

ACTUALIZING THE SECOND TURN *Panchayat*

I want to begin by expressing the Panchayat's deep appreciation to the Chicago Nexus House for its nurturing of the Panchayat. We are particularly grateful for the deep collegiality, spirit and care of each and every member of this house.

The Global Panchayat assumes responsibility for its commissioning to guard the comprehensive, defend the deeps, and watch over the election and reports on its planning for the year 1982-83. Our planning, our crystal ball gazing, our brooding--call it what you will--has been a serious affair, and it is not over yet. We have been amazed at the amount of time it took for us to feel we had an adequate grasp of our situation. It was helpful to us to create a picture of the journey of this experiment called the Global Panchayat. It is an eight-year picture. It starts in 1976 and I have it going to 1984 with a major division in 1980. From 1976 to 1980 it hangs together under a title something like "Forging the Campaigns" and then from 1980-1984 something like "Initiating the Human Development Zone." 1976-78 were years of creating the Panchayat foundation with the work in 1976-77 on the polity document and in 1977-78 the event of Joseph Mathews' death and the assignment of a full time Panchayat. 1978-1980 were years of "Ensuring Effective Global Systems" with treks in 78-79 to every region and in 79-80 to every area. They were the years we published the Panchayat reports. In 1980 we made a shift corporately and entered a new four-year phase, naming the three master strategies of Formation, Declaration, and Manifestation. This phase in the experiment of the Panchayat, I call "Initiating the HDZ." In 1980-81, the Panchayat undertook the Herculean task of staging the Regional Consults. Then in 1981-82, we began giving form to, and pulling together a number of things: the IERD, the New Paradigm, and Critical Issues facing the Order. This was reflected in treks to the areas, the talks, initiating the Lonavala gatherings, and the seven labs of the Global Research Council. And now we come to the last two years of this picture, 1982-84, which I have titled "Actualizing the Second Turn." I'll come back to that shortly.

I want to digress for a moment and talk about our planning. From time to time, since beginning this incredible process in mid-August, we stopped to reflect on the method. To our surprise, the process was as much an indicator of the new paradigm as anything we might have read in a book, or as much as anything described in those talks last year. It was incredible and could be summarised as having five key approaches or dynamics, which were neither exclusive or sequential. These approaches or dynamics appeared time and time again and in the process revealed another level, perspective or scenario of our year. I will try to describe them in some kind of order, but they should not be seen as steps to follow:

Situation Immersion. We read the lab documents, the area reports, the polity document, the summary of last year's visits, the Priorities and Memorials of 1982-83, and reflections from many of you on implications of the Global Research Council. Also, the Strategic Choices Matrix triangles pulled together by the July preparation task force were a helpful screen for us. It was like pouring cold water over ourselves each time. Something new lit up or another aspect was highlighted as we pushed to get on top of and inside our situation.

Multiple Approaches. We created a montage of approaches by building plans, time lines, comprehensiveness screens, plots, and scenarios.

Discontinuous Time and Space. We spent several weeks with discontinuous interludes, working in different spaces, visiting book stores, museums, re-creating our space, all to sharpen our perceptions.

The Total Team. With a great deal of individual brooding and model building time, the whole group worked together on every major section of the planning process. This further released responsibility for the total process and brought forth creative perspectives from which the team could pick and choose pieces to form a new picture.

Contradictional Tracking is an intuitive technique within broader contradictional thinking (as in indicative battle-planning) and central to the contradictional analysis in LENS. This has to do with:

- (1) Directions within the course of trends which have come about by the previous implemented actions.
- (2) Forming new directions that are initially selected and worked through until you have serious directional options.
- (3) Taking a new directional option, identifying the required decision point that is blocking further work, (i.e., the contradiction doorway) and pushing through this doorway by examining the decisions required to release the future, spelling out the implications, and re-gestaltting the newly emerging directions in order to begin to look for the next decision point.

Now I hope that did not sound too complicated for I nearly got tongue-tied saying it. Amazingly, these approaches even allowed us to use and produce such traditional things as Vision, Contradiction and Proposal charts. I suppose what this is really saying is that we--you, me and God knows how many others out there--are shaping the new paradigm.

