Project and Area thrusts. (Wk. 6)\*

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

External: A 200,000 *cruzeiro* (US \$1,300) contribution is deposited in bank. First Human Development Course proves an incredible contexting tool in move toward cluster projects and results in new municipal team members. Eventful, participatory lectures and using Lorimor as a case study on community journey are high points.

Internal: House is together as one unit to pull off an event. Bank deposit starts the great refrigerator debate.

Contradiction: Ensuring that current victories do not conceal break-point situations being faced. (Wk. 5)\*

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER III WEEK SEVEN

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports a \$1,700 contribution from Region Adelaide and \$7,000 gift from Iowa Hunger Task Force, Region Kansas City. North America push on Corporation/Foundation constituency reveals fresh interest in ICA backing. Global Development Centrum is writing new maneuvers to undergird new strategies globally. The 62 working LENS in Area Singapore and framing and funding maneuvers globally hold promise of substantial financial support by end of Quarter IV. The key contradiction lies in the arena of cashing in on maneuvers to bring in major funding.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports that Ethical Studies manual is printed in time for Quarter III round of testing and Human Development manual is sent to the Houses. First draft of *IMAGE* on Human Motivity is written and basic format designed. Global Academy recruitment reaches 85 committed or registered. Centrum timeline pulls together all the diverse tasks and symbolizes again the single corporate mind. The key contradiction lies in the arena of building the courage to push the consensus beyond acquiescence to the necessary bold move.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports from Peru (Guardian trek) and Portugal (Lamego HDTS) highlight the transformative dimension of Human Development while LENS faculty rating and training intensifies in anticipation of flood of upcoming program, and Phase I programming culminates in the Kansas City Youth Symposium. Second Bangkok Marketing trip discloses one training event and two LENS committed and a number of colleagues eager to be helpful — one from 1973 who still uses LENS methods. SAVITA Foundation's Bangkok Director, through reference from Manns, expresses commitment to sponsorship of training event and interest in IERD participation. The key contradiction lies in the arena of having moved into a "crystal palace" of programs, how to focus on the demonstration window that will illuminate all the other programmatic demands.

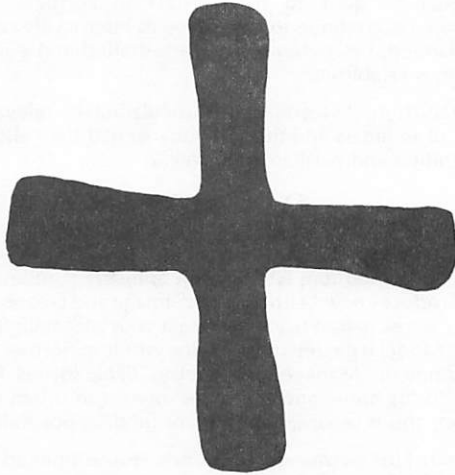
## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports collegiums in Kuala Lumpur on six-month expense projections and three-month centrum budget building. Chicago Centrum completes trial balance of Canadian account and sets up printing for course materials while inking luggage benches for International Training Center dorms. Audit preparation reveals new methods of transferring wisdom, as well as storing and retrieving files on the computer. The key contradiction lies in the arena of unrealized implementation of practical models to enable living out the consensus.

# THE GLOBAL ORDER REPORT

QUARTER III WEEK EIGHT

February 22-28, 1982



## MADRID

### RELIGIOUS HOUSE: MADRID

External: Trek to Segovia province nets eight Community Forums for second fortnight of February. Week II circuit to Soria province solidifies forum follow-up there with Youth Forum set up, and community survey is analyzed which also reveals concern for youth. In Lamego, 95 diplomas are handed out to graduates and faculty of HDTI and Portuguese Minister of Education addresses closing feast.

Internal: House considers installing revolving door as Bill, Russell and Lucas are sent out to Lamego for school closing and strategy week, and Development arrives for a solid week of appointments before also heading off to Portugal.

Contradiction: Moving colleagues into leadership posts in order to make best use of the advantages we have. (Wk. 5)

## LONDON

### RELIGIOUS HOUSE: LONDON

External: Journey towards Community Forum authorization on "home turf" begins with visit to mayor of the borough. Guardian John Garnett agrees to include an article in the *Journal of the Industrial Society of Great Britain*. Volunteer Orientation Weekend is attended by six potential volunteers, all of whom indicate intent to begin their Third World experience.

Internal: House is strengthened and enlivened by the presence of three sojourners in training for their volunteer service in Kenya and Australia, and two permeators begin new jobs.

Contradiction: Working harder during Day One does not seem to be adequate plan for increasing effectivity as escalation of opportunity goes on creating more indicative. (Wk. 3)

### RELIGIOUS HOUSE: GLASGOW

External: Circuit to Edinburgh culminates in workshop with the Flemings on curriculum for school leavers programme. Volunteer Service Programme continues with advice on publicity from Edinburgh University careers officer and two students at Liverpool College writing to say they are interested in volunteering.

*Fools who long for the day of the LORD,  
what will the day of the LORD mean to you?  
It will be darkness, not light.  
It will be as when a man runs from a lion,  
and a bear meets him,  
or turns into a house and leans his hand on the wall,  
and a snake bites him.  
The day of the LORD is indeed darkness, not light,  
a day of gloom with no dawn.*

Amos 5: 18-20

Internal: Permeation continues as Mary Meyers leads House self-support PSU. Two House study sessions with three colleagues represented liven up the week.

Contradiction: Deciding to put theory into practice, while looking ahead at what needs to happen in next few months in spite of surrounding ambiguities. (Wk. 5)

### RELIGIOUS HOUSE: BRISTOL

External: Local merchants say yes to inkind requests for wood, cloth and art supplies. Contacts are made with local Chinese and Indian communities for involvement in "Our World and You" Exposition.

Internal: Maxine completes word processing course during overtime stint.

Contradiction: Enabling "Our World and You" Exposition to be a symbol of profound globality. (Wk. 5)

## PARIS

### RELIGIOUS HOUSE: PARIS

External: Nine prospective volunteers engage in Volunteer Orientation Weekend and experience a mosaic of situations where human development needs them. Staff is impressed with construct strength which presents human development as an appropriate response to the events of this century. Participants stage great celebration, and Eneida Andrade arrives from Portugal en route to Brazil to share news of Lamego.

Internal: Ken Gilbert comes for four days to share the construct and style of the Volunteer Orientation Weekend as developed in Area London, greatly strengthening Paris Team readiness for first such programme. Jon Considine brings Jamaica and Frankfurt to the table.

Contradiction: Using the Panchayat visit to push the story and strategy of Area Paris Religious Houses. (Wk. 6)\*

### RELIGIOUS HOUSE: BRUSSELS NEXUS

External: Thirteen out of sixteen Nexus troops are on the road doing Development, Lamego Regional Practicum Lab, integrated circuits and regional colloquys.

\* NOTE: The \* indicates the first printing of a new report.

Internal: Timely, spontaneous *whoop-de-doo*s (otherwise known as discontinuous events) demonstrate that motivity does not depend on numbers. Such events include hair cutting party, cross-word puzzle marathon, dramatic supper buffets and whirl-wind tour of Brussels for Fr. Marcel Rainville.

Contradiction: Building creative time designs that allow few troops to do all nexus functions while keeping internal fires burning. (Wk. 6)\*

#### **RELIGIOUS HOUSE: BRUSSELS**

External: Week of launching, as 14 enthusiastic participants at first session of *Third Wave* study group reveal seriousness by volunteering for study assignments. Women's studies group begins second phase of expansion. Network of colleagues around Belgium participate in writing reports for newsletter. House members are invited to participate in steering committee of Planetary Initiative Movement in Belgium.

Internal: House hosts Men's meeting which begins to build new collegial corporateness. Annual Appeal PSU uncovers resolve to involve regular donors in covering programme budget each month in Area Paris.

