

## 5. Emergence: Surprised by Newness

### A World Has Emerged

#### EMERGENCE IS...

- ...How change happens, where the old science and the new science diverge absolutely, never to be reconciled.
- ...The creation of new properties that do not resemble the parts and that can never be understood by dissection.
- ...How life changes, never from just a single cause, but from a complexity of many causes and parts interacting.
- ...Moving from strategic planning to emergent design: sense that which is seeking to emerge; develop a clear statement of intent; implement the first actions; access, analyze and interpret the feedback; decide what steps are needed next.

#### IMPLICATIONS

Visioning is more than the imposition of ones hopes and dreams on the future. It is discerning that which is emerging.  
 That which is emerging is not "out there." It is emerging within each of us, and each of us within it.  
 We do not create the future. We participate in the interactions from which bring forth that which is emerging.  
 We can't change what has emerged. We can only start over and create something new, and prepare to be surprised by what happens.  
 Plan the action, but don't get hung up on the outcomes. Just follow the map to the next step.

#### Post Script: Despair

#### FROM OUR HISTORY...

- The Dark Night of the Soul
- The Sickness Unto Death
- The Myth of Sisyphus
- Free yourself from the mind that seeks to order all that is.
- Conquer hope, the greatest temptation.
- Sail calmly toward the abyss.
- I was so weary of the world, I was so sick of it...