But somehow I have to get a handle on all this new paradigm stuff. First of all, there is a lot of misuse of the word "paradigm." It

should not be used lightly, for it is pointing to a reality that is foundational and life shattering. It took over 150 years for the full implication of Newton's discoveries to impact human existence. Today we are rooted in the paradigm shift occasioned by Einstein. There is not some other new paradigm yet. Not that I know of. We are out to give shape to this new paradigm. Anything you see taking place in science, art, economics, you name it, is taking place in the context of Einstein. It affects all structures and it is being worked on, and it will take a hell of a lot more working on by us and by others, to give shape and meaning to it throughout society.

Now part of this new paradigm is the second turn we have been talking about. I like to think of it as the spirit edge of the new paradigm. The turn in the world is taking place as the new paradigm is taking shape in the everyday functioning of our lives. It is a turn which has to do with the manifestation or revelation of the New Religious Mode emerging out of the unbelievable forces released by the new paradigm--forces of global pluriformity, global economics, global revolutions, seven of which we were bold enough to identify and work with to channel their creative energies. Furthermore, this second turn, the turn in the world, is the heart of Profound Humanness. It is giving us anew the way to talk, live, work, suffer, laugh, cry, pray, reflect, and decide together as children of this one planet, this one universe--as the People of God.

It is at this point I want to talk about the danger, the trap in all this. It is the fascination with "where the world is" or the "leap the world is in" and it is manifested in chasing this new book or that bright idea or some else's great insight. This is not to say those things are wrong. But this temptation or fascination eats away at our confidence in the revolutionary authenticity of the Order's task. I find myself longing, in the midst of this new paradigm we are in and the second turn that is taking place within it, to again get articulated our revolutionary intent.

Our revolutionary intent has to do with the vehicle of the Order itself, its showed-upness on the stage of history in this particular time, and the sense of being linked to that invisible college that shows up in every age, working at giving the face to God--shaping the new paradigm. Our revolutionary intent is being mission--a whole life consumed, nothing less. Then it is all of space, on behalf of the whole world--the last fat lady, the masses of this planet--and all of time, history long. Then it is catalysing awakening and engagement through research, training, and demonstration. Finally it is sheer spirit and corporateness. For all the shifts we have experienced we see that the content of spirit is life itself, and not something added on. Chikhale was for me the illustration of this last year: 25 radical selfhoods changing history through spirit and corporateness.

Getting this sorted out helps release you to see a kind of underlying continuity in our task while living in the waves, trends, directions, ideas, and inventions the new paradigm is unleashing on us. This underlying continuity is the contextual re-education and the remotivation of people. It is the penetration, permeation, and formulation of networks, structures and coalitions which get drawn together for us in manoeuvres and strategies. There is no need to rehearse how many of them we have been through and the ones we are likely to invent. When you do this I think finally it is a way to see how you can face the future without turning into a smear of vegemite completely. It even begins to allow you intelligently to dare raise in your own mind the idea of seriously orchestrating the next sixteen years after 1984 to the turn of the century.

But it is this two years, 1982-1984, that I want to come back to. During our planning, time and again the Panchayat found themselves having to conceive images of the two years, 1982-84. (See chart.) Across the whole Order these images have been emerging, a sense of two years of time that are discontinuous, like nothing we have ever done before, and not business as usual. Partly it has been the image of two years to make the turn. Nothing less than that is going to be required to win on the resolves of the labs--nothing less than turning the ship around. Then it is the image of two years of research towards getting the Human Development Zone on stage. And finally, it is forming images of a Global Order Council in July 1984 to symbolize the turn in ourselves.

What the Panchayat is responding to, then, is the emerging two-year picture of actualizing the second turn. This two-year picture seemed to be marked by six-month blocks of time: Underpinning the Resolves, Depth Regional Formulation, Designation of the Zones, and Unveiling of the Forerunners.