Contradiction: Trying to read road signs as the wagon you have been hauling up the hill suddenly drags you down the other side. (Wk. 3)

### **FRANKFURT**

#### **RELIGIOUS HOUSE: FRANKFURT**

External: Ludwigshafen — HDZ target — momentum continues to build as 25 people come to a meeting concerning the *auslander* (foreigners/guestworkers) issues. Four new people join core committed to training and spearheading comprehensive care.

Internal: Jon Considine goes to Paris for Week II to staff VOW (Volunteer Orientation Weekend), and returns with new insights on the role of working with volunteers.

Contradiction: Empowering real colloquy priorities by forcing creativity with troop limits. (Wk. 7)\*

#### **RELIGIOUS HOUSE: AMSTERDAM**

External: House does Formation visits with colleagues and families including report on the Lamego HDTI and an evening of Regional Team planning. Woman's Club Book Discussion group is stimulated on depth issues as the future is viewed with fear and fascination by Phase II and Phase III women.

Internal: Orchids and daffodils highlight welcome home feast as Joyce returns from Lamego, Portugal, and Kate returns from Germany, while House resettles after mid-quarter shift in assignments.

Contradiction: Living out of an unfocused corporate vision restrains the necessary action for facilitating the regional journey. (Wk. 7)\*

#### **RELIGIOUS HOUSE: BERLIN**

External: Imaginal Education in German with 24 participants launches the Regional Colloquy. German professor visits ICA office and project in New Delhi; he is especially impressed by life style. He reports, "It's marvellous. They look smart, but very modest." House and four others visit Panchayat in Frankfurt.

Internal: Jim Campbell's workshop on Seven Revolutions gives House fresh perspective on edge in Region.

Contradiction: Going from victory to victory without creating a lasting, coordinated impact. (Wk. 5)

### **ROME**

#### **RELIGIOUS HOUSE: ROME**

External: Filippo Cortesi, Secretary-General of ICRA (International Catholic Rural Association) decides to attend Guardians' Meeting. Planning meeting on up-coming Colloquy focus and set-up with three young Italian contacts generates excitement and interest in the ICA's work.

Internal: Liz Balm, after frustrating attempts to conquer visa bureaucracy, goes to teach HDTI in Portugal. Quarter manoeuvres continue to take shape as internal life constructs are planned, newsletter articles are drafted and guest night rhythm is established.

Contradiction: Discerning and articulating the relevance and focus of seminars and the Colloquy so that they elicit depth recognition and participation. (Wk. 2)

### **STOCKHOLM**

#### **RELIGIOUS HOUSE: COPENHAGEN**

External: Symposium with Danish *Spejders* (Guides) leadership produces new "Urban Scout" image and creates plan for camps across nation teaching "Do it yourself" skills for urban living. Model is geared for involving ethnic minorities in urban development. Manager of Barclays Bank invites Regional Team to his home and expresses interest in urban research project; this is second bank to hint funding possibilities.

Internal: First permanent job since House opened in Area Stockholm is secured, even though shortage of government funds will delay salary payments.

Contradiction: Documenting breakthroughs in launching the new urban scout image while setting up schedule for next weeks urban research project colloquy. (Wk. 5)

### **BUDAPEST**

#### **RELIGIOUS HOUSE: VIENNA**

External: Five regional colleagues come to an evening with the Panchayat, first inaugurating event since House opened. Neuwaldegg training weekend on "Community Renewal Through Social Methods" with 21 participants (excluding staff) is key event with great possibilities for the future.

Internal: House hosts Panchayat team, Carol Pierce, V. Dharmalingam and Fr. Marcel from Caracas. Colleagues Manfred Golda and Karen Beckman from Area Frankfurt arrive to teach Neuwaldegg course (in German) along with Richard MacGuire from Brussels Nexus. Jim Campbell and Jim Meyers also arrive from Nexus to form an integrated circuit trek.

Contradiction: Devising the strategy that takes advantage of new colleagues from training weekend. (Wk. 6)\*

### **CAIRO**

#### **RELIGIOUS HOUSE: MINIA**

External: Two days of lengthy visits with new local unit chief reveals willingness to help with Government routine on any project undertaken. Land is finally turned over (after two years) from property department to local council for desert reclamation expansion and new training center. Marmalade factory begins production in newly renovated facility, with new uniforms, jars, labels and tentatively secured market.

Internal: Robert Graff, Dartmouth University volunteer, arrives to begin six-month sojourn.

Contradiction: Establishing a sense of movement on all fronts across Cluster when promised financing has not arrived. (Wk. 3)

## ABIDJAN

### RELIGIOUS HOUSE: ABIDJAN

External: Visit to a high government official results in support for I.E.R.D., clusters and legal frame. Konadianikro Village Development Cluster enters new orbit with major site visit done by Panchayat and Guardians. Relationship with the Inter-Continental Hotels broadens with a donation of arm chairs, towels and sheets.

Internal: House overflows as Panchayat, Cluster Guild Leaders and Accra Regional Team members occasion new focus for the Area thrust.

Contradiction: Experiencing new directions as not yet focussed practically. (Wk. 5)

## LAGOS

### RELIGIOUS HOUSE: LAGOS

External: Staff completes two-week Human Development Training program that has participants from Anambwa State. Governor of Lagos State visits Ijede. Hi-jacked water tower arrives in Ijede and is erected.

Internal: Rebecca Nichols and A. M. Novel arrive just in time for HDTP which hosts four Swedish volunteers for a weekend and Joe Dickson who arrives early to join Panchayat trek.

Contradiction: Getting new direction clarified and new staff oriented after HDTP. (Wk. 4)

## KINSHASA

### RELIGIOUS HOUSE: LUSAKA

External: Preschool training event creates three-month circuit plan to launch preschools to serve all 12 Diamond villages. Team receives K 4,000 gift from Standard Bank and develops ink ticket to Nairobi for staff interchange. Kapini elects new Board of Directors and appoints management team for registration and programme strengthening.

Internal: House structures are transformed as Roundtable successfully experiments with films of east and west cultures. The day's planning happens the night before with the generals planning their action plan. House hosts Board of Directors for lunch and replants vegetable garden.

Contradiction: Implementing training designs to enable local leadership to see through new directions of Human Development by ensuring direct participation from four sectors. (Wk. 3)

## NAIROBI

### RELIGIOUS HOUSE: NAIROBI

External: Alberta A.I.D. executive visits House to talk about Jamaica and Kenya funding possibilities revealing new global replication netting. Two consults in one week in Kakamega completes second location cluster project (south Tiriki location — 36 villages). Overwhelming response is happening in Iveti location circuits; the first location of 43 villages is initiated totally by impact programmes rather than full compliment HDP consults.

Internal: House spends two sessions on vision and practical manifestations for Kenya, and massive paint and decor blitz prepares House for Panchayat visit. Ackim Chimisanya arrives from Zambia, and Christopher Foya returns from Lamego, Portugal, HDTI.

Contradiction: Structuring careful preparation and adequate staff for crucial events and programme. (Wk. 6)\*

### RELIGIOUS HOUSE: KAWANGWARE — KABIRO

External: Community committee meets with representatives of CCF for grounding in fund application when it arrives. Community leaders consent that riding promises of new school opportunities can be key to catalyzing stake consciousness and participation, and make plans again to bring stake dynamic alive. Participants of Habitat's follow-up workshop on housing spend morning in Kabiro seeking clues to motivation of squatter residents toward housing and environment up-grading.

Internal: Kabiro auxiliary explores ICA common memory with Charles Lingo in Tuesday morning collegium and joins Virginia that evening in jolly birthday celebration.

Contradiction: Synchronizing priorities in timelines of donor agencies with timelined community priorities in midst of rapid acceleration in participation and number of programs. (Wk. 3)

### RELIGIOUS HOUSE: KALWANI — SHAMALAGO

External: Troops hit the road across the Section with a new project consult in Hawinga, the first week of circuits in S. Tirike Cluster project, preschool PIM (Programme Implementation Module) in Kituni HDP and health trek in Kusa HDP.

Internal: Many internal life and sustenance issues are raised as circuit teams spend their first full week on the road from Monday a.m. until Saturday p.m.

Contradiction: Working out the problems appearing in the new systems. (Wk. 2)

### RELIGIOUS HOUSE: MUGUMOINI

### RELIGIOUS HOUSE: MOMBASA — KAMWELENI

External: First 20 Iveti Location Cluster villages (out of 43) are circuited this week using the three-day circuit model. Two-thirds of quarter's victories are reported in progress! Coordination team joins HDTI to teach GWF, which is a great event.

Internal: One Canadian and two German volunteers show up on door step and join team in circuits to Iveti. House sends out Rod Hall with grand celebration to Section B to assist in cluster and project actuation. House and HDTI attend funeral of Mienge Mutiso, a Kamweleni stake leader.

Contradiction: Formalizing a common movemental story to sustain all the villages. (Wk. 5)

## BOMBAY

### RELIGIOUS HOUSE: BOMBAY NEXUS

### RELIGIOUS HOUSE: BOMBAY — MALIWADA

External: Eight cluster villages attend Forestry Programme. Mr. Sathe, Conservator of Forest Society, shows state of forests. For four days Maliwada House hosts visitors who are happy about Maliwada Cluster Village Programmes and donate Rs.1200.

Internal: House holds a collegium on Australia and a great birthday celebration. Staff learns about hosting and "what is ICA?"

Contradiction: Changing ICA's role from having money and resources to serving the village. (Wk. 1)

### RELIGIOUS HOUSE: BOMBAY — CHIKHALE

External: Cluster vibrates with activity as Adult Literacy classes begin in Chikhale and extend to six other villages. Three borewell hand pumps are installed in Chikhale and drilling moves to Moho and Wardoli Villages. Preschool structures provide the means for improving health of cluster children, with Chikhale Preschool children receiving first health checkup at Ajivali clinic. Week culminates with incredible four-sector Human Development Association meeting which targets four actuation arenas — irrigation, co-operative dairy, cluster development association and Ambar Charkha.

Internal: First Roundtable using Quarter III construct is a fine event, with China study the highlight. Ashram welcomes new colleagues — Jenny Robins and Arun Deshmukh.

Contradiction: Keeping cluster circuit model moving with power when harvest season demands attention of villagers. (Wk. 3)

#### **RELIGIOUS HOUSE: BOMBAY — VAVIHARSH**

#### **RELIGIOUS HOUSE: PUNE — JAWALE**

#### **RELIGIOUS HOUSE: PUNE — MAALE**

#### **RELIGIOUS HOUSE: PUNE — BUDHODA**

External: Institute of Gramena Sharmic Parthistan Melagaon visits Budhoda Ashram. Working around Melaga Tg., the Institute challenges both ICA and GSP in its economic, social and cultural interests. Team holds planning around Melaga.

Internal: Events include New Year's celebration, send out of Baban and Suresh to PSU in Bombay and Jayied, Jawale regional meeting, and completion of blue uniforms.

Contradiction: Getting international personnel at Budhoda Ashram. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — SEVAGRAM**

External: Breakthroughs on three fronts as 125 housing plots are sanctioned for key cluster village. Bakery market triples with visits to nearby towns. National Council of Churches sanctions Rs. 42,500 for Women's programmes in the cluster.

Internal: House engages new staff skills in building community centre toilet, drain, *moganchula* (stove), painting doors and windows, and in Roundtable exercise of letter writing.

Contradiction: Finding ways to enable broad-based responsibility for task. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — TEMBHURWAHI**

External: Ashram hosts site visit by B.D.O., Tahsil dar, and doctor from Rajura to see Cluster and discuss a new statue. The Vice-President of Balarpur Municipality, Mr. Balbraya, promises to give Mahatma Gandhi statue. Kochi villagers decide to build Ambedkar statue; the money collection books for the statue are in hand. Three-month timeline is covered and bullock cart survey is completed in six villages.

Internal: Room partitions are made for single staff. Ben Chapman joins Hyderabad House for December 25. Muneshwar family returns to Ashram.

Contradiction: Creating method for following up Ashram structures and circle actuation method. (Wk. 1)

#### **RELIGIOUS HOUSE: NAGPUR — DAHBAD**

External: Rs. 3600 proposal for the Community Centre is submitted to Social Welfare office Class I. CDA Manager is elected and village meeting with 16 leaders is held.

Internal: The House celebrates three months in Dabhad with food, conversation and song.

Contradiction: Failing to involve villages in planning session. (Wk. 1)

### **DELHI**

#### **RELIGIOUS HOUSE: DELHI**

External: Team works whole week to start health centre and completes Harijan section drain and soakpit in Sikror village. Another team visits villages in Faridabad and Gurgaon district to set up *Gram Sabha* in cluster villages. Mary D'Souza and Gyan Prakash participate in seminar on "Role of Socio-Spirit in Social Development", first seminar of its kind sponsored by government organization in Delhi.

Internal: House sends course marketing blitz team to their Ashrams and sends Wendy Lynn to March Guardian meeting preparation Bombay. Four guests participate in Roundtable.

Contradiction: Holding the tension between Sikror completion and courses follow-up which will build strong story of Human Development and enable HDZ cluster. (Wk. 6)\*

### **MADRAS**

#### **RELIGIOUS HOUSE: HYDERABAD**

External: Bangalore Outpost gives a stunning report of living and working in Karnataka village of Gunjurpalya. Blind man leads 20 villagers into nearby fields for nocturnal stone gathering for road-making *shramadan*. Local Canara Bank official, acts as translator at initial village meetings. Canara Bank Head Office lines up volunteers to work with ICA staff and sends first month consultancy cheque to Bombay.

Internal: Repair of the electrical circuits returns Hyderabad Ashram to the Twentieth Century after ten days in the Dark Ages.

Contradiction: Focussing Area-wide strategic events so that a bi-product of each event is people for the Bangalore HDTI. (Wk. 6)\*

### **CALCUTTA**

#### **RELIGIOUS HOUSE: CALCUTTA**

External: Visits to Kolupara and Garden Reach Bustees define women's engagement strategy and initiate Imaginal Education seminar with bustee school teachers. Development obtains firm commitments on new strategy of IERD brochure from Guest Keen Williams (GKW). Metal Box decides to participate in bustee development with a contract for uniforms. Teachers Centre Imaginal Education results in a circular sent to 80 schools informing them of course availability.

Internal: House is fully occupied by Development and Regional Team members, bringing Roundtable alive. Ashram is transformed with new chairs and collegium table covering. Ashram goes to circus with E.G.

Contradiction: Manning the keys of quarter plan while ensuring long-term future. (Wk. 5)\*

### **SINGAPORE**

#### **RELIGIOUS HOUSE: KUALA LUMPUR NEXUS**

External: ESSO Malaysia calls for one-day consultation to follow up LENS.

Internal: Week's collegiums on the Malaysian frame, Order economic structure, July '82, Operations Band Meeting report and *The World Challenge* enable House to catch up on recent events and brooding on the future.

Contradiction: Creating story and troop configuration that releases needed programme and funding across zone. (Wk. 4)

#### **RELIGIOUS HOUSE: KUALA LUMPUR**

External: Guest night Roundtable draws three new people for study of the *Malay Dilemma*. A call on the Secretary-general of the Department of Agriculture yields exciting possibility of intensive rural project work in the State of Malacca as a joint venture with that department.

Internal: House efforts to learn *Bahasa Malaysia* (Malaysian language) get a boost with corporate celebration evening playing Scrabble in *Bahasa*.

Contradiction: Getting up courage to explode each grain of possibility (development, framing, self-support) into a maneuver. (Wk. 5)

**RELIGIOUS HOUSE: MEDAN**

External: The wife of the Regent (*Bupati*) opens the fifteenth village preschool, marking 100% coverage of sub-district villages, and decides to invite the Minister of Women to honor the preschool program. Program marketing blitz sets up two training modules, Imaginal Education course and a Business Forum with several businesses.

Internal: After five years, House receives its first refrigerator and celebrates with cold beer. House studies and conversation are highlighted by focus on China.