The Global Research Assemblies are the pillars of the next two years, and we are determined that they come off with power. We have heard from Hong Kong Nexus and they reported that their continental priors meeting built plans toward pulling off the Jakarta GRA as a global event. There are nine GRA's that are the building blocks of the two years which are a vehicle for our dialogue with the world. Ensuring that every Order member, without exception, is on a schedule to attend one of these GRA's is a critical part of the two years. As I said there are nine GRA's. What a sign to the globe if this house were to be the first to have every person on a GRA participation schedule, and to have travel built into its budget for enabling that participation. Perhaps a sign-up sheet where everyone indicated their top three choices for GRA participation would be a start.

Then there are the Think Tanks. They are a vital part of the two

years, and getting that wisdom fed into the GRA's is critical for the designated participating areas. All this is to say that we are about intensifying and intentionalizing our dialogue with the world.

The next aspect of the orchestration of the two-year picture came somewhat as revelatory intrusions. This had to do with a rhythm of six monthly check-signals meetings between July 1982 and July 1984: one in January 1983, one in July 1983, and again in January 1984, just prior to the IERD. It is clear that there needs to be more than the already scheduled Band and separate IERD coordinating meetings in January 1983. In order to win on the resolves made in the seven laboratories, it is going to take our best wisdom and a new configuration of minds. I want to come back to this, but we did make major resolves, horrendously painful and foundational decisions last July. Can we afford to wait till next July to find out where we are on the IERD, the National Steering Committees, the Rural Development Symposia, or on self support? It seems to us that we cannot wait that long.

Therefore, the Panchayat would recommend a Global Priory check-signals meeting be held in January 1983 with representatives of all areas and centrums present. Maybe we could image the meeting as lasting a week, with three or four days as a total gathering, and then three or four days in band and special task force configurations. Perhaps July 1983 needs to be more the image of a smaller, more focused GRA and again a representative gathering of the Global Priory. The January 1983, July 1983, and January 1984 gatherings could then essentially be focused on the task of putting real flesh on the bones of the resolves of the seven labs towards ensuring that across the areas and regions we are on the winning track.

Now emerging at the end of this is the Global Order Council 1984. You can try saying it a hundred different ways, and the words still have an awesome ring to them. What if the whole Order gathered in July 1984, let's say in Sri Lanka, or Mexico, or Beirut maybe, and we just bathe in the wonder, oneness, pluriform, global marvel of being the Order. This two years is going to raise unbearably perplexing problems for us. The IERD is going to occasion more public exposure, and you know that people will not be satisfied with your casual, "Well, I'm from the ICA." They will ask, "Now, who are you, really?"

Council 1984 would perhaps be the time to sit down, as the global oneness we are, and take stock and decide all over again what we need to do and be. Somehow I think that requires a certain hanging loose to making any commitments now which would tie us down after 1984. It's kind of frightening, isn't it, but fun too, to seriously contemplate doing this? What if thirty people gathered after the IERD to begin working on the Global Order Council.

Perhaps as part of this two year discontinuous time, you and I consider only limited assignment changes next July. Certainly when the assignments for the sub-continent were configured this year, it was imaged with the view in mind through to the IERD. And I think it is a sense we all have about what it will take to win on the resolves, over this two years.

Well, this brings me to this year in particular, 1982-83. I'll bet you're still wondering when he is "really going to reveal what the Panchayat will do this year?"

The Panchayat is out to see that victory is won on all the resolves from the seven labs. To get clarity on this, you have to talk about the bridges we burned in those labs, and then again the ones we decided not to burn. You also have to talk about where we can really move to a victory, or whether we will just fake a victory, and that makes all the difference on impacting the globe. If anyone thought we had turned "too inward" with those seven labs, they should go back and do an exercise of plotting which of the whistle and pressure points of the social process are addressed by those resolves of the labs. I am sure it would be revealing. For instance, in the Self Support Lab, we burned the bridge of haphazard stipends and funds, but we did not "burn" the principle of self support. The decision we made was to have stipends current and to invent new corporate modes of self support. We could fake it by just working harder in all the same old ways. The corporate self support ventures are clearly a new mode, and the decision to do them released us to win on the resolve. It is the moving to victory that we are concerned with. The number one priority of Order Formation has held our attention at the point of tracking the one hundred new interns. Since July we have been able to compile a list of nearly twenty people in houses around the globe. We are closely watching and praying over the globally assignable family units for some particular situations.