Contradiction: Deepening both the context and breadth of the regional frame in order that the 1982-1983 program has solid financial support. (Wk. 5)\*

**RELIGIOUS HOUSE: JAKARTA**

External: Bangdes national training head meets with ICA to plan training for all *Kecamatan* people (4,000) in line with national focus on *Kecamatan* (subdistrict).

Internal: Sherwood goes to Ujung Pandang for Rice Harvest Festival and Elizabeth Neat travels to Bandung for teacher workshop. Half of second Global Language School money is transferred into O.E. account.

Contradiction: Enabling the flow of field reports from various government agencies to build new context for national agreements. (Wk. 5)\*

**RELIGIOUS HOUSE: UJUNG PANDANG**

External: Sub-district health training follow-up happens when health clinic nurses join circuits for baby weighing in five villages. Welcome sign is erected over the entry to the cluster as 30 youth join in workday. Farmers make authorization visits, write letters and deliver invitations on their own in preparation for upcoming Rice Harvest Festival.

Internal: House welcomes three students from the School of Social Work for one month stay. House also welcomes Sherwood and the film crew for third filming of Bontoa and the harvest for the Indonesian film.

Contradiction: Creating leadership module that is appropriate for the subdistrict and national training programs. (Wk. 5)\*

**HONG KONG****RELIGIOUS HOUSE: HONG KONG NEXUS**

External: After breakloose story is created with Hong Kong Region, \$3,500 is in hand with \$25,000 committed. Six-month Integrated Circuit is implemented with send out of Jim Bell from Research with the Buddhist Talking Paper and *SEAPAC Soundings*, both "hot off the press" and tactical plans to implement on all fronts. First stop is in Seoul with Wau from Kuala Lumpur on behalf of Management, Operations and Research Centurms. Painless preparation for 1981 audit is set to go.

Internal: Corporate weigh-in becomes daily event prior to in-House meeting with corporate 14 pounds lost this week. Week's highlight is the team effort which produces a fine talking paper on "The Order and Buddhism".

Contradiction: Discovering the mode of releasing profound humanness or hope in a world caught up in an economic and spirit crunch without relying on the crutches of psychology. (Wk. 6)\*

**RELIGIOUS HOUSE: HONG KONG**

External: Development thrust experiences turn-around with statement of the 12-year Human Development plan on paper; two checks are received on the spot and HK\$25,000 is working. Nam Wai villagers see dreams becoming reality when the Mau Tin Land Development architect makes presentation of government-approved plans to the Foundation Board including a full-scale model of the project.

Internal: In a hectic week, House decides to take time for Roundtable and fun and games.

Contradiction: Making bottom line and recruiting Hong Kong Management Association LENS with only one week remaining. (Wk. 6)\*

**RELIGIOUS HOUSE: KAOHSIUNG****RELIGIOUS HOUSE: TAIPEI**

External: Manoeuvre on tax office completes ICA financial audit for 1981. Monsanto, Wei Chuan Foods and Imperial Hotel come through with annual contributions for a total of US\$1,200. The nation prepares to shut down to usher in the Year of the Dog.

Internal: Continued Quarter III and IV planning reveals potential for 1982 of being great year of transition for Taiwan.

Contradiction: Articulating the manner in which the local culture informs ninth continent probes. (Wk. 3)

**RELIGIOUS HOUSE: MANILA**

External: Site visit to Palawan Island with AMOCO releases \$7,000 for village development. Bernardito Rosalada arrives to participate in development. Auditing firm goes over books in record time. U.S. AID is moving closer to sanctification with the use of affirmative adjectives.

Internal: Efren returns from ITI in Tonga, and Caroline Studholme arrives from U.K. Evenings revolve around long-range brooding. House is impressed by winning entry in International Film Festival "36 Chowringhee Lane", an Indian film.

Contradiction: Responding to multiple programme expansion possibilities while maintaining momentum of corporate thrust. (Wk. 6)\*

**RELIGIOUS HOUSE: CEBU**

External: Three health clinic buildings receive medicines from Regional Health Office. For first time Demonstration Farm in Sudtonggan harvests bitter melon (*Ampalaya*).

Internal: House joins "Feast of Santo Minro" in Cebu, one of year's biggest events. House sends some to new assignments.

Contradiction: Figuring how to move quickly in order to have catalytic group in the midst of having four big arenas with which to work. (Wk. 5)

**RELIGIOUS HOUSE: DAVAO**

External: Three kinds of sign boards are distributed to each village. First circuits to the clusters are done together with Steve Leenhouts.

Internal: Steve Leenhouts visits for three days. Painting and decor workday precedes guitar playing celebration.

Contradiction: Focusing on economic program. (Wk. 1)

**TOKYO****RELIGIOUS HOUSE: TOKYO**

External: Intensive eight-hour Town Meeting is held with 67 community leaders from one district of Fuji City at the foot of Mt. Fuji. Super intensive 5-hour Town Meeting is held with 39 JC leaders in Fukuroi City from 7:00 p.m. to midnight.

Internal: House joins in the national epidemic and celebrates "Flu Week". Sojourner parade continues with three in the process of leaving and two in the process of arriving.

Contradiction: Training Japanese movement rapidly enough to never say "no" or slow down for lack of competent bilingual staff. (Wk. 6)\*

**RELIGIOUS HOUSE: SEOUL**

External: House and world mourn tragic death of Kim Tae Dong, Ex-Minister of Communications, IERD Global Advisory Board member, and long-time guardian. Australian Embassy asks ICA to double the request for funds. Troops from Cheong Won and Seoul set up Southern Province follow-up Assemblies.

Internal: Dr. Kim Tae Dong's funeral introduces the proper amount of mystery into our midst.

Contradiction: Preparing for Week 8 development in the midst of the hurricane that is Week 7. (Wk. 6)\*

#### **RELIGIOUS HOUSE: CHEONG WON**

External: First in series of Women's Forums begins in the Cluster villages with enthusiastic comments: "We're still sleepy, but we're waking up." "We have never thought about what we can do about the future." Another Cluster Training day features two professors and the Dean of Agriculture of Cheong Buk University for half-day cattle-care training. Australian Embassy supports project by offering to double request for animal scales by adding food choppers.

Internal: Miss Han Kyung Ae goes home to Kuh Du E Ri for father's 61st birthday celebration and returns in time for House celebration at an eight-course Chinese meal hosted by guardian, Dentist Kim Young Jae.

Contradiction: Getting clear on form of cluster and cluster node, between village and myeon levels, in order to meet government officials relative to Cheong Won Cluster and Yecheon officials on behalf of future clusters. (Wk. 6)\*

#### **RELIGIOUS HOUSE: FUKUOKA**

External: Okinawa brochure for June LENS is sent to the printer and plans are made for mass mailing. Roundtable includes key colleagues and four young women who come with another regular participant. Town Meeting dates firm up in Nagasaki communities through Mr. Honda, advisor in Nagasaki.

Internal: House life is enhanced with new kitchen hot-water heater, rice cooker and two-burner gas range purchased at a big sale held by Best Electric Company. Office is re-arranged and given new look with new carpet.

Contradiction: Working through scheduling and procedures for upcoming events. (Wk. 6)\*

#### **RELIGIOUS HOUSE: OSAKA**

External: The Philippines Third World Trip nets 13 confirmed registrations, with regional colleagues donating to support staff participation. Thirteen participate in Sojourn Town Meeting bringing new understandings and concrete plans for Sojourn Program.

Internal: Holiday is spent with staff, sojourners and regional colleague doing Conversation Methods Workshop and reviewing ICA position in Osaka Prefecture.

Contradiction: Activating decisions made in the Sojourn Town Meeting and involving all House residents in the task. (Wk. 6)\*

#### **RELIGIOUS HOUSE: SAPPORO**

External: Urakawa Women's Club Town Meeting with 136 participants involves 20 Regional Team members in the leadership, enablement and preparation. This is the largest number of Regional Team members engaged in any one event in the Sapporo Region since the Oyubari Consult in June 1977.

Internal: Shifting from a meeting/conference recruitment center to a Religious House is marked by the shocking discovery that Global Evening Prayers re-empower life for mission. Week of pageants is celebrated with Yubari Snow Festival, Oguri celebration on return from Australia, tribal resettlement and Don's birthday.

Contradiction: Becoming more skillful in mixing mission and social relationships to fit Japanese mode in a host of situations, such as financing Philippine trip. (Wk. 6)\*

## **SYDNEY**

#### **RELIGIOUS HOUSE: SYDNEY**

External: House receives \$770 from Commonwealth Industrial Gas and Pape Kiernan. Seeing John McFadden at James Hardie Company provides LENS possibilities for Kuala Lumpur, Jakarta and Australia.

Internal: John Telford comes back to his old stomping grounds enroute to New Zealand. Week 11 is busy with planning of comprehensive nine-week E.G. curriculum and switching office and E.G. spaces.

Contradiction: Using time effectively to build models and make decisions even though entire House cannot be present. (Wk. 6)\*

#### **RELIGIOUS HOUSE: MURRIN BRIDGE**

External: Senator Peter Baume, Minister of Aboriginal Affairs, visits, praises and pushes community in an informal dialogue at the community center. Examination of Murrin Bridge industry finances reveals another step made toward profitability.

Internal: Re-ordering includes space (office and yard), assignments (3-week rotating cycle) and new time design.

Contradiction: Giving visible form to House's role of enabling the victories that Murrin Bridge has chosen. (Wk. 6)\*

#### **RELIGIOUS HOUSE: PERTH**

External: Regional Education Office in Bunbury rings to "book" Joanne and Barbara for a May workshop for teachers. Modular training weekend is designed for Youth Education Officers. Heather Umbagai from Mowanjum graduates as a state-registered nurse and spends the evening celebrating with the Regional Team.

Internal: Alan Hawke is sent out to be Regional Team in Newman, 12 hours north, with trainee manager job in the food service industry. Joanne lands a new typesetting job with a substantial pay raise. Rory Gowers enrolls at West Australia Institute of Technology, and Albert Bellamy at Hollywood Primary School.

Contradiction: Finding ways to use ICA methods in all seven workplaces where the Regional Team shows up. (Wk. 6)\*

#### **RELIGIOUS HOUSE: ADELAIDE**

External: New dialogue happens on all levels as things begin to swirl following the January Programme. Two highlights are the Regional Team's collegium study of the North American Council address "All Things New" and a call to a local community development officer who is eager to initiate continuing dialogue on the struggles and breaklooses of communities today.

Internal: "Curriculum" is the name of the game as House creates the E.G. curriculum for the quarter and a five-week teaching job is secured for self-support boost.

Contradiction: Discerning the implications of knowing that we are once again in the time of creating the context. (Wk. 6)\*

#### **RELIGIOUS HOUSE: MELBOURNE**

External: Two interviews with families in South Melbourne prove to be "ice breakers" for the Urban Probe manoeuvres. Brian Stegley of the Stegley Foundation comes to the House for lunch and is impressed with the achievements of Murrin Bridge and the extent of the global story.

Internal: Internal space and time shifts allow cool breeze to blow through the long hot summer days and give permeators scope for after-work appointments. Liza Tod is heartily welcomed back to Melbourne on Development trek from Kuala Lumpur.

Contradiction: Moving House closer to doing probe events. (Wk. 6)\*

**RELIGIOUS HOUSE: BRISBANE**

External: Week begins with the Institute being interviewed on local ethnic radio show and finishes with great Evening at the Institute. Regional Team holds workday to transform Regional Team space.

Internal: House experiences week of great collegiums on current edges, including development of a screen for information exchange. House wants to encourage cross-global sharing of longer reports such as the Area Lagos and Region Agana letters.

Contradiction: Discerning the will of God relative to jobs, coordinated time design, Area manoeuvres and total regional care. (Wk. 6)\*

**SUVA****RELIGIOUS HOUSE: APIA**

External: Saturation (1% of population of the Kingdom of Tonga) is completed in one day with 18 Village Development Meetings conducted by 100 Pacific Training School participants. Two villages decide to open preschools this month. Closing ceremonies are great event with address by Roman Catholic Bishop Sinau and prayers by Dr. Sione Amanaki Havea. Foundation for the Peoples of the South Pacific agrees to budget for Pacific Training School (PTS) in Vava'u Island for 1983 and inquires if ICA is interested in doing PTS in Tuvalu, Kiribati and Papua, New Guinea.

Internal: Candlelight Ball, the night before Village Meetings, celebrates the anticipated victory. The Council of the Islands internalizes responsibility for the whole Pacific and plans Advanced PTS Modules for May.

Contradiction: Enabling 12 participant core groups to return home with power. (Wk. 4)\*

**RELIGIOUS HOUSE: AGANA**

External: TASC's customer monthly account statements elicit creative responses which demonstrate the necessity of objective and regular accountability structures within the economic systems of the Marshalls.

Internal: In the midst of supplier credit tightening and bank loan procedures getting closer scrutiny, House dusts off front office and spirit (decor) for TASC mid-year PSU. TASC employee fresh from Pacific Training School: Tonga creates powerful images of care in morning collegium, and another relentlessly pursues Government of the Marshalls accounts receivable collection, and accountant invents functional subsidiary ledgers.

Contradiction: Stating the revolutionary story of TASC's continuing role in development of the Marshalls and the Pacific rather than being a demonstration of a lopsided balance of payments contradiction. (Wk. 5)\*

**SAN FRANCISCO****RELIGIOUS HOUSE: SAN FRANCISCO**

External: Team mails out regional newsletter and Panchayat invitations to colleagues. Watsonville LENS is set up with the Inter-Play School. A community organization, Youth For Service, is getting CETA funds cut and sees the necessity of LENS for re-maneuvering.

Internal: It's an exciting week as House paints kitchen, puts up E.G. mural, re-arranges guest rooms and inkinds 90 lbs. of cheese.

Contradiction: Continuing on-going programs in midst of trying to capture new program opportunities. (Wk. 4)

**RELIGIOUS HOUSE: SEATTLE**

External: Development circuit generates \$675 in hand and \$1,000 working in 15 visits. Roundtable explores mythology of black holes and reflects on the significance of the week through charting method in first experiment with new Roundtable design. Team has recreational weekend on Whindbey Island, looking at the future of the family and utilizing time for individual family planning.

Internal: House sends Ray and Elaine Richmond to Area San Francisco Panchayat visit and Area meetings.

Contradiction: Maintaining momentum with no Day One folk in town. (Wk. 7)\*

**RELIGIOUS HOUSE: LOS ANGELES**

External: Colleague visits across the Region beckon people to Academy and participation in a series of named two-week sojourn periods leading up to Symposium II in May. Regional transit manager invites major ICA role in planning new subway, while both regional association of governments and regional hospital council plan LENS staff retreats.

Internal: Finely tuned internal life continues in midst of explosion of external task and results in spontaneous dinner celebration at Regional Team member's house.

Contradiction: Integrating the latest program victories into operating story of whole Regional Team. (Wk. 6)

**RELIGIOUS HOUSE: PHOENIX**

External: House continues program expansion with presentation workshops to Federal Women's Program and group of assembled church leadership. Consultation continues with Arizona State University sponsored Phoenix planning group.

Internal: House plus friends do major cleaning, a once-in-a-year event complete with new scrubbers and chemicals. House sends sojourner for hospital surgery and sends Bill Bigelow out to Community LEAP set-up.

Contradiction: Using troop dispersion as advantage to enable new people to take responsibility. (Wk. 7)\*

**RELIGIOUS HOUSE: PISINEMO**

External: Farm receives large orders for native Papago tepary beans from stores and trading posts after six months of experimenting with packaging design, recipes and strategic placement for sale.

Internal: Kim and Walt Epley from the Phoenix House and Bob and Betsy Ketter from Iowa visit for a few days, creating opportunities for fun-filled diversions.

Contradiction: Creating concrete plans for transition as Project moves into phase requiring long-range financial commitment. (Wk. 7)\*

**RELIGIOUS HOUSE: BILLINGS**

External: Cannon Ball Industries, Inc., manufacturer of livestock handling equipment, succeeds tremendously at Agricultural Exposition in Minot, North Dakota. \$60,000 worth of work orders are in hand and another \$50,000 are in negotiation for spring production.