In addition, we intend to visit every continent, ensure that the GRA's come off with power, and attend the January Global Priory Meeting. Quarter II is focused on Underpinning the Resolves. A team will leave Saturday for Bombay to enable the creation of the continental actuation plan toward the IERD. Ensuring the subcontinent is on track and its implementation plan solidly worked through is a key for the next two years. It will be a critical step in bringing momentum at the point of every area picturing its participation in the IERD.

We are also considering attending the Jakarta GRA at the end of Quarter II. And we may have a team at the Latin America Continental Council. In the weeks between India and the GRA we plan to work on undergirding the resolves of the labs and our commissioning on the Futures Think Tank. This may include a move to create a longterm plan for reviewing JWM's life and writings

towards articulating future directions for the Order. Also the Futures Think Tank could see the Panchayat working in the arena of our frame and relationship to the historical religions.

After the January check-signals meeting, the Panchayat's focus will reflect the moves required to win in the context of the two years. Keeping the two-year view is critical. It has taken ten years to capture the world's attention. Putting together a Global Advisory Board has taken ten years. The two-year view is just life and death to us now, for it is giving us the way to think through all over again our revolutionary intent in history and an occasion to make a dramatic declaration to humankind about the future of the planet.

Now, just a word to this Nexus. We take extremely seriously the resolve on the twelve stipends and the emphasis placed on their regularity, their dependability. Over the next month we plan to look at the financial burden North America is carrying, with a view to making perhaps some extraordinary recommendations toward ensuring a win on twelve stipends globally.

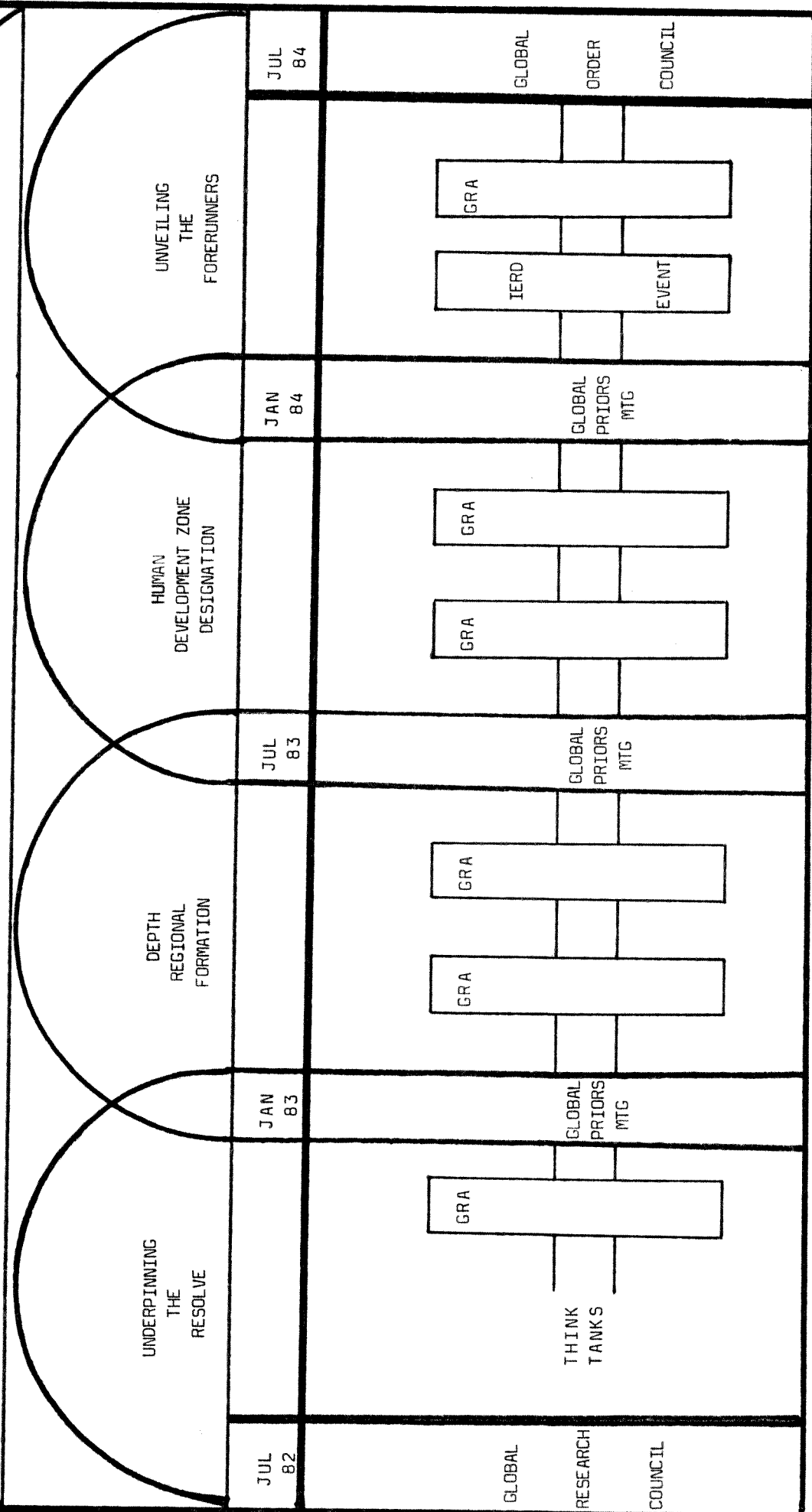
A strange and wily beast stalks the Order these days. It is the "business-as-usual demon". And it stalks, seeking new victims to succumb to its temptations. We want to applaud the Chicago Nexus house for casting out the business-as-usual demon in relation to its ritual life. The decisions you made were not decisions to throw away years of experimentation in liturgical forms, but rather a fantastic step toward the search for ever more universal and ever more transparent liturgical practices.