Internal: House attends Agricultural Exposition in Minot.

Contradiction: Coordinating and sophisticating financial system for businesses while establishing effective reporting system between community and business ventures. (Wk. 4)

**RELIGIOUS HOUSE: DENVER**

External: Denver core team does intensive recruitment for ES-I and RS-I courses to be held in March and April. Eight Office of Energy Conservation forums are set up across three metros. Evening with the Institute includes visitor Dick Galbreath's spin on guardian involvement. First Boulder Valley Neighborhood Roundtable core meeting since their L.E.A.P. is held, and they decide on several focused neighborhood actions.

Internal: House sends out John and Linda Cock to San Francisco Panchayat trek. House renovation is begun for creation of the Denver Regional Training Center. Denver representatives return from Youth Symposium in Kansas City, Missouri, with reports of a progressive and successful program.

Contradiction: Accomplishing eight days of missional swirl in the givenness of a seven-day week. (Wk. 7)\*

## EDMONTON

### RELIGIOUS HOUSE: EDMONTON

External: Area House, R.E.P.s and colleagues gather for Panchayat report and reception. 450 mayors in Saskatchewan receive Saskatoon Mayor's invitation to Regional Consult. Lieutenant Governor sends letter of endorsement of *The Prairie Potential*.

Internal: Area welcomes the Boones to their Vancouver assignment, and everyone is deeply impacted by global report and Panchayat visit.

Contradiction: Balancing Regional Consult preparation and everyone doing permeation assignment. (Wk. 4)

### RELIGIOUS HOUSE: ANCHORAGE

External: Regional Team completes Americas Challenge maneuver with 28 visits resulting in eight working and eight potential accounts. House staff participates in two evaluation sessions following RS-I — one with two pastors concerned with corporate ministry and the other with grads pushing on question of next steps in being mission. Regional Team holds quarterly planning session in which unifying image of strategy is developed as well as practical details for two account packages dealing with city-wide youth conference and Catholic Social Services.

Internal: House staff conducts pedagogy evaluation of RS-I with Basil Sharp and turns Roundtable into celebration of completed maneuver and new future directions.

Contradiction: Transforming House structures to guard unity of the entire Regional Team in experimenting with effective missional style. (Wk. 3)

### RELIGIOUS HOUSE: VANCOUVER

External: Sixty participate in City of Nanaimo Methods Module, with the event opening up future program possibilities on Vancouver Island. Trek is sent to Winnipeg to help secure Regional Consult sponsorship. Large Canadian company makes persistent calls to find out more about their Western Division doing LENS.

Internal: House moves to Co-op in Clearbrook, organizes new space, holds fine first House Church in new facility and sets up new office in town.

Contradiction: Passing baton to new staff in midst of break-loose with the Team and program possibilities. (Wk. 5)

### RELIGIOUS HOUSE: WINNIPEG

External: Newsletter and "Manitoba Challenge" brochure are readied for inkind printers with paper inked in one phone call. Visit with the Dakotah TeePee Reserve, a group of displaced Sioux, results in four of the group seriously considering Quarter IV Academy.

Internal: House celebrates largest House Church of quarter with 15 gathered together, including five from St. Helen's Anglican native congregation. Roundtable is highlight of week with nine around the table, including two Arabic students and a Canadian Metis, to study "The Long March".

Contradiction: Holding tension between "being catalytic" and the immediacy of "getting the task done" right now, both in sustaining internal structures and in moving towards the Regional Consult. (Wk. 4)

## HOUSTON

### RELIGIOUS HOUSE: HOUSTON

#### RELIGIOUS HOUSE: DALLAS

External: Mailing goes out for Week 10RS-I in Oklahoma City. Dallas-Fort Worth cadre makes presentation to District 10 Talented and Gifted Children's Program as to possible use of Imaginal Education in their curriculum. Oklahoma City cadre schedules modified RS-I for Christian Church in Bartlesville.

Internal: House is spellbound by "Chariots of Fire" and grounds once again through the art form that "to die is to live."

Contradiction: Grounding some good ideas about programs. (Wk. 7)\*

#### RELIGIOUS HOUSE: MEMPHIS

External: Stoy Bailey, Memphis neighborhood leader, sets up pilot workshop series in Neighborhood Leadership Training for four Midtown neighborhoods. Leaders of eight North Memphis neighborhoods set date to discuss leadership training proposal. Artis Pruitt, Tougaloo College, invites the ICA to lead a public affairs conference at Tougaloo College.

Internal: Molly Shaw receives honorarium from Tougaloo College for lecture. Michael Shaw gets second job to beef up self-support. House sends Anne Vossler, Louanne Lachman, Rob White and Jay Zahrt to Youth Symposium in Kansas City.

Contradiction: Deciding priorities in midst of overwhelming possibilities to set up programs, do circuits, and participate on global faculty. (Wk. 6)\*

#### RELIGIOUS HOUSE: NEW ORLEANS

External: Baton Rouge Metro Roundtable's deep address is heightened by Michael Milke's introduction to *The Aquarian Conspiracy* that drew upon his friendship with the author and an up-to-date report from her office regarding the conspiracy. Circuits to Mansura, Louisiana, and Prichard, Alabama, with presentations to town councils elicit favorable responses to LENS and possibility for another in New Roads, Louisiana, where a councilman said, "I know ICA from the fine Town Meeting I set up with them. How is Laurie Rosendahl?"

Internal: Regional Team receives first published *Update*. First week of structures completed at Edgard, following send out of Boones to Vancouver, ends with Saturday workday to establish new guest space with help of Carol Fleischman and 11-year-old Robert Wells.

Contradiction: Concentrating colleague engagement in Americas Challenge follow-up, Academy recruitment and development in order to activate all maneuvers. (Wk. 6)

#### RELIGIOUS HOUSE: ATLANTA

External: Follow-up of initial round of Americas Challenge visits continues with all four sectors. Trip to Knoxville opens door to another public school LENS and additional regional colleagues to the up-coming ES-I. First-time guest from University of Georgia states, "This kind of committed group is what I've spent my life looking for", and requests permission to sojourn during the summer, signs up for ES-I and asks when she can start on other training.

Internal: New management system is designed and Team "tries it on for size". Saturday is intensive workday in preparation for a full week and concludes with Mexican feast and movie.

Contradiction: Deciding that ambiguity is a gift that releases creativity, not stifles it. (Wk. 6)

#### RELIGIOUS HOUSE: MIAMI

External: Meeting with ten HRS workers evokes decision to begin working toward preventive tactics rather than reactive actions in Lacoachie. Lacoachie core group meets two nights later with HRS representation and in the midst of articulating the pain, decides to meet weekly to move toward longer range planning.

Internal: House sends out Rose to Jamaica for ten days of Cluster Consult.

Contradiction: Insuring that events and models reflect care and quality. (Wk. 6)\*

## CHICAGO

### RELIGIOUS HOUSE: CHICAGO NEXUS

External: Nexus sends out representatives to IERD gathering in Bombay. Staffing assignments for 22 programs this Week II is major focus and leaves House sparsely populated.

Internal: Professor Bob Moore of Chicago Theological Seminary visits Nexus to talk about the cruciality of ritual and its futuric role, and House visits Chicago Theological Seminary to hear Dr. Paul Riccour lecture on symbols as the Roundtable event. Experimentation begins with transposition of "The Imitation of Christ" for Lent. All three events push discovery of language required to articulate what we know.

Contradiction: Articulating Nexus role in relation to role of global Regional Team. (Wk. 8)\*

### RELIGIOUS HOUSE: CHICAGO

External: 5th City Reformulation Board meets and makes energy releasing decisions about the community center. 5th City Preschool begins recruitment negotiations with nearby hospitals. 5th City Business Careers' Public Aid maneuver takes on new power as session nine begins with eight public aid recipients. Development calls are made to Santa Fe and Borg Warner, and framing call to State Representative Bill Henry.

Internal: House welcomes Sister Elizabeth from Detroit for week's sojourn and sends out Terry Bergdall to Houston Imaginal Education Course and Van Otto to Cannon Ball.

Contradiction: Building structures to recruit colleagues to three weekends at regional training. (Wk. 6)

### RELIGIOUS HOUSE: KANSAS CITY

External: Regional Team gathers to enable Continental Youth Symposium of 115. Youth from four Kansas City metros attend Symposium forming new network across the Region. Lorimer Commercial Club sets date for Economic Planning Consult. Iowa Methodist task force contributes \$10,000 to India and Africa.

Internal: First Roundtable is set up in Des Moines.

Contradiction: Corporatizing systems to illuminate priorities. (Wk. 6)\*

### RELIGIOUS HOUSE: MINNEAPOLIS

External: House initiates implementation of Quarter III-IV regional plan and begins support team training at MPI, a division of Control Data Corporation. New contracts come in for Department of Public Welfare Deaf Services planning and LENS with Richmond Company (railroad) marketed by new staff John Walley. Len Rado received second social service leave to ICA from Control Data starting June 1 to work on Student Government Course.

Internal: House sends four youth, including one from metro, to Youth Symposium in Kansas City.

Contradiction: Implementing catalytic tactics in the midst of continuously heavy program schedule. (Wk. 6)\*

### RELIGIOUS HOUSE: ST. LOUIS

External: Regional Team participates in Area Panchayat Trek and Area Meeting. CYF proposal is written for Pattonville School District in St. Louis County. Youth Cluster continues fund-raising and making additional plans to attend Youth Symposium in Kansas City.

Internal: Colleagues are intrigued and excited by *The World Challenge* book and also find plenty of time to study it due to 24 inches of snow covering the city — everything shuts down. Matt Hockley is accepted at Purdue University.

Contradiction: Moving on present advantages when Region is paralyzed under record snowfall and a snowbound imagination. (Wk. 5)

### RELIGIOUS HOUSE: DETROIT

External: Regional Team gathers for two nights of preparation for three Town Meetings this week. Town Meetings come off as great events in the three Van Buren County towns. Louisa Hamachek arrives from Chicago to help with program marketing.

Internal: After coming through a series of tests with flying colors, David goes through a breakneck regimen to line up new school program.

Contradiction: Coordinating energies to allow preparation for future events while maintaining momentum on programs and facility search. (Wk. 4)

### RELIGIOUS HOUSE: CLEVELAND

External: Baseline data is gathered on West Collinwood Community commercial area in preparation for pilot local development corporation formation effort. Black Engagement Strategies team launches 20-city trek in Cleveland with four days filled with Living Room Dialogues, interviews and training events that deeply engage old colleagues and intrigue new friends.

Internal: House experiences wild activity as three outside teams are present for the Black Engagement Strategy, Development and the pilot LDC formation effort at the same time as plasterers, electricians and plumbers work on the House. The year's worst ice storm makes travel very difficult.

Contradiction: Identifying follow-through efforts called for after two weeks of major formation events. (Wk. 5)

### RELIGIOUS HOUSE: INDIANAPOLIS

External: All employees and management staff of Pratt Printing Company complete day I of LENS Seminar. Planning starts for National Symposium for University Impact on Human Development to be held in June 1982.

Internal: Neighborhood family of five attends Valentine House Church and agrees to help deliver neighborhood Gazette.

Contradiction: Finding motivating context for Regional Team meetings that clarifies issues and avoids linear thinking. (Wk. 7)\*

## NEW YORK

### RELIGIOUS HOUSE: NEW YORK

External: On-the-job training happens with three team members teaching LENS course in West Virginia. Telling the story occurs with Film Event on India and viewing of the global film. Eliciting vocational decisions is occasioned at a metro Roundtable.

Internal: The New York Regional Team celebrates with the Ensinger family the birth of Aaron Raymond Ensinger, born January 28, 1982 at 9:07 a.m., weighing 7 lbs. 6 oz.

Contradiction: Ensuring every Team member participates in program in the midst of tight self-support squeeze and facility "death ground". (Wk. 4)

### RELIGIOUS HOUSE: PITTSBURGH

### RELIGIOUS HOUSE: ROCHESTER

External: Week of final countdown for Troy Community Forum ends with fine forum (63 present) in the midst of an ice storm. Three students from Russell Sage College help during the week with inkind and attendance check backs. Metro hums with forum training on Thursday and Saturday.

Internal: Jim Kilgore arrives from Starks to be part of orchestration team bringing spirit of collegial reflection and support.

Contradiction: Assuring the successful implementation of substantial proposals. (Wk. 4)

#### **RELIGIOUS HOUSE: PHILADELPHIA**

External: ICA staff enables Greater Harrisburg Area Basic Survival Needs Workshop, of more than 80, to consense on scope and structure of resource and client tracking system for those in need. ICA consultant attends follow-up meeting of local leadership of Basic Survival Needs Workshop as work continues to bring off Project. Don McClain goes to Pittsburgh for Imaginal Education Course.

Internal: Collegium on Dialogue Two brochure allows participants to create a variety of well conceived lay-out models for the brochure.

Contradiction: Reaching a regional consensus that will allow Regional Team to move forward on programmatic activities. (Wk. 5)

#### **RELIGIOUS HOUSE: WASHINGTON, D.C.**

External: New fronts are broken open as Computer Paradigm starts marketing calls and designs marketing package with Community Computers. Two film shows are held in local congregations. Evening with the Institute invitations are sent out for February event.

Internal: Second collegium on gridding continues to build momentum for geo-social research part of Formation Colloquy.

Contradiction: Articulating the story that integrates the regional strategies. (Wk. 4)

#### **RELIGIOUS HOUSE: BOSTON**

External: Paul LeVie, Brockton, Massachusetts, colleague has 1700 concerned parents turn out for school forum — 400 sign up for continuing task forces. Faculty member and two students from Northfield-Mt. Hermon School spend \$950 to participate in Youth Symposium in Kansas City. This year's bottom line for Development looks secure with 91% in hand as of February 1.

Internal: House youth cluster raises half of \$600 costs so that all three can attend Youth Symposium. Their high school contributes \$50 to the trip. House adults all participate in Panchayat trek in New York and see new Area House on Lower East Side.

Contradiction: Moving to secure sponsors for Training, Inc. Boston in light of three intensive weeks of research on job training situation in Boston. (Wk. 6)\*

#### **RELIGIOUS HOUSE: STARKS**

External: Starks Enterprises Corporation (S.E.C.) and other town groups continue preparations for winter carnival by distributing posters, plowing snow from parking lot, cutting wood for the furnace, and painting the inside of the Chintz Cottage. Tim sets five forums with Native American groups in Aroostook County.

Internal: Trip to New York for development P.S.U. and Panchayat visit enables House and colleague Irene Frederick to reflect on society shifts and Order future. Sojourner Donna Dennis uses university break to keep House running after New York trip.

Contradiction: Enabling victorious posture in midst of "week is too short to stuff everything in" struggle. (Wk. 7)\*

### **MONTREAL**

#### **RELIGIOUS HOUSE: MONTREAL**

External: Carolyn Chung visits the new community room promising a bridge to the Chinese population at *Habitation Jeanne-Mance*. The Royal Bank of Canada donates \$3000 with promise of more after successful events in Western Canada.

Internal: Patricia Beaudry of Vanier CEGEP (Jr. College), a former summer work camp volunteer, with Marge Alan in Little Burgundy, states foundational concern for youth engagement in community college where she works.

Contradiction: Continuing to build the urban base while renewing rural opportunities. (Wk. 5)

#### **RELIGIOUS HOUSE: TORONTO**

External: Team formation manoeuvre results in collegial House luncheon with corporation president with view toward company/local community programme. More than 30 people are expected for February 11th Second Annual Guardians' Meeting during Panchayat trek. Move toward establishing programme track record continues with CYF presentation to 16 student leaders and Saturday pedagogy on one-day LENS.