We would appreciate your reflections on the coming year, and the proposals on the two years. The Global Panchayat for the year 1982-83 is pleased to present this report on our year's planning as a symbol of accountability to our commissioning and requests your structural care and prayers for the year ahead.

WORKING DRAFT
SEPT. 1982

ACTUALIZING THE SECOND TURN

GLOBAL PANCHAYAT
PLANNING



EVERY ORDER MEMBER PARTICIPATES IN A GLOBAL EVENT

27 October, 1982

Dear Colleagues:

Our visioning of the Order's position by July, 1984 in Manifestation, Declaration and Formation has revealed something new and discontinuous. Since the close of the Global Research Council, the Panchayat has been engaged in discerning to what degree our consensus on the seven Laboratories encouraged implementation in the regions. It has been interesting to see how the consensus grew out of the common mind of the Order, and is being implemented in a remarkably common fashion in locally appropriate ways. In our planning last quarter, we decided to focus on the two years 1982-84. We titled them "Actualizing the Second Turn". This reflected the longer range push of the Global Research Council and emerging images of a Global Order Council in July 1984.

On Friday, 8th October, the Panchayat presented to the Chicago Nexus a report on its planning and images for the two years. A transcript of the talk is included, and we request that your house discuss it and return your reflections on the two-year images and orchestration.

Instead of operating on the basis of a programmatic thrust or a geographic visit rationale this year, we take seriously the decision of the Order to grapple with issues of our life and future. As you will see in the accompanying chart, we call this six months "Undergirding the Resolves". To that end, a team has been sent to a continental meeting in Bombay to create the twenty-month actuation plan for the clusters, and for staging and followup of the IERD event in India. We are also calling the areas to assess what the global situation on self support is. Calls like these yield lots of information, and we are trying to create a way to share it.

Our attention has been caught by the complexity and excitement everyone is experiencing, while constantly conscious of how we are more than ever dependent on one another. The GRA's, the many Think Tanks, Order Days, Rural Development Symposia, HDZ Practicums, National Steering Committees, and new Interns, are opening vistas we have not corporately contemplated before. Thus we are looking at the possibility of an extraordinary and representative gathering of the Global priory in January - really an expansion of already scheduled Centrum Band and IERD coordination meetings. This is in order to have a more complete picture of where we stand in regard to the resolves of July '82 and the implications for moves to be made to ensure victories across the areas between January and July 1983.

We urge you to look over the enclosed materials, and look forward to your responses, collegiality, and models that will move us through the second turn.

The Global Panchayat