Internal: Second Fireside Forum, featuring priest and Dean within Anglican Church, Toronto, offers insight into history and current struggles of House's new neighbourhood, the Kensington community. Sojourner Margaret Brawn tackles "Hong Kong" system. Creativity enlivens House through new *World Challenge* study method, freshly-designed decor and basement lounge, and spontaneous fireside games during celebration.

Contradiction: Developing a clear strategy for funding and programmatic manoeuvres. (Wk. 5)

#### **RELIGIOUS HOUSE: OTTAWA**

External: Circuit to Pembroke includes a great Team meeting and two requests for specific proposals with public agencies. UNITAR Conference at Carlton University opens contact with the university and uncovers old friends of ICA from Indonesia and East Africa.

Internal: House journeys to Toronto for Panchayat visit and Area signals check.

Contradiction: Focussing multiple concerns of colleagues without creating multiple groups. (Wk. 6)\*

#### **RELIGIOUS HOUSE: HALIFAX**

External: Hur Myung Hee arrives. Two circuits on the North Shore and Friducton net three committed to Atlantic Potential Academy and university recruitment base with Board of Advisors member.

Internal: Ronnie LePoint and Raymond Hickey of Lorne sojourn for week. Mayor Cormier spends evening with House and Regional Team at Roundtable.

Contradiction: Discerning exactly how to expose programme to allow full participation of city networks. (Wk. 5)\*

### **MEXICO CITY**

#### **RELIGIOUS HOUSE: MEXICO CITY**

External: A visit from Padre Bravo reinforces CYF extension as well as LENS training for himself and community coordinators. The first special issues forum is held in San Camilo Parish along with an invitation to do ongoing training for the year 1982 which assures income. Contacts with public accountant produce free legal assistance services. House hosts seven guests at fine "*Encuentro con el Instituto*" that concludes with profound conversations on program possibilities in barrios and the new role of men and women.

Internal: Work day on the first "*Voz de Mexico*" enables deep reflections on Quarter II and the quarter's planning.

Contradiction: Expanding the limited knowlege of national laws, program support, and staff methods skills. (Wk. 4)

#### **RELIGIOUS HOUSE: GUATEMALA CITY**

## HAVANA

### RELIGIOUS HOUSE: KINGSTON

External: Four-sector human development coalition is manifested in 28 people at Regional Team Meeting, eight at ICA Ltd. Board Meeting and 30 of Consultation Coordinating Committee—all focused on up-coming Blue Mountains Cluster Consult. Frame is deepened and broadened with meeting with Minister of Youth and Community Development, CIDA and RVI site visits to Woburn Lawn, and Clarendon Youth Seminar with Alcoa PR director present. New space is created in Woburn Lawn for finances and lounge and offered in Kingston by Catholic Archbishop for new office.

Internal: Spiritized *noosphere* unites bi-located House and multi-location Cluster with experience of profound humanness village nodes and Mavis Bank phone call. House welcomes Jenkins and Walters for Consultation and sends out Barbara Hawley after IDB pre-audit work.

Contradiction: Doing seven maneuvers with 42 tactics in one week of consult final preparation with wisdom, passion, finesse and coordination. (Wk. 4)

## LIMA

### RELIGIOUS HOUSE: LIMA

External: Health classes are initiated in three villages in the Mala Valley. Visits are made to the Provincial Mayor in Canete and the Presidential Palace in Lima to gain authorization for programming in the four-valley zone. Visits to key women in Lima reveal helpful networks for the future. Clinic day in Azpitia demonstrates the effectiveness of Azpitia health care-takers, as patients are seen by David Hernandez (volunteer from California), medicines are classified, and teaching goes on simultaneously. Extension team meets to program four-valley area.

Internal: Office renovation is catalized by Priscilla Wilson. Rotational Mama model is initiated to insure focussed care for the children and House. Mary Wilson joins valley health team. David Thomas arrives for a month sojourn.

Contradiction: Moving with life rhythms during harvest vacation time and winning. (Wk. 5)\*

## CARACAS

### RELIGIOUS HOUSE: CARACAS

External: Framing and actuation victories continue with highly successful calls on Dr. Raul Alegrette, President of National Agrarian Institute, and Dr. Arnal, President of National Agrarian Training. Business Guild of Caracas creates "CODEBA" concept, Corporation for Economic Development in Barlovento. Thirty-five attend Cano Negro Ecclesiola.

Internal: Russell Vance arrives in Cano Negro amidst intensified teamhood and victorious cockroach extermination.

Contradiction: Dancing the tension between actuation events and strategic cluster designs. (Wk. 6)\*

## BUENOS AIRES

### RELIGIOUS HOUSE: SANTIAGO

External: First development win of the quarter comes through with Hughes Tools check. Interview from "Que Pasa" magazine about Sol de Septiembre Project and follow-up conversation with Agriculture Secretary in Lampa highlights Sol's success for expansion program.

Internal: Regional Team's training is well on its way with two morning collegiums on comprehensive Chilean history and team's first teaching experience on the Vocational Journey Chart.

Contradiction: Unifying Project and Area thrusts. (Wk. 6)

## RIO DE JANEIRO

### RELIGIOUS HOUSE: RIO DE JANEIRO

External: Ford Foundation makes the first site visit to Bracana cluster area. Two members of municipal team help host Ford representative and are key in doing site visit and discussing the proposed project. Visit results in agreement to begin work on project from both ends. Expanded municipality team agrees to basic six-month timeline for Bracana cluster project, and a sewing course is set up for Bracana.

Internal: Many long awaited improvements in House facilities result in several mini-celebrations. Improvements include getting a second building next door which doubles House living space, and acquiring a refrigerator, blender, and new red chairs for collegium room.

Contradiction: Meshing the major elements of the cluster project into a coordinated set-up process. (Wk. 6)\*

# THE GLOBAL ORDER CENTRUM REPORT

BRUSSELS  
BOMBAY  
KUALA LUMPUR  
HONG KONG  
CHICAGO

QUARTER III WEEK EIGHT

## GLOBAL DEVELOPMENT CENTRUM

Global Development Centrum reports IERD meeting in Bombay is focus for every nexus with expectations of a major funding task to be done and a very fundable story to be told. Chicago Nexus receives \$100,000 check which ensures largest February in four years. Lamego HDTI closes as a self-supporting program. Twelve-year phasing design of Human Development in Hong Kong provides impetus for cash in hand and new money committed. The key contradiction lies in the arena of expanding the Institute's traditional constituencies to cushion the impact of serious economic downturn which is forcing re-evaluation of support.

## GLOBAL RESEARCH CENTRUM

Global Research Centrum reports that "The Order and Buddhism" Talking Paper is in the mail from Hong Kong. An Integrated Circuit of Research and Operations leaves Hong Kong for Korea to enable HDZ documentation, Regional Teams, Town Meeting Assemblies, Cluster planning and Regional P.S.U. Collegiums continue on July '82, and Hong Kong also does the Management Talking Paper. Global Academy recruitment continues for Quarter IV using big wall tracking charts for journey of prospects. The key contradiction lies in the arena of maintaining focus on research tasks in midst of self-support and field demands.

## GLOBAL OPERATIONS CENTRUM

Global Operations Centrum reports from Chicago that Phase I curriculum creation and the report of the Youth Symposium in Kansas City deepen awareness of significance and possibilities in Phase I program demonstrations. Research and Operations in Chicago Nexus meet together on Faculty Development and Training as a response to increased program staffing needs. Hong Kong reports with a breakthrough with an "Integrated Circuit" team from Hong Kong and Kuala Lumpur going to Region Seoul taking constructs and courses from all four centurms. The key contradiction lies in the arena of ensuring formation and engagement of Regional Teams.

## GLOBAL MANAGEMENT CENTRUM

Global Management Centrum reports computer training of local staff in Hong Kong moves towards future self-support focus. Kitchen renovation in Chicago continues with amazing cafe transformation. The Publishing House prints 1,000 LENS participant workbooks. Program income from Copenhagen heralds need for global ICA account in Denmark. Audit preparation reveals necessary futuric systems. The key contradiction lies in the arena of negotiating effectively the rapids of legal stability without compromising Institute's role in